

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

December 3, 2025

To Whom It May Concern

Company name:	KATO SANGYO CO., LTD.
Name of representative:	Kazuya Kato, Representative Director and President Executive Officer
Securities code:	9869 (TSE Prime Market)
Inquiries:	Shigenori Tsugue, Director and Senior Executive Officer, Chief of Administration Headquarters Telephone: +81-798-33-7650

Notice Concerning Status of Acquisition of Treasury Stock

(Acquisition of treasury stock based on the provisions of Article 459, Paragraph 1 of the Companies Act)

The company hereby give notice of the status of the acquisition of treasury stock based on the provisions of Article 459, Paragraph 1 of the Companies Act and Article 34 of the Articles of Incorporation, as resolved at the Board of Directors meeting held on May 9, 2025

1. Types of shares acquired	Common shares of the company
2. Total number of shares acquired	98,500 shares
3. Total acquisition value of the shares	587,458,000 yen
4. Acquisition period	From November 1, 2025 to November 30, 2025 (delivery basis)
5. Acquisition method	Market purchases on the Tokyo Stock Exchange

(Reference)

1. Details of the resolution at the Board of Directors meeting held on May 9, 2025
 - (1) Types of shares to be acquired Common shares of the company
 - (2) Total number of shares to be acquired 2 million shares (upper limit)
(6.4% of total outstanding shares (excluding treasury stock))
 - (3) Total acquisition value of the shares 10 billion yen (upper limit)
 - (4) Acquisition period From May 12, 2025 to March 31, 2026 (plan)
 - (5) Acquisition method [1] Market purchases on the Tokyo Stock Exchange
[2] Market purchases through Off-Auction Own Share Repurchase Trading (ToSTNeT-3)
*We will provide further guidance with regard to [2] if such a purchase occurs.
2. Cumulative number of treasury stock acquired as of November 30, 2025 based on the above resolution
 - (1) Total number of shares acquired: 515,800 shares
 - (2) Total acquisition value of the shares 2,940,458,000 yen