



January 7, 2026

Company name: World Co., Ltd.
Representative: Nobuteru Suzuki
Representative Director of the Board,
President and Executive Officer
(Securities code: 3612; Prime Market of TSE)
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Notice on sale of fixed assets

We at World Co., Ltd. would like to inform you that, at the Board of Directors meeting held today, it was resolved to sell the land and the building of our current Kobe Head Office (the portion our company possesses) as follows.

1. Reason for the sale

World Group aims to fully introduce ROIC (Return on Invested Capital) management as described in the next Mid-Term Management Plan. Based on this, we have decided to sell the following fixed assets that our company possesses after having comprehensively considered various conditions aiming for efficient utilization of managements assets and improvement of financial position as well as for improvement of operational efficiency through streamlining and improvement of the workplace environment.

Though we record a temporary loss, as described later in “5. Impact on our financial results” due to this sale of fixed assets, not only it contributes to improving capital efficiency through reduction of assets, but also it enables the generated cash to be strategically re-distributed for full-fledged launch of ROIC management as described in the next Mid-Term Management Plan. We will effectively utilize funds obtained through the sales of our current Kobe Head Office for growth investment and return to shareholders stated in the next Mid-Term Management Plan.

We plan to move our head office to another location within Kobe city after using our current head office for 2 years after the sale under a sale-and-leaseback agreement. We will continue to have our head office function in Kobe and there will be no change in our contribution to Kobe city, our founding place, in future, and we will aim for sustainable growth in our new office environment as a base for World Group’s value creation reinforcing coordination with regional communities.

2. Summary of the assets to be sold

Address	6-8-1, Minatojima-Nakamachi, Chuo-ku, Kobe City
Land	Area: 8,295.63 m ²
Building	27-story building with basement, total floor area: 34,847.64 m ²

*We will not disclose the selling price and the book value of the assets to be sold at the request of the buyer.

3. Summary of the buyer

The buyer is a domestic legal entity listed in Prime Market, having an abundant knowledge and achievements in regional revitalization, urban development and creation of circular society, etc. and we will not disclose its name at the request of the buyer. There is no capital relationship, personal relationship or business relationship to be disclosed between the buyer and our company, and the buyer is not our related stakeholder.

4. Schedule for the sale

Date of resolution at the Board of Directors meeting : January 7, 2026, Wednesday

Date of conclusion of sale and purchase agreement : January 9, 2026, Friday (planned)

Date of assets transfer : on the last day of February 2026 (planned)

5. Impact on our financial results

In the fourth quarter of the fiscal year ending February 2026, we estimate to record a loss on sales of fixed assets in the amount of approximately 1.8 billion yen as a result of this sale of the land and the building. On the other hand, we estimate to record such a temporary gain as a gain on step acquisition in the same period as a result of making Right-on Co., Ltd. a wholly owned subsidiary of World Co., Ltd., therefore we estimate the impact on our forecast for the financial results for the fiscal year ending February 2026 is minor after offsetting these transactions. If there is any need to revise our forecast for the financial results in future, we will promptly disclose them.