

January 6, 2026

|                         |                                                                                                                                       |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Company name:           | Ajinomoto Co., Inc.                                                                                                                   |
| Name of representative: | Shigeo Nakamura,<br>Representative Executive Officer<br>& President<br>(Securities code: 2802; Prime<br>Market, Tokyo Stock Exchange) |
| Inquiries:              | Itoomi Watanabe,<br>Corporate Executive & General<br>Manager, Global Finance<br>Department<br>(Telephone: +81-3-5250-8111)            |

## Notice Concerning Progress on Repurchase of Own Shares

(Repurchase of Own Shares under the Provisions of the Articles of Incorporation Pursuant to the Provisions of Article 165, Paragraph (2) of the Companies Act)

Ajinomoto Co., Inc. ("Ajinomoto Co.") hereby announces the progress of repurchase of own shares, resolved at a meeting of the Board of Directors held on November 6, 2025, pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. The details are described below.

|                                       |                                                         |
|---------------------------------------|---------------------------------------------------------|
| 1. Class of shares repurchased        | Common shares                                           |
| 2. Total number of shares repurchased | 2,750,700 shares                                        |
| 3. Total amount paid for repurchase   | JPY 9,332,486,147                                       |
| 4. Period of share repurchase         | From December 1, 2025 to December 31, 2025              |
| 5. Method of repurchase               | Purchase in the market through the Tokyo Stock Exchange |

### For Reference:

#### Details of the Resolution of the Board of Directors Meeting Held on November 6, 2025

|                                             |                                                                                                                                                                                  |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Class of shares to be repurchased        | Common shares                                                                                                                                                                    |
| 2. Total number of shares to be repurchased | 30 million shares (maximum)<br>(3.09% of total number of issued shares (excluding treasury shares))                                                                              |
| 3. Total amount to be paid for repurchase   | JPY 80 billion (maximum)                                                                                                                                                         |
| 4. Period of share repurchase               | From December 1, 2025 to Nov. 30, 2026                                                                                                                                           |
| 5. Method of repurchase                     | Purchase in the market through the Tokyo Stock Exchange                                                                                                                          |
| 6. Other                                    | Ajinomoto Co. plans to cancel all shares repurchased under this program by resolution of the Board of Directors, pursuant to the provisions of Article 178 of the Companies Act. |

Cumulative total shares repurchased pursuant to the resolution of the meeting of the Board of Directors set forth above (as of December 31, 2025)

|                                       |                   |
|---------------------------------------|-------------------|
| 1. Total number of shares repurchased | 2,750,700 shares  |
| 2. Total amount paid for repurchase   | JPY 9,332,486,147 |