

January 22, 2026

OBAYASHI CORPORATION
Toshimi Sato,
Representative Director, President and CEO
(Securities code: 1802; Tokyo Stock Exchange Prime Market)

Inquiries to: Tatsuro Nishi,
General Manager of General Administration Department
(Tel: +81-3-5769-1017)

Notice of Cancellation of Treasury Shares

(Cancellation of Treasury Shares Pursuant to Article 178 of the Companies Act)

OBAYASHI CORPORATION (hereinafter referred to as the “Company”) hereby announces that, at a meeting of the Board of Directors held on January 22, 2026, it resolved to cancel treasury shares acquired based on the resolution of the Board of Directors dated August 8, 2025, pursuant to Article 178 of the Companies Act. The details are outlined below.

1. Class of shares to be cancelled: Common shares
2. Number of shares to be cancelled: 15,139,700 shares
(2.1% of the total number of issued shares before the cancellation)
3. Date of cancellation: January 30, 2026 (Scheduled)

Reference:

Total number of issued shares after the cancellation: 691,811,346 shares

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