

Note: This document is an English translation of a part of the original document in Japanese and has been prepared solely for reference purposes. In the event of any discrepancy between this English translation and the original in Japanese, the original shall prevail in all respects.

February 5, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)



Company name: Kanagawa Chuo Kotsu Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 9081

URL: <https://www.kanachu.co.jp/>

Representative: Masayuki Imai

Inquiries: Daisuke Murayama

Telephone: +81-463-22-8894

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

Representative Director and President
IR Manager, Corporate Strategy Department

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended December 31, 2025	96,128	7.9	6,922	(7.3)	7,022	(9.6)	3,899	(36.0)
December 31, 2024	89,094	2.2	7,469	20.6	7,767	20.1	6,090	54.8

Note: Comprehensive income For the nine months ended December 31, 2025: ¥ 7,397 million [44.0%]
For the nine months ended December 31, 2024: ¥ 5,135 million [(22.6)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended December 31, 2025	317.79	-
December 31, 2024	496.35	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of December 31, 2025	177,209	69,497	35.7
March 31, 2025	165,444	63,402	34.9

Reference: Equity

As of December 31, 2025: ¥ 63,349 million
As of March 31, 2025: ¥ 57,728 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	40.00	-	50.00	90.00
Fiscal year ending March 31, 2026	-	45.00	-		
Fiscal year ending March 31, 2026 (Forecast)				45.00	90.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	124,900	5.7	5,610	(24.1)	5,450	(29.6)	2,860	(43.7)	233.07

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	12,600,000 shares
As of March 31, 2025	12,600,000 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	328,914 shares
As of March 31, 2025	328,810 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	12,271,137 shares
Nine months ended December 31, 2024	12,271,398 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Notes for the forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation of this document and certain assumptions deemed reasonable, and actual results may differ significantly from these forecasts due to various factors.

(Means to obtain the supplementary explanatory materials)

The supplementary explanatory materials have been disclosed on the TDnet at a later date.

Quarterly Consolidated Financial Statements
Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	4,272	3,702
Notes and accounts receivable - trade, and contract assets	9,746	10,335
Merchandise and finished goods	14,253	15,477
Work in process	47	47
Raw materials and supplies	653	607
Other	2,922	3,814
Allowance for doubtful accounts	(21)	(17)
Total current assets	31,874	33,966
Non-current assets		
Property, plant and equipment		
Buildings and structures	95,712	97,226
Vehicles	42,511	42,627
Land	62,450	66,935
Other	16,016	16,125
Accumulated depreciation	(104,698)	(105,015)
Total property, plant and equipment	111,992	117,899
Intangible assets	950	841
Investments and other assets		
Investment securities	17,864	22,330
Other	2,791	2,197
Allowance for doubtful accounts	(28)	(26)
Total investments and other assets	20,626	24,502
Total non-current assets	133,570	143,242
Total assets	165,444	177,209
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,622	7,794
Short-term borrowings	20,982	21,961
Current portion of bonds payable	10,000	5,000
Income taxes payable	1,244	475
Provision for bonuses	2,462	1,043
Provision for environmental measures	438	301
Other	14,201	16,426
Total current liabilities	56,952	53,002
Non-current liabilities		
Bonds payable	12,000	15,000
Long-term borrowings	17,366	22,332
Provision for retirement benefits for directors (and other officers)	2	2
Retirement benefit liability	3,498	3,309
Other	12,222	14,064
Total non-current liabilities	45,089	54,709
Total liabilities	102,042	107,712

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Net assets		
Shareholders' equity		
Share capital	3,160	3,160
Capital surplus	723	723
Retained earnings	48,737	51,471
Treasury shares	(939)	(940)
Total shareholders' equity	51,681	54,415
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,996	8,895
Remeasurements of defined benefit plans	50	38
Total accumulated other comprehensive income	6,046	8,933
Non-controlling interests	5,674	6,148
Total net assets	63,402	69,497
Total liabilities and net assets	165,444	177,209

Quarterly Consolidated Statements of Income and Comprehensive Income
Quarterly Consolidated Statement of Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales		
Operating revenue-passenger automobile	43,777	44,039
Sales in real estate business	4,702	4,978
Sales in other businesses	40,615	47,110
Total net sales	89,094	96,128
Cost of sales		
Traffic expenses-passenger automobile	35,724	37,058
Cost of sales in real estate business	2,209	2,589
Cost of sales in other businesses	33,350	38,841
Total cost of sales	71,283	78,489
Gross profit	17,811	17,639
Selling, general and administrative expenses		
Selling expenses	6,420	6,644
General and administrative expenses	3,920	4,072
Total selling, general and administrative expenses	10,341	10,716
Operating profit	7,469	6,922
Non-operating income		
Dividend income	447	604
Subsidy income	90	12
Other	141	161
Total non-operating income	679	779
Non-operating expenses		
Interest expenses	290	517
Other	92	162
Total non-operating expenses	382	679
Ordinary profit	7,767	7,022
Extraordinary income		
Gain on sale of non-current assets	99	51
Subsidy income	169	298
Gain on sale of investment securities	157	54
Total extraordinary income	425	404
Extraordinary losses		
Loss on retirement of non-current assets	457	481
Loss on tax purpose reduction entry of non-current assets	165	284
Other	77	46
Total extraordinary losses	700	812
Profit before income taxes	7,492	6,614
Income taxes - current	1,262	1,187
Income taxes - deferred	(271)	995
Total income taxes	990	2,183
Profit	6,501	4,431
Profit attributable to non-controlling interests	411	532
Profit attributable to owners of parent	6,090	3,899

Quarterly Consolidated Statement of Comprehensive Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit	6,501	4,431
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,363)	2,976
Remeasurements of defined benefit plans, net of tax	(3)	(10)
Total other comprehensive income	(1,366)	2,965
Comprehensive income	5,135	7,397
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,682	6,786
Comprehensive income attributable to non-controlling interests	452	610