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December 2, 2025

Company name: DENSO CORPORATION
Name of representative: Shinnosuke Hayashi, President
(Securities code: 6902; Tokyo and Nagoya Stock Exchanges)
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Notice Regarding Completion of Disposal of Treasury Stock and Partial Forfeiture of Rights for Employee Shareholding Association－Restricted Stock Incentive

DENSO CORPORATION (the “Company”) hereby announces that the payment procedures were completed as follows for the disposal of treasury stock as Employee Shareholding Association - Restricted Stock Incentive, which was resolved at the Board of Directors meeting held on May 19, 2025.

Moreover, the initially scheduled number of shares to be disposed and total value of shares to be disposed were changed due to a partial forfeiture. The Company therefore also announces the details of the change.

For details, please refer to “Notice Regarding Disposal of Treasury Stock as Employee Shareholding Association - Restricted Stock Incentive” announced on May 19, 2025.

1. Overview of the Disposal (Changes are underlined.)

		After the change	Before the change
(1)	Disposal Date	December 2, 2025	December 2, 2025
(2)	Class and number of shares to be disposed	2,546,400 shares of the common stock of the Company	2,866,640 shares of the common stock of the Company
(3)	Disposal price	1,922 yen per share	1,922 yen per share
(4)	Total value of shares to be disposed	4,894,180,800 yen	5,509,682,080 yen
(5)	Method of disposal (scheduled allottee)	Third-party allotment (DENSO CORPORATION Employee Shareholding Association: 2,546,400 shares)	Third-party allotment (DENSO CORPORATION Employee Shareholding Association: 2,866,640 shares)

2. Reason for the Change

The change in the number of shares to be disposed and total value of shares to be disposed arose from determining the number of members who consented to the Employee Shareholding Association - Restricted Stock Incentive Plan.