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For Immediate Release

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Notice Regarding Revision of Full-Year Consolidated Earnings Forecast Due to Fiscal Year-End Change

At an extraordinary board meeting held today, PLAID, Inc. (the "Company") plans to change the fiscal year-end from the current September 30 to December 31, subject to approval of the "Partial Amendment to the Articles of Incorporation" at the 14th Ordinary General Meeting of Shareholders scheduled for December 18, 2025.

Accordingly, we hereby announce that we have revised our consolidated full-year earnings forecast for the 15-month period of the 15th fiscal year (October 1, 2025 to December 31, 2026), which will serve as the transitional period for the fiscal year-end change, as follows.

The 12-month earnings forecast covering the period from October 1, 2025, to September 30, 2026, remains unchanged from the previous forecast disclosed in the "Consolidated Financial Results for the Fiscal Year Ended September 2025 [Japanese GAAP]" announced on November 12, 2025.

1. Revision to Full-Year Consolidated Earnings Forecast (October 1, 2025 to December 31, 2026)

	Net sales	Adjusted operating income	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
Previous forecast(A) (12-month fiscal year)	Million yen 16,081	Million yen 2,025	Million yen 1,850	Million yen 1,782	Million yen 1,174	Yen 28.83
Revised Forecast(B) (15-month fiscal year)	20,577	2,387	2,183	2,098	1,323	32.49
Change (B-A)	—	—	—	—	—	—
Change (%)	—	—	—	—	—	—
(Reference) Actual results for the previous fiscal year (FY September 2025)	13,396	1,632	1,431	1,380	1,099	26.99

(Notes) 1. Adjusted operating income = Operating income + Goodwill amortization + Stock-based compensation expense + Other non-recurring expenses
2. As this is a transitional period and the fiscal year spanning the change in the fiscal year-end will be an irregular 15-month period, the amount of increase/decrease and the percentage change is not stated.
3. The previously announced forecast covers the 12-month period from October 1, 2025, to September 30, 2026.
4. The revised forecast covers the 15-month period from October 1, 2025, to December 31, 2026.

※The above forecasts are based on information available as of the date of this document's release. Actual results may differ from the forecast figures due to various factors in the future.