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For Immediate Release

Company name: MINISTOP Co., Ltd.
 Representative: Masashi Hotta,
 President and Representative Director
 (Stock code: 9946 TSE Prime)
 Contact: Naoki Motohashi,
 Executive Officer, General Manager of
 Business Administration
 Phone: +81-43-212-6472

Notice of the Revision of the Consolidated Results Forecast for the Fiscal Year Ending February 28, 2026

MINISTOP Co., Ltd. (the "Company") hereby announces revisions made to its forecast of consolidated financial results for the fiscal year ending February 28, 2026, which the Company released on April 10, 2025. Details are as follows.

1. Revision to consolidated results forecast for the fiscal year ending February 28, 2026 (March 1, 2025 to February 28, 2026)

Results for fiscal year	Gross operating revenue	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous forecast (A)	97,000	1,200	1,600	70	2.41
Revised forecast (B)	97,000	(3,500)	(3,000)	(6,000)	(206.84)
Change (B-A)	-	(4,700)	(4,600)	(6,070)	-
Change (%)	-	-	-	-	-
(Reference) Results for fiscal year ended February 28, 2025	87,475	(3,486)	(2,868)	(6,774)	(233.53)

2. Reason for results forecast revisions

Due to the improper labeling of expiration dates on hand-made rice balls and other items produced and sold in MINISTOP stores, the Company temporarily suspended the sale of these products at all stores. This has led to a decline in sales of the products and related purchases. Additionally, expenses have increased as the Company takes steps to prevent a recurrence and to create safe and secure kitchen environments. As a result, the financial results for the fiscal year ending February 28, 2026, are expected to be lower than the previous forecast. The Company will continue to pursue the following initiatives to enhance its performance.

1) Resuming sales of hand-made rice balls and other items

The Company's headquarters and franchised stores are collaborating to implement and operate equipment and systems while providing training to staff members to prevent future incidents. They are also working on creating safe and secure kitchen environments. The sale of hand-made rice balls and other items is gradually resuming. Prioritizing safety and security, the Company has modified the provision methods for certain side dishes processed in stores. It temporarily suspended sales of these items but has now resumed selling them at all stores. The Company will continue to strive to provide safe, secure, freshly made, and delicious products.

2) Enhancing our product lineup to satisfy customers

To continuously provide a product lineup that satisfies our customers, the Company will expand its offerings of both low-priced products and high-value-added products, focusing primarily on daily goods in the convenience store category that are gaining increased customer support. In addition, the Company will enhance sales promotion initiatives, including increased-volume sales campaigns, and work to create store layouts that encourage related purchases.

3) Promoting structural reform

The Company will decide on its policy regarding the closure of unprofitable stores slated for the next fiscal year within the current fiscal year and finalize the impact, thereby speeding up the pace of business reform and focusing management resources on revitalizing existing stores. The Company will promote further reforms to our business and profit structures, including reforms in merchandising processes and management guidance that increased profits in the first half of the fiscal year. The Company aims to restructure its existing store model and establish new formats. The headquarters and franchised stores will collaborate to achieve our goal of being “No. 1 in food safety and security.”

(Note) The forecasts above are based on the information available as of the date of publication of this document. The actual results are subject to change from the forecasts due to various factors.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.
