



January 14, 2026

Company name: FP Partner Inc.

Name of representative: Tsutomu Kuroki, Representative

Director and President

(Securities code: 7388; Tokyo Stock Exchange Prime Market)

Inquiries: Kenji Adachi, Director and General Manager of

Corporate Planning Department

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Notice of Change in Use of Funds Raised on Public Listing

At a meeting of the Board of Directors held on January 14, 2026, FP Partner Inc. (the "Company") resolved to partially change as follows the use of funds raised on public listing on September 22, 2022, as described in the Securities Registration Statement dated August 18, 2022, the Amendment to Securities Registration Statement dated September 5, 2022 and September 13, 2022, and the Notice of Change in Use of Funds Raised on Public Listing dated October 15, 2024.

1. Reasons for change

The Company planned to use the funds raised at the time of its listing on the Growth Market of the Tokyo Stock Exchange on September 22, 2022 for the establishment of a customer data platform (CDP) to analyze customer information and propose optimal services.

Now that the Company expects to be able to effect the establishment of a CDP at a smaller cost than originally anticipated, we have decided to allocate surplus funds to policy transfers, which is part of our growth strategy, therefore changing the use of funds.

The Company will not only aim to increase the number of policies in force through policy transfers, but also to grow net sales by making additional proposals (cross-selling) in response to customer requests. In addition, we will strive to further improve customer satisfaction by strengthening our after-sales follow-up system for existing customers.

2. Details of the change

The details of the change are as follows. The parts that have been changed are underlined

(Unit: Thousands of yen).

[Before the change]

Specific use	Amount raised (Thousands of yen)	Amount allocated (Thousands of yen)	Scheduled for the fiscal year ending November 30, 2026
Establishment of a customer data platform(CDP)	199,800	132,474	67,326
Roll out of customer communication apps	45,250	45,250	0
Strengthening system infrastructure	23,000	23,000	0

Repayment of borrowings	700,000	700,000	0
Opening Money Doctor Premier stores	720,000	716,598	3,402
Acquisition and reconstruction of Company buildings	1,640,000	1,307,970	332,030

[After the change]

Specific use	Amount raised (Thousands of yen)	Amount allocated (Thousands of yen)	Scheduled for the fiscal year ending November 30, 2026
Establishment of a customer data platform (CDP)	<u>132,474</u>	132,474	<u>0</u>
Roll out of customer communication apps	45,250	45,250	0
Strengthening system infrastructure	23,000	23,000	0
Repayment of borrowings	700,000	700,000	0
Opening Money Doctor Premier stores	720,000	716,598	3,402
Acquisition and reconstruction of Company buildings	1,640,000	1,307,970	332,030
<u>Funding for policy transfers</u>	<u>67,326</u>	<u>0</u>	<u>67,326</u>

3. Future outlook

The impact of this matter on the Company's business results for the fiscal year ending November 30, 2026 is currently expected to be minimal. The earnings forecast for the fiscal year ending November 30, 2026, which incorporates the impact of this matter, is disclosed in the Financial Results for the Fiscal Year Ended November 30, 2025, announced today. If any new important matters that may affect our business results arise in the future, we will promptly announce them.

[Contact information]

In order to ensure fairness to everyone, we will accept inquiries regarding this matter in writing (email or inquiry form). We appreciate your understanding.

Contact by email: ir_report@fpp.jp

Contact form: https://fpp.jp/ir_inquiry/

End