



[Reference Translation]

January 16, 2026

Name of listed company: Computer Engineering & Consulting Ltd.  
Representative: Takashi Himeno  
Representative Director & President  
(Code: 9692 TSE Prime)  
Contact: Saori Shinohara, General Manager  
General Affairs and Human Resources  
Division  
(Tel. +81-(0)3-5789-2441)

**Notice of Completion of Retirement of Treasury Shares**

**(Retirement of Treasury Shares Pursuant to Article 178 of the Companies Act)**

The Company has completed the retirement of treasury shares under Article 178 of the Companies Act as described below in accordance with the resolution of the Board of Directors passed in its meeting held March 13, 2025.

(1) Class of shares retired: Company common stock  
(2) Number of shares retired: 891,400 shares  
(2.47% of total shares issued and outstanding [including treasury shares] prior to retirement)  
(3) Date of retirement: January 16, 2026

**(Reference)**

Total shares issued and outstanding after retirement: 35,168,200 shares

Number of treasury shares after retirement: 3,957,736 shares