



January 14, 2026

To Whom It May Concern:

Company Name: TOHO CO., LTD.
Representative: Hiro Matsuoka, President & CEO
(Securities Code: 9602, Prime Market of Tokyo Stock Exchange,
Fukuoka Stock Exchange)
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Notice Concerning Stock Split, Partial Amendment to the Articles of Incorporation, and Changes in the Shareholder Benefit Program

TOHO CO., LTD. (the “Company”) hereby announces that its Board of Directors resolved today to conduct a stock split, partially amend the Articles of Incorporation in connection with the stock split, and change the shareholder benefit program.

1. Purpose of the stock split

The Company will conduct a stock split to lower the investment unit price of its shares, enhancing accessibility for investors. This initiative aims to improve the liquidity of the Company’s shares and expand the investor base.

2. Overview of the stock split

(1) Method of the stock split

Each share of common stock held by shareholders recorded in the final shareholder registry on the record date of February 28, 2026 (effectively February 27, 2026) will be split into five shares.

(2) Number of shares to be increased by the stock split

(1) Total number of issued shares before the stock split	176,000,000 shares
(2) Number of shares to be increased by the stock split	704,000,000 shares
(3) Total number of issued shares after the stock split	880,000,000 shares
(4) Total number of authorized shares after the stock split	2,000,000,000 shares

3. Timetable

(1) Public notice of the record date	February 12, 2026
(2) Record date	February 28, 2026
(3) Effective date	March 1, 2026

4. Partial amendment to the Articles of Incorporation

(1) Reason for amendment

In accordance with Article 184, Paragraph 2 of the Companies Act, the Company will change the total number of authorized shares stipulated in Article 6 of its Articles of Incorporation effective March 1, 2026.

(2) Details of the amendment

The total number of authorized shares will be increased from 400 million shares to 2 billion shares.

(3) Effective date of the amendment

March 1, 2026.

5. Other matters regarding the stock split

(1) Change in capital

There will be no change in the amount of capital due to the stock split.

(2) Dividends

As the effective date of the stock split is March 1, 2026, the year-end dividend for the fiscal year ending February 2026 (record date: February 28, 2026) will be paid based on the number of shares before the stock split.

6. Changes in the shareholder benefit program

(1) Reason for changes

The Company provides invitations to movies and theater performances to express gratitude for the support of shareholders and to deepen their understanding of the Group's business. The program is being revised in conjunction with the stock split.

(2) Details of the changes

【Current shareholder benefit program】

Applicable to shareholders as of August 31 and February 28 or 29 (twice a year).

	Number of shares held (before the stock split)	Number of tickets issued (semi-annually)	Details
Movie Invitation Ticket (twice a year)	100 – 499	1	• Tickets valid at TOHO Cinemas directly managed and jointly managed theaters. • Shareholders as of the end of August: Valid from January to June of the following year. • Shareholders as of the end of February: Valid from July to December of the same year.
	500 – 999	3	
	1,000 – 1,999	5	
	2,000 – 2,999	10	
	3,000 – 4,999	15	
	5,000 – 9,999	18	
	10,000+	20	
Theater Invitation Ticket (twice a year)	10,000+	2 (one pair of tickets)	• Tickets for S-class (or equivalent) seats for performances designated by the Company.

【Revised shareholder benefit program】

Applicable to shareholders as of August 31 (once a year).

	Number of shares held (after the stock split)	Number of tickets issued (annually)	Details
Movie Invitation Ticket (once a year)	100 – 499	1	• Tickets valid at TOHO Cinemas directly managed and jointly managed theaters. • Shareholders as of the end of August: Valid from January to December of the following year.
	500 – 2,499	2	
	2,500 – 4,999	6	
	5,000 – 9,999	10	
	10,000 – 24,999	20	
	25,000+	30	
Theater Invitation Ticket (once a year)	50,000+	2 (one pair of tickets)	• Tickets for S-class (or equivalent) seats for performances designated by the Company.

(3) Timing of the changes

The revised program will apply starting from the shareholder benefit for the record date of August 31, 2026.

The current program will still apply to the shareholder benefit for the record date of February 28, 2026.

End