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Consolidated Financial Results for the Nine Months of the Fiscal Year Ending February 28, 2026 (Under IFRS)

January 14, 2026

Company name:	baudroie, inc.
Stock exchange listings:	Tokyo Stock Exchange
Stock code:	4413
URL:	https://www.baudroie.jp/
Representative:	Shigehiro Tominaga, President and Chief Executive Officer
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Scheduled date for dividend payment:	None
Supplementary materials for financial summaries:	Yes
Financial results briefing:	None

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months of the Fiscal Year Ending February 28, 2026 (from March 01, 2025, to November 30, 2025)

(1) Consolidated operating results (Cumulative)

(Percentage indicates YoY changes)

	Revenue		Operating profit		Profit before tax		Profit for the period		Profit attributable to owners of parent		Total comprehensive income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended November 30, 2025,	12,323	46.3	2,358	36.1	2,341	34.9	1,702	36.0	1,702	36.0	1,752	28.7
November 30, 2024,	8,425	56.2	1,732	51.6	1,736	52.9	1,251	49.5	1,251	49.5	1,362	62.7
	Basic earnings per share				Diluted earnings per share							
	Yen				Yen							
Nine months ended November 30, 2025,	54.83				54.50							
November 30, 2024,	39.31				39.01							

(Note) 1 The Company conducted a stock split at a ratio of 2 shares for every 1 share of common stock as of June 1, 2025. Earnings per share and diluted earnings per share have been calculated on the assumption that this stock split was conducted at the beginning of the fiscal year ended February 2025.

(Note) 2 At the end of the fiscal year ended February 2025, the Company finalized the provisional accounting treatment related to a business combination. The figures for the third quarter and the full fiscal year ended February 2025 reflect the finalized content of the provisional accounting treatment.

(2) Consolidated financial positions

	Total assets	Total Equity	Equity attributable to owners of parent	Ration of equity attributable to owners of parent to total assets
	Million yen	Million yen	Million yen	%
As of November 30, 2025,	12,407	6,960	6,960	56.1
February 28, 2025,	8,602	4,571	4,571	53.1

2. Cash dividends

	Annual dividends per share				
	End of first quarter	End of second quarter	At the end of the third quarter	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2025,	-	0.00	-	0.00	0.00
Fiscal year ending February 28, 2026,	-	0.00	-		
Fiscal year ending February 28, 2026 (Forecast)				7.58	7.58

(Note) 1 Presence or absence of revisions from the most recently announced Dividends forecast: None

(Note) 2 The Company conducted a two-for-one stock split of its common stock effective June 1, 2025. Based on the pre-split basis, the forecast for annual dividends per share is year-end: 15.16 yen, total: 15.16 yen.

3. Consolidated Financial Forecasts for the Fiscal Year Ending February 28, 2026 (from March 01, 2025 to February 28, 2026)

(Percentages indicate YoY changes)

	Revenue		Operating profit		Profit attributable to owners of parent		Basic profit per share
	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	17,100	46.8	3,250	32.1	2,345	30.3	75.79

(Note) 1 Correction of financial forecast from the most recent financial forecast: None

(Note) 2 The Company conducted a two-for-one stock split of its common stock effective June 1, 2025. The "Earnings per share attributable to owners of the Company" in the consolidated earnings forecast reflects the impact of this stock split. Earnings per share attributable to owners of the Company based on the pre-split standard would be 151.58 yen.

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

New	3	Company (Company name)	SPIN TECHNOLOGY Inc. GOKU TECHNOLOGIES INC. ONE-TECH Inc.	Exclusion	-	Company (Company name)
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(2) Cumulative effects of changes in accounting policies, changes in accounting estimates

(i) Changes in accounting policies required by IFRS : None

(ii) Cumulative effects of changes in accounting policies other than (i) : None

(iii) Changes in accounting estimates : None

(3) Number of shares issued (Common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2025,	32,107,108 shares
As of February 28, 2025,	32,068,708 shares

(ii) Number of treasury shares at the end of the period

As of November 30, 2025,	953,455 shares
As of February 28, 2025,	1,121,270 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended November 30, 2025,	31,044,522 shares
Nine months ended November 30, 2024,	31,842,892 shares

(Note) The Company conducted a stock split at a ratio of 2 shares for every 1 share of common stock effective June 1, 2025. The "Number of shares issued at the end of the period," "Number of treasury stock at the period end," and "Average number of shares" have been calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended February 2025.

※ Review of attached consolidated quarterly financial statements by a certified public accountant or an audit firm: Yes (voluntary)

Note: Explanation regarding the appropriate use of earnings forecasts and other special notes

1. Forward-looking statements such as earnings forecasts contained in this document are based on information currently available to the Company and on certain assumptions deemed reasonable. Actual results may differ significantly due to various factors. For the conditions underlying the earnings forecasts and notes on the use of such forecasts, please refer to the attached document on P.2, "1. Qualitative Information on the Financial Results for the Period under Review (3) Explanations on Consolidated Earnings Forecast and Other Forecast Information."

○Table of Contents for Attached Materials	
1. Qualitative Information on the Financial Results for the Period under Review	2
(1) Explanation of Operating Results	2
(2) Explanation of Financial Position	3
(3) Explanations on Consolidated Earnings Forecast and Other Forecast Information	3
2. Condensed Quarterly Consolidated Financial Statements and Primary Notes	4
(1) Condensed Quarterly Consolidated Statements of Financial Position	4
(2) Condensed Quarterly Consolidated Statements of Profit or Loss and Condensed Quarterly Consolidated Statements of Comprehensive Income	6
Condensed Quarterly Consolidated Statements of Profit or Loss	6
For the nine months ended [date]	6
Condensed Quarterly Consolidated Statements of Comprehensive Income	7
For the nine months ended	7
(3) Notes to Condensed Quarterly Consolidated Financial Statements	8
(Notes on Going Concern Assumption)	8
(Segment Information, etc.)	8
(Notes on quarterly consolidated cash flows)	8
(Significant Subsequent Events)	8

1. Qualitative Information on the Financial Results for the Period under Review

(1) Explanation of Operating Results

In the previous fourth quarter consolidated accounting period, the provisional accounting treatment for business combinations was finalized, and for comparisons and analyses with the previous third quarter consolidated cumulative period and the end of the previous consolidated fiscal year, the amounts after the revision due to the finalization of the provisional accounting treatment have been used. During the nine months ended November 30, 2025, the Japanese economy has been on a moderate recovery trend, supported by improvements in the employment and income environment as well as the effects of various policies. On the other hand, uncertainties remain due to factors such as fluctuations in the financial and equity markets, concerns over a slowdown in overseas economies, persistently high resource prices, and a worsening labor shortage.

Even under such circumstances, the advancement of the IT society continues, and IT/DX investments aimed at improving business efficiency and strengthening competitiveness among companies remain robust. In particular, demand is expanding in areas such as the development of cloud environments, the acceleration and stabilization of networks, and the enhancement of security measures.

Our group has been strengthening its capabilities to respond to these growth areas, such as cloud, load balancers, security, wireless, and network virtualization, which are advanced technology fields.

Our group has promoted its business as a "professional organization specializing in IT infrastructure," focusing on the following key initiatives.

Deepening and expanding enterprise customers: While improving the acquisition of new projects, we are also strengthening relationships with existing major customers, thereby achieving stable revenue.

Selection-based order intake in advanced technology fields and strengthening of nurturing-type matching: We maintained the provision of high-quality services by implementing in-house training for the early development of young talent and designing assignments according to technical skill levels.

As a result, the consolidated business performance for the nine months ended November 30, in accordance with IFRS, was as follows: Revenue was 12,323,526 thousand yen (up 46.3% YoY), operating profit was 2,358,099 thousand yen (up 36.1% YoY), profit before tax was 2,341,873 thousand yen (up 34.9% YoY), profit for the period was 1,702,042 thousand yen (up 36.0% YoY), and profit attributable to owners of parent was 1,702,042 thousand yen (up 36.0% YoY).

(2) Explanation of Financial Position

Status of Assets, Liabilities and Equity

(Assets)

At the end of the third quarter of the consolidated fiscal period, assets increased by 3,804,834 thousand yen compared to the end of the previous consolidated fiscal year, reaching 12,407,680 thousand yen. The main factors for this increase were the recognition of goodwill of 1,905,434 thousand yen due to the acquisitions of SPIN TECHNOLOGY Inc., GOKU TECHNOLOGIES Inc., and ONE-TECH Inc., as well as increases in cash and cash equivalents by 938,388 thousand yen and trade and other receivables by 710,581 thousand yen.

(Liabilities)

At the end of the third quarter of the consolidated fiscal period, liabilities increased by 1,416,505 thousand yen compared to the end of the previous consolidated fiscal year, reaching 5,447,508 thousand yen. The main factors for this increase were a rise in bonds and borrowings (non-current) by 513,410 thousand yen and an increase in other current liabilities by 888,747 thousand yen, among others.

(Equity)

At the end of the third quarter of the consolidated fiscal period, equity increased by 2,388,329 thousand yen compared to the end of the previous consolidated fiscal year, reaching 6,960,171 thousand yen. The main factors for this increase were a 1,702,042 thousand yen rise in retained earnings due to the recording of profits attributable to owners of the parent, a 233,724 thousand yen increase in capital surplus resulting from share exchanges with SPIN TECHNOLOGY Inc., GOKU TECHNOLOGIES INC., and ONE-TECH Inc., and a 646,185 thousand yen decrease in treasury shares. In addition, there was an acquisition of treasury shares amounting to 259,278 thousand yen.

(3) Explanations on Consolidated Earnings Forecast and Other Forecast Information

Regarding the earnings forecast for the fiscal year ending February 2026, there are no changes from the contents of the revision to the full-year earnings forecast for the fiscal year ending February 2026 (March 1, 2025, to February 28, 2026) announced on May 21, 2025.

2. Condensed Quarterly Consolidated Financial Statements and Primary Notes

(1) Condensed Quarterly Consolidated Statements of Financial Position

(Unit: Thousands of yen)

	As of February 28, 2025,	As of November 30, 2025,
Assets		
Current assets		
Cash and cash equivalents	3,486,412	4,424,801
Trade and other receivables	1,578,552	2,289,134
Other financial assets	90,217	68,533
Other current assets	228,858	367,153
Total current assets	5,384,041	7,149,622
Non-current assets		
Property, plant and equipment	266,871	263,300
Right-of-use assets	358,639	290,411
Goodwill	2,032,282	3,937,717
Intangible assets	106,327	104,102
Other financial assets	280,250	401,522
Deferred tax assets	102,363	210,191
Other non-current assets	72,070	50,813
Total non-current assets	3,218,805	5,258,058
Total assets	8,602,846	12,407,680

(Unit: Thousands of yen)

	As of February 28, 2025,	As of November 30, 2025,
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	68,113	92,432
Bonds and borrowings	441,742	646,746
Lease liabilities	273,302	220,937
Income taxes payable	464,261	336,914
Other current liabilities	1,578,351	2,467,098
Total current liabilities	2,825,770	3,764,128
Non-current liabilities		
Bonds and borrowings	885,744	1,399,154
Lease liabilities	191,462	152,222
Provisions	103,242	108,424
Deferred tax liabilities	24,783	23,578
Total non-current liabilities	1,205,233	1,683,379
Total liabilities	4,031,003	5,447,508
Equity		
Share capital	603,697	604,738
Capital surplus	989,198	1,223,964
Retained earnings	5,535,238	7,237,281
Treasury shares	(2,690,575)	(2,303,668)
Other components of equity	134,283	197,855
Total equity attributable to owners of parent	4,571,842	6,960,171
Total Equity	4,571,842	6,960,171
Total liabilities and equity	8,602,846	12,407,680

(2) Condensed Quarterly Consolidated Statements of Profit or Loss and Condensed Quarterly Consolidated Statements of Comprehensive Income

Condensed Quarterly Consolidated Statements of Profit or Loss

For the nine months ended [date]

(Unit: Thousands of yen)

	For the nine months ended November 30, 2024,	For the nine months ended November 30, 2025,
Revenue	8,425,993	12,323,526
Cost of sales	5,374,616	8,078,654
Gross profit	3,051,377	4,244,871
Selling, general and administrative expenses	1,316,565	1,883,327
Other income	366	22,020
Other costs	2,958	25,465
Operating profit	1,732,219	2,358,099
Finance income	15,631	4,015
Finance costs	11,321	20,241
Profit before tax	1,736,529	2,341,873
Income tax expense	484,811	639,831
Profit for the period	1,251,718	1,702,042
Attributable to profit for the period		
Owners of parent	1,251,718	1,702,042
Profit for the period	1,251,718	1,702,042
Earnings per share		
Basic earnings per share (Yen)	39.31	54.83
Diluted earnings per share (Yen)	39.01	54.50

Condensed Quarterly Consolidated Statements of Comprehensive Income

For the nine months ended

(Unit: Thousands of yen)

	For the nine months ended November 30, 2024,	For the nine months ended November 30, 2025,
Profit for the period	1,251,718	1,702,042
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Changes in fair value of financial assets measured at fair value through other comprehensive income (loss)	110,405	50,813
Total other comprehensive income	110,405	50,813
Comprehensive income	1,362,123	1,752,855
Comprehensive income attributable to		
Owners of parent	1,362,123	1,752,855
Comprehensive income	1,362,123	1,752,855

(3) Notes to Condensed Quarterly Consolidated Financial Statements

(Notes on Going Concern Assumption)

There are no applicable items.

(Segment Information, etc.)

The reporting segment of our group consists solely of the IT Infrastructure Business as a single segment, and as its significance is immaterial, segment information has been omitted.

(Notes on Quarterly Consolidated Statements of Cash Flows)

Condensed Quarterly Consolidated Statements of Cash Flows for the nine months ended November 30 have not been prepared. Depreciation (including intangible assets) and amortization for the nine months ended November 30 are as follows.

(Unit: Thousands of yen)

	For the nine months ended November 30, 2024,	For the nine months ended November 30, 2025,
Depreciation and amortization	175,572	203,051

(Significant Subsequent Events)

(Full acquisition as a wholly owned subsidiary through share purchase)

At the Board of Directors meeting held on January 14, 2026, the Company resolved to acquire all shares of RIKSOL Inc.. (hereinafter referred to as "RIKSOL") and make it a consolidated subsidiary, and acquired all shares as of January 14, 2026.

1. Overview of Share Acquisition

(1) Name and business description of the acquired company

Name of the combining companies	Description of Business
RIKSOL Inc..	IT Solutions Business

(2) Main reasons for the business combination

Our company and its subsidiaries (hereinafter referred to as the "Group") are developing businesses specializing in IT infrastructure, in an era where all technologies are becoming more advanced due to the diversification of social needs. Within IT infrastructure, we focus our business on advanced technology fields experiencing significant growth, such as network virtualization known as SDN, cloud, security, wireless connectivity technologies, and load balancers, which are devices for load distribution.

RIKSOL is a company engaged in comprehensive IT support services, mainly by young employees. With RIKSOL joining our group and sharing our knowledge, we believe that it will contribute to the future growth of our group's business performance.

(3) Schedule of business combination

Board of Directors resolution on January 14, 2026

Contract execution date: January 14, 2026

Share acquisition date: January 14, 2026

(4) Legal form of business combination

Acquisition of shares for cash consideration

(5) Name of the combined company

There are no changes.

(6) Acquired voting rights ratio

100%

(7) Main reasons for deciding on the acquired company

The shares were acquired by the Company in exchange for cash.

2. Breakdown of acquisition cost and types of consideration for acquired companies

Acquisition cost	Cash	800,000 thousand yen
<hr/>		
Acquisition cost		800,000 thousand yen

In addition, an agreement has been reached with the counterparty regarding an adjustment to the transfer price based on the future performance of RIKSOL, and there is a possibility that additional consideration may be paid depending on the performance and other circumstances of the business.

3. Details and amounts of major acquisition-related expenses

Due diligence expenses, etc. 3,200 thousand yen (estimate)

4. Amount of goodwill recognized and reason for recognition

It has not been determined at this time.

5. Amounts and breakdown of assets acquired and liabilities assumed as of the business combination date

It has not been determined at this time.