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January 9, 2026

Company name: Marumae Co., Ltd.
Name of representative: Toshikazu Maeda, President
and Representative Director
(Securities code: 6264; Prime
Market)
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Department
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Notice Regarding Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

Marumae Co., Ltd. (the “Company”) hereby announces that the payment procedure has been completed today for the disposal of treasury shares as restricted stock compensation, which was resolved at the Board of Directors meeting held on December 19, 2025. For details of this disposal, please refer to the “Notice of Disposal of Treasury Shares as Restricted Stock Compensation” released on December 19, 2025.

Summary of the Disposal

(1) Payment date	January 9, 2026
(2) Type and number of shares to be disposed of	Common shares of Marumae Co., Ltd., 12,993 shares
(3) Disposal price	1,847 yen per share
(4) Total value of disposal	23,998,071 yen
(5) Performance of contribution	In-kind contribution of monetary compensation claims
(6) Persons eligible for allocation, number of eligible persons, and number of shares to be allocated	Directors (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members): 3 people, 12,993 shares