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USEN & U-NEXT
GROUP

Consolidated Financial Results for the Three Months Ended November 30, 2025 [Japanese GAAP]



January 14, 2026

Company name: U-NEXT HOLDINGS Co., Ltd.
Stock exchange listing: Tokyo Stock Exchange
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Scheduled date of commencing dividend payments: –
Availability of supplementary briefing materials on financial results: Available
Schedule of financial results briefing session: Not scheduled

(Amounts are rounded down to the nearest million yen.)

1. Consolidated Financial Results for the Three Months Ended November 30, 2025 (September 1, 2025 – November 30, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended November 30, 2025	104,673	13.9	8,766	6.2	8,221	(0.7)	4,533	(0.7)
November 30, 2024	91,928	24.7	8,251	10.3	8,277	13.1	4,567	8.8

(Note) Comprehensive income: Three months ended November 30, 2025: ¥4,778 million [(2.3)%]
Three months ended November 30, 2024: ¥4,892 million [11.1%]

	Basic earnings per share		Diluted earnings per share		EBITDA		Adjusted EPS	
	Yen		Yen		Million yen	%	Yen	%
Three months ended November 30, 2025	25.13		–		11,670	7.9	29.90	0.7
November 30, 2024	25.32		–		10,819	10.0	29.68	7.4

(Notes) 1. Information on diluted earnings per share is not provided as there were no shares with dilutive effect.
2. The Company conducted a 3-for-1 stock split of common shares effective as of December 1, 2024. Accordingly, the figures for basic earnings per share are calculated assuming that the stock split was conducted at the beginning of the fiscal year ended August 31, 2025.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of November 30, 2025	279,875	111,477	35.8
As of August 31, 2025	259,782	108,708	37.6

(Reference) Equity: As of November 30, 2025: ¥100,070 million
As of August 31, 2025: ¥97,571 million

2. Dividends

	Annual dividend				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended August 31, 2025	—	7.00	—	8.50	15.50
Fiscal year ending August 31, 2026	—				
Fiscal year ending August 31, 2026 (Forecast)		8.50	—	8.50	17.00

(Note) Revision to the forecast for dividends announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending August 31, 2026 (September 1, 2025 – August 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	424,000	8.6	33,500	6.1	32,200	4.2	18,500	0.6	102.57

	EBITDA		Adjusted EPS	
	Million yen	%	Yen	%
Full year	46,500	6.9	121.97	1.2

(Note) Revision to the financial results forecast announced most recently: None

*** Notes:**

- (1) Significant changes in the scope of consolidation during the period: None
Newly included: – (), Excluded: – ()
- (2) Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements: Yes
(Note) For details, please refer to “(3) Notes to Quarterly Consolidated Financial Statements (Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements)” on page 11 of the Attachments.
- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None
- (4) Total number of shares issued and outstanding (common shares)
1) Total number of shares issued and outstanding at the end of the period (including treasury shares):
November 30, 2025: 180,375,333 shares
August 31, 2025: 180,375,333 shares
2) Total number of treasury shares at the end of the period:
November 30, 2025: 423 shares
August 31, 2025: 423 shares
3) Average number of shares during the period:
Three months ended November 30, 2025: 180,374,910 shares
Three months ended November 30, 2024: 180,375,042 shares
(Note) The Company conducted a 3-for-1 stock split of common shares effective as of December 1, 2024. Accordingly, the total number of shares issued and outstanding at the end of the period, the total number of treasury shares at the end of the period, and the average number of shares during the period have been calculated assuming that the stock split was conducted at the beginning of the fiscal year ended August 31, 2025.
- (5) Calculation method of management indices
- EBITDA: Operating profit + Depreciation + Amortization of goodwill
 - Adjusted EPS: Adjusted profit (i.e., Profit attributable to owners of parent + Amortization of goodwill) / Average number of shares during the period

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Explanation on the proper use of financial results forecast and other notes
(Notes on forward-looking statements, etc.)

The earnings forecasts and other forward-looking statements herein are based on information available to the Company and certain assumptions deemed reasonable as at the date of publication of this document, and the Company does not in any way guarantee the achievement of the projections. In addition, actual results may differ significantly from these forecasts due to various factors. For preconditions for the financial results forecast and notes on the use thereof, etc., please refer to “1. Overview of Operating Results, etc. (1) Overview of Operating Results for the Quarterly Period under Review” on page 2.

(Method of obtaining supplementary briefing materials on quarterly financial results)

Briefing materials on the financial results will become available on January 14, 2026 on TDnet and the Company’s website.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Quarterly Period under Review

With the aspirations to make the future even better with entertainment and technology for the future of everyone in society, the Group has adopted the corporate slogan “NEXT for U” and aims to grow into a corporate group that will garner trust and anticipation from even more people.

The Group’s business comprises the following four business segments: the Content Distribution Business through which we offer the “U-NEXT” video distribution service and an MVNO service for individuals, the Store & Facility Solution Business through which we offer digital transformation (DX) services and music distribution for commercial stores and facilities and automated payment machines and front operation management systems, among others, for medical institutions and hotels, the Communication & Energy Business through which we offer networks and security services for offices, internet services, high- and low-voltage electricity, etc., and the Financial, Realty & Global Business through which we offer various services, including guarantee, insurance, realty, financial payment services.

The Group believes that a variety of customers it serves are its greatest assets, including those in the B to B market, such as commercial stores, hotels, hospitals, and small- to medium-sized offices, and those in the B to C market, to which the Group provides video distribution and communications services.

As important management themes, the Group is focusing its efforts on newly offering financial and realty services, in addition to existing services, as one-stop solutions to assist with and solve management issues in the B to B market and delivering valuable experiences to more customers through enhanced quality and services centered on “U-NEXT” in the B to C market.

During the three months ended November 30, 2025, the Japanese economy witnessed a recovery in corporate earnings and demand generated by foreign visitors to Japan. However, the business environment has remained challenging due to various factors, including tariff policies, natural disasters, high prices, and labor shortages.

Under these circumstances, the Group divided its business domain into sectors to assign each sector with specific functions and clarify their roles. It has enabled us to concentrate on cross-organizational strategic planning, swift business operations, and synergy generation within the Group to enhance our ability to adopt to drastically changing market environments and increase our competitiveness.

In October 2025, we announced our Medium-Term Management Plan “Road to 2030.” Positioning “sustainable growth and future-oriented value creation” as a core strategic theme, we have set a benchmark of achieving at least 1.5 times sales and earnings in our existing businesses over the five years through the fiscal year ending August 31, 2030, driven by initiatives in both the digital and real domains. In addition, we will aim for additional growth by M&A and other investments. In order to secure the necessary funds for achieving the Medium-Term Management Plan targets, we have issued the second series of unsecured straight bonds in Japan and raised ¥20.0 billion.

In addition, to strengthen the sustainability as a company, the Group has also focused on building organizations that foster leaders of the next generation. At the same time, the Group has strived to establish organizations and systems that enable it to continuously provide innovative services in response to various needs and issues of its customers.

Furthermore, based on the belief that the most important management resources for a company’s sustainable growth are its human resources, the Group has also made an effort to create an employee-friendly environment. As part of the effort, the Group has raised compensation levels for younger employees with the aim of increasing competitiveness in the employment market and enhancing employee engagement. We will continue investing in the younger generation, who will shoulder the responsibility of shaping the future.

As a result, regarding the financial results for the three months ended November 30, 2025, net sales were ¥104,673 million (up 13.9% year on year), operating profit was ¥8,766 million (up 6.2% year on year) and ordinary profit was ¥8,221 million (down 0.7% year on year). In addition, profit attributable to owners of parent was ¥4,533 million (down 0.7% year on year).

The Group’s net sales (including inter-segment sales or transfers) and operating profit by segment are outlined

below.

<Content Distribution Business>

The Content Distribution Business is operated by U-NEXT Co., Ltd. and Y.U-mobile Co., Ltd., our consolidated subsidiaries, and provides and sells the “U-NEXT” video distribution service and the “y.u mobile” MVNO service.

As of October 2025, “U-NEXT,” which provides abundant titles with unlimited viewing, offers more than 420,000 video titles such as movies and drama series, including rental titles, over 1.24 million e-books, including comics and book titles, 210 magazines, and more than 3,700 children’s books. “U-NEXT,” which allows users to seamlessly enjoy watching and reading with a single app, offers an entertainment experience crossing the borders of genres.

During the three months ended November 30, 2025, as part of our strategy to form alliances with other companies, we launched “Rakuten Saikyo U-NEXT” in October 2025 in alliance with Rakuten Mobile, Inc., which allows unlimited data usage for viewing “U-NEXT.” It has created an environment where subscribers can fully enjoy the extensive content of “U-NEXT” without data capacity constraints.

In addition, in November 2025, we also launched our own MVNO service “U-NEXT MOBILE.” To subscribers to monthly plans of “U-NEXT,” we offer great-value plans that enable them to access 20GB of data while keeping the monthly fee affordable. These “Mobile Set Plans” are designed to deliver greater added value by bundling content with communications services and maximize user satisfaction and customer lifetime value (LTV).

In November 2025, the number of paying subscribers to “U-NEXT” topped 5 million. As a provider of a service originating in Japan that meets customer needs, we will continue to strive for the healthy development of Japan’s content media industry.

As a result, net sales and operating profit of the Content Distribution Business for the three months ended November 30, 2025 were ¥34,940 million (up 14.3% year on year) and ¥2,790 million (down 12.5% year on year), respectively.

<Store & Facility Solution Business>

The Store & Facility Solution Business is operated by the following consolidated subsidiaries: USEN CORPORATION, USEN-ALMEX INC., USEN Camera Solutions Co., Ltd., USEN MEDIA PROMOTION Co., Ltd., USEN FIELDING Co., Ltd., USEN Techno-Service Co., Ltd., WannaEat CO., LTD., USEN Contact Center Co., Ltd., and U’S MUSIC Co., Ltd.

This is our core strategic business, which supports customers in both increasing sales and enhancing operational efficiency by providing comprehensive and practical DX solutions to management issues faced by stores and facilities in various industries and business formats, including the restaurant and retail industries.

Our services include music distribution and store DX services for stores, and provision of payment machines and management systems for facilities.

In our music distribution service, we provide commercial stores and chain stores, as well as individual customers, across Japan with music, information, etc. through optimal infrastructure, using dedicated receiving terminal devices. In addition, in our store DX services, we provide to stores solutions necessary for store management, which include the “USEN Regi” POS cash register, support services for restaurants to attract customers, Wi-Fi, IP cameras, and digital signage.

Furthermore, for such facilities as business hotels, leisure hotels, hospitals, clinics, and golf courses, we develop, manufacture, sell, and maintain automated payment machines, hotel management systems, reception machines, guidance display machines, etc.

We have established a multi-dimensional service delivery system by drawing on the expertise we have accumulated and the collaboration of multiple highly specialized companies in the Group.

During the three months ended November 30, 2025, USEN MEDIA PROMOTION Co., Ltd. began full-scale operations. We seek to generate new business value by integrating the support experience and expertise of our digital signage business (visual media) with those of promotion business, which utilizes in-store broadcasting

networks (audio media) that we have developed in collaboration with numerous store partners.

In addition, our POS and self-ordering systems “USEN Regi,” “USEN Handy,” and “USEN Self-Ordering Series” received the GOOD DESIGN AWARD 2025. This is the result of pursuing not only functionality, but also value for the people that work in the stores and the customers that visit the stores.

As a result, net sales and operating profit of the Store & Facility Solution Business for the three months ended November 30, 2025 were ¥24,096 million (down 6.0% year on year) and ¥4,671 million (down 8.4% year on year), respectively.

<Communication & Energy Business>

The Communication & Energy Business is operated by the following consolidated subsidiaries: USEN NETWORKS Co., Ltd., USEN ICT Solutions CORPORATION, USEN Smart Works CORPORATION, TACT INC., U-MX Co., Ltd., USEN WORKING Co., Ltd., USEN WORK WELL Co., Ltd., and U-NEXT Co., Ltd. in charge of the communications business, and U-POWER Co., Ltd. in charge of the energy business.

In the communications business for corporate customers, USEN ICT Solutions CORPORATION primarily provides services through our “USEN GATE 02” brand and proposes and sells ICT environment construction services as a “multi-service vendor” of ICT solutions, capitalizing on our strengths in that we are capable of proposing network, security, and cloud services comprehensively.

In addition, USEN Smart Works CORPORATION provides a variety of cloud services (SaaS service) to companies to support employees’ work styles in offices and also provides attentive support after service introduction.

For commercial stores, USEN NETWORKS Co., Ltd. mainly offers a variety of services according to the needs of customers, such as “USEN Hikari plus,” an optical line service provided by the Company; “USEN NET,” an ISP; and a next-generation IP telephone service.

In the energy business, U-POWER Co., Ltd. offers “U-POWER,” “USEN Electricity,” and “USEN GAS” services and has been promoting greener energy to be consumed by stores and facilities to help companies achieve ESG management and SDGs. In addition, for individual customers, we provide “U-POWER GREEN Home,” substantially renewable electricity.

During the three months ended November 30, 2025, services for corporate customers, the sales agency business, and the Company’s own optical line service continued to demonstrate robust performance.

In September 2025, USEN ICT Solutions CORPORATION launched the ultra-high-speed internet connection service “USEN GATE 02 Premier Internet (R)” for corporate customers and made it available nationwide.

In November 2025, USEN NETWORKS Co., Ltd. entered into a comprehensive partnership agreement for regional revitalization with Tsuno Town, Miyazaki Prefecture. We are working to build a community in which everyone has an access to a comfortable digital environment through various efforts, such as developing public Wi-Fi at public facilities and offering optical line service plans for town residents linked to “Tsuno Coin,” a local digital currency.

In addition, U-POWER Co., Ltd. was ranked ninth overall in the new power supplier ranking based on electricity sales volume released in October 2025. We will continue our efforts to increase the sales of renewable energy and make effective use of it.

As a result, net sales and operating profit of the Communication & Energy Business for the three months ended November 30, 2025 were ¥43,461 million (up 22.9% year on year) and ¥3,028 million (up 46.4% year on year), respectively.

<Financial, Realty & Global Business>

The Financial, Realty & Global Business is a core growth strategy segment of the Group and operated by the following: U-NEXT LIVING PARTNERS Co., Ltd., USEN TRUST Co., Ltd., USEN REALTY Co., Ltd., USEN PAY Co., Ltd., and USEN Fintech Co., Ltd. As their significance in the segment increased, USEN Properties Co., Ltd. and USEN Insurance Group Co., Ltd. were newly added this fiscal year.

The Financial, Realty & Global Business is expected to achieve significant growth and generate synergies with existing businesses. We have therefore positioned this business as a new business to grow with the aim of creating a fourth pillar of our business. We provide services, including installment sales, leases, cashless payment, non-life insurance, rent guarantee, commercial building management, and realty brokerage.

In addition, in the Global Business, we have established a new company in Malaysia as the halal food market is expected to expand rapidly. We will utilize the knowledge and know-how of the virtual restaurant business that the Group has developed in Japan to manufacture and sell Halal-certified food and operate a food delivery brand franchise business in Islamic regions, primarily in Southeast Asia.

In the three months ended November 30, 2025, USEN Fintech Co., Ltd. and USEN PAY Co., Ltd. operated payment-related businesses. During this period, the gross merchandise value (GMV) processed by the Group topped ¥256.3 billion.

U-NEXT LIVING PARTNERS Co., Ltd. offered sales agency services for broadband lines primarily to residents of condominiums and apartment houses and worked to develop new sales channels and expand the range of products it carries. In addition, driven by the growing demand for IoT functions for condominiums, IoT-related products to new condominiums and other properties and Wi-Fi bulk installation services were steadily sold.

USEN TRUST Co., Ltd. focuses primarily on the rent guarantee business and is actively expanding its service lineup. We are working to improve our services by providing “TENALEAD,” which supports the matching of tenants with properties, and “Residence Rent Guarantee” for residents, among other services.

USEN REALTY Co., Ltd. is engaged in a commercial building management business. We acquire excellent realty properties and carry out various operations, including renovations utilizing DX technologies and tenant leasing, to create “a better future for cities and communities.”

USEN Properties Co., Ltd. draws on the Group’s robust network and specialized expertise and provides one-stop support to companies and property owners that are considering openings and closings of retail stores on their properties. The support ranges from property matching to solving management issues.

USEN Insurance Group Co., Ltd. has USEN-SSI Co., Ltd. and U-Reinsurance Management Co., Ltd., which manages reinsurance for the Group, as its subsidiaries and provides comprehensive tenant insurance for business operators. We will continue to expand our non-life insurance business and pursue efficient operations.

As a result, net sales and operating profit of the Financial, Realty & Global Business for the three months ended November 30, 2025 were ¥4,287 million (up 109.7% year on year) and ¥562 million (up 42.9% year on year), respectively.

(2) Overview of Financial Position for the Quarterly Period under Review

1) Status of assets, liabilities and net assets

(Assets)

Total assets at the end of the first quarter of the fiscal year ending August 31, 2026 increased by ¥20,093 million compared with the end of the previous fiscal year to ¥279,875 million.

Current assets increased by ¥18,287 million compared with the end of the previous fiscal year to ¥190,645 million mainly due to an increase in cash and deposits of ¥24,157 million, a decrease in notes and accounts receivable - trade of ¥8,218 million, and an increase in inventories of ¥686 million.

Non-current assets increased by ¥1,805 million compared with the end of the previous fiscal year to ¥89,230 million mainly due to increases in property, plant and equipment of ¥4 million, in intangible assets of ¥1,203 million, and in investments and other assets of ¥597 million.

(Liabilities)

Current liabilities decreased by ¥2,133 million compared with the end of the previous fiscal year to ¥77,672 million mainly due to a decrease in income taxes payable of ¥3,327 million.

Non-current liabilities increased by ¥19,457 million compared with the end of the previous fiscal year to ¥90,726 million mainly due to an increase in bonds payable of ¥20,000 million and a decrease in long-term borrowings of ¥788 million.

(Net assets)

Net assets increased by ¥2,768 million compared with the end of the previous fiscal year to ¥111,477 million mainly due to increases in retained earnings of ¥2,505 million and in non-controlling interests of ¥269 million.

2) Status of cash flows

The information is omitted as quarterly consolidated statements of cash flows for the three months ended November 30, 2025 have not been prepared.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

In regard to the consolidated financial results forecast, the full-year consolidated financial results forecast remains unchanged from that announced in the consolidated financial results dated October 14, 2025.

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable. Actual results may differ significantly from those forecasts due to various factors.

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheets

(Million yen)

	As of August 31, 2025	As of November 30, 2025
Assets		
Current assets		
Cash and deposits	56,882	81,039
Notes and accounts receivable - trade	48,927	40,709
Inventories	12,196	12,882
Content Distribution rights	42,196	44,102
Other	12,603	12,415
Allowance for doubtful accounts	(448)	(503)
Total current assets	172,358	190,645
Non-current assets		
Property, plant and equipment	24,387	24,392
Intangible assets		
Goodwill	40,022	39,162
Other	13,159	15,223
Total intangible assets	53,182	54,386
Investments and other assets		
Other	15,534	11,822
Allowance for doubtful accounts	(5,680)	(1,370)
Total investments and other assets	9,854	10,452
Total non-current assets	87,424	89,230
Total assets	259,782	279,875
Liabilities		
Current liabilities		
Notes and accounts payable - trade	36,559	36,799
Electronically recorded obligations - operating	1,539	1,590
Current portion of long-term borrowings	3,153	3,153
Income taxes payable	6,692	3,364
Other provisions	854	842
Other	31,006	31,922
Total current liabilities	79,805	77,672
Non-current liabilities		
Bonds payable	10,000	30,000
Long-term borrowings	55,663	54,875
Retirement benefit liability	2,236	2,209
Other	3,368	3,640
Total non-current liabilities	71,268	90,726
Total liabilities	151,074	168,398

(Million yen)

	As of August 31, 2025	As of November 30, 2025
Net assets		
Shareholders' equity		
Share capital	99	99
Capital surplus	29,786	29,786
Retained earnings	67,534	70,040
Treasury shares	(0)	(0)
Total shareholders' equity	97,420	99,926
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	87	85
Remeasurements of defined benefit plans	63	59
Total accumulated other comprehensive income	150	144
Non-controlling interests	11,137	11,406
Total net assets	108,708	111,477
Total liabilities and net assets	259,782	279,875

(2) Quarterly Consolidated Statements of Income and Comprehensive Income
Quarterly Consolidated Statements of Income
For the Three Months Ended November 30

(Million yen)

	For the three months ended November 30, 2024	For the three months ended November 30, 2025
Net sales	91,928	104,673
Cost of sales	60,104	70,873
Gross profit	31,824	33,800
Selling, general and administrative expenses	23,572	25,033
Operating profit	8,251	8,766
Non-operating income		
Reversal of allowance for doubtful accounts	426	47
Share of profit of entities accounted for using equity method	37	51
Other	73	48
Total non-operating income	538	146
Non-operating expenses		
Interest expenses	160	210
Foreign exchange losses	221	282
Other	131	198
Total non-operating expenses	512	691
Ordinary profit	8,277	8,221
Extraordinary losses		
Loss on retirement of non-current assets	131	324
Other	32	—
Total extraordinary losses	163	324
Profit before income taxes	8,114	7,897
Income taxes	3,219	3,112
Profit	4,894	4,784
Profit attributable to non-controlling interests	327	251
Profit attributable to owners of parent	4,567	4,533

Quarterly Consolidated Statements of Comprehensive Income
For the Three Months Ended November 30

(Million yen)

	For the three months ended November 30, 2024	For the three months ended November 30, 2025
Profit	4,894	4,784
Other comprehensive income		
Valuation difference on available-for-sale securities	1	(2)
Remeasurements of defined benefit plans, net of tax	(3)	(3)
Total other comprehensive income	(2)	(5)
Comprehensive income	4,892	4,778
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,565	4,527
Comprehensive income attributable to non-controlling interests	327	251

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements)

Tax expenses are calculated by making a reasonable estimate of the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year, including the first quarter of the fiscal year ending August 31, 2026, and multiplying the profit before income taxes by this estimated effective tax rate.

(Notes on segment information, etc.)

[Segment information]

I. Three months ended November 30, 2024 (From September 1, 2024 to November 30, 2024)

1. Information on net sales and profit (loss) and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable segment					Adjustment (Note 1)	Amount recorded in the quarterly consolidated statements of income (Note 2)
	Content Distribution Business	Store & Facility Solution Business	Communica- tion & Energy Business	Financial, Realty & Global Business	Total		
Net sales							
Goods transferred at a point in time	4,223	11,147	4,047	800	20,217	—	20,217
Goods transferred over a certain period of time	26,236	14,039	30,256	562	71,095	10	71,105
Revenue from contracts with customers	30,459	25,186	34,303	1,363	91,313	10	91,323
Other revenue (Note 3)	—	—	—	605	605	—	605
Net sales to outside customers	30,459	25,186	34,303	1,968	91,918	10	91,928
Inter-segment sales or transfers	112	436	1,058	75	1,684	(1,684)	—
Total	30,572	25,623	35,362	2,044	93,602	(1,673)	91,928
Segment profit	3,189	5,101	2,068	393	10,753	(2,501)	8,251

(Notes) 1. The adjustment for segment profit of ¥(2,501) million is the elimination of inter-segment transactions and corporate expenses not allocated to each reportable segment. Corporate expenses are mainly selling, general and administrative expenses that are not attributable to reportable segments.

2. Segment profit is adjusted with operating profit reported in the quarterly consolidated statements of income.

3. Other revenue is revenue based on the Accounting Standard for Financial Instruments (ASBJ Statement No. 10; July 4, 2019) and the Accounting Standard for Lease Transactions (ASBJ Statement No. 13; March 30, 2007).

2. Information on impairment loss on non-current assets and goodwill by reportable segment

Not applicable.

II. Three months ended November 30, 2025 (From September 1, 2025 to November 30, 2025)

1. Information on net sales and profit (loss) and information on disaggregation of revenue by reportable segment (Million yen)

	Reportable segment					Adjustment (Note 1)	Amount recorded in the quarterly consolidated statements of income (Note 2)
	Content Distribution Business	Store & Facility Solution Business	Communica- tion & Energy Business	Financial, Realty & Global Business	Total		
Net sales							
Goods transferred at a point in time	3,311	8,695	4,811	1,544	18,362	6	18,369
Goods transferred over a certain period of time	31,522	14,692	36,964	926	84,106	10	84,166
Revenue from contracts with customers	34,834	23,388	41,775	2,471	102,469	16	102,485
Other revenue (Note 3)	—	—	474	1,713	2,187	—	2,187
Net sales to outside customers	34,834	23,388	42,249	4,185	104,657	16	104,673
Inter-segment sales or transfers	106	707	1,212	101	2,128	(2,128)	—
Total	34,940	24,096	43,461	4,287	106,785	(2,111)	104,673
Segment profit	2,790	4,671	3,028	562	11,053	(2,286)	8,766

(Notes) 1. The adjustment for segment profit of ¥(2,286) million is the elimination of inter-segment transactions and corporate expenses not allocated to each reportable segment. Corporate expenses are mainly selling, general and administrative expenses that are not attributable to reportable segments.

2. Segment profit is adjusted with operating profit reported in the quarterly consolidated statements of income.

3. Other revenue is revenue based on the Accounting Standard for Financial Instruments (ASBJ Statement No. 10; July 4, 2019) and the Accounting Standard for Lease Transactions (ASBJ Statement No. 13; March 30, 2007). The Company applies discounts to electricity and gas charges at discount prices per unit determined by the government under the “Program for Mitigating Drastic Price Fluctuations of Electricity and Gas,” which is administered pursuant to the “Comprehensive Economic Measures for Overcoming Price Increases and Revitalizing the Economy” and the “Comprehensive Economic Measures for Completely Overcoming Deflation.” Other revenue includes subsidies received from the government to fund the discounts and revenues from insurance contracts and similar arrangements that comply with the Insurance Business Act.

2. Information on impairment loss on non-current assets and goodwill by reportable segment

Not applicable.

(Notes on statements of cash flows)

Quarterly consolidated statements of cash flows for the three months ended November 30, 2025 have not been prepared. Depreciation (including amortization of intangible assets except for goodwill) and amortization of goodwill for the three months ended November 30, 2024 and 2025 are as follows:

	For the three months ended November 30, 2024	For the three months ended November 30, 2025
Depreciation	1,781 million yen	2,042 million yen
Amortization of goodwill	786 million yen	860 million yen

(Significant subsequent events)

(Acquisition of shares of a subsidiary)

On December 24, 2025, pursuant to a resolution passed by its Board of Directors, our company executed a share transfer agreement on the same date to acquire 70% of the shares of XING Inc. (hereinafter “XING”), a wholly-owned subsidiary of Brother Industries, Ltd. primarily engaged in the commercial karaoke business, music and video software business, and other related fields, thereby making it a consolidated subsidiary.

I. Overview of the business combination

(1) Name and business description of the acquiree

Name of the acquiree: XING INC.

Business description : KARAOKE

Music video content creation

Healthcare

Mobile/Home entertainment

New Business

(2) Purposes of the acquisition

XING, with its flagship “JOYSOUND” brand, a leader in the karaoke industry, delivers a rich lineup of songs including original artist videos. Furthermore, XING possesses highly specialized and unique technological advantages in both software, such as a large-capacity data distribution system and playback functions utilizing MIDI data (performance information that reproduces instrument sounds), and hardware, thereby establishing high barriers to entry. Moreover, XING’s key stakeholders include stores/facilities where equipment is installed, equipment sales dealers, the music industry involved in song rights management, and karaoke users, demonstrating extremely high affinity with our group’s existing businesses.

We believe that by combining these advantages and affinities with our group’s existing assets, such as the content distribution service “U-NEXT” with over 5 million paying subscribers, a customer base encompassing stores and facilities nationwide, robust sales/field engineer resources, and a wide range of service lineups, significant synergies will be created, leading to sustainable growth.

(3) Date of business combination

April 1, 2026 (scheduled)

(4) Legal form of the business combination

Acquisition of shares in exchange for cash

(5) Post-combination entity name

No change

(6) Ratio of voting rights to be acquired

70%

(7) Primary basis for determining the acquirer

The fact that the Company acquires the shares in exchange for cash

II. Acquisition cost of the acquiree and its breakdown by type of consideration

Consideration for the acquisition:	Cash	¥17,500 million
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Acquisition cost:		¥17,500 million
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III. Details and amount of major acquisition-related expenses

Advisory costs (estimate): ¥250 million

IV. Amount of goodwill to be recognized, reason for recognition, method of amortization, and period of amortization

Not finalized at the moment.

V. Amounts of the assets to be acquired and liabilities to be assumed on the date of the business combination and their breakdown by major item

Not finalized at the moment.

Independent Auditor's Interim Review Report on Quarterly Consolidated Financial Statements
(English Translation)

January 14, 2026

To the Board of Directors of U-NEXT HOLDINGS Co., Ltd.

BDO Sanyu & Co.

Tokyo Office

Suzue Masuda	Certified Accountant	Public	Designated Partner Engagement Partner
Hiroaki Nakanishi	Certified Accountant	Public	Designated Partner Engagement Partner
Satoru Yoshida	Certified Public Accountant		Designated Partner Engagement Partner

Conclusion

We have performed an interim review on the Quarterly Consolidated Financial Statements of U-NEXT HOLDINGS Co., Ltd. (the “Company”) presented in the Attachments of the Quarterly Consolidated Financial Results, which comprise the Quarterly Consolidated Balance Sheets as of November 30, 2025, Quarterly Consolidated Statements of Income and Comprehensive Income for the three-month period then ended, and the Notes to Quarterly Consolidated Financial Results.

In our interim review, nothing has come to our attention that causes us to believe that the aforementioned Quarterly Consolidated Financial Statements are not prepared, in all material respects, in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting standards that are generally accepted in Japan for quarterly financial statements with omissions of certain disclosure items permitted by the Article 4, Paragraph 2 of the Standards for Preparation of Quarterly Financial Statements.

Basis for Conclusion

We conducted an interim review in accordance with interim review standards generally accepted in Japan. Our responsibility under those standards is further described in the section titled “Auditor’s Responsibility in the Interim Review of the Quarterly Consolidated Financial Statements” in this report. We are independent of the Company and its consolidated subsidiaries in accordance with the professional ethics regulations in Japan (including those that are relevant to audits of the financial statements of public interest entities) and have fulfilled our other ethical responsibilities as an auditor. We believe that we have obtained evidence to provide a basis for our conclusion.

Responsibilities of Management, Audit & Supervisory Board Members, and the Audit & Supervisory Board

for the Quarterly Consolidated Financial Statements

Management is responsible for the preparation of the Quarterly Consolidated Financial Statements in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting standards that are generally accepted in Japan for quarterly financial statements with omissions of certain disclosure items permitted by the Article 4, Paragraph 2 of the Standards for Preparation of Quarterly Financial Statements. This includes designing and operating such internal control as management determines necessary to enable the preparation of the Quarterly Consolidated Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Quarterly Consolidated Financial Statements, management is responsible for assessing whether it is appropriate to prepare the Quarterly Consolidated Financial Statements based on a going concern assumption and disclosing, if necessary, matters related to going concern in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting standards that are generally accepted in Japan for quarterly financial statements with omissions of certain disclosure items permitted by the Article 4, Paragraph 2 of the Standards for Preparation of Quarterly Financial Statements.

Audit & Supervisory Board Members and the Audit & Supervisory Board are responsible for overseeing the execution of duties by Directors in designing and operating the financial reporting process.

Auditor's Responsibility in the Interim Review of the Quarterly Consolidated Financial Statements

Our responsibility is to express a conclusion in an interim review report from an independent perspective on the Quarterly Consolidated Financial Statements based on our interim review as an independent auditor.

We make professional judgment and maintain professional skepticism throughout the interim review process in accordance with the interim review standards generally accepted in Japan to do the following.

- Make inquiries, primarily with management and persons responsible for financial and accounting matters, and apply analytical procedures and other interim review procedures. Such a review is substantially less in scope than an audit of the financial statements for the fiscal year conducted in conformity with auditing standards generally accepted in Japan.
- Conclude based on the evidence obtained on whether anything has come to our attention that causes us to believe that the Quarterly Consolidated Financial Statements are not prepared in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting standards that are generally accepted in Japan for quarterly financial statements with omissions of certain disclosure items permitted by the Article 4, Paragraph 2 of the Standards for Preparation of Quarterly Financial Statements if we determine that a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. In addition, if we determine that a material uncertainty exists, we are required to draw attention in our auditor's interim review report to notes to the Quarterly Consolidated Financial Statements, or if such notes are inadequate, to express a qualified or adverse conclusion. Our conclusions are based on evidence obtained up to the date of our interim review report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate whether anything has come to attention that causes us to believe that the presentation of and notes to the Quarterly Consolidated Financial Statements are not prepared in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting standards that are generally accepted in Japan for quarterly financial statements with omissions of certain disclosure items permitted by the Article 4, Paragraph 2 of the Standards for Preparation of Quarterly Financial Statements.
- Obtain evidence regarding financial information of the Company and its consolidated subsidiaries as a basis for expressing a conclusion on the Quarterly Consolidated Financial Statements. We are responsible for the direction, supervision, and implementation related to the interim review on the Quarterly Consolidated Financial Statements. We remain solely responsible for our conclusion.

We report to Audit & Supervisory Board Members and the Audit & Supervisory Board on the planned scope and timing of the interim review and significant interim review findings.

We also report to Audit & Supervisory Board Members and the Audit & Supervisory Board that we have complied with the regulations in Japan on professional ethics regarding independence as well as matters that are reasonably considered to have an impact on the auditor's independence, and where applicable, measures taken to eliminate inhibiting factors or safeguards applied to reduce them to an acceptable level.

Interest required to be disclosed by the Certified Public Accountants Act of Japan

Our firm and its engagement partners do not have any interest in the Company and its consolidated subsidiaries that is required to be disclosed by the Certified Public Accountants Act of Japan.

End

Notes: 1. The original copy of the above Independent Auditor's Interim Review Report is in the custody of the Company (a company that discloses quarterly financial results).

2. The XBRL data and HTML data are excluded from the scope of the interim review.

3. This is an English translation of the Independent Auditor's Interim Review Report, originally prepared in Japanese, prepared only for the convenience of the reader. BDO Sanyu & Co. have not applied any such procedures, nor have they performed an audit on the English version of the quarterly consolidated financial statements for the above-mentioned period.