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January 13, 2026

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 Representative: Norio Ichikawa,
 Representative Director, President and
 Corporate Officer
 (Securities code: 7965; Tokyo Stock Exchange Prime Market)
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Notice Concerning Dividends of Surplus

Zojirushi Corporation (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on January 13, 2026, to pay dividends of surplus with a record date of November 20, 2025 as described below.

The above dividends are scheduled to be formally determined upon resolution at the 81st Annual General Meeting of Shareholders, scheduled to be held on February 19, 2026.

○ Details of dividends (Fiscal year ended November 20, 2025)

	Determined amount	Most recent dividend forecast (Announced on December 25, 2025)	Actual results for the previous fiscal year (Fiscal year ended November 20, 2024)
Record date	November 20, 2025	As on left	November 20, 2024
Dividend per share	¥52 (Ordinary dividend: ¥20) (Special dividend: ¥32)	As on left	¥23
Total amount of dividends	¥3,301 million	-	¥1,508 million
Effective date	February 20, 2026	-	February 20, 2025
Source of dividends	Retained earnings	-	Retained earnings

(Reference) Breakdown of annual dividends

	Dividend per share		
Record date	Second quarter-end	Fiscal-year end	Annual
Actual results for the previous fiscal year (Fiscal year ended November 20, 2024)	¥17	¥23	¥40
Actual results for the current fiscal year (Fiscal year ended November 20, 2025)	¥30 (Ordinary dividend: ¥20) (Special dividend: ¥10)	¥52 (Ordinary dividend: ¥20) (Special dividend: ¥32)	¥82 (Ordinary dividend: ¥40) (Special dividend: ¥42)
Forecast for the next fiscal year (Announced on December 25, 2025)	¥23	¥23	¥46