

November 14, 2025

CyberAgent, Inc.
(TSE: 4751)Susumu Fujita
Representative Director, CEO, and President

Notice on Partial Amendment to the Articles of Incorporation

We hereby announce that at a meeting of the Board of Directors held today, it was resolved to submit the following partial amendment to the Articles of Incorporation for approval at the Company's 28th Ordinary General Meeting of Shareholders scheduled for December 12, 2025.

1. Reason for the amendments to the Articles of Incorporation

To prepare for future diversification of business activities and entry into new businesses, the Company plans to expand the business scopes and make related amendments to the article numbers and other provisions. Additionally, the Company plans to establish the position of Chairman and make necessary amendments related to the position.

2. Details of the Amendments

(Underlined texts indicate changes)

Current Articles of Incorporation	Proposed Amendment
Chapter 1: General Provisions	Chapter 1: General Provisions
Article 2 (omitted) 1. ~12. (Article omitted)	Article 2 (As present) 1. ~12. (As present)
(New)	<u>13. Production, distribution, and sale of motion pictures</u>
(New)	<u>14. Planning, production, publication, and sales of DVDs, Blu-rays, and other media related to video works and animation</u>
13. to 57. (Article omitted) (New)	<u>15. to 59. (As present)</u>
58. to 59. (Article omitted)	<u>60. Installment sales</u> 61. ~62. (As present)
(New)	<u>63. Research, planning, development, maintenance, and operation of software and hardware related to artificial intelligence (AI), as well as services utilizing these technologies</u>
(New)	<u>64. Marketing, system supply, and consulting services related to artificial intelligence (AI) software and hardware, and services utilizing these technologies</u>
60. (Article omitted)	<u>65. (As present)</u>
Chapter 3 the General Meeting of Shareholders (Convening Authority and Chairperson)	Chapter 3 the General Meeting of Shareholders (Convening Authority and Chairperson)
Article 13 Unless otherwise provided by law, the General Meeting of Shareholders shall be convened by <u>the President</u> , who shall also	Article 13 Unless otherwise provided by law, the General Meeting of Shareholders shall be convened by <u>a director designated in</u>

Current Articles of Incorporation	Proposed Amendment
<p>preside over it. However, if <u>the President</u> is unable to perform the duties or is absent, another director shall assume this role in the order predetermined by the Board of Directors.</p>	<p>advance by the Board of Directors, who shall also preside over it. However, if the director is unable to perform the duties or is absent, another director shall assume the role in the order predetermined by the Board of Directors.</p>
<p>Chapter 4 Directors, Representative Directors, and the Board of Directors (Convening of the Board of Directors)</p> <p>Article 21. Unless otherwise provided by law, the Board of Directors shall be convened and chaired by <u>the President</u>, unless otherwise provided by law. However, if <u>the President</u> is unable to perform the duties or is absent, another director shall assume the role in the order predetermined by the Board of Directors.</p>	<p>Chapter 4 Directors, Representative Directors, and the Board of Directors (Convening of the Board of Directors)</p> <p>Article 21. Unless otherwise provided by law, the Board of Directors shall be convened and chaired by a director <u>designated in advance by the Board of Directors</u>. However, if the designated director is unable to perform the duties or is absent, another director shall assume the role in the order predetermined by the Board of Directors.</p>
<p>2. (Article omitted)</p> <p>(Executive Directors)</p> <p>Article 26 The Board of Directors may, by resolution, select from among the directors (excluding directors serving on the Audit and Supervisory Committee) one President, several Vice Presidents, Senior Managing Directors, and Managing Directors.</p>	<p>2. (As present)</p> <p>(Executive Directors)</p> <p>Article 26. The Board of Directors may, by resolution, select from among the directors (excluding directors serving on the Audit and Supervisory Committee) <u>one Chair of the Board</u>, one President, several Vice Presidents, Senior Managing Directors, and Managing Directors.</p>
<p>(Business Execution)</p> <p>Article 27. The President shall oversee the Company's business operations. The Vice President and Senior Managing Directors shall assist the President in executing such operations. <u>Furthermore, Managing Directors shall assist the President and be assigned specific duties.</u></p> <p>2. (Article omitted)</p>	<p>(Business Execution)</p> <p>Article 27 <u>The Chair of the Board</u> and the President shall oversee the Company's business operations. The Vice President, Senior Managing Directors, <u>Managing Directors, and other Directors responsible for business operations</u> shall assist the President and execute their duties.</p> <p>2. (As present)</p>

3. Schedule

Scheduled Date for Annual General Shareholders' Meeting to Amend Articles of Incorporation:

Friday, December 12, 2025

Scheduled Effective Date of Articles of Incorporation Amendment: Friday, December 12, 2025