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January 8, 2026

Consolidated Financial Results for the Six Months Ended November 30, 2025 (Under Japanese GAAP)



Company name: Sankyo Tateyama, Inc.

Listing: Tokyo Stock Exchange

Securities code: 5932

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Scheduled date to file semi-annual securities report: January 8, 2026

Scheduled date to commence dividend payments: February 13, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for securities analysts and institutional investors)

President, Chief Executive Officer

General Manager of Accounting Department

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended November 30, 2025	178,758	(1.9)	321	(81.9)	72	(95.3)	(2,102)	-
November 30, 2024	182,256	0.5	1,780	(28.2)	1,533	(44.2)	53	(95.9)

Note: Comprehensive income For the six months ended November 30, 2025: ¥ 1,571 million [-%]
For the six months ended November 30, 2024: ¥ (285) million [-%]

	Basic earnings per share	Diluted earnings per share
Six months ended November 30, 2025	Yen (67.10)	Yen -
November 30, 2024	1.69	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of November 30, 2025	Millions of yen 306,316	Millions of yen 96,259	% 30.2
May 31, 2025	300,454	94,804	30.4

Reference: Equity

As of November 30, 2025: ¥ 92,653 million
As of May 31, 2025: ¥ 91,240 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended May 31, 2025	Yen -	Yen 12.50	Yen -	Yen 12.50	Yen 25.00
Fiscal year ending May 31, 2026	-	12.50			
Fiscal year ending May 31, 2026 (Forecast)			-	12.50	25.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending May 31, 2026 (from June 1, 2025 to May 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	370,000	2.9	4,000	158.9	2,000	111.7	300	-	9.57

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies(Sankyo Ta Tung Aluminium Co., Ltd.)
Excluded: - companies()

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2025	31,554,629 shares
As of May 31, 2025	31,554,629 shares

(ii) Number of treasury shares at the end of the period

As of November 30, 2025	217,336 shares
As of May 31, 2025	215,132 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended November 30, 2025	31,338,417 shares
Six months ended November 30, 2024	31,343,369 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The operating results forecasts and other forward-looking statements contained in this report are based on information currently available to Sankyo Tateyama, Inc. (the "Company"), as well as certain assumptions that the Company has judged to be reasonable. As such, they do not constitute an assurance that the Company promises to achieve these projected results. Therefore, readers are advised to note that the actual results may vary materially from the forecasts due to a variety of factors. For the assumptions about consolidated earnings forecast, please refer to "(3) Forecasts of Consolidated Financial Results and Other Forward-Looking Statements" under "1. Overview of Operating Results" on page 3.

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1. Overview of Operating Results

(1) Overview of Operating Results

During the current interim consolidated accounting period, the external environment surrounding Sankyo Tateyama Group (the “Group”) saw the domestic economy continue its gradual recovery trend, though some areas showed weaker movements. While employment and income conditions continued to improve, personal consumption maintained resilience but struggled to grow. Corporate earnings faced downward pressure on manufacturing due to U.S. tariff policies. Furthermore, new housing starts declined due to a reactionary decrease following the rush demand caused by revisions to the Building Standards Act and the surge in construction costs. Overseas, due to the impact of various countries' trade policies and geopolitical risks, the German economy remained sluggish, while the Thai economy saw its growth slow due to factors such as a slowdown in exports, despite signs of recovery in the automotive market, leading to a significant decrease in new housing starts.

Under such a tough business environment, the Group revised the Medium-Term Management Plan in July 2025. Under the basic policy of “Decisively implement reform of revenue structure for early revenue recovery,” the Group is promoting Indirect cost reduction, Streamlining of operations and organizational structure, Structural reform of Construction Materials Business, Optimization of manufacturing system, and Structural reform of European Subsidiaries. For the current interim consolidated accounting period, results were as follows: net sales of 178,758 million yen (down 1.9% year-on-year), operating profit of 321 million yen (down 81.9% year-on-year), and ordinary profit of 72 million yen (down 95.3% year-on-year). Furthermore, due to factors such as the recording of extraordinary losses related to business restructuring costs associated with the restructuring of European subsidiaries, the net loss attributable to owners of parent was 2,102 million yen (compared to net profit attributable to owners of the parent of 53 million yen in the same period of the previous fiscal year).

The results for each segment are as follows.

Segment Name	Net Sales				Operating Profit				(Millions of yen)
	Six months ended November 30, 2024	Six months ended November 30, 2025	Change	Change (%)	Six months ended November 30, 2024	Six months ended November 30, 2025	Change	Change (%)	
Construction Materials Business	91,668	86,568	(5,100)	(5.6)	765	(242)	(1,008)	-	
Materials Business	28,804	31,664	2,859	9.9	1,564	1,182	(382)	(24.4)	
Commercial Facilities Business	23,093	22,276	(817)	(3.5)	1,099	726	(373)	(34.0)	
Global Business	38,540	37,897	(642)	(1.7)	(1,564)	(1,305)	259	-	
Others	149	352	203	136.3	(42)	(2)	39	-	
Total	182,256	178,758	(3,497)	(1.9)	1,780	321	(1,459)	(81.9)	

Construction Materials Business

To meet the demand for highly insulated homes and contribute to energy conservation, we launched the highly insulated slim window “STINA” in August 2025. This core sash combines smart, eco-friendly, and resilience against disasters, and we have been expanding its sales. We also focused on strengthening sales of core products in the exterior market, capitalizing on the effects of price revisions and steady renovation demand. However, a significant decline in sales volume due to a decrease in new housing starts had a major impact, resulting in net sales and operating profit declining year-on-year.

Materials Business

Driven by growing demand for vehicle weight reduction, such as for electric vehicles (EV), we added a new large-profile extrusion line at the Shinminato East Plant, the first such expansion in 20 years. Operations are scheduled to commence in December 2025, with plans for phased production increases aligned with long-term market growth. Net sales increased year-on-year, driven by higher sales in the transportation sector, including the automotive segment, which we are focusing on as a growth area. However, operating profit decreased year-on-year due to an increase in depreciation expenses.

Commercial Facilities Business

While we focused on capturing demand for new store openings and renovations in retail formats through aggressive investment to respond to accelerating digitalization and diversifying consumer needs, we observed delays and downsizing of planned projects. Furthermore, although we are optimizing logistics in response to price revisions and environmental changes, sales volume declines and increased costs such as logistics expenses led to a decrease in net sales and operating profit compared to the same period last year.

Global Business

We are promoting structural reform aimed at efficiently utilizing management resources and strengthening the financial position of our underperforming European subsidiaries. To enhance responsiveness to market changes, we advanced initiatives to secure volume, increase added value, and develop new areas. However, while net sales decreased year-on-year due to reduced volume caused by low economic growth in Germany and Thailand, operating loss narrowed as a result of cost reduction effects.

(2) Overview of Financial Position

Total assets at the end of the interim period increased by 5,862 million yen compared to the end of the previous fiscal year, reaching 306,316 million yen. This was primarily due to increases in cash and deposits of 5,083 million yen, property, plant and equipment such as buildings and structures of 3,900 million yen, and investment securities of 3,047 million yen, despite decreases in other current assets such as accounts receivable - other of 4,505 million yen and notes and accounts receivable - trade, and contract assets of 1,696 million yen.

Liabilities increased by 4,407 million yen compared to the end of the previous consolidated fiscal year, reaching 210,057 million yen. This was primarily due to increases in long-term borrowings of 9,684 million yen and current portion of long-term borrowings of 2,428 million yen, despite decreases in other current liabilities such as accounts payable - other of 6,477 million yen and short-term borrowings of 1,653 million yen. Net assets stood at 96,259 million yen, and the equity-to-asset ratio was 30.2%.

(3) Forecasts of Consolidated Financial Results and Other Forward-Looking Statements

There has been no revision to the earnings forecast announced on July 10, 2025.

2. Semi-annual Consolidated Financial Statements and Key Notes

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of May 31, 2025	As of November 30, 2025
Assets		
Current assets		
Cash and deposits	21,509	26,593
Notes and accounts receivable - trade, and contract assets	49,262	47,565
Electronically recorded monetary claims - operating	8,342	8,924
Securities	23	39
Merchandise and finished goods	20,069	19,117
Work in process	16,764	16,247
Raw materials and supplies	20,244	20,773
Other	11,965	7,460
Allowance for doubtful accounts	(472)	(525)
Total current assets	147,710	146,195
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,078	27,779
Land	57,840	58,202
Other, net	32,840	31,679
Total property, plant and equipment	113,760	117,661
Intangible assets	2,796	2,952
Investments and other assets		
Investment securities	15,447	18,494
Other	20,946	21,247
Allowance for doubtful accounts	(206)	(235)
Total investments and other assets	36,187	39,507
Total non-current assets	152,744	160,121
Total assets	300,454	306,316

(Millions of yen)

	As of May 31, 2025	As of November 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	40,274	40,676
Electronically recorded obligations - operating	16,464	15,245
Short-term borrowings	7,365	5,711
Current portion of long-term borrowings	20,156	22,585
Income taxes payable	1,043	809
Provision for bonuses	416	474
Provision for loss on disaster	476	546
Provisions	6	7
Other	35,804	29,326
Total current liabilities	<u>122,009</u>	<u>115,383</u>
Non-current liabilities		
Long-term borrowings	59,697	69,382
A product repair reserve fund	802	773
Retirement benefit liability	9,617	10,372
Asset retirement obligations	547	551
Other	12,975	13,593
Total non-current liabilities	<u>83,639</u>	<u>94,673</u>
Total liabilities	<u>205,649</u>	<u>210,057</u>
Net assets		
Shareholders' equity		
Share capital	15,000	15,000
Capital surplus	31,932	31,932
Retained earnings	22,706	20,340
Treasury shares	(263)	(264)
Total shareholders' equity	<u>69,375</u>	<u>67,008</u>
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,825	4,469
Deferred gains or losses on hedges	(124)	706
Revaluation reserve for land	3,651	3,740
Foreign currency translation adjustment	5,039	6,319
Remeasurements of defined benefit plans	10,473	10,407
Total accumulated other comprehensive income	<u>21,865</u>	<u>25,645</u>
Non-controlling interests	<u>3,564</u>	<u>3,606</u>
Total net assets	<u>94,804</u>	<u>96,259</u>
Total liabilities and net assets	<u>300,454</u>	<u>306,316</u>

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	For the six months ended November 30, 2024	For the six months ended November 30, 2025
Net sales	182,256	178,758
Cost of sales	145,748	143,900
Gross profit	36,507	34,858
Selling, general and administrative expenses	34,726	34,536
Operating profit	1,780	321
Non-operating income		
Interest income	75	48
Dividend income	272	158
Share of profit of entities accounted for using equity method	152	212
Foreign exchange gains	-	215
Other	421	324
Total non-operating income	921	959
Non-operating expenses		
Interest expenses	738	914
Foreign exchange losses	231	-
Other	198	294
Total non-operating expenses	1,168	1,208
Ordinary profit	1,533	72
Extraordinary income		
Gain on sale of non-current assets	13	18
Gain on sale of investment securities	-	31
Total extraordinary income	13	50
Extraordinary losses		
Loss on sale of non-current assets	0	47
Loss on retirement of non-current assets	270	219
Loss on valuation of investment securities	2	0
Business restructuring expenses	-	1,184
Provision for loss on disaster	-	113
Other	1	-
Total extraordinary losses	275	1,566
Profit (loss) before income taxes	1,272	(1,443)
Income taxes	1,198	645
Profit (loss)	73	(2,089)
Profit attributable to non-controlling interests	20	13
Profit (loss) attributable to owners of parent	53	(2,102)

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the six months ended November 30, 2024	For the six months ended November 30, 2025
Profit (loss)	73	(2,089)
Other comprehensive income		
Valuation difference on available-for-sale securities	(292)	1,644
Deferred gains or losses on hedges	(404)	831
Foreign currency translation adjustment	1,056	1,227
Remeasurements of defined benefit plans, net of tax	(720)	(67)
Share of other comprehensive income of entities accounted for using equity method	1	24
Total other comprehensive income	(359)	3,660
Comprehensive income	(285)	1,571
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(330)	1,525
Comprehensive income attributable to non-controlling interests	44	45

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	For the six months ended November 30, 2024	For the six months ended November 30, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	1,272	(1,443)
Depreciation	4,058	4,406
Amortization of goodwill	348	-
Increase (decrease) in allowance for doubtful accounts	62	80
Increase (decrease) in provision for bonuses	22	40
Increase (decrease) in provision for loss on disaster	(308)	69
Increase (decrease) in provision for product repair	(36)	(28)
Increase (decrease) for retirement benefits asset liability	(1,352)	(1,232)
Interest and dividend income	(347)	(206)
Interest expenses	738	914
Business restructuring expenses	-	1,184
Share of loss (profit) of entities accounted for using equity method	(152)	(212)
Loss (gain) on sale of investment securities	1	(31)
Loss (gain) on valuation of investment securities	2	0
Loss (gain) on sale of non-current assets	(13)	28
Loss on retirement of non-current assets	270	219
Decrease (increase) in trade receivables	(4,394)	1,855
Decrease (increase) in inventories	(2,679)	2,139
Increase (decrease) in trade payables	1,166	(1,177)
Increase (decrease) in other liabilities	2,865	(6,066)
Other, net	723	4,766
Subtotal	2,247	5,306
Interest and dividends received	438	304
Interest paid	(784)	(930)
Income taxes paid	(790)	(739)
Net cash provided by (used in) operating activities	1,111	3,940
Cash flows from investing activities		
Payments into time deposits	(832)	(1,173)
Proceeds from withdrawal of time deposits	957	885
Purchase of securities	(54)	(10)
Purchase of property, plant and equipment	(7,069)	(8,372)
Proceeds from sale of property, plant and equipment	37	192
Purchase of investment securities	(253)	(315)
Proceeds from sale of investment securities	0	157
Loan advances	(11)	(0)
Proceeds from collection of loans receivable	24	3
Other payments	(578)	(284)
Other proceeds	0	20
Net cash provided by (used in) investing activities	(7,778)	(8,897)

(Millions of yen)

	For the six months ended November 30, 2024	For the six months ended November 30, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(5,245)	(1,986)
Repayments of finance lease liabilities	(359)	(402)
Proceeds from long-term borrowings	19,100	22,400
Repayments of long-term borrowings	(9,493)	(10,541)
Purchase of treasury shares	(2)	(1)
Dividends paid	(312)	(389)
Dividends paid to non-controlling interests	(1)	(3)
Other, net	9	-
Net cash provided by (used in) financing activities	3,695	9,074
Effect of exchange rate change on cash and cash equivalents	284	396
Net increase (decrease) in cash and cash equivalents	(2,687)	4,514
Cash and cash equivalents at beginning of period	23,312	20,221
Cash and cash equivalents at end of period	20,625	24,735

(4) Key Notes on Semi-annual Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

(Notes on Significant Changes in the Amount of Shareholders' Equity, if Any)

Not applicable.

(Notes on Significant Changes in Scope of Consolidation)

From the current consolidated fiscal year, Sankyo Ta Tung Aluminium Co., Ltd., which was an affiliate not accounted for using equity method, has been included in the scope of consolidation due to its increase in materiality.

(Notes on Accounting Methods Specific to Preparation of Semi-annual Consolidated Financial Statements)

(Calculation of Tax Expense)

Certain consolidated subsidiaries have adopted a method of reasonably estimating the effective tax rate after applying tax effect accounting to income before income taxes and minority interests for the consolidated fiscal year, including the current consolidated accounting period, and multiplying income before income taxes and minority interests by this estimated effective tax rate.

(Notes on Segment Information)

[Segment Information]

For the six months ended November 30, 2024 (from June 1, 2024 to November 30, 2024)

1. Net sales and income or loss by reportable segments

	Reportable segments					Others (Note) 1	Total	Adjustments (Note) 2	Amounts in consolidated financial statements (Note) 3
	Construction Materials Business	Materials Business	Commercial Facilities Business	Global Business	Total				
Net sales									
Net sales to external customers	91,668	28,804	23,093	38,540	182,107	149	182,256	-	182,256
Intersegment sales or transfers	2,329	20,955	42	905	24,233	-	24,233	(24,233)	-
Total	93,998	49,760	23,136	39,445	206,340	149	206,490	(24,233)	182,256
Segment income (loss)	765	1,564	1,099	(1,564)	1,864	(42)	1,822	(41)	1,780

Notes: 1. The “Others” category is a business segment which is not included in the reportable segments and includes leasing business and plant factory business, etc.

2. Adjustment of segment income (loss) of (41) million yen includes corporate expenses of (38) million yen not allocated to each reportable segment. Corporate expenses are primarily selling, general and administrative expenses not attributable to each reportable segment.

3. Segment income (loss) is adjusted for operating profit in the quarterly consolidated statements of income.

2. Information on impairment loss on fixed assets and goodwill by reporting segment

During the first six months of the fiscal year ended November 30, 2024, there was no recognition of significant impairment losses on non-current assets, no significant fluctuations in the amount of goodwill, and no recognition of significant gain on bargain purchase.

For the six months ended November 30, 2025 (from June 1, 2025 to November 30, 2025)

1. Net sales and income or loss by reportable segments

	Reportable segments					Others (Note) 1	Total	Adjustments (Note) 2	Amounts in consolidated financial statements (Note) 3
	Construction Materials Business	Materials Business	Commercial Facilities Business	Global Business	Total				
Net sales									
Net sales to external customers	86,568	31,664	22,276	37,897	178,406	352	178,758	-	178,758
Intersegment sales or transfers	2,371	20,992	31	672	24,068	-	24,068	(24,068)	-
Total	88,940	52,656	22,308	38,570	202,475	352	202,827	(24,068)	178,758
Segment income (loss)	(242)	1,182	726	(1,305)	360	(2)	357	(35)	321

Notes: 1. The “Others” category is a business segment which is not included in the reportable segments and includes leasing business and plant factory business, etc.

2. Adjustment of segment income (loss) of (35) million yen includes corporate expenses of (37) million yen not allocated to each reportable segment. Corporate expenses are primarily selling, general and administrative expenses not attributable to each reportable segment.

3. Segment income (loss) is adjusted for operating loss in the quarterly consolidated statements of income.

2. Information on impairment loss on fixed assets and goodwill by reporting segment

During the first six months of the fiscal year ended November 30, 2025, there was no recognition of significant impairment losses on non-current assets, no significant fluctuations in the amount of goodwill, and no recognition of significant gain on bargain purchase.

(Significant Subsequent Events)

(Solicitation of Voluntary Retirement in Connection with Structural Reform)

The Company has resolved in a Board of Directors meeting held on January 8, 2026 to solicit voluntary retirement applications in connection with structural reform, as follows.

1. Purpose of Soliciting Voluntary Retirement

As announced in the “Review of Medium-Term Management Plan and Initiatives for Realizing Capital Cost- and Share Price-Conscious Management” dated July 10, 2025, the Company has revised its policy for the current medium-term management plan period to decisively implement revenue structure reforms aimed at early performance recovery and is actively pursuing this. As part of these efforts, the Company will implement organizational reforms to further optimize our workplace duties, organization, and human resources. In connection with this, the Company has decided to solicit the voluntary retirement program.

2. Voluntary Retirement Program Overview

(1) Eligible Employees: Employees aged 50 or older but under 65 as of May 31, 2026 (excluding certain employees)

(2) Number of Applicants : Up to 150

(3) Application Period: March 2, 2026 to March 13, 2026

(4) Retirement Date: May 31, 2026

(5) Preferential Measures: A special additional payment will be provided in addition to the standard retirement allowance. Reemployment support will also be offered upon request.

3. Future Outlook

Expenses related to the special additional payment arising from this voluntary retirement program are expected to be recorded as extraordinary losses in the fiscal year ending May 31, 2026. The exact amount of these extraordinary losses has not yet been confirmed at this time due to the uncertain number of applicants. We will disclose promptly as soon as the details are determined.