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December 25, 2025

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## Notice Concerning Revision to Dividend Forecast for Fiscal Year Ended November 20, 2025

Zojirushi Corporation (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on December 25, 2025, to revise the forecast for the dividend of surplus with a record date of November 20, 2025 as described below.

### 1. Reason for revision to dividend forecasts

The Company considers the return of profits to shareholders to be an important policy, and aims, as a basic policy, to maintain a stable dividend targeting a consolidated payout ratio of 50% or higher while comprehensively taking into account internal reserves, earnings forecast, and other factors to strengthen its corporate platform and develop its business in the future.

In addition, under its medium-term management plan SHIFT for the period from the fiscal year ended November 20, 2023 through the fiscal year ended November 20, 2025, the Company planned a cumulative total return ratio of 100% or higher over the three years, including the purchase of treasury shares.

In accordance with these policies, the Company has implemented shareholder returns, including the purchase of treasury shares of approximately ¥6.6 billion and the addition of a special dividend in the interim dividend. For the year-end dividend for the fiscal year ended November 20, 2025, the Company revises the dividend from ¥34 per share (ordinary dividend: ¥20, special dividend: ¥14) to ¥52 per share (ordinary dividend: ¥20, special dividend: ¥32) to achieve a cumulative total return ratio of 100% or higher over the three years, by mainly taking account of the fact that the current operating performance surpassed initial forecasts.

The Company also revises the annual dividend forecast to ¥82 per share (ordinary dividend: ¥40, special dividend: ¥42), and this makes the consolidated payout ratio 88.8%.

This matter will be submitted for approval to the 81st Annual General Meeting of Shareholders scheduled for February 19, 2026.

2. Details of revision

Annual dividends			
	Second quarter-end	Fiscal-year end	Total
Previous forecasts (Announced on June 30, 2025)	-	Yen 34.00 (Ordinary dividend: 20) (Special dividend: 14)	Yen 64.00 (Ordinary dividend: 40) (Special dividend: 24)
Revised forecasts	-	52.00 (Ordinary dividend: 20) (Special dividend: 32)	82.00 (Ordinary dividend: 40) (Special dividend: 42)
Actual results for the current fiscal year	30.00 (Ordinary dividend: 20) (Special dividend: 10)		
Actual results for the previous fiscal year (Fiscal year ended November 20, 2024)	17.00	23.00	40.00