

(TRANSLATION)

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Financial Results for the Nine Months Ended December 31, 2025

FANUC CORPORATION

Any forward looking statement such as financial forecasts described in this report are subject to uncertain factors such as product supply and demand trends, industry competition, economic conditions, and others, in major markets. Actual results may differ from these forecasts.

Financial Highlights for the 1st Three Quarters of FY2025

◆ Consolidated Performance for 1Q~3Q FY2025 (Compared to FY2024) (Yen)

Net sales
623.3 billion
(+38.3 billion)

Operating income
127.7 billion
(+17.2 billion)

Net income
116.9 billion
(+14.1 billion)

Operating income ratio
20.5%
(+1.6 pt)

Net income ratio
18.7%
(+1.1 pt)

- ✓ Performance remained solid, consistent with 2Q
- ✓ FA showed growth in China, resulting in increased sales.
- ✓ Robotics showed steady growth in the Americas and China, resulting in increased sales.
- ✓ Factory operation has improved.

(FX Rate : Yen/1 USD 148.74, Yen/1 EUR 171.83)

◆ Consolidated Full-year Performance Forecast for FY2025 (Compared to FY2024) (Yen)

Net sales
840.7 billion
(+43.6 billion)

Operating income
172.9 billion
(+14.1 billion)

Net income
158.0 billion
(+10.4 billion)

Operating income ratio
20.6%
(+0.7 pt)

Net income ratio
18.8%
(+0.3 pt)

- ✓ Based on the latest business trend, the performance forecast has been revised upward.
- ✓ Performance remained solid compared to the 2Q forecast.
- ✓ Sales are expected to exceed 800 billion yen for the first time since the record-high FY2022, with both sales and income projected to increase year-on-year.

(FX Rate : 4Q Yen/1 USD 145.00, Yen/1 EUR 170.00)
(FX Rate : Full-year Yen/1 USD 147.81, Yen/1 EUR 171.38)

Consolidated Financial Results for the 1st Three Quarters (9 months) of FY2025

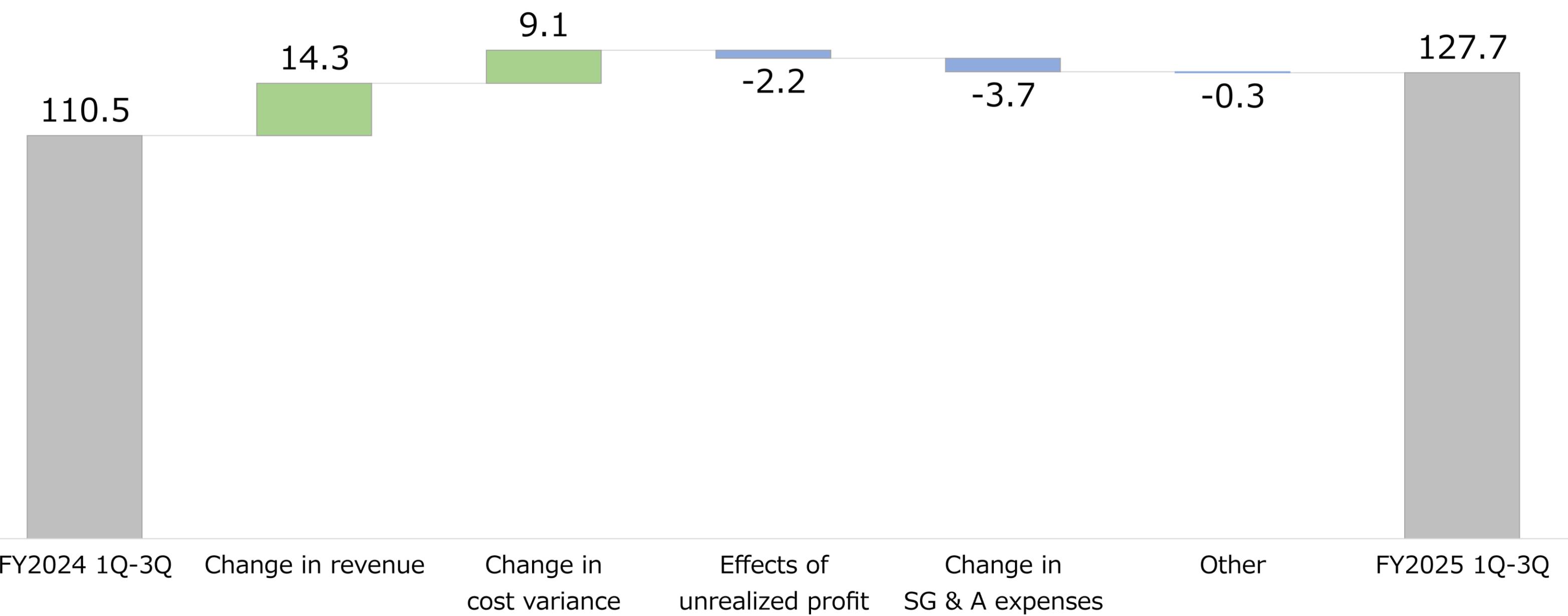
(Billions of Yen)

	FY2024 3Q	FY2025 3Q		Change from 3Q of FY2024	
		to Net sales	to Net sales		
Net sales	585.0	100.0%	623.3	100.0%	+6.5%
Cost of sales	372.2	63.6%	389.1	62.4%	+4.5%
Operating income	110.5	18.9%	127.7	20.5%	+15.6%
Ordinary income	139.5	23.8%	159.3	25.6%	+14.2%
Net income	102.8	17.6%	116.9	18.7%	+13.7%
FX Rate					
Yen/1USD	152.57		148.74		
Yen/1EUR	164.83		171.83		

※“Net income” means “net income attributable to owners of the parent”.

Breakdown of Changes in Operating Income (FY2024 1Q-3Q → FY2025 1Q-3Q)

(Billions of Yen)



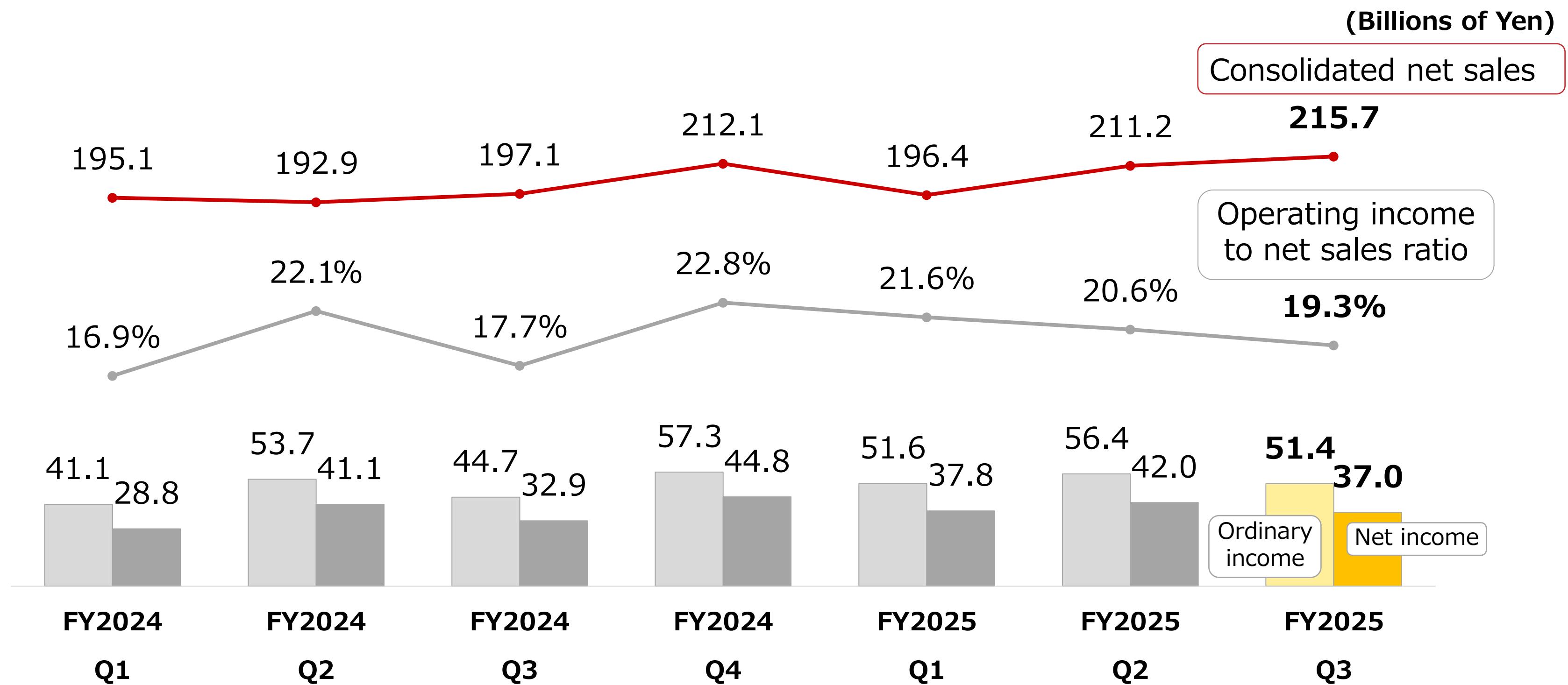
Consolidated Financial Results for the 3rd Quarter (3 months) of FY2025

(Billions of Yen)

	FY2024		FY2025		FY2025		Change from 3Q of FY2024	Change from 2Q of FY2025
	3Q	Oct - Dec	2Q	Jul - Sep	Oct - Dec	to Net sales		
Net sales	197.1	100.0%	211.2	100.0%	215.7	100.0%	+9.5%	+2.1%
Cost of sales	128.6	65.3%	132.2	62.6%	137.1	63.6%	+6.6%	+3.7%
Operating income	34.9	17.7%	43.5	20.6%	41.7	19.3%	+19.6%	-4.1%
Ordinary income	44.7	22.7%	56.4	26.7%	51.4	23.8%	+15.0%	-8.8%
Net income	32.9	16.7%	42.0	19.9%	37.0	17.2%	+12.7%	-11.8%
FX Rate								
Yen/1USD	152.44		147.48		154.15			
Yen/1EUR	162.59		172.32		179.39			

※“Net income” means “net income attributable to owners of the parent”.

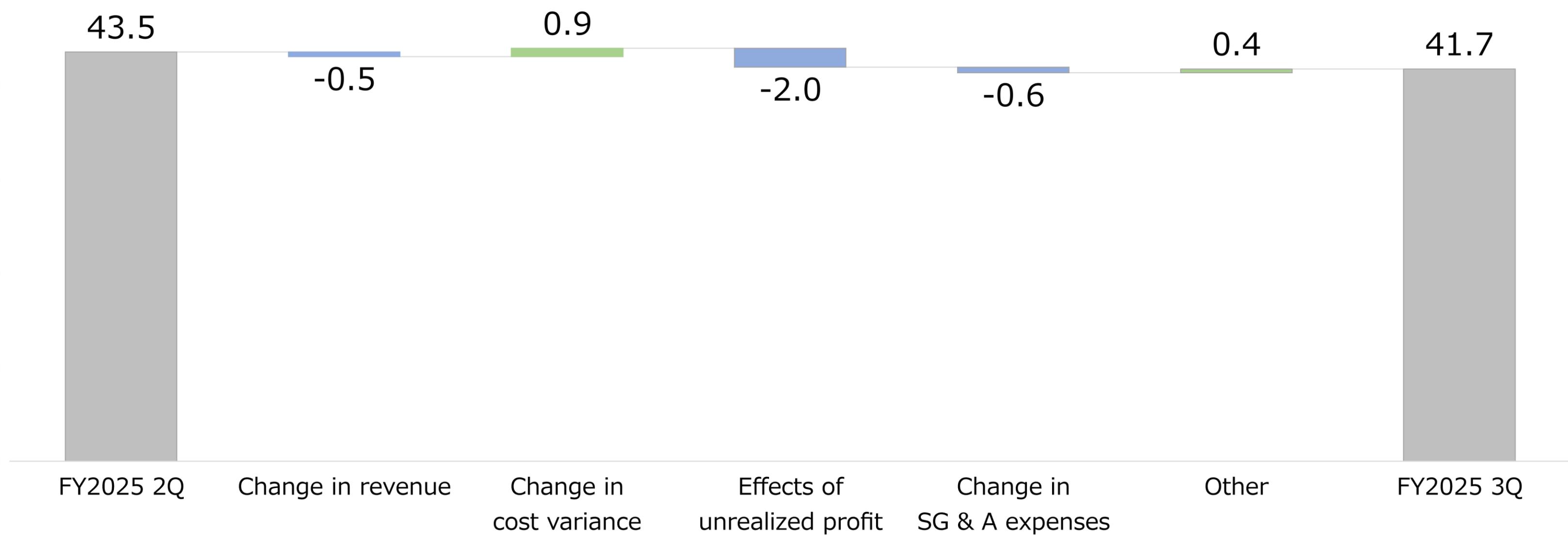
Quarterly Changes in Consolidated Sales and Profit/Loss



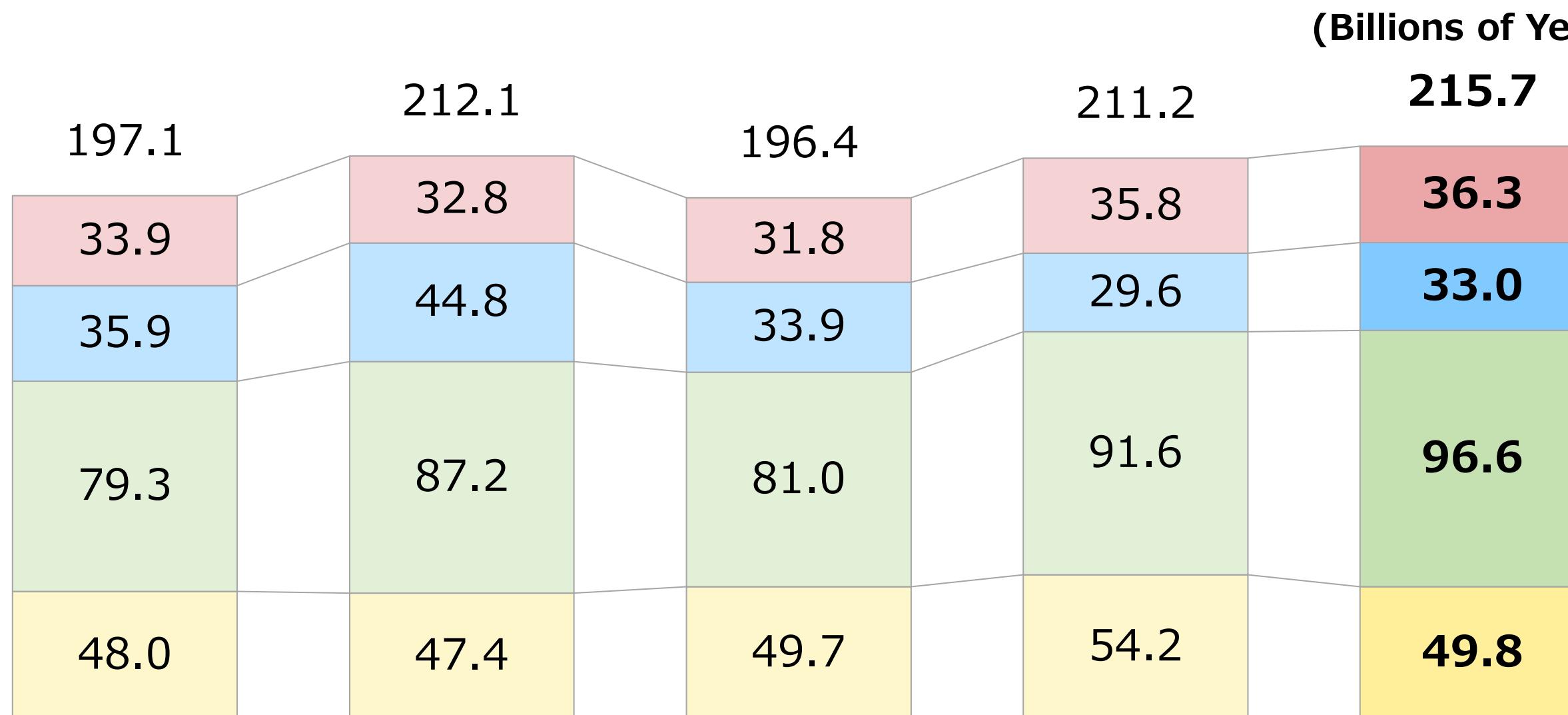
※“Net income” means “net income attributable to owners of the parent”.

Breakdown of Changes in Operating Income (FY2025 2Q → FY2025 3Q)

(Billions of Yen)



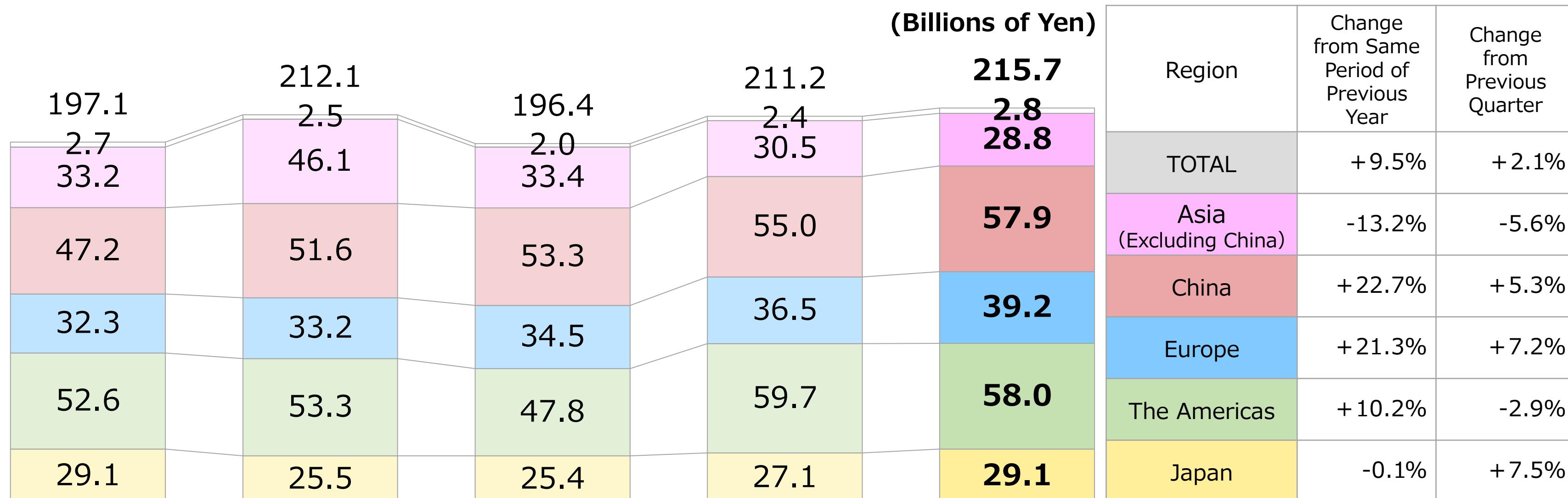
Consolidated Sales by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+9.5%	+2.1%
Service	+7.2%	+1.4%
Robomachine	-8.0%	+11.8%
Robot	+21.9%	+5.5%
FA	+3.7%	-8.2%

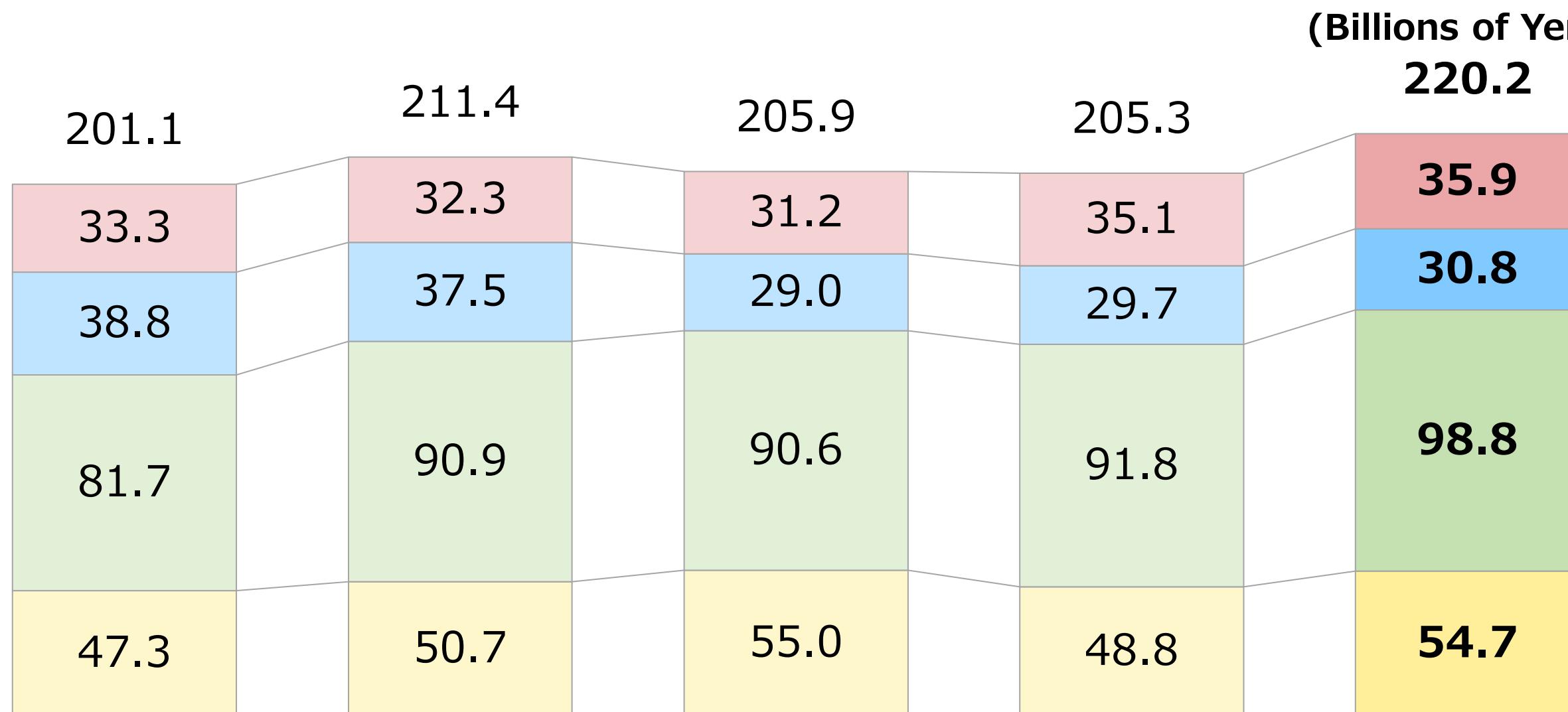
Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	17.2%	15.5%	16.2%	16.9%	16.8%
Robomachine	18.2%	21.1%	17.3%	14.0%	15.3%
Robot	40.2%	41.1%	41.2%	43.4%	44.8%
FA	24.4%	22.3%	25.3%	25.7%	23.1%

Consolidated Sales by Region



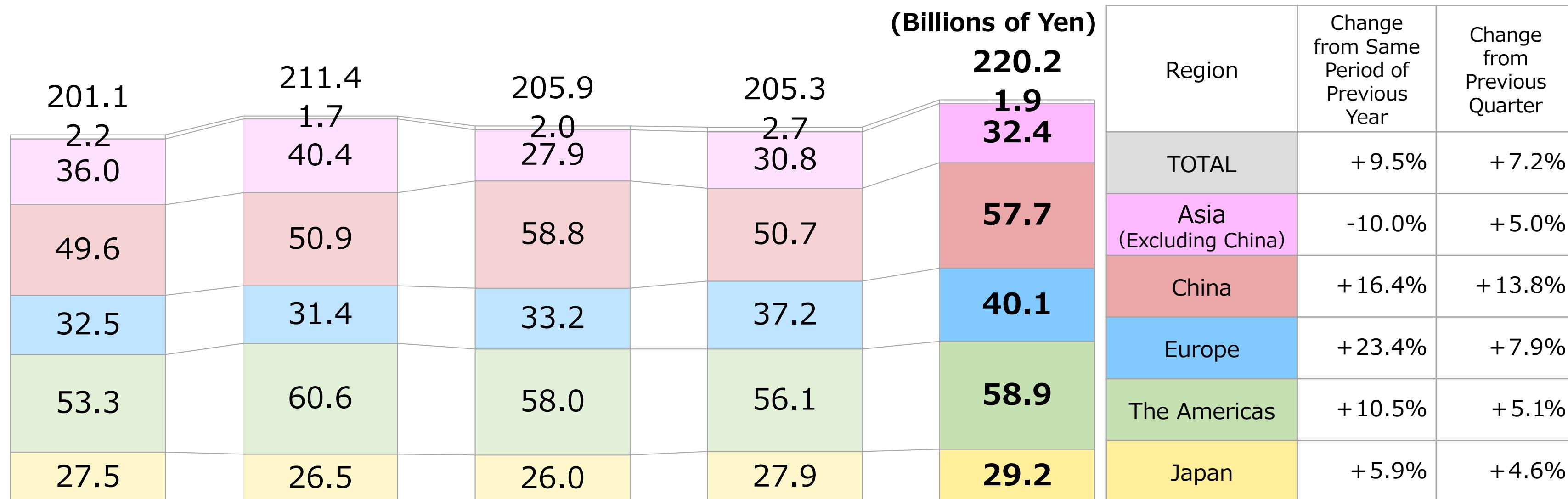
Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
ROW	1.3%	1.3%	0.9%	1.2%	1.3%
Asia (Excluding China)	16.8%	21.7%	17.0%	14.4%	13.3%
China	24.0%	24.3%	27.1%	26.0%	26.8%
Europe	16.4%	15.6%	17.6%	17.3%	18.2%
The Americas	26.7%	25.1%	24.4%	28.3%	26.9%
Japan	14.8%	12.0%	13.0%	12.8%	13.5%

Consolidated Orders by Division



Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	16.6%	15.3%	15.2%	17.1%	16.3%
Robomachine	19.3%	17.7%	14.1%	14.5%	14.0%
Robot	40.6%	43.0%	44.0%	44.7%	44.9%
FA	23.5%	24.0%	26.7%	23.7%	24.8%

Consolidated Orders by Region

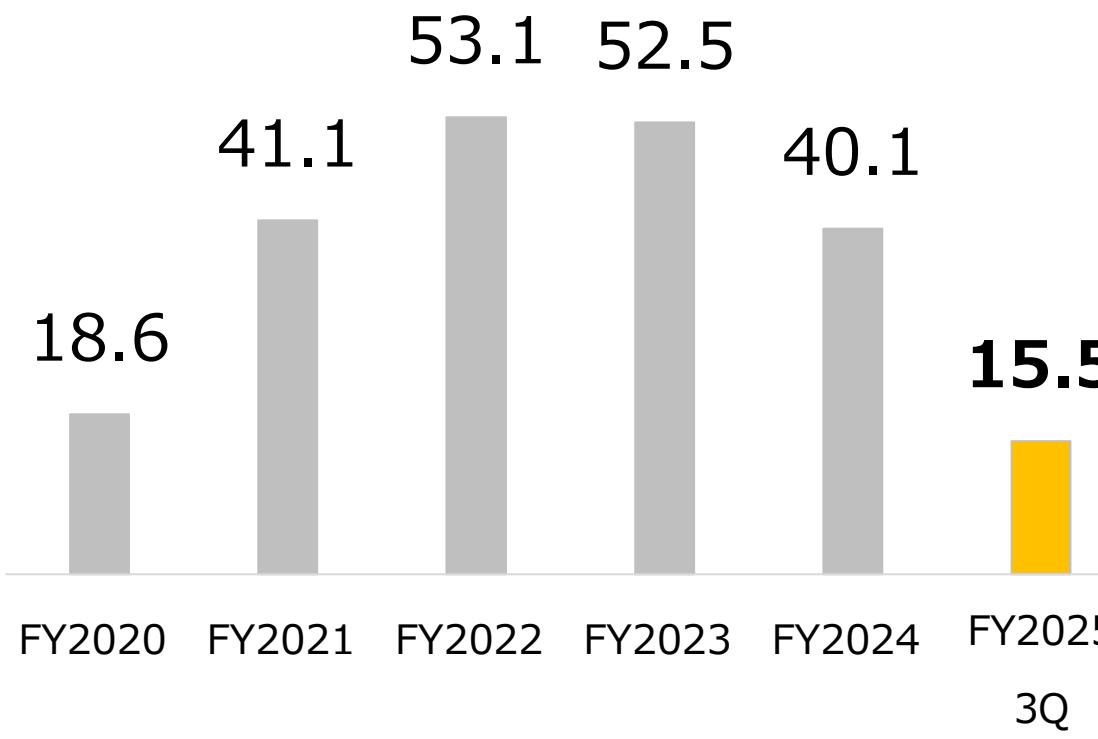


Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
ROW	1.1%	0.7%	1.0%	1.3%	0.9%
Asia (Excluding China)	17.9%	19.1%	13.6%	15.0%	14.7%
China	24.6%	24.1%	28.5%	24.7%	26.2%
Europe	16.2%	14.9%	16.1%	18.1%	18.2%
The Americas	26.5%	28.7%	28.2%	27.3%	26.8%
Japan	13.7%	12.5%	12.6%	13.6%	13.2%

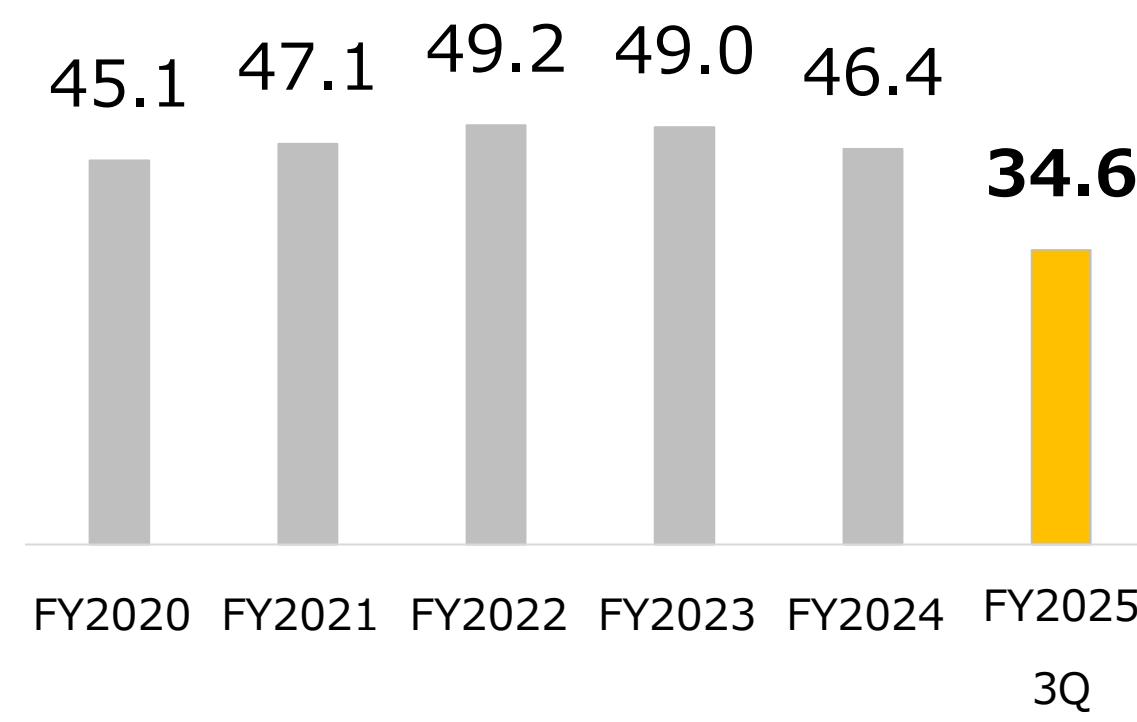
Capital investment • Depreciation and Amortization • Research and Development Expenses

(Billions of Yen)

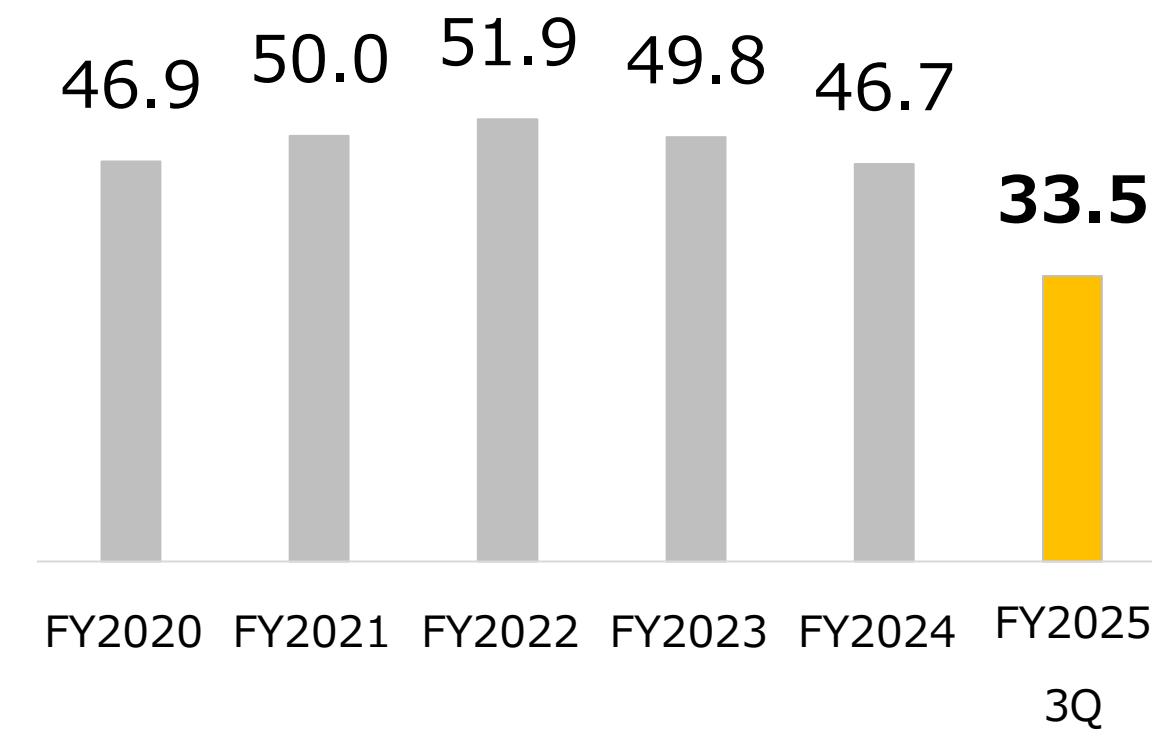
Capital Investment



Depreciation and Amortization



Research and Development Expenses



Consolidated Financial Forecast

(Billions of Yen)

	FY2024 Actual	FY2025 Forecast				Change from Previous Period	Change from Previous Forecast		
		Previous Forecast		New Forecast					
		to Net sales	to Net sales	to Net sales	to Net sales				
Net sales	797.1	100.0%	818.8	100.0%	840.7	100.0%	+5.5%	+2.7%	
Cost of sales	502.2	63.0%	502.6	61.4%	525.1	62.5%	+4.6%	+4.5%	
Operating income	158.8	19.9%	175.9	21.5%	172.9	20.6%	+8.8%	-1.7%	
Ordinary income	196.7	24.7%	214.3	26.2%	214.8	25.6%	+9.2%	+0.2%	
Net income	147.6	18.5%	157.3	19.2%	158.0	18.8%	+7.1%	+0.4%	
FX Rate									
Yen/1USD	152.58		143.02		147.81				
Yen/1EUR	163.75		166.53		171.38				

※“Net income” means “net income attributable to owners of the parent”.

FY2025
4th Quarter
FX Rate assumption
Yen/1USD 145.00
Yen/1EUR 170.00

iREX 2025 Report (1/6)

Overview

International Robot Exhibition 2025



Exhibition Period : December 3–6, 2025

Venue : Tokyo Big Sight

Number of Exhibitors : 673 companies (654 in 2023)

Number of Visitors : 156,000 (148,000 in 2023)

- FANUC's booth occupied the largest area at the exhibition, showcasing a record 42 exhibits and 63 robots. **Multifold crowds formed along the aisles inside the booth, and the exhibits were viewed by a considerable number of visitors.**
- **Three new robot models and new Physical AI technologies based on an open platform** were introduced, **generating strong response**.
- The number of leads acquired was **1.4 times that of 2023, marking a record high**.
- Visitors gained a **clear understanding of the unique technologies and reliability of FANUC products**—advantages that other manufacturers do not offer—and recognized our **strong competitive edge in the market**. We will **follow up on these business leads and contribute to our customers' automation efforts**.

iREX 2025 Report (2/6)

Competitive Advantages

- One of the exhibits was the next-generation large general-purpose robot **R-2000/E Series** with **significantly improved motion performance, maintainability, and environmental performance**. In the spot welding demonstration, high-speed and smooth motion **shortened cycle time**, with the operation being **low noise** that is friendly to the working environment.
- The new lightweight collaborative robot **CRX-3iA** **weighing only 11 kg** with a 3 kg payload is easy to carry on site for welding, notably in the **shipbuilding industry**, addressing both **quality improvement and labor shortages**. The mid-size paint robot **P-55** has **greatly enhanced maintainability** and adopts the new R-50iA controller (the first used on a paint robot) which **improves path accuracy**, reducing setup time and further stabilizing quality.
- In the **Open Platform area, collaboration with NVIDIA** and **four systems demonstrating Physical AI** utilizing **CRX robots** were introduced, sending a strong message to the market and customers of **FANUC's initiatives to accelerate the social implementation of Physical AI**.



January 26, 2026

New R-2000**CRX-3iA****P-55/12-21A****Physical AI Exhibit**

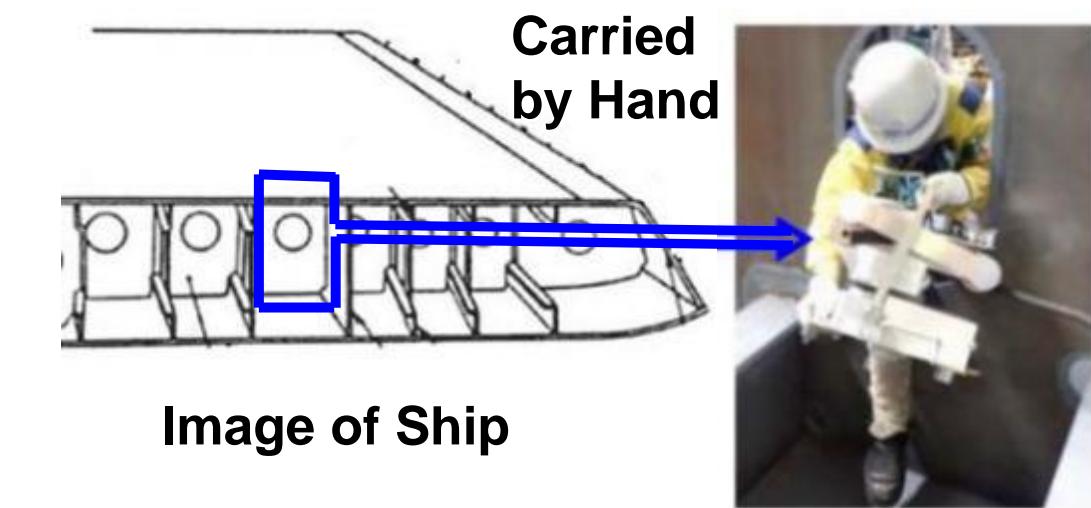
iREX 2025 Report (3/6)

Overwhelming Response from Customers and the Market (1/2)

- A prominent feature of the **new R-2000** is that it is **maintenance-free** having battery-less encoders and eliminating the need for grease and cable replacement. Especially global automotive manufacturers, who have historically invested significant hours on maintenance, were **astounded that this was made possible**, and **many voiced a desire to introduce the robot as soon as possible**.
- **The portable, autonomously controlled collaborative robot CRX-3iA** received widespread interest from **shipbuilding companies** around the world facing severe labor shortages. **Many requested immediate testing and rapid deployment** for applications where the robot can be carried by hand to shipyard worksites for welding tasks.
- The **new paint robot P-55** generated strong response for its improved maintainability enabled by battery-less encoders, as with the new R-2000. **In addition to the automotive industry, promising inquiries were received from general industries.**



New R-2000



Portable Collaborative Robot



New Paint Robot P-55

iREX 2025 Report (4/6)

Overwhelming Response from Customers and the Market (2/2)

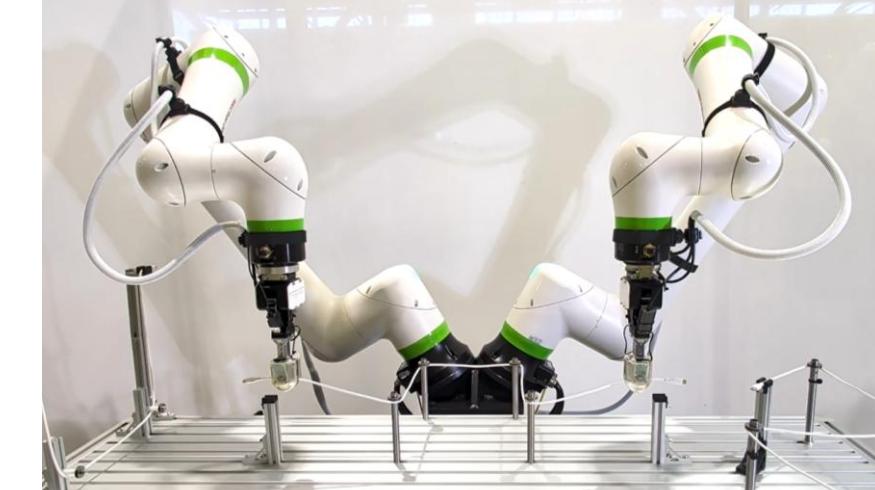
- There has been **exceptionally strong response** to the **collaboration with NVIDIA** and the use of an **open platform**, noting the **applicability to all FANUC robots** (with the industry's largest lineup and known to be highly reliable), and that **actual introduction of Physical AI to manufacturing sites is finally possible**.
- **The industry-leading 1 ms ultra-high-speed communication** has drawn **numerous inquiries from many companies, research institutions, and engineers** who commented, "We were surprised that FANUC has suddenly become the **industry leader in openness**. We want to conduct research that could not be done before with FANUC robots that can be freely controlled from external systems."
- **Many major automotive manufacturers have strongly requested collaboration** saying, "**FANUC is far ahead of other companies**. We would like to automate labor-intensive tasks that were previously difficult to automate with FANUC's Physical AI, to create the **next generation of manufacturing sites**."



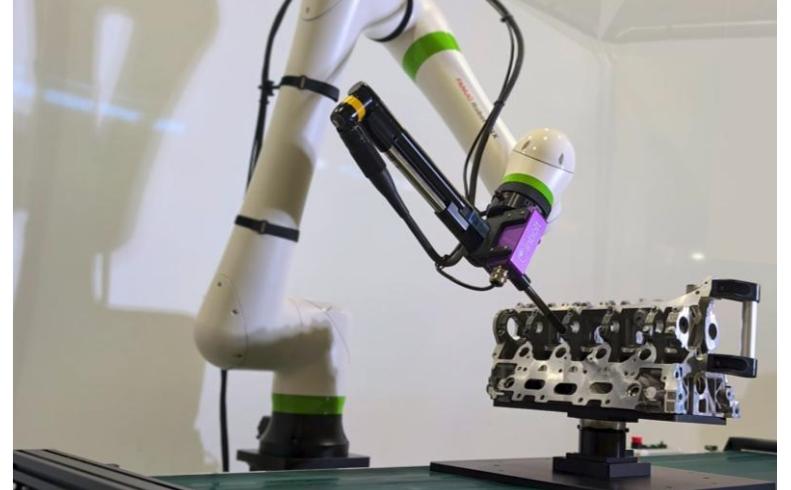
Operating robots through natural language using generative AI



AI robot that avoids colliding with humans



Dual-Arm Wiring



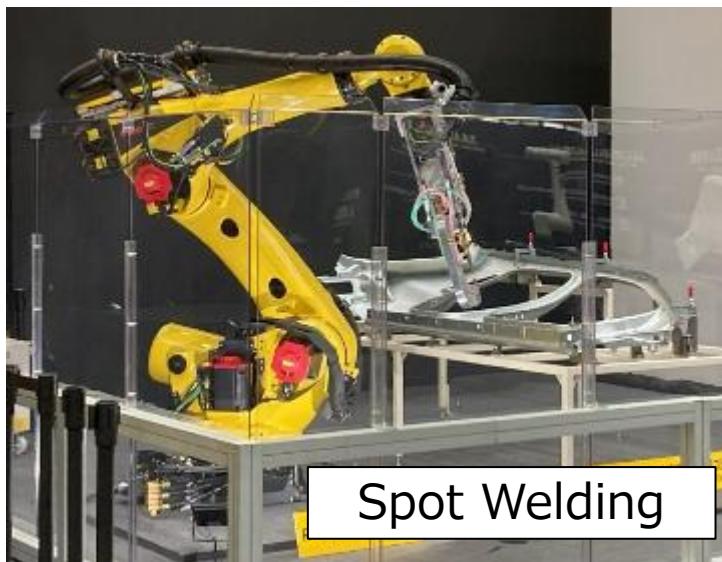
Tightening screws on moving parts

Physical AI with Open Platform

iREX 2025 Report (5/6)

Market Expansion and Sales Increase (1/2)

- The **new R-2000**, leveraging differentiation features such as being maintenance-free that reduces TCO, consuming less power, and operating quietly, will be **deployed extensively** not only in production lines of **automotive manufacturers worldwide**, but also in **general industries**, such as in large logistics sites.
- The **collaborative robot lineup**, fortified with the ultra-lightweight CRX-3iA, will be further enriched with functions and ease of use to stay ahead of other manufacturers. In addition to applications such as machining, welding, logistics, food handling, and painting, it will be proactively **introduced before other manufacturers to shipbuilding and construction**, which are suffering from labor shortages.
- The **new paint robot P-55**, with a long reach of over 2 meters and a payload of 15 kg, offers versatility that **makes painting of large components possible**. Its adoption will stretch beyond the **automotive sector** to **accelerate in the general industries**, in areas that have yet to be automated, such as industrial machinery and building materials.



New R-2000



Machining



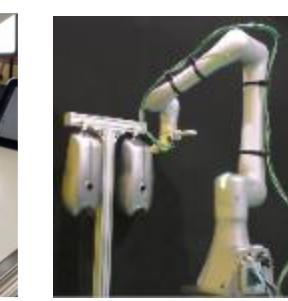
Welding



Logistics



Food



Paint



Shipbuilding

Collaborative
Robots



Construction



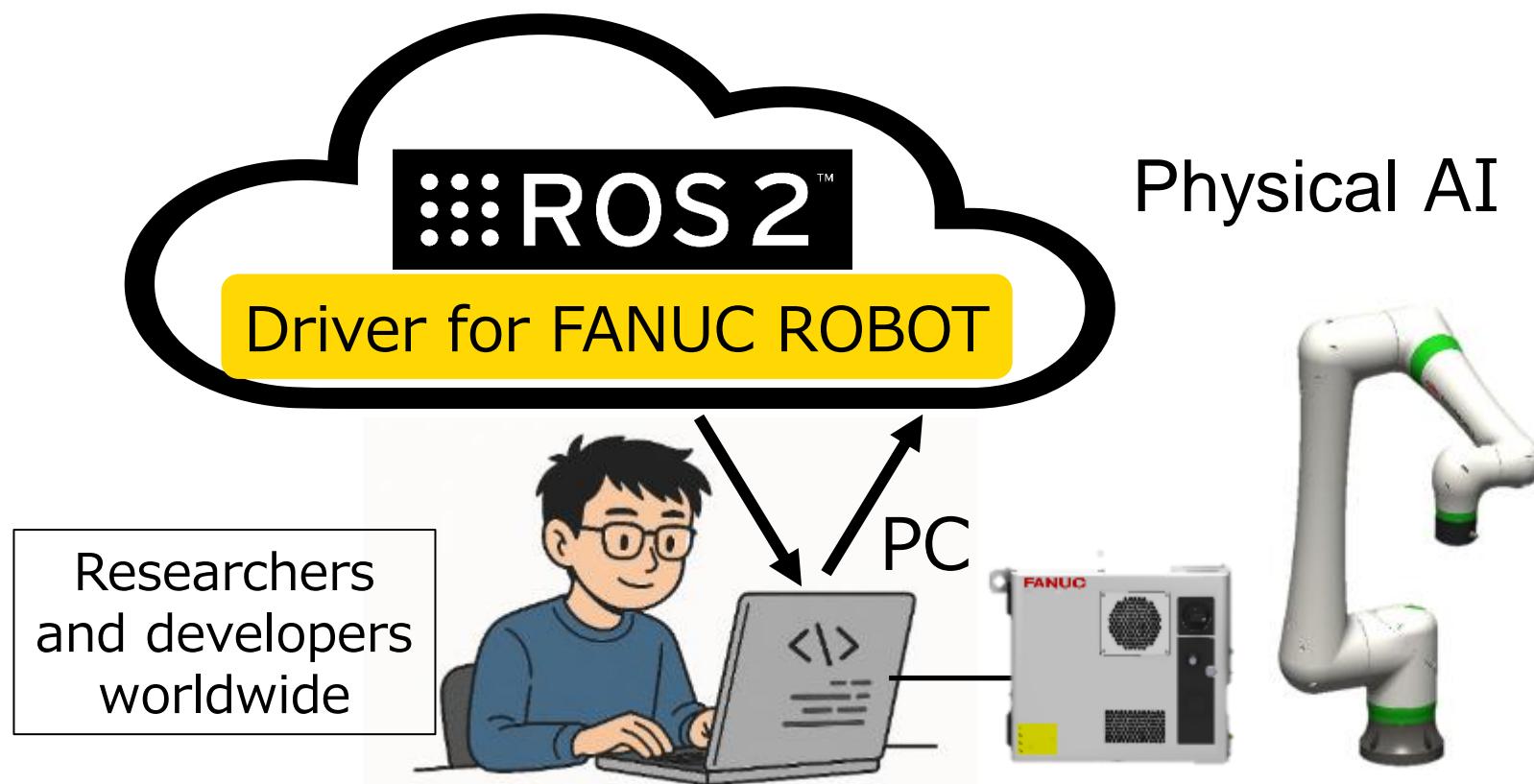
Arm extended to paint a large area

New Paint Robot P-55

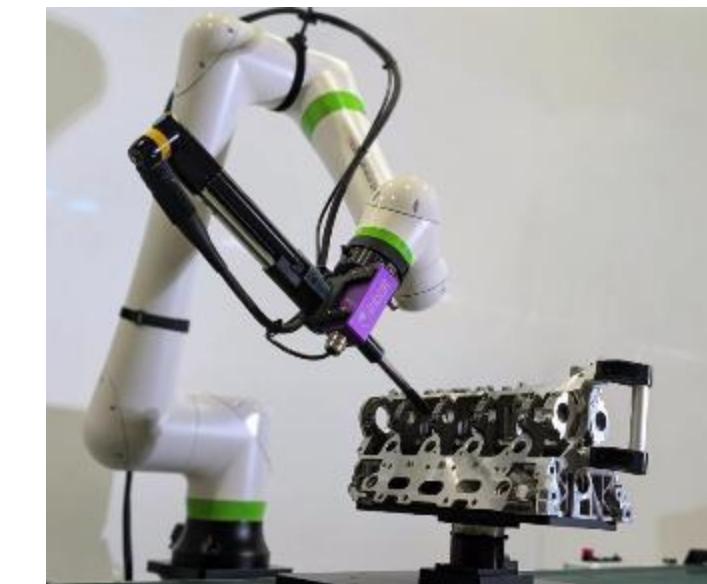
iREX 2025 Report (6/6)

Market Expansion and Sales Increase (2/2)

- An **open platform**, leveraging **ROS**, the core for PC-based control, and **industry-leading ultra-high-speed communication**, is **a strong driver for the adoption of FANUC robots** by companies, research institutions, and startups around the world. **Specific partnerships have already been formed with various companies and institutions.**
- With Physical AI, FANUC is enabling **automation of a wide range of manual tasks** in manufacturing sites that were previously difficult to automate. Following iREX, in relation to Physical AI, **orders exceeding 1,000 CRX have already been received, and more inquiries involving several thousand units are underway.**



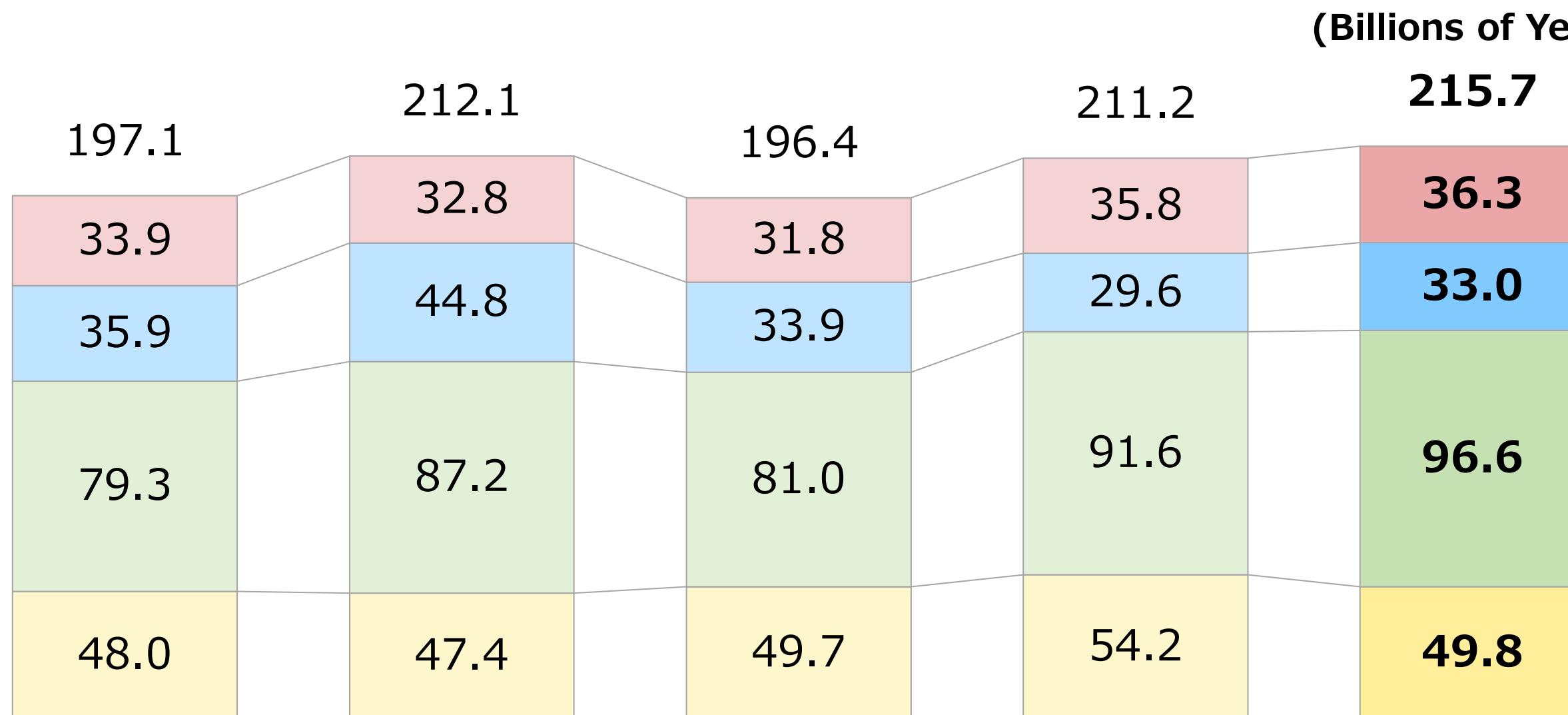
Widespread use of FANUC robots in R&D



Automating manual tasks in manufacturing sites

Appendix

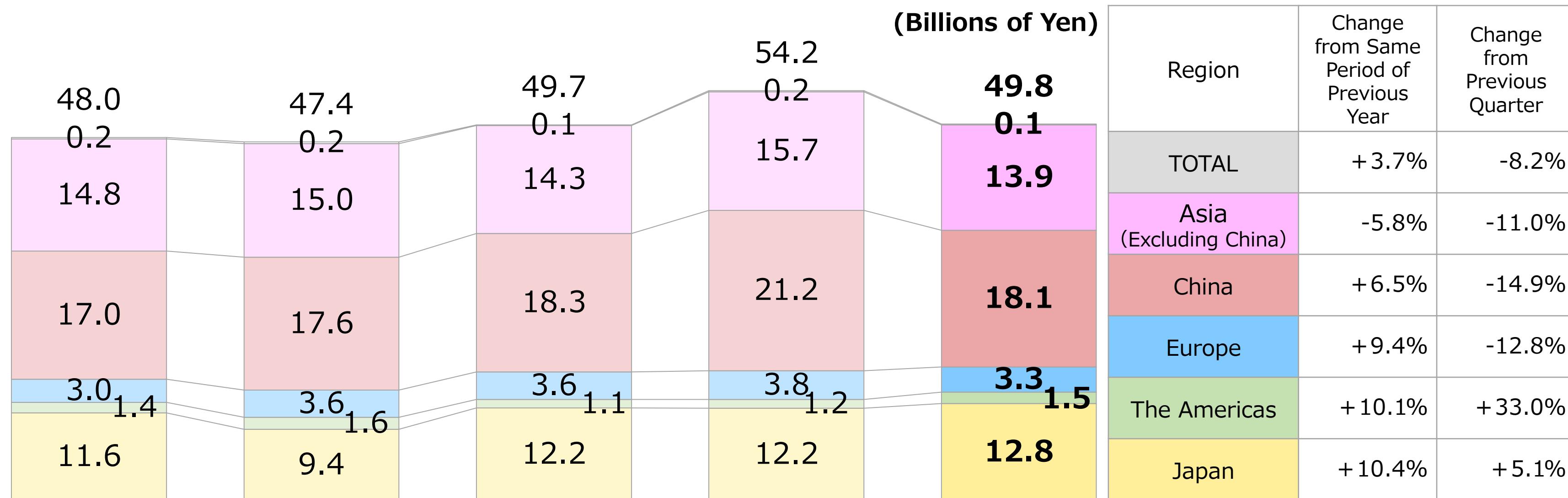
Consolidated Sales by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+9.5%	+2.1%
Service	+7.2%	+1.4%
Robomachine	-8.0%	+11.8%
Robot	+21.9%	+5.5%
FA	+3.7%	-8.2%

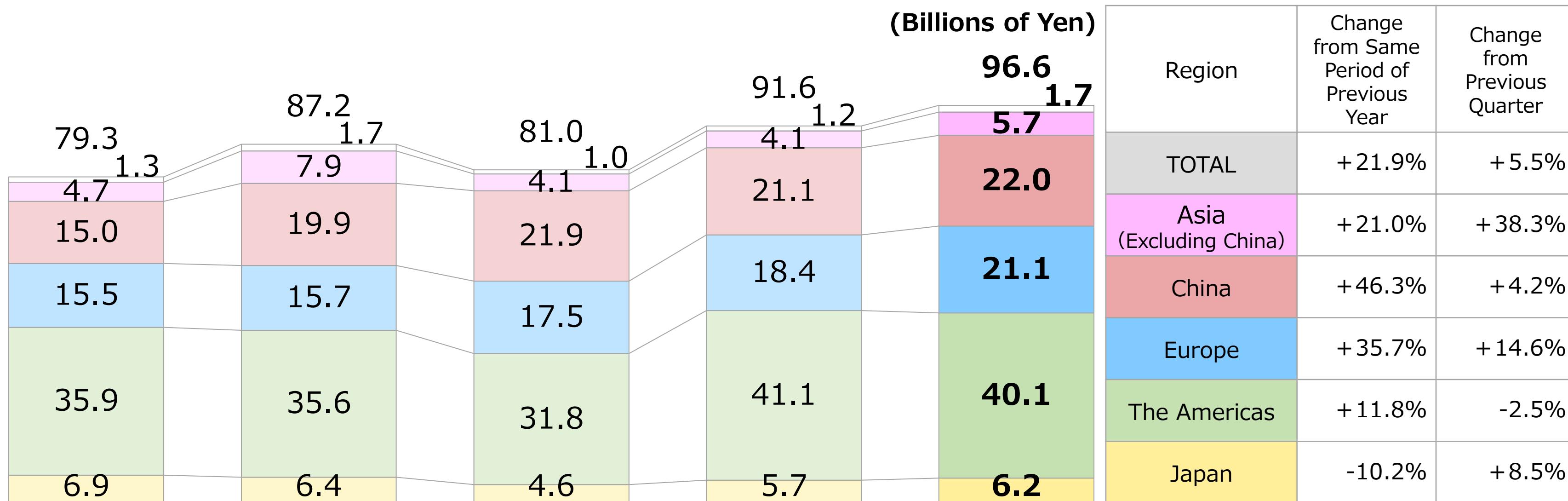
Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	17.2%	15.5%	16.2%	16.9%	16.8%
Robomachine	18.2%	21.1%	17.3%	14.0%	15.3%
Robot	40.2%	41.1%	41.2%	43.4%	44.8%
FA	24.4%	22.3%	25.3%	25.7%	23.1%

FA Division Consolidated Sales by Region



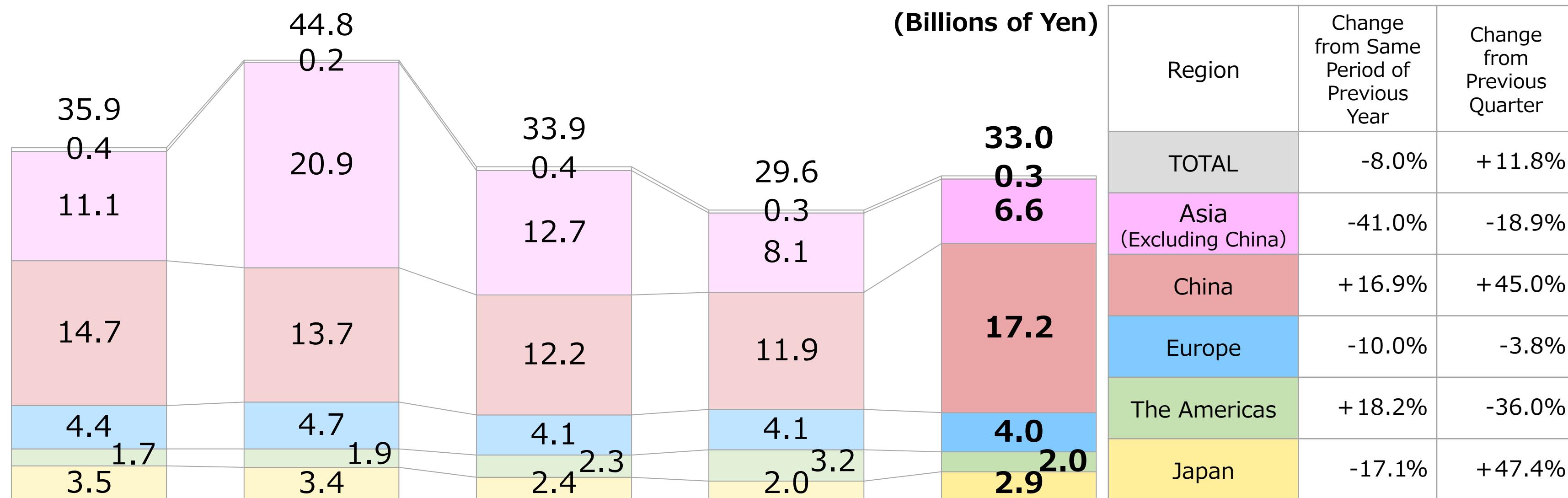
Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
ROW	0.5%	0.4%	0.3%	0.4%	0.1%
Asia (Excluding China)	30.8%	31.7%	28.7%	28.9%	28.0%
China	35.3%	37.1%	36.8%	39.1%	36.3%
Europe	6.3%	7.5%	7.3%	7.0%	6.7%
The Americas	2.9%	3.4%	2.3%	2.1%	3.1%
Japan	24.2%	19.9%	24.6%	22.5%	25.8%

Robot Division Consolidated Sales by Region



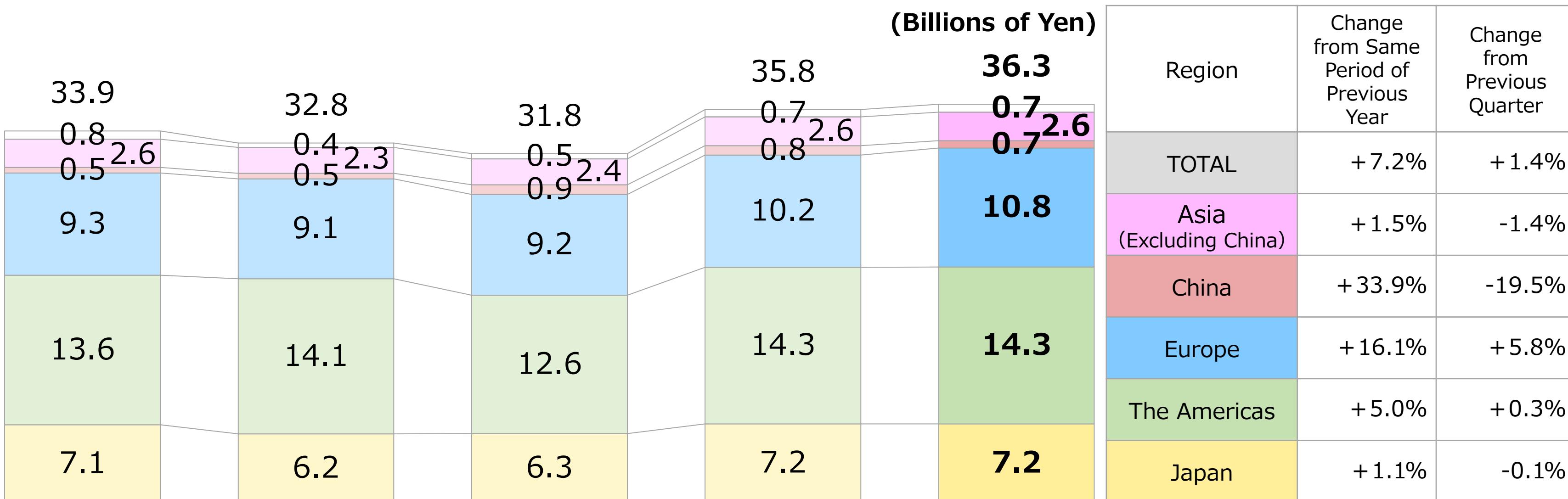
Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
ROW	1.7%	1.9%	1.3%	1.4%	1.7%
Asia (Excluding China)	5.9%	9.0%	5.0%	4.5%	5.9%
China	18.9%	22.8%	27.1%	23.0%	22.7%
Europe	19.6%	18.0%	21.7%	20.0%	21.8%
The Americas	45.2%	40.9%	39.3%	44.9%	41.5%
Japan	8.7%	7.4%	5.6%	6.2%	6.4%

Robomachine Division Consolidated Sales by Region

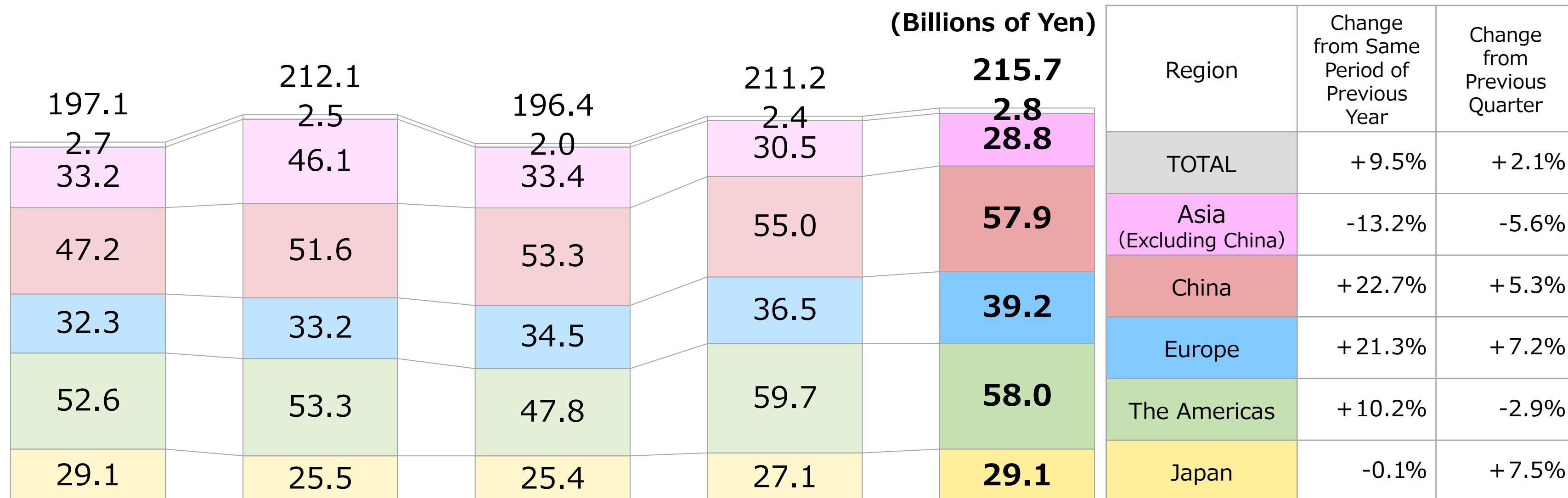


Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
ROW	1.0%	0.4%	1.2%	1.1%	1.0%
Asia (Excluding China)	30.9%	46.7%	37.3%	27.4%	19.8%
China	41.1%	30.6%	35.9%	40.2%	52.1%
Europe	12.3%	10.6%	12.0%	13.9%	12.0%
The Americas	4.8%	4.2%	6.7%	10.7%	6.2%
Japan	9.9%	7.5%	6.9%	6.7%	8.9%

Service Division Consolidated Sales by Region



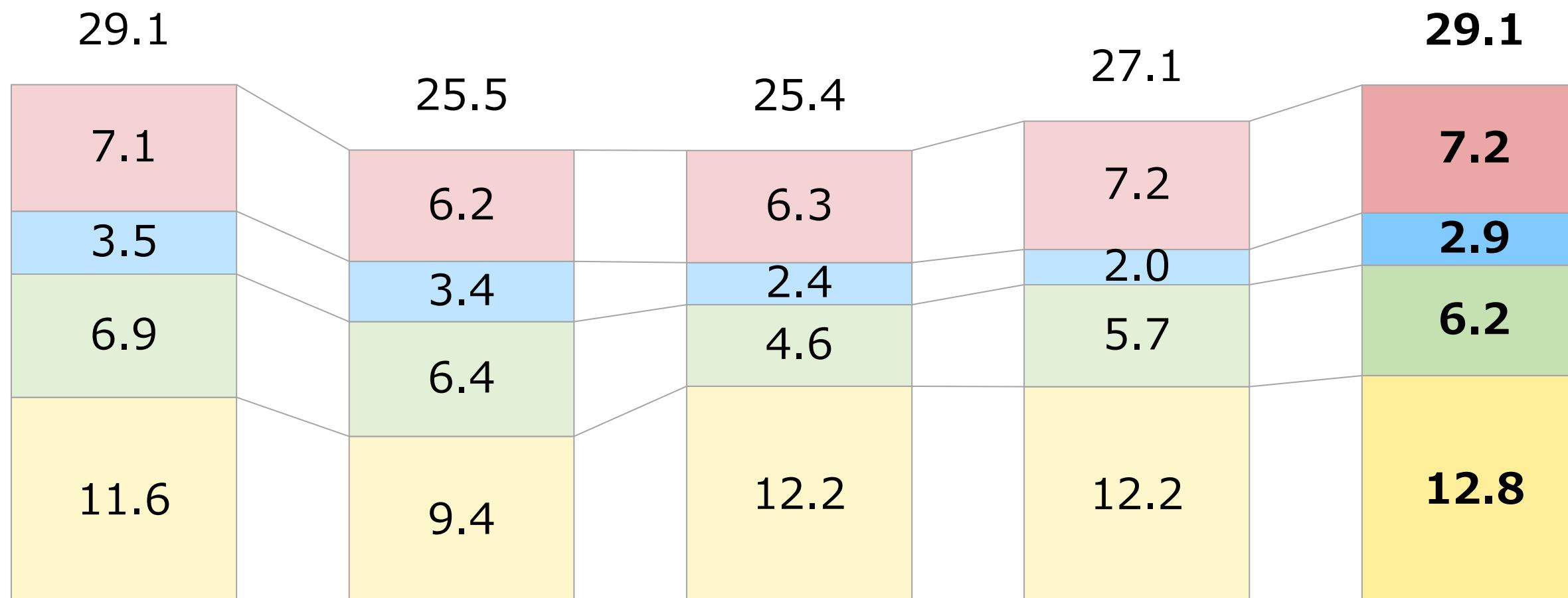
Consolidated Sales by Region



Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
ROW	1.3%	1.3%	0.9%	1.2%	1.3%
Asia (Excluding China)	16.8%	21.7%	17.0%	14.4%	13.3%
China	24.0%	24.3%	27.1%	26.0%	26.8%
Europe	16.4%	15.6%	17.6%	17.3%	18.2%
The Americas	26.7%	25.1%	24.4%	28.3%	26.9%
Japan	14.8%	12.0%	13.0%	12.8%	13.5%

Japan Region Consolidated Sales by Division

(Billions of Yen)

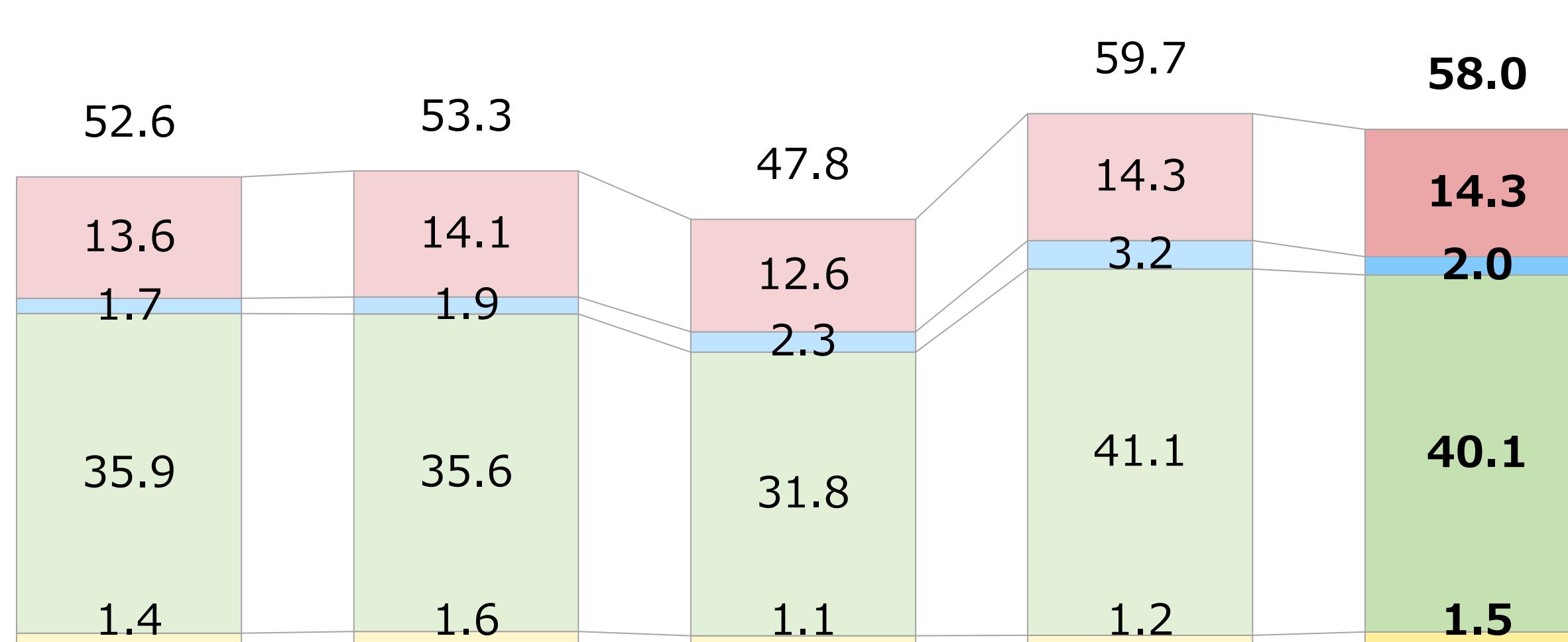


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	-0.1%	+7.5%
Service	+1.1%	-0.1%
Robomachine	-17.1%	+47.4%
Robot	-10.2%	+8.5%
FA	+10.4%	+5.1%

Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	24.4%	24.6%	24.6%	26.5%	24.6%
Robomachine	12.1%	13.2%	9.3%	7.3%	10.1%
Robot	23.7%	25.2%	18.0%	21.1%	21.3%
FA	39.8%	37.0%	48.1%	45.1%	44.0%

The Americas Region Consolidated Sales by Division

(Billions of Yen)

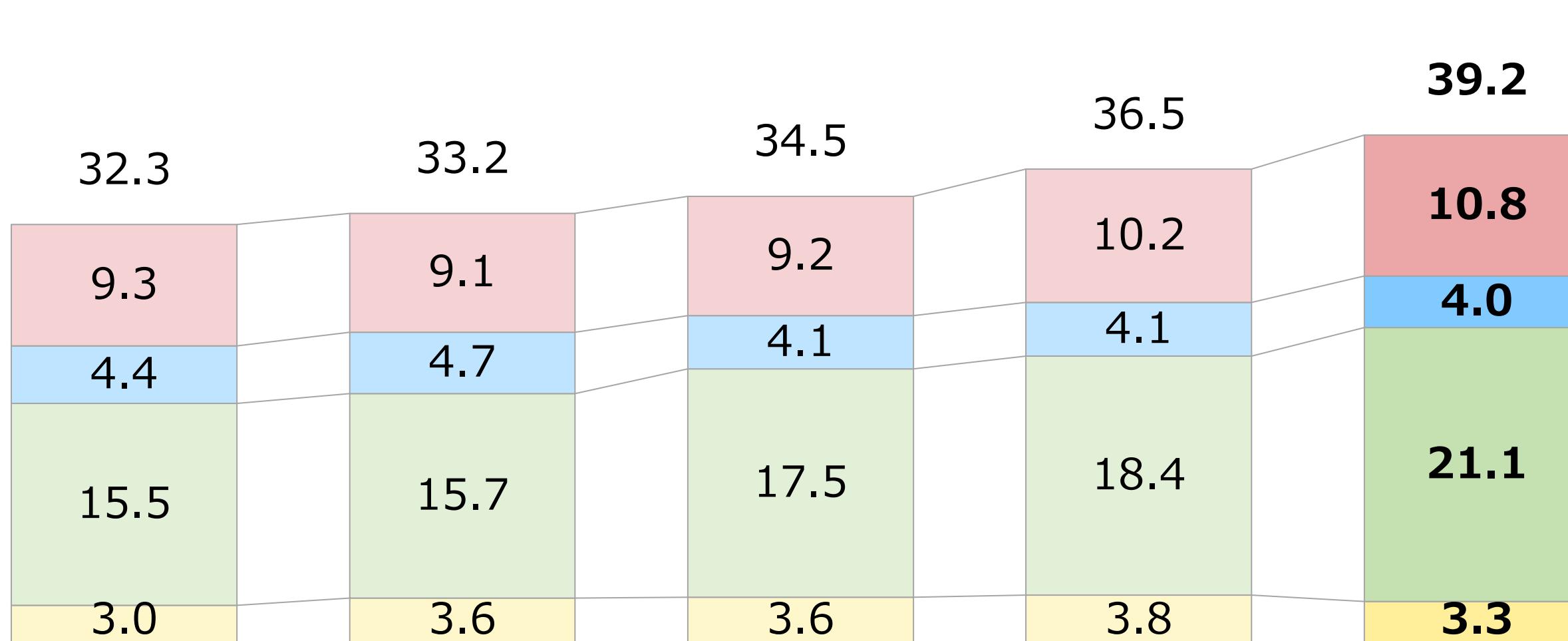


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 10.2%	-2.9%
Service	+ 5.0%	+ 0.3%
Robomachine	+ 18.2%	-36.0%
Robot	+ 11.8%	-2.5%
FA	+ 10.1%	+ 33.0%

Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	25.9%	26.5%	26.4%	23.9%	24.7%
Robomachine	3.3%	3.6%	4.8%	5.3%	3.5%
Robot	68.2%	66.9%	66.5%	68.9%	69.2%
FA	2.6%	3.0%	2.3%	1.9%	2.6%

Europe Region Consolidated Sales by Division

(Billions of Yen)

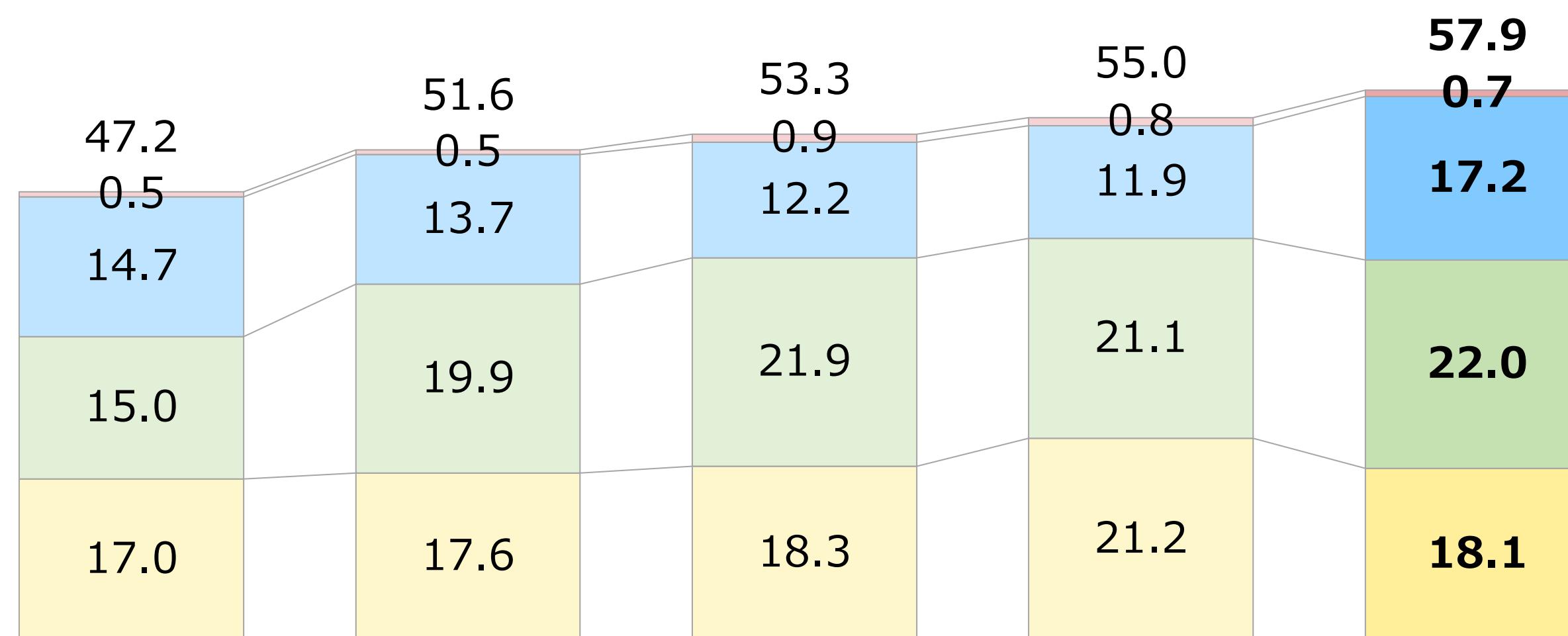


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+21.3%	+7.2%
Service	+16.1%	+5.8%
Robomachine	-10.0%	-3.8%
Robot	+35.7%	+14.6%
FA	+9.4%	-12.8%

Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	29.0%	27.5%	26.6%	28.0%	27.7%
Robomachine	13.6%	14.3%	11.9%	11.3%	10.1%
Robot	48.0%	47.4%	50.9%	50.3%	53.7%
FA	9.4%	10.8%	10.6%	10.4%	8.5%

China Region Consolidated Sales by Division

(Billions of Yen)

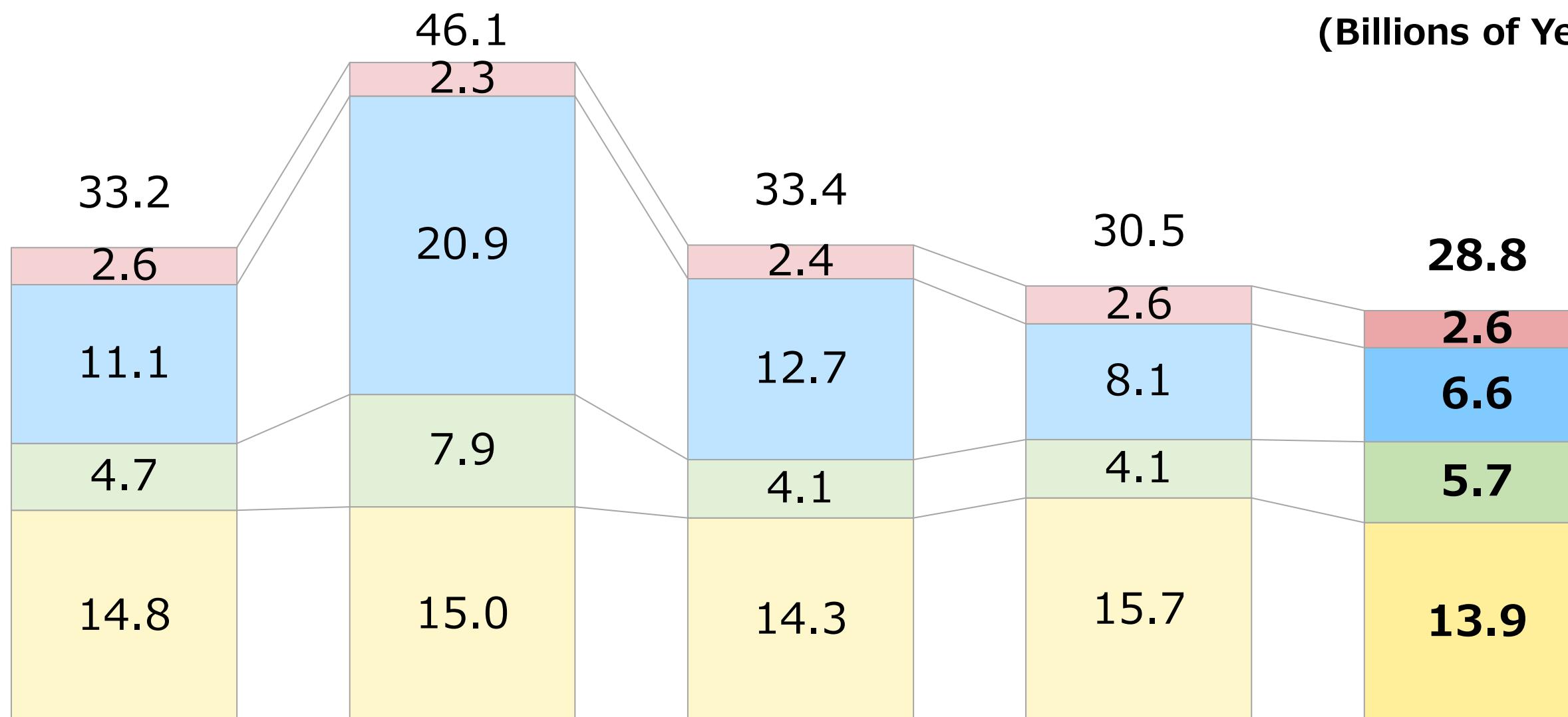


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 22.7%	+ 5.3%
Service	+ 33.9%	-19.5%
Robomachine	+ 16.9%	+ 45.0%
Robot	+ 46.3%	+ 4.2%
FA	+ 6.5%	-14.9%

Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	1.1%	1.0%	1.6%	1.5%	1.2%
Robomachine	31.2%	26.5%	22.9%	21.6%	29.7%
Robot	31.8%	38.5%	41.2%	38.3%	37.9%
FA	35.9%	34.0%	34.3%	38.6%	31.2%

※ The consolidated net sales does not include the service business in China which is operated by the equity method affiliates.

Asia(Excluding China) Region Consolidated Sales by Division



(Billions of Yen)

Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	-13.2%	-5.6%
Service	+1.5%	-1.4%
Robomachine	-41.0%	-18.9%
Robot	+21.0%	+38.3%
FA	-5.8%	-11.0%

Composition	2024Q3	2024Q4	2025Q1	2025Q2	2025Q3
Service	7.7%	5.1%	7.1%	8.7%	9.0%
Robomachine	33.5%	45.3%	37.9%	26.5%	22.8%
Robot	14.1%	17.0%	12.2%	13.4%	19.7%
FA	44.7%	32.6%	42.8%	51.4%	48.5%

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