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(Translation)

February 3, 2026

Company name: Fuji Media Holdings, Inc.  
Representative: Kenji Shimizu, President  
(Stock Code No: 4676, Prime of Tokyo Stock Exchange)  
Contact: Executive Managing Officer,  
Ryosuke Fukami  
Telephone: +81-3-3570-8000

### **Notice Regarding Receipt of a Letter Concerning the Withdrawal of the Statement of Intent for Large-Scale Acquisition Activities in respect of the Company's Shares**

Fuji Media Holdings, Inc. (the "Company") previously introduced a response policy (the "Response Policy") for Large-Scale Acquisition Activities in respect of the Company's Shares described in "Notice on the Introduction of the Fundamental Policy on Corporate Control of the Company Based on Specific Concerns that Reno Co., Ltd. and Other Parties will Carry Out Large-Scale Acquisition Activities in respect of the Company's Shares and the Response Policy for Large-Scale Acquisition Activities in respect of the Company's Shares" as of July 10, 2025. As the Company already announced in its press release as of December 15, 2025, "Notice on the Receipt of Statement of Intent for Large-Scale Acquisition Activities Pertaining to the Large-Scale Acquisition Activities in respect of the Company's Shares" and its press release as of December 24, 2025, "Notice on the Receipt of Request to Amend the Statement of Intent for Large-Scale Acquisition Activities Pertaining to the Large-Scale Acquisition Activities in respect of the Company's Shares," the Company received the "Statement of Intent for Large-Scale Acquisition Activities" pertaining to the Large-Scale Acquisition Activities in respect of the Company's Shares (the "Statement of Intent") on December 15, 2025, and the request to amend the Statement of Intent (the "Amendment Request") on December 24, 2025 from Ms. Aya Nomura ("Ms. Nomura"). After the receipt of the Statement of Intent and Amendment Request, the Company commenced procedures (the "Procedures") based on the Response Policy, including initiating the Board of Directors' Evaluation Period and delivering the information list to Ms. Nomura requesting the provision of information considered necessary for the Company's shareholders and investors to make determinations regarding, and for the Company's Board of Directors to evaluate and consider, the Large-Scale Acquisition Activities.

According to the Statement of Intent and the Amendment Request, should the Company announce a policy ("Ms. Nomura's proposal") to either (i) commence concrete preparations for the spin-off of its real estate business (the Urban Development, Hotels & Resort Business) or (ii) take concrete steps toward the complete sale of its real estate business, and a shareholder return policy including a dividend policy setting a minimum dividend on equity ratio (DOE) of 4%, Ms. Nomura would withdraw the Statement of Intent and the Amendment Request, and not proceed with the acquisition of the Company's Shares (common stock). After sincere consideration of Ms. Nomura's proposal, the Company concluded that, in order to simultaneously and promptly achieve growth in both the Media & Content Business and the Urban Development, Hotels & Resort Business, while enhancing shareholder returns through improved capital efficiency, the most appropriate course of action is to introduce outside capital into the

Urban Development, Hotels & Resort Business and to carry out off-balance-sheet treatment thereof (the possibility of a complete sale of the Business is not denied), thereby enabling its further growth (for details, please refer to “Notice Regarding Decision to Begin Consideration of Introduction of Outside Capital to Urban Development, Hotels & Resort Business” announced in its press release as of today). The Company gives notice that, in response to this, it received a letter from Ms. Nomura as of today, as attached in the Exhibit, stating that she was withdrawing the Statement of Intent and the Amendment Request (the “Letter”).

As the Large-Scale Acquisition Activities described in the Statement of Intent and Amendment Request have been withdrawn by the Letter, the Procedures will be terminated (and consequently, the Board of Directors’ Evaluation Period will be discontinued and the information list for Ms. Nomura will be withdrawn).

If it is confirmed that all of the Company’s common shares currently held by Reno Co., Ltd., Ms. Nomura, S-GRANT. CO., LTD., and Citi Index First Co., Ltd. have been sold, the Company intends to withdraw the Response Policy prior to the expiration of the validity period, fully respecting the recommendations of the Independent Committee.

(End of Document)

(Exhibit)

February 3, 2026

To the Board of Directors of Fuji Media Holdings, Inc.

Letter of Withdrawal of the Statement of Intent for Large-Scale Acquisition Activities  
and the Request to Amend the Statement of Intent for Large-Scale Acquisition Activities

Aya Nomura [Seal]

Aya Nomura hereby withdraws (i) the Statement of Intent for Large-Scale Acquisition Activities submitted to the Board of Directors of Fuji Media Holdings, Inc. on December 15, 2025, and (ii) the request to amend the Statement of Intent for Large-Scale Acquisition Activities submitted to the Board of Directors of Fuji Media Holdings, Inc. on December 24, 2025.

End