

# Consolidated Financial Results

## for the Six Months Ended November 20, 2025

### [Japanese GAAP]\*



January 28, 2026

Company name: ASKUL Corporation  
 Stock exchange listing: Tokyo  
 Code number: 2678  
 URL: <https://www.askul.co.jp/corp/english/investor>  
 Representative: Akira Yoshioka Representative Director, President and Chief Executive Officer (CEO)  
 Contact: Tsuguhiro Tamai Director and Chief Financial Officer (CFO)  
 Phone: +81-3-4330-5130  
 Scheduled date of filing semi-annual securities report: February 4, 2026  
 Scheduled date of commencing dividend payments: -  
 Preparation of supplementary materials for financial results: Yes  
 Schedule of financial results briefing session: Yes (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

#### 1. Consolidated Financial Results for the Six Months Ended November 20, 2025 (May 21, 2025 to November 20, 2025)

##### (1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

|                                    | Net sales   |        | Operating profit |        | Ordinary profit |        | Profit attributable to owners of parent |        |
|------------------------------------|-------------|--------|------------------|--------|-----------------|--------|---|--------|
|                                    | Million yen | %      | Million yen      | %      | Million yen     | %      | Million yen                             | %      |
| Six months ended November 20, 2025 | 208,725     | (12.3) | (2,995)          | -      | (3,814)         | -      | (6,612)                                 | -      |
| November 20, 2024                  | 237,932     | 2.9    | 6,028            | (16.8) | 5,920           | (16.7) | 3,739                                   | (19.4) |

(Note) Comprehensive income: Six months ended November 20, 2025: ¥(6,481) million [-%]  
 Six months ended November 20, 2024: ¥3,895 million [(18.5)%]

|                                    | Basic earnings per share | Diluted earnings per share |
|------------------------------------|--------------------------|----------------------------|
|                                    | Yen                      | Yen                        |
| Six months ended November 20, 2025 | (72.68)                  | -                          |
| November 20, 2024                  | 39.10                    | 39.05                      |

##### (2) Consolidated Financial Position

|                         | Total assets | Net assets  | Capital adequacy ratio |
|-------------------------|--------------|-------------|------------------------|
|                         | Million yen  | Million yen | %                      |
| As of November 20, 2025 | 196,960      | 66,682      | 32.0                   |
| May 20, 2025            | 227,782      | 81,254      | 34.2                   |

(Reference) Equity: As of November 20, 2025: ¥63,108 million  
 As of May 20, 2025: ¥77,788 million

#### 2. Dividends

|  | Annual dividends |                 |                 |          |       |
|--|------------------|-----------------|-----------------|----------|-------|
|  | 1st quarter-end  | 2nd quarter-end | 3rd quarter-end | Year-end | Total |
|  | Yen              | Yen             | Yen             | Yen      | Yen   |
| Fiscal year ended May 20, 2025             | -                | 19.00           | -               | 19.00    | 38.00 |
| Fiscal year ending May 20, 2026            | -                | 0.00            |                 |          |       |
| Fiscal year ending May 20, 2026 (Forecast) |                  |                 | -               | -        | -     |

(Note) Revision to the forecast for dividends announced most recently: Yes

3. Consolidated Financial Results Forecast for the Fiscal Year Ending May 20, 2026 (May 21, 2025 to May 20, 2026)  
(% indicates changes from the previous corresponding period.)

|           | Net sales   |   | Operating profit |   | Ordinary profit |   | Profit attributable to owners of parent |   | Basic earnings per share |
|-----------|-------------|---|------------------|---|-----------------|---|---|---|--------------------------|
| Full year | Million yen | % | Million yen      | % | Million yen     | % | Million yen                             | % | Yen                      |
|           | -           | - | -                | - | -               | - | -                                       | - | -                        |

(Note) Revision to the financial results forecast announced most recently: Yes

For more details, please refer to the “Notice Regarding the Recording of Extraordinary Losses Related to a System Outage Caused by a Ransomware Attack, Withdrawal of the Full-Year Consolidated Earnings Forecast, Revision of Interim Dividend and Year-End Dividend Forecast (No Interim Dividend, Year-End Dividend Undetermined), and Reduction of Directors’ Compensation” announced today (January 28, 2026).

\* Notes:

(1) Significant changes in the scope of consolidation during the period under review: No

(2) Accounting policies adopted specially for the preparation of semi-annual consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(4) Number of outstanding shares (common stocks)

1) Number of outstanding shares at the end of the period (including treasury stock):

November 20, 2025: 89,771,300 shares

May 20, 2025: 94,771,300 shares

2) Number of treasury stock at the end of the period:

November 20, 2025: 232,328 shares

May 20, 2025: 1,245,700 shares

3) Average number of shares during the period:

Six months ended November 20, 2025: 90,973,028 shares

Six months ended November 20, 2024: 95,645,518 shares

\* This Consolidated Financial Results is not subject to review by a certified public accountant or auditing firm.

\* Notes for using forecasted information and others

Earnings forecasts and other forward-looking statements contained in this document are based on the information ASKUL has obtained to date and on certain assumptions it considers reasonable. As such, these forecasts and statements are not intended as a commitment by the Company to achieve them. Note also that actual results and other future events may differ materially from these forecasts and statements due to a variety of factors. For the assumptions on which earnings forecasts are based and notes and information on the use of earnings forecasts, see “1. Qualitative Information on Financial Results (3) Explanation of Consolidated Forecasts and Other Forward-Looking Information” on Page 5 of Attached Materials.

## ○ Table of Contents for Attached Materials

|   |    |
|---|----|
| 1. Qualitative Information on Financial Results .....                                 | 2  |
| (1) Explanation of Operating Results .....  | 2  |
| (2) Explanation of Financial Position .....   | 4  |
| (3) Explanation of Consolidated Forecasts and Other Forward-Looking Information ..... | 5  |
| 2. Semi-annual Consolidated Financial Statements and Notes .....                      | 6  |
| (1) Semi-annual Consolidated Balance Sheet .....                                      | 6  |
| (2) Semi-annual Consolidated Statements of Income and Comprehensive Income .....      | 8  |
| (3) Semi-annual Consolidated Statement of Cash Flows .....                            | 10 |
| (4) Notes to Semi-annual Consolidated Financial Statements .....                      | 12 |
| (Notes to Going Concern Assumption) .....   | 12 |
| (Notes to Significant Changes in Shareholders' Equity) .....                          | 12 |
| (Additional Information) .....  | 12 |
| (Segment Information, etc.) .....   | 13 |
| (Significant Subsequent Events) .....   | 15 |
| 3. Other .....  | 16 |
| Details of Selling, General and Administrative Expenses (Consolidated) .....          | 16 |

## 1. Qualitative Information on Financial Results

### (1) Explanation of Operating Results

During the six months ended November 20, 2025 (from May 21, 2025 to November 20, 2025), the Japanese economy remained on a gradual recovery trend, with improving employment and income conditions, partly due to increased inbound demand. On the other hand, the outlook remains uncertain due to rising prices of raw materials and energy amid the unstable international situation, and concerns about the impact of global uncertainty of monetary policies as well as the impact of U.S. policy trends including trade policies on personal consumption and other factors.

Under such circumstances, the Group has been implementing measures aiming at the re-growth of its retail business and establishment of an area to provide new values, toward achievement of the targets of the Medium-Term Management Plan (from the fiscal year ending May 20, 2026 to the fiscal year ending May 20, 2029) announced in July 2025. However, due to the ransomware attack targeting the Company that occurred on October 19, 2025, our logistics systems, etc. were disrupted and a system outage occurred. As a result, we temporarily suspended accepting orders from customers via our website, which impacted our business operations. To restore services as quickly as possible for our customers, we rapidly rebuilt the affected logistics systems. Additionally, during the restoration period, we established a manual delivery process to ship products to customers without relying on the logistics systems, thereby fulfilling our responsibility as a social infrastructure provider. Expenses related to this system outage primarily include depreciation of non-current assets and amortization of software that were suspended due to the disrupted logistics systems of 682 million yen recorded as depreciation of inactive non-current assets under non-operating expenses, and incurred damages, restoration costs, etc. of 5,216 million yen recorded as system failure response costs under extraordinary losses.

As a result, the financial performance of the Group for the six months ended November 20, 2025 was net sales of 208,725 million yen, a 12.3% decrease year-on-year, operating loss of 2,995 million yen, as opposed to an operating profit of 6,028 million yen a year earlier, ordinary loss of 3,814 million yen, as opposed to an ordinary profit of 5,920 million yen a year earlier, and loss attributable to owners of parent of 6,612 million yen, as opposed to a profit attributable to owners of parent of 3,739 million yen a year earlier.

Operating results by segment are outlined below.

<E-commerce business>

(Million yen)

|   | For the six months<br>ended November<br>20, 2024 | For the six months<br>ended November<br>20, 2025 | Change<br>(amount) | Change<br>(percentage) |
|---|--|--|--------------------|------------------------|
| Net sales   | 233,569  | 205,004  | (28,564)           | (12.2)%                |
| ASKUL business  | 178,294  | 150,722  | (27,571)           | (15.5)%                |
| LOHACO business   | 18,108   | 15,995   | (2,112)            | (11.7)%                |
| Group companies and<br>elimination of intra-group<br>transactions | 37,166   | 38,285   | +1,118             | +3.0%                  |
| Operating profit (loss)   | 6,064  | (2,526)  | (8,590)            | -                      |

(Note) Net sales include intra-segment sales or transfers.

In the E-commerce business during the six months ended November 20, 2025, net sales were 205,004 million yen, a 12.2% decrease year-on-year, and operating loss was 2,526 million yen, as opposed to an operating profit of 6,064 million yen a year earlier, both sales and profit decreased. This was primarily due to the temporary suspension of accepting orders from customers on our website following the system outage.

Net sales and operating loss are outlined below.

(1) Net sales

a. ASKUL Business

- Net sales decreased 15.5% year-on-year due to the temporary suspension of accepting orders on our websites such as “ASKUL” and “SOLOEL ARENA” following the system outage
- For some products, we established a manual delivery process to ship products to customers without relying on the logistics systems that were damaged by ransomware attack, but it was not sufficient to cover the previous sales volume

b. LOHACO Business

- Net sales decreased 11.7% year-on-year, due to the impact of the suspension of our website “LOHACO” following the system outage, despite the contribution of the effect of the sales promotion measures in collaboration with LY Corporation and sales of government-stockpiled rice

c. Group companies and elimination of intra-group transactions

- Net sales of AlphaPurchase Co., Ltd. remained strong, with a growth rate of 3.0% year-on-year

(2) Operating loss

Operating loss was 2,526 million yen, as opposed to an operating profit of 6,064 million yen a year earlier. This was mainly due to a 4.0-point year-on-year increase in the ratio of selling, general and administrative expenses to net sales, standing at 25.8%, caused by higher ratio of logistics costs to net sales and increased fixed costs, etc., while gross profit margin improved by 0.2 points year-on-year to 24.6%, as outlined below.

- The purchase price of imported products such as copy paper decreased due to the impact of foreign exchange rates, resulting in an improvement in the gross profit margin
- While the system outage caused a decline in net sales, the temporary decrease in logistics efficiency led to an increase in the ratio of selling, general, and administrative expenses to net sales
- The launch of the ASKUL Kanto DC in June 2025 incurred one-time start-up costs and fixed costs including depreciation (1,488 million yen in total)

<Logistics Business>

The contracted logistics business that ASKUL LOGIST Corporation received from outside the Group saw a decrease in both sales and profit due to the impact of temporarily suspending such business following the system outage at the Company.

As a result, net sales in the six months ended November 20, 2025 were 3,337 million yen, a 16.4% decrease year-on-year, and operating loss was 510 million yen, as opposed to an operating loss of 82 million yen a year earlier.

<Other>

Sales of bottled water of TSUMAGOI MEISUI CORPORATION had remained steady, partly due to the impact of the extremely hot weather. However, primarily due to the temporary suspension of our website following the system outage at the Company, sales of bottled water sold through our website decreased, leading to decreases in both sales and profit.

As a result, net sales in the six months ended November 20, 2025 were 1,051 million yen, an 11.9% decrease year-on-year, and operating profit was 47 million yen, a 67.6% decrease year-on-year.

## (2) Explanation of Financial Position

### (Assets)

Total assets stood at 196,960 million yen at the end of the second quarter of the fiscal year under review, a decrease of 30,821 million yen from the end of the preceding fiscal year. This was mainly due to increases of 11,067 million yen in leased assets, 3,154 million yen in deferred tax assets, 2,657 million yen in software, 2,335 million yen in buildings and structures, and 1,834 million yen in other under current assets due to the launch of ASKUL Kanto DC, while notes and accounts receivable - trade, and contract assets decreased 32,128 million yen, construction in progress decreased 11,114 million yen, accounts receivable - other decreased 7,756 million yen, and software in progress decreased 2,916 million yen due to the temporary suspension of accepting orders from our website caused by the ransomware attack.

### (Liabilities)

Total liabilities stood at 130,278 million yen at the end of the second quarter of the fiscal year under review, a decrease of 16,249 million yen from the end of the preceding fiscal year. This was primarily due to an increase of 10,788 million yen in lease liabilities under non-current liabilities and 3,870 million yen in other under current liabilities, while notes and accounts payable - trade decreased 24,375 million yen, accounts payable - other decreased 3,774 million yen, long-term borrowings (including current portion) decreased 1,549 million yen, and electronically recorded obligations - operating decreased 1,484 million yen.

### (Net assets)

Net assets stood at 66,682 million yen at the end of the second quarter of the fiscal year under review, a decrease of 14,572 million yen from the end of the preceding fiscal year. This was mainly due to a decrease of 1,627 million yen in treasury shares (increase in net assets) from the purchase, cancellation, and disposal of treasury shares, while retained earnings decreased 16,183 million yen due to the cancellation of treasury shares of 7,794 million yen, recognition of loss attributable to owners of parent of 6,612 million yen, and dividend payments of 1,776 million yen.

Consequently, the capital adequacy ratio was 32.0% (34.2% at the end of the preceding fiscal year).

### (Cash Flows)

Cash and cash equivalents (hereinafter "funds") stood at 49,433 million yen at the end of the six months ended November 20, 2025, an increase of 1,009 million yen from the end of the preceding fiscal year. The status of each cash flow and the factors behind changes in the six months ended November 20, 2025 are as follows.

#### (Cash flows from operating activities)

Net funds provided by operating activities were 9,776 million yen (compared to 11,148 million yen in the same period of the previous year). This was mainly due to decrease in trade receivables of 32,128 million yen, decrease in accounts receivable - other of 7,756 million yen, and a total of 6,768 million yen for depreciation, amortization of software, amortization of goodwill, and amortization of customer-related assets, and system failure response costs of 5,216 million yen, as opposed to decrease in trade payables of 27,615 million yen, loss before income taxes of 9,128 million yen, and decrease in accounts payable - other of 3,743 million yen.

#### (Cash flows from investing activities)

Net funds used in investing activities were 9,902 million yen (compared to 8,712 million yen in the previous fiscal year). This was mainly due to purchase of property, plant and equipment of 6,602 million yen and purchase of software of 2,986 million yen.

#### (Cash flows from financing activities)

Net funds provided by financing activities were 1,135 million yen (compared to net funds used of 7,826 million yen in the previous fiscal year). This was mainly due to proceeds from sale and leaseback transactions of 13,043 million yen, as opposed to purchase of treasury shares of 6,445 million yen, repayments of lease liabilities of 2,214 million yen, and dividends paid of 1,776 million yen.

### (3) Explanation of Consolidated Forecasts and Other Forward-Looking Information

We have withdrawn the consolidated financial results forecast for the fiscal year ending May 20, 2026 (Full year), which was announced on July 4, 2025, and it is now undetermined.

For more details, please refer to the “Notice Regarding the Recording of Extraordinary Losses Related to a System Outage Caused by a Ransomware Attack, Withdrawal of the Full-Year Consolidated Earnings Forecast, Revision of Interim Dividend and Year-End Dividend Forecast (No Interim Dividend, Year-End Dividend Undetermined), and Reduction of Directors’ Compensation” announced today (January 28, 2026).

## 2. Semi-annual Consolidated Financial Statements and Notes

### (1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

|   | As of May 20, 2025 | As of November 20, 2025 |
|---|--------------------|-------------------------|
| <b>Assets</b>                               |                    |                         |
| Current assets                              |                    |                         |
| Cash and deposits                           | 48,423             | 49,439                  |
| Trade receivables and contract asset        | 59,870             | 27,742                  |
| Merchandise and finished goods              | 22,909             | 23,634                  |
| Raw materials and supplies                  | 559                | 849                     |
| Costs on construction contracts in progress | 70                 | 109                     |
| Accounts receivable - other                 | 14,300             | 6,544                   |
| Other                                       | 3,638              | 5,473                   |
| Allowance for doubtful accounts             | (21)               | (18)                    |
| Total current assets                        | 149,752            | 113,772                 |
| Non-current assets                          |                    |                         |
| Property, plant and equipment               |                    |                         |
| Buildings and structures                    | 10,295             | 12,915                  |
| Accumulated depreciation                    | (5,683)            | (5,967)                 |
| Buildings and structures, net               | 4,612              | 6,948                   |
| Land  | 257                | 257                     |
| Leased assets                               | 32,279             | 45,681                  |
| Accumulated depreciation                    | (17,777)           | (20,112)                |
| Leased assets, net                          | 14,501             | 25,568                  |
| Construction in progress                    | 11,435             | 320                     |
| Other                                       | 13,100             | 13,113                  |
| Accumulated depreciation                    | (9,859)            | (9,438)                 |
| Other, net                                  | 3,240              | 3,674                   |
| Total property, plant and equipment         | 34,047             | 36,770                  |
| Intangible assets                           |                    |                         |
| Software                                    | 14,556             | 17,213                  |
| Software in progress                        | 5,524              | 2,608                   |
| Goodwill                                    | 4,783              | 4,511                   |
| Customer-related intangible assets          | 7,020              | 6,759                   |
| Other                                       | 10                 | 11                      |
| Total intangible assets                     | 31,895             | 31,103                  |
| Investments and other assets                |                    |                         |
| Investment securities                       | 100                | 100                     |
| Deferred tax assets                         | 4,566              | 7,720                   |
| Other                                       | 8,165              | 8,202                   |
| Allowance for doubtful accounts             | (745)              | (709)                   |
| Total investments and other assets          | 12,086             | 15,314                  |
| Total non-current assets                    | 78,030             | 83,187                  |
| Total assets                                | 227,782            | 196,960                 |



|   | As of May 20, 2025 | As of November 20, 2025 |
|---|--------------------|-------------------------|
| <b>Liabilities</b>                              |                    |                         |
| Current liabilities                             |                    |                         |
| Notes and accounts payable - trade              | 58,482             | 34,106                  |
| Electronically recorded obligations - operating | 21,660             | 20,176                  |
| Short-term borrowings                           | 380                | 380                     |
| Current portion of long-term borrowings         | 6,096              | 5,786                   |
| Accounts payable - other                        | 12,342             | 8,567                   |
| Income taxes payable                            | 578                | 585                     |
| Accrued consumption taxes                       | 398                | 324                     |
| Provisions                                      | 438                | 579                     |
| Other   | 6,594              | 10,464                  |
| Total current liabilities                       | 106,972            | 80,971                  |
| Non-current liabilities                         |                    |                         |
| Long-term borrowings                            | 13,735             | 12,495                  |
| Lease liabilities                               | 12,651             | 23,439                  |
| Retirement benefit liability                    | 5,001              | 5,179                   |
| Asset retirement obligations                    | 2,941              | 3,289                   |
| Deferred tax liabilities                        | 2,394              | 2,306                   |
| Other   | 2,830              | 2,596                   |
| Total non-current liabilities                   | 39,555             | 49,306                  |
| Total liabilities                               | 146,527            | 130,278                 |
| Net assets                                      |                    |                         |
| Shareholders' equity                            |                    |                         |
| Share capital                                   | 21,233             | 21,233                  |
| Capital surplus                                 | 14,934             | 14,834                  |
| Retained earnings                               | 43,393             | 27,209                  |
| Treasury shares                                 | (1,989)            | (362)                   |
| Total shareholders' equity                      | 77,572             | 62,915                  |
| Accumulated other comprehensive income          |                    |                         |
| Deferred gains or losses on hedges              | -                  | 0                       |
| Remeasurements of defined benefit plans         | 216                | 191                     |
| Total accumulated other comprehensive income    | 216                | 192                     |
| Non-controlling interests                       | 3,466              | 3,574                   |
| Total net assets                                | 81,254             | 66,682                  |
| Total liabilities and net assets                | 227,782            | 196,960                 |

## (2) Semi-annual Consolidated Statements of Income and Comprehensive Income

### Semi-annual Consolidated Statement of Income (For the six months)

(Millions of yen)

|  | For the six months<br>ended November 20, 2024 | For the six months<br>ended November 20, 2025 |
|--|---|---|
| Net sales  | 237,932                                       | 208,725                                       |
| Cost of sales                                    | 180,750                                       | 158,507                                       |
| Gross profit                                     | 57,182  | 50,217  |
| Selling, general and administrative expenses     | 51,153  | 53,212  |
| Operating profit (loss)                          | 6,028   | (2,995)                                       |
| Non-operating income                             |   |   |
| Interest income                                  | 49  | 123   |
| Subsidy income                                   | 15  | 39  |
| Reversal of allowance for doubtful accounts      | -   | 35  |
| Other  | 45  | 67  |
| Total non-operating income                       | 110   | 265   |
| Non-operating expenses                           |   |   |
| Interest expenses                                | 191   | 338   |
| Depreciation of inactive non-current assets      | -   | 682   |
| Other  | 27  | 64  |
| Total non-operating expenses                     | 219   | 1,085   |
| Ordinary profit (loss)                           | 5,920   | (3,814)                                       |
| Extraordinary income                             |   |   |
| Gain on sale of non-current assets               | 3   | 22  |
| Compensation for damage income                   | 6   | -   |
| Other  | 6   | 0   |
| Total extraordinary income                       | 16  | 23  |
| Extraordinary losses                             |   |   |
| Loss on sale of non-current assets               | 0   | -   |
| Loss on retirement of non-current assets         | 18  | 109   |
| Loss on valuation of investment securities       | 50  | -   |
| System failure response costs                    | -   | 5,216   |
| Other  | 3   | 11  |
| Total extraordinary losses                       | 72  | 5,337   |
| Profit (loss) before income taxes                | 5,864   | (9,128)                                       |
| Income taxes - current                           | 1,922   | 560   |
| Income taxes - deferred                          | 28  | (3,231)                                       |
| Total income taxes                               | 1,951   | (2,670)                                       |
| Profit (loss)                                    | 3,912   | (6,458)                                       |
| Profit attributable to non-controlling interests | 172   | 153   |
| Profit (loss) attributable to owners of parent   | 3,739   | (6,612)                                       |

## Semi-annual Consolidated Statement of Comprehensive Income (For the six months)

(Millions of yen)

|  | For the six months<br>ended November 20, 2024 | For the six months<br>ended November 20, 2025 |
|--|---|---|
| Profit (loss)  | 3,912   | (6,458)                                       |
| Other comprehensive income                                     |   |   |
| Deferred gains or losses on hedges                             | -   | 0   |
| Remeasurements of defined benefit plans, net of tax            | (16)  | (24)  |
| Total other comprehensive income                               | (16)  | (23)  |
| Comprehensive income   | 3,895   | (6,481)                                       |
| Comprehensive income attributable to                           |   |   |
| Comprehensive income attributable to owners of parent          | 3,723   | (6,635)                                       |
| Comprehensive income attributable to non-controlling interests | 172   | 154   |

### (3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

|  | For the six months<br>ended November 20, 2024 | For the six months<br>ended November 20, 2025 |
|--|---|---|
| Cash flows from operating activities                       |   |   |
| Profit (loss) before income taxes                          | 5,864   | (9,128)                                       |
| System failure response costs                              | -   | 5,216   |
| Depreciation   | 2,365   | 3,292   |
| Amortization of software                                   | 2,548   | 2,942   |
| Amortization of long-term prepaid expenses                 | 66  | 78  |
| Amortization of goodwill                                   | 268   | 272   |
| Amortization of customer relationship                      | 261   | 261   |
| Increase (decrease) in allowance for doubtful accounts     | 12  | (38)  |
| Increase (decrease) in provisions                          | 100   | 169   |
| Increase (decrease) in retirement benefit liability        | 131   | 142   |
| Interest and dividend income                               | (53)  | (129)   |
| Interest expenses  | 191   | 338   |
| Compensation for damage income                             | (6)   | -   |
| Loss (gain) on valuation of investment securities          | 50  | -   |
| Loss on retirement of non-current assets                   | 18  | 109   |
| Loss (gain) on sale of non-current assets                  | (3)   | (22)  |
| Decrease (increase) in trade receivables                   | (1,233)                                       | 32,128  |
| Decrease (increase) in inventories                         | (231)   | (1,233)                                       |
| Decrease (increase) in accounts receivable - other         | 488   | 7,756   |
| Decrease (increase) in consumption taxes refund receivable | 80  | (2,301)                                       |
| Increase (decrease) in trade payables                      | (3,180)                                       | (27,615)                                      |
| Increase (decrease) in accounts payable - other            | 63  | (3,743)                                       |
| Increase (decrease) in accrued consumption taxes           | (1,748)                                       | (73)  |
| Other, net   | 595   | 1,487   |
| Subtotal   | 6,650   | 9,908   |
| Interest and dividends received                            | 53  | 129   |
| Interest paid  | (192)   | (338)   |
| Compensation for damages received                          | 11,881  | -   |
| Income taxes paid  | (7,503)                                       | (499)   |
| Income taxes refund  | 259   | 576   |
| Net cash provided by (used in) operating activities        | 11,148  | 9,776   |
| Cash flows from investing activities                       |   |   |
| Purchase of property, plant and equipment                  | (5,180)                                       | (6,602)                                       |
| Proceeds from sale of property, plant and equipment        | 8   | 39  |
| Purchase of software                                       | (2,943)                                       | (2,986)                                       |
| Purchase of long-term prepaid expenses                     | (6)   | (217)   |
| Payments of guarantee deposits                             | (723)   | (78)  |
| Proceeds from refund of guarantee deposits                 | 152   | 10  |
| Loan advances  | (21)  | (5)   |
| Proceeds from collection of loans receivable               | 0   | 35  |
| Payments for asset retirement obligations                  | -   | (89)  |
| Other, net   | (0)   | (8)   |
| Net cash provided by (used in) investing activities        | (8,712)                                       | (9,902)                                       |

(Millions of yen)

|  | For the six months<br>ended November 20, 2024 | For the six months<br>ended November 20, 2025 |
|--|---|---|
| Cash flows from financing activities                         |   |   |
| Repayments of long-term borrowings                           | (1,399)                                       | (1,549)                                       |
| Purchase of treasury shares                                  | (4,017)                                       | (6,445)                                       |
| Repayments of lease liabilities                              | (1,575)                                       | (2,214)                                       |
| Proceeds from share issuance to non-controlling shareholders | 21  | 79  |
| Dividends paid   | (1,741)                                       | (1,776)                                       |
| Proceeds from sale and leaseback transactions                | 886   | 13,043  |
| Net cash provided by (used in) financing activities          | (7,826)                                       | 1,135   |
| Net increase (decrease) in cash and cash equivalents         | (5,390)                                       | 1,009   |
| Cash and cash equivalents at beginning of period             | 61,744  | 48,423  |
| Cash and cash equivalents at end of period                   | 56,354  | 49,433  |

#### (4) Notes to Semi-annual Consolidated Financial Statements

(Notes to Going Concern Assumption)

Not applicable.

(Notes to Significant Changes in Shareholders' Equity)

(Acquisition of treasury stock)

The Company acquired 3,992,600 shares of treasury stock during the six months ended November 20, 2025 based on a resolution of the Board of Directors meeting held on March 18, 2025. As a result, treasury stock increased by 6,219 million yen.

(Cancellation of treasury stock)

The Company cancelled 5,000,000 shares of treasury stock during the six months ended November 20, 2025 based on a resolution of the Board of Directors meeting held on March 18, 2025. As a result, capital surplus decreased by 0 million yen, retained earnings decreased by 7,794 million yen, and treasury stock decreased by 7,795 million yen.

(Additional Information)

(Recording of system failure response costs)

In the semi-annual consolidated statement of income, expenses of 5,216 million yen incurred in response to the system outage caused by the ransomware attack on October 19, 2025, have been recorded as "System failure response costs" under extraordinary losses. The main components include costs to maintain the logistics infrastructure and other facilities in preparation for service restoration, system investigation and restoration expenses, and valuation losses on products with expired shipping deadlines.

(Segment Information, etc.)

[Segment Information]

I. First Six Months of the Previous Fiscal Year (From May 21, 2024 to November 20, 2024)

Information on net sales and profit (loss) by reporting segment

(Million yen)

|  | Reporting Segment      |                       |         | Others<br>(Note 1) | Total   | Adjustments<br>(Note 2) | Amount<br>recorded in<br>semi-annual<br>statement of<br>income<br>(Note 3) |
|--|------------------------|-----------------------|---------|--------------------|---------|-------------------------|--|
|  | E-commerce<br>business | Logistics<br>business | Total   |                    |         |                         |  |
| Net sales  |                        |                       |         |                    |         |                         |  |
| ASKUL business   | 178,294                | —                     | 178,294 | —                  | 178,294 | —                       | 178,294  |
| LOHACO business  | 18,108                 | —                     | 18,108  | —                  | 18,108  | —                       | 18,108   |
| Group companies and<br>elimination of intra-<br>group transactions | 37,166                 | —                     | 37,166  | —                  | 37,166  | —                       | 37,166   |
| Logistics business   | —                      | 3,993                 | 3,993   | —                  | 3,993   | —                       | 3,993  |
| Others   | —                      | —                     | —       | 369                | 369     | —                       | 369  |
| Revenue from contracts<br>with customers                           | 233,569                | 3,993                 | 237,563 | 369                | 237,932 | —                       | 237,932  |
| Sales to external<br>customers                                     | 233,569                | 3,993                 | 237,563 | 369                | 237,932 | —                       | 237,932  |
| Intra-segment sales or<br>transfer                                 | —                      | —                     | —       | 823                | 823     | (823)                   | —  |
| Total  | 233,569                | 3,993                 | 237,563 | 1,192              | 238,756 | (823)                   | 237,932  |
| Segment profit (loss)  | 6,064                  | (82)                  | 5,982   | 145                | 6,127   | (98)                    | 6,028  |

- (Notes)
1. "Other" represents business segments that do not fall under the Reporting Segment and includes the manufacturing business.
  2. The adjustment of minus 98 million yen to segment profit (loss) represents the elimination of inter-segment transactions.
  3. Segment profit (loss) is adjusted with operating profit reported in the semi-annual consolidated statement of income.

II. First Six Months of the Current Fiscal Year (From May 21, 2025 to November 20, 2025)

Information on net sales and profit (loss) by reporting segment

(Million yen)

|   | Reporting Segment      |                       |         | Others<br>(Note 1) | Total   | Adjustments<br>(Note 2) | Amount<br>recorded in<br>semi-annual<br>statement of<br>income<br>(Note 3) |
|---|------------------------|-----------------------|---------|--------------------|---------|-------------------------|--|
|   | E-commerce<br>business | Logistics<br>business | Total   |                    |         |                         |  |
| Net sales   |                        |                       |         |                    |         |                         |  |
| ASKUL business  | 150,722                | —                     | 150,722 | —                  | 150,722 | —                       | 150,722  |
| LOHACO business   | 15,995                 | —                     | 15,995  | —                  | 15,995  | —                       | 15,995   |
| Group companies and<br>elimination of intra-group<br>transactions | 38,284                 | —                     | 38,284  | —                  | 38,284  | —                       | 38,284   |
| Logistics business  | —                      | 3,337                 | 3,337   | —                  | 3,337   | —                       | 3,337  |
| Others  | —                      | —                     | —       | 385                | 385     | —                       | 385  |
| Revenue from contracts<br>with customers                          | 205,002                | 3,337                 | 208,340 | 385                | 208,725 | —                       | 208,725  |
| Sales to external<br>customers                                    | 205,002                | 3,337                 | 208,340 | 385                | 208,725 | —                       | 208,725  |
| Intra-segment sales or<br>transfer                                | 2                      | —                     | 2       | 665                | 668     | (668)                   | —  |
| Total   | 205,004                | 3,337                 | 208,342 | 1,051              | 209,393 | (668)                   | 208,725  |
| Segment profit (loss)   | (2,526)                | (510)                 | (3,036) | 47                 | (2,989) | (5)                     | (2,995)  |

- (Notes)
1. "Other" represents business segments that do not fall under the Reporting Segment and includes the manufacturing business.
  2. The adjustment of minus 5 million yen to segment profit (loss) represents the elimination of inter-segment transactions.
  3. Segment profit (loss) is adjusted with operating loss reported in the semi-annual consolidated statement of income.



(Significant Subsequent Events)

(Conclusion of an overdraft agreement)

At the Board of Directors meeting held on January 7, 2026, the Company resolved to conclude and subsequently concluded an overdraft agreement totaling up to 50 billion yen for the purposes of securing medium- to long-term liquidity in funds on hand in preparation for a potential decline in liquidity in funds on hand, and implementing flexible and stable financing to support the re-growth of sales, in relation to the system outage caused by the ransomware attack that occurred on October 19, 2025.

|                     |   |
|---------------------|---|
| (1) Lenders         | Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd., and Mizuho Bank, Ltd. |
| (2) Overdraft limit | 50,000 million yen  |
| (3) Contract date   | January 15, 2026  |
| (4) Contract period | One year  |
| (5) Interest rate   | Base interest rate plus spread  |
| (6) Collateral      | No collateral   |
| (7) Guarantee       | No guarantee  |

### 3. Other

#### Details of Selling, General and Administrative Expenses (Consolidated)

| Item   | First Six Months of the Previous Fiscal Year<br>(From May 21, 2024 through November 20, 2024) |                    | First Six Months of the Fiscal Year Under Review<br>(From May 21, 2025 through November 20, 2025) |                    |                         | (Reference) Fiscal Year Ended May 20, 2025<br>(From May 21, 2024 through May 20, 2025) |                    |
|--|---|--------------------|---|--------------------|-------------------------|--|--------------------|
|  | Amount<br>(Million yen)   | Ratio to Sales (%) | Amount<br>(Million yen)   | Ratio to Sales (%) | Year-on-Year Change (%) | Amount<br>(Million yen)  | Ratio to Sales (%) |
| Personnel expenses                           | 12,459  | 5.2                | 13,164  | 6.3                | 105.7                   | 25,148   | 5.2                |
| Shipment expenses                            | 10,991  | 4.6                | 10,156  | 4.9                | 92.4                    | 21,347   | 4.4                |
| Subcontract expenses *1                      | 3,040   | 1.3                | 3,422   | 1.6                | 112.6                   | 6,247  | 1.3                |
| Business consignment expenses                | 5,781   | 2.4                | 5,559   | 2.7                | 96.2                    | 11,685   | 2.4                |
| Rents  | 6,227   | 2.6                | 6,429   | 3.1                | 103.2                   | 12,508   | 2.6                |
| Provision of allowance for doubtful accounts | 14  | 0.0                | 4   | 0.0                | 31.8                    | (16)   | (0.0)              |
| Depreciation *2                              | 2,116   | 0.9                | 2,632   | 1.3                | 124.4                   | 4,328  | 0.9                |
| Amortization of software *3                  | 2,503   | 1.1                | 2,674   | 1.3                | 106.8                   | 5,053  | 1.1                |
| Other expenses *4                            | 8,016   | 3.4                | 9,167   | 4.4                | 114.4                   | 17,231   | 3.6                |
| Total  | 51,153  | 21.5               | 53,212  | 25.5               | 104.0                   | 103,534  | 21.5               |

- \*1. Compared with the same period of the previous fiscal year, subcontract expenses for the six months ended November 20, 2025 increased. This was mainly due to the impact of the incurred licensing expenses for generative AI, etc. associated with DX promotion.
2. Compared with the same period of the previous fiscal year, depreciation for the six months ended November 20, 2025 increased. This was mainly due to the impact of temporarily suspending operations of facilities at distribution centers due to the system outage caused by the ransomware attack, resulting in the recognition of depreciation related to those assets during the suspension period as non-operating expenses, as well as the impact of the launch of "ASKUL Kanto DC."
3. Compared with the same period of the previous fiscal year, amortization of software for the six months ended November 20, 2025 increased. This was mainly due to the impact of temporarily suspending operations of our websites such as "ASKUL," "SOLOEL ARENA," and "LOHACO" due to the system outage caused by the ransomware attack, resulting in the recognition of amortization related to those assets during the suspension period as non-operating expenses, as well as the impact of core system replacement.
4. Compared with the same period of the previous fiscal year, other expenses for the six months ended November 20, 2025 increased. This was mainly due to the impacts of the incurred expenses for the launch of "ASKUL Kanto DC" and publication of a new catalog in the ASKUL business.