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January 13, 2026

## Consolidated Financial Results for the Nine Months Ended November 30, 2025 (Under Japanese GAAP)



Company name: Alleanza Holdings Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 3546

URL: <https://www.alleanza-hd.co.jp>

Representative: Shyunichi Asakura Representative Director, Chairman and CEO

Inquiries: Kazuya Ito Director

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Scheduled date to commence dividend payments: -Preparation of supplementary material on financial results: Yes Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the nine months ended November 30, 2025 (from March 1, 2025 to November 30, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

|                   | Operating revenue |       | Operating profit |        | Ordinary profit |        | Profit attributable to owners of parent |        |
|-------------------|-------------------|-------|------------------|--------|-----------------|--------|-----------------------------------------|--------|
| Nine months ended | Millions of yen   | %     | Millions of yen  | %      | Millions of yen | %      | Millions of yen                         | %      |
| November 30, 2025 | 114,299           | (1.1) | 3,278            | 31.3   | 3,628           | 28.7   | 2,260                                   | 23.1   |
| November 30, 2024 | 115,558           | 2.9   | 2,496            | (20.4) | 2,819           | (20.0) | 1,837                                   | (14.8) |

Note: Comprehensive income For the nine months ended November 30, 2025: ¥ 2,364 million [ 30.6%]

For the nine months ended November 30, 2024: ¥ 1,810 million [ (18.6)%]

|                   | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Nine months ended | Yen                      | Yen                        |
| November 30, 2025 | 75.31                    | 75.21                      |
| November 30, 2024 | 61.00                    | 60.93                      |

#### (2) Consolidated financial position

|                   | Total assets    | Net assets      | Equity-to-asset ratio |
|-------------------|-----------------|-----------------|-----------------------|
| As of             | Millions of yen | Millions of yen | %                     |
| November 30, 2025 | 94,901          | 33,010          | 33.5                  |
| February 28, 2025 | 87,431          | 31,795          | 35.0                  |

Reference: Equity

As of November 30, 2025: ¥ 31,761 million

As of February 28, 2025: ¥ 30,602 million

## 2. Cash dividends

|                                                 | Annual dividends per share |                    |                   |                 |       |
|-------------------------------------------------|----------------------------|--------------------|-------------------|-----------------|-------|
|                                                 | First quarter-end          | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
|                                                 | Yen                        | Yen                | Yen               | Yen             | Yen   |
| Fiscal year ended February 28, 2025             | -                          | 19.00              | -                 | 19.00           | 38.00 |
| Fiscal year ending February 28, 2026            | -                          | 19.00              | -                 |                 |       |
| Fiscal year ending February 28, 2026 (Forecast) |                            |                    |                   | 19.00           | 38.00 |

## 3. Consolidated financial result forecasts for the fiscal year ending February 28, 2026 (from March 1, 2025 to February 28, 2026)

(Percentages indicate year-on-year changes.)

|           | Operating revenue |     | Operating profit |     | Ordinary profit |     | Profit attributable to owners of parent |     | Basic earnings per share |
|-----------|-------------------|-----|------------------|-----|-----------------|-----|-----------------------------------------|-----|--------------------------|
|           | Millions of yen   | %   | Millions of yen  | %   | Millions of yen | %   | Millions of yen                         | %   | Yen                      |
| Full year | 155,000           | 1.1 | 3,750            | 6.9 | 4,250           | 7.5 | 2,200                                   | 5.4 | 72.86                    |

### \* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

|                         |                   |
|-------------------------|-------------------|
| As of November 30, 2025 | 30,193,386 shares |
| As of February 28, 2025 | 30,193,386 shares |

(ii) Number of treasury shares at the end of the period

|                         |                |
|-------------------------|----------------|
| As of November 30, 2025 | 170,169 shares |
| As of February 28, 2025 | 173,038 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

|                                     |                   |
|-------------------------------------|-------------------|
| Nine months ended November 30, 2025 | 30,022,205 shares |
| Nine months ended November 30, 2024 | 30,119,531 shares |

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

Quarterly Consolidated Financial Statements and Primary Notes  
Quarterly Consolidated Balance Sheet

(Millions of yen)

|                                     | As of February 28, 2025 | As of November 30, 2025 |
|-------------------------------------|-------------------------|-------------------------|
| <b>Assets</b>                       |                         |                         |
| Current assets                      |                         |                         |
| Cash and deposits                   | 4,036                   | 8,718                   |
| Accounts receivable - trade         | 2,356                   | 3,687                   |
| Inventories                         | 27,639                  | 28,404                  |
| Accounts receivable - other         | 4,906                   | 5,214                   |
| Other                               | 1,295                   | 1,203                   |
| Allowance for doubtful accounts     | (0)                     | (0)                     |
| Total current assets                | 40,234                  | 47,227                  |
| Non-current assets                  |                         |                         |
| Property, plant and equipment       |                         |                         |
| Buildings and structures            | 52,022                  | 53,771                  |
| Accumulated depreciation            | (27,875)                | (29,073)                |
| Buildings and structures, net       | 24,147                  | 24,698                  |
| Land                                | 4,414                   | 4,414                   |
| Leased assets                       | 3,387                   | 3,386                   |
| Accumulated depreciation            | (1,750)                 | (1,857)                 |
| Leased assets, net                  | 1,636                   | 1,529                   |
| Other                               | 9,348                   | 9,638                   |
| Accumulated depreciation            | (7,430)                 | (7,753)                 |
| Other, net                          | 1,918                   | 1,885                   |
| Total property, plant and equipment | 32,117                  | 32,528                  |
| Intangible assets                   |                         |                         |
| Goodwill                            | 1,366                   | 1,288                   |
| Other                               | 5,255                   | 5,199                   |
| Total intangible assets             | 6,621                   | 6,487                   |
| Investments and other assets        |                         |                         |
| Leasehold and guarantee deposits    | 6,330                   | 6,395                   |
| Other                               | 2,156                   | 2,290                   |
| Allowance for doubtful accounts     | (27)                    | (27)                    |
| Total investments and other assets  | 8,458                   | 8,658                   |
| Total non-current assets            | 47,197                  | 47,673                  |
| Total assets                        | 87,431                  | 94,901                  |

(Millions of yen)

|                                                                      | As of February 28, 2025 | As of November 30, 2025 |
|----------------------------------------------------------------------|-------------------------|-------------------------|
| <b>Liabilities</b>                                                   |                         |                         |
| Current liabilities                                                  |                         |                         |
| Notes and accounts payable - trade                                   | 8,695                   | 15,919                  |
| Electronically recorded obligations - operating                      | 6,482                   | 5,035                   |
| Short-term borrowings                                                | 7,444                   | 4,777                   |
| Current portion of long-term borrowings                              | 4,761                   | 4,742                   |
| Lease liabilities                                                    | 1,035                   | 729                     |
| Income taxes payable                                                 | 497                     | 960                     |
| Provision for bonuses for directors (and other officers)             | 32                      | -                       |
| Provision for bonuses                                                | 559                     | 1,158                   |
| Contract liabilities                                                 | 993                     | 874                     |
| Other                                                                | 6,654                   | 7,300                   |
| Total current liabilities                                            | 37,156                  | 41,498                  |
| Non-current liabilities                                              |                         |                         |
| Long-term borrowings                                                 | 12,661                  | 14,158                  |
| Lease liabilities                                                    | 1,187                   | 1,376                   |
| Provision for retirement benefits for directors (and other officers) | 148                     | 153                     |
| Provision for share-based payments                                   | 35                      | 64                      |
| Retirement benefit liability                                         | 1,000                   | 1,033                   |
| Asset retirement obligations                                         | 1,853                   | 2,084                   |
| Other                                                                | 1,593                   | 1,521                   |
| Total non-current liabilities                                        | 18,479                  | 20,392                  |
| Total liabilities                                                    | 55,636                  | 61,891                  |
| <b>Net assets</b>                                                    |                         |                         |
| Shareholders' equity                                                 |                         |                         |
| Share capital                                                        | 2,011                   | 2,011                   |
| Capital surplus                                                      | 12,509                  | 12,509                  |
| Retained earnings                                                    | 16,142                  | 17,256                  |
| Treasury shares                                                      | (188)                   | (185)                   |
| Total shareholders' equity                                           | 30,475                  | 31,592                  |
| Accumulated other comprehensive income                               |                         |                         |
| Valuation difference on available-for-sale securities                | 13                      | 69                      |
| Remeasurements of defined benefit plans                              | 113                     | 99                      |
| Total accumulated other comprehensive income                         | 126                     | 169                     |
| Share acquisition rights                                             | 19                      | 19                      |
| Non-controlling interests                                            | 1,173                   | 1,228                   |
| Total net assets                                                     | 31,795                  | 33,010                  |
| Total liabilities and net assets                                     | 87,431                  | 94,901                  |

Quarterly Consolidated Statements of Income and Comprehensive Income  
Quarterly Consolidated Statement of Income  
For the Nine-Month Period

(Millions of yen)

|                                                   | For the nine months<br>ended November 30, 2024 | For the nine months<br>ended November 30, 2025 |
|---------------------------------------------------|------------------------------------------------|------------------------------------------------|
| Net sales                                         | 112,189                                        | 110,846                                        |
| Cost of sales                                     | 74,072                                         | 71,278                                         |
| Gross profit                                      | 38,116                                         | 39,568                                         |
| Operating revenue                                 | 3,369                                          | 3,453                                          |
| Operating gross profit                            | 41,485                                         | 43,021                                         |
| Selling, general and administrative expenses      | 38,989                                         | 39,742                                         |
| Operating profit                                  | 2,496                                          | 3,278                                          |
| Non-operating income                              |                                                |                                                |
| Interest income                                   | 19                                             | 19                                             |
| Dividend income                                   | 9                                              | 6                                              |
| Commission income                                 | 338                                            | 337                                            |
| Foreign exchange gains                            | 16                                             | 14                                             |
| Other                                             | 155                                            | 168                                            |
| Total non-operating income                        | 540                                            | 546                                            |
| Non-operating expenses                            |                                                |                                                |
| Interest expenses                                 | 122                                            | 165                                            |
| Borrowing fee                                     | 70                                             | 7                                              |
| Other                                             | 23                                             | 24                                             |
| Total non-operating expenses                      | 216                                            | 196                                            |
| Ordinary profit                                   | 2,819                                          | 3,628                                          |
| Extraordinary income                              |                                                |                                                |
| Gain on sale of non-current assets                | 0                                              | 0                                              |
| Gain on sale of investment securities             | 61                                             | 1                                              |
| Contribution received for construction            | 45                                             | -                                              |
| Gain on bargain purchase                          | -                                              | 91                                             |
| Total extraordinary income                        | 107                                            | 93                                             |
| Extraordinary losses                              |                                                |                                                |
| Loss on retirement of non-current assets          | 26                                             | 12                                             |
| Impairment losses                                 | 152                                            | 33                                             |
| Loss on sale and retirement of non-current assets | -                                              | 21                                             |
| Loss on valuation of investment securities        | 4                                              | -                                              |
| Provision for loss on shop closing                | 19                                             | -                                              |
| Other                                             | 48                                             | 2                                              |
| Total extraordinary losses                        | 250                                            | 70                                             |
| Profit before income taxes                        | 2,676                                          | 3,651                                          |
| Income taxes - current                            | 1,045                                          | 1,539                                          |
| Income taxes - deferred                           | (256)                                          | (205)                                          |
| Total income taxes                                | 789                                            | 1,334                                          |
| Profit                                            | 1,886                                          | 2,317                                          |
| Profit attributable to non-controlling interests  | 49                                             | 56                                             |
| Profit attributable to owners of parent           | 1,837                                          | 2,260                                          |

Quarterly Consolidated Statement of Comprehensive Income  
For the Nine-Month Period

(Millions of yen)

|                                                                | For the nine months<br>ended November 30, 2024 | For the nine months<br>ended November 30, 2025 |
|----------------------------------------------------------------|------------------------------------------------|------------------------------------------------|
| Profit                                                         | 1,886                                          | 2,317                                          |
| Other comprehensive income                                     |                                                |                                                |
| Valuation difference on available-for-sale securities          | (42)                                           | 61                                             |
| Remeasurements of defined benefit plans, net of tax            | (34)                                           | (13)                                           |
| Total other comprehensive income                               | (76)                                           | 47                                             |
| Comprehensive income                                           | 1,810                                          | 2,364                                          |
| Comprehensive income attributable to                           |                                                |                                                |
| Comprehensive income attributable to owners of parent          | 1,780                                          | 2,303                                          |
| Comprehensive income attributable to non-controlling interests | 29                                             | 61                                             |