

## Document and entity information

Dec 2025

Company information		
Company information		
FASF member mark		true
Document name		決算短信〔日本基準〕(連結)
Filing date		2026-01-26
Company name		KG Intelligence CO.,LTD.
Stock exchange listings		
Tokyo		true
Tokyo Prime		-
Tokyo Standard		true
Tokyo Growth		-
Tokyo 1st section		-
Tokyo 2nd section		-
Tokyo Mothers		-
Tokyo JASDAQ		-
Tokyo PRO Market		-
Tokyo Others		-
Nagoya		-
Nagoya Premire		-
Nagoya Main		-
Nagoya Next		-
Nagoya Others		-
Sapporo		-
Sapporo		-
Sapporo Ambitious		-
Sapporo Others		-
Fukuoka		-
Fukuoka		-
Fukuoka Q-Board		-
Fukuoka Others		-
Phoenix		-
Japan Securities Dealers Association		-
Securities code		24080
URL		https://www.kg-net.co.jp
Business category		
General Business		true
Specific Business		-
Fiscal Year End		2025-12-20
Representative		
Title		代表取締役社長
Name		益田 武美
Inquiries		
Title		取締役管理本部長
Name		三上 芳久
Tel		086-241-5522
Other		
Date of general shareholders' meeting (as planned)		2026-03-10
Dividend payable date (as planned)		2026-02-24
Annual securities report filing date (as planned)		2026-03-09
Supplemental material of annual results		true
Way of getting		-
Convening briefing of annual results		-
Target audience		-
Note to fraction processing method		(百万円未満切捨て)

## Business Results-Operating results

(in millions of yens)

	Dec 2025	Dec 2024
Operating results		
Operating results		
Consolidated operating results		
Consolidated income statements information		
Operating revenues		
Operating revenues	2,736	2,467
% change	10.9	-7.2
Operating profit		
Operating profit	440	304
% change	44.6	-17.2
Ordinary profit		
Ordinary profit	460	319
% change	44.2	-15.8
Profit attributable to owners of parent		
Profit attributable to owners of parent	335	241
% change	39.3	-35.1
Note to consolidated income statements information		
Comprehensive income		
Comprehensive income	376	251
Change in comprehensive income	49.4	-33.1
Other consolidated operating results		
Basic earnings per share (Yen)	45.87	32.99
Diluted earnings per share (Yen)	-	32.97
Rate of return on equity (%)	5.6	4.1
Ordinary profit to total assets ratio (%)	6.8	4.5
Operating profit to net sales ratio (%)	16.1	12.4
Note to consolidated operating results		
Investment profit (loss) on equity method	-	-
Note to operating results	-	

## Business Results-Financial positions

(in millions of yens)

	Dec 2025	Dec 2024
Financial positions		
Financial positions		
Consolidated financial positions		
Total assets	6,889	6,728
Net assets	6,022	5,907
Capital adequacy ratio (%)	87.4	87.8
Net assets per share (Yen)	822.42	807.05
Note to consolidated financial positions		
Owner's equity	6,020	5,907
Note to financial positions	-	

## Business Results-Cash flows

(in millions of yens)

	Dec 2025	Dec 2024
Cash flows		
Cash flows		
Consolidated cash flows		
Cash flows from operating activities	349	-293
Cash flows from investing activities	-130	167
Cash flows from financing activities	-262	-295
Cash and equivalents, end of period	620	664

## Business Results-Note to business results

Dec 2025

Note to business results

Note to business results

Note to consolidated financial results

Note to consolidated financial results

-

### Dividends

(in millions of yens)

	Dec 2026	Dec 2025	Dec 2024
Dividends			
Dividends			
Dividends			
Dividend per share (Yen)			
Dividend per share (Yen)			
First quarter			
Result		-	-
Forecast	-		
Upper	-		
Lower	-		
Second quarter			
Result		18.00	17.00
Forecast	18.00		
Upper	-		
Lower	-		
Third quarter			
Result		-	-
Forecast	-		
Upper	-		
Lower	-		
Year end			
Result		18.00	18.00
Forecast	19.00		
Upper	-		
Lower	-		
Annual			
Result		36.00	35.00
Forecast	37.00		
Upper	-		
Lower	-		
Total dividend paid			
Total dividend paid			
Annual			
Result		263	256
Payout ratio (consolidated)			
Payout ratio (%)			
Annual			
Result		78.5	106.1
Forecast	76.0		
Ratio of total amount of dividends to net assets (consolidated)			
Ratio of total amount of dividends to net assets (%)			
Annual			
Result		4.4	4.3
Note to dividends			
Note to dividends			
Annual		-	

# Forecasts

(in millions of yens)

	Dec 2026	Jun 2026
Forecasts		
Forecasts		
Title for forecasts	3 . 2026年12月期の連結業績予想（2025年12月21日～2026年12月20日）	
Preamble to consolidated forecasts		
Preamble to forecasts	-	
Main table of consolidated forecasts		
Operating revenues		
Operating revenues		
Forecast	2,834	1,400
Upper	-	-
Lower	-	-
% change		
Forecast	3.6	6.6
Upper	-	-
Lower	-	-
Operating profit		
Operating profit		
Forecast	483	228
Upper	-	-
Lower	-	-
% change		
Forecast	9.6	38.7
Upper	-	-
Lower	-	-
Ordinary profit		
Ordinary profit		
Forecast	502	237
Upper	-	-
Lower	-	-
% change		
Forecast	9.2	38.2
Upper	-	-
Lower	-	-
Profit attributable to owners of parent		
Profit attributable to owners of parent		
Forecast	356	155
Upper	-	-
Lower	-	-
% change		
Forecast	6.1	32.8
Upper	-	-
Lower	-	-
Basic earnings per share (Yen)		
Basic earnings per share (Yen)		
Forecast	48.69	21.23
Upper	-	-
Lower	-	-
Note to consolidated forecasts		
Note to forecasts	-	

## Notes-Significant changes in the scope of consolidation during the period

(in millions of yens)

	Dec 2025
Significant changes in the scope of consolidation during the period	

Significant changes in the scope of consolidation during the period

Others	
Significant changes in the scope of consolidation during the period	
Significant changes in the scope of consolidation during the period	-
Note to significant changes in the scope of consolidation during the period	
Note to significant changes in the scope of consolidation during the period	-

## Notes-Changes in accounting policies and accounting estimates retrospective restatement

	Dec 2025
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies and accounting estimates, retrospective restatement	
Others	
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies based on revisions of accounting standard	-
Changes in accounting policies other than ones based on revisions of accounting standard	-
Changes in accounting estimates	-
Retrospective restatement	-
Note to changes in accounting policies and accounting estimates, retrospective restatement	
Note to changes in accounting policies and accounting estimates, retrospective restatement	-

## Notes-Number of issued and outstanding shares common stock

	Dec 2025	Dec 2024
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares (common stock)		
Others		
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares at the end of fiscal year (including treasury stock)	7,398,000	7,398,000
Number of treasury stock at the end of fiscal year	77,971	77,971
Average number of shares	7,320,029	7,306,471
Note to number of issued and outstanding shares (common stock)		
Note to number of issued and outstanding shares (common stock)	-	

## Business Results-Overview of nonconsolidated operating results

(in millions of yens)

	Dec 2025	Dec 2024
Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated income statements information		
Operating revenues		
Operating revenues	2,621	2,311
% change	13.4	-5.5
Operating profit		
Operating profit	444	284
% change	55.9	-9.6
Ordinary profit		
Ordinary profit	465	311
% change	49.3	-5.9
Profit		

Profit	342	238
% change	43.3	-27.8
Other non-consolidated operating results		
Basic earnings per share (Yen)	46.77	32.70
Diluted earnings per share (Yen)	-	32.68
Note to non-consolidated operating results		
Note to operating results	-	

## Business Results-Overview of nonconsolidated financial positions

(in millions of yens)

	Dec 2025	Dec 2024
Non-consolidated financial positions		
Non-consolidated financial positions		
Non-consolidated financial positions		
Total assets	6,892	6,716
Net assets	6,054	5,934
Capital adequacy ratio (%)	87.8	88.3
Net assets per share (Yen)	826.91	810.66
Note to non-consolidated financial positions		
Owner's equity	6,053	5,934
Note to financial positions	-	

## Business Results-Note to overview of nonconsolidated business results

	Dec 2025
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to financial results	-

This information is a summary of the earnings report. It does not contain all details included in the earnings report disclosed in Japanese.