

January 9, 2026

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 President, and CEO  
 (Securities code: 3193 TSE Prime)  
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### Monthly Report (December 2025)

#### 1. FY7/26 Store Count

					Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Japan			TORIKIZOKU	Directly managed	409	409	411	412	413							
				TCC	255	254	254	256	258							
				(Subtotal)	664	663	665	668	671							
		YAKITORI DAIKICHI				475	473	471	470	469						
		Other				3	3	3	4	4						
		Japan total				1,142	1,139	1,139	1,142	1,144						
Overseas		U. S.			3	3	3	3	3							
		South Korea			4	4	4	4	4							
		Taiwan			4	4	5	5	5							
		China			6	7	7	8	9							
		Hong Kong			2	2	2	4	5							
		Overseas total				19	20	21	24	26						
Group total					1,161	1,159	1,160	1,166	1,170							

- 1 The above table shows the store count at the end of each month.
- 2 Our limited number of franchise owners are referred to as “comrades” with the aim of ensuring stronger relationships as business partners than typical franchise chains, and TCC stands for TORIKIZOKU Comrade Chain.
- 3 “Other” refers to one store under the luxury model TAIMATSU, two stores under the independent system model Torikizoku Partners, and one TORIKI BURGER store.
- 4 All YAKITORI DAIKICHI restaurants are franchises.
- 5 The Taiwan stores are operated by “Tori Best Co., Ltd.”, a joint venture with “City Chain Food Ltd., a group company of Dachan Great Wall Group”.
- 6 The Hong Kong stores are franchise locations operated by “Four Seas Mercantile Holdings Limited”.

#### 2. Domestic “Torikizoku” Monthly Trends (YoY)

##### (1) FY7/26 Monthly Trends (YoY)

(unit: %)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	116.3	109.1	112.6	109.9	112.7								112.2
Same-Store sales	113.7	106.6	109.7	107.1	110.5								109.6
Customer count	109.9	103.6	105.5	102.6	105.6								105.5
Average check	103.5	102.9	104.0	104.4	104.7								103.9

- 1 The above table covers directly managed restaurants of Torikizoku.
- 2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.
- 3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

## (2) FY7/25 Monthly Trends (YoY)

(unit:%)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	116.0	113.0	111.3	111.6	104.0	106.6	104.5	102.7	108.8	114.7	108.5	112.7	109.4
Same-Store sales	112.1	109.9	108.2	108.0	100.9	103.4	101.0	99.3	105.3	111.0	105.8	110.1	106.1
Customer count	110.3	108.3	108.0	108.0	101.7	103.7	100.2	99.7	104.6	107.1	103.6	107.7	105.1
Average check	101.5	101.4	100.2	100.0	99.2	99.7	100.8	99.6	100.6	103.6	102.1	102.3	100.9

1 The above table covers directly managed restaurants of Torikizoku.

2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.

3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.