



4Q/FULL-YEAR 2025 PRESENTATION

RENESAS ELECTRONICS CORPORATION
FEBRUARY 5, 2026

TIMING BUSINESS TRANSFER AND PARTNERSHIP MOU

Deal Highlights



- Transferring Renesas' Timing Business to SiTime
- Transaction value \$3bn
(Approx. 468bn yen¹, 50% cash : 50% common stock)
- A strategic move that can unlock even greater potential for the timing business under an ownership poised for growth
- Signed an MOU to explore partnership with SiTime to leverage Renesas' leadership in embedded compute and SiTime's MEMS timing innovation, to co-innovate solutions that combine compute and precision timing at the silicon level.

Timing Business Overview

- FY2024 revenue: \$201.4mn (30.4bn yen²)
- The business offers a broad portfolio of timing solutions, delivering high-performance clock generation, distribution, and synchronization for digital electronic systems

Future Outlook

- Closing expected by the end of 2026, subject to regulatory approvals and customary closing conditions
- Expected to record a non-recurring gain of approx. \$1.5bn (234bn yen²) at closing
- Use of proceeds: To be allocated to growth investments and/or shareholder returns

1. Based on the exchange rate as of February 3, 2026: 1 US\$ = 156 yen

2. Based on the average exchange rate for 2024: 1 US\$ = 151 yen

NON-GAAP BASIS INFORMATION

In this section, Renesas Electronics Group (hereinafter “the Group”) applies Non-GAAP financial measures (hereinafter “Non-GAAP basis”) used for management’s decision making. Non-GAAP figures are calculated by removing or adjusting non-recurring items and other adjustments from GAAP (IFRS: International Financial Reporting Standards) figures following a certain set of rules. The Group believes providing Non-GAAP figures will help to better understand the Group’s constant business results.

The Group reports its forecasts on a quarterly basis as a substitute for a yearly forecast

DISCLAIMER

- **Adoption of IFRS:** With the outlook that the Group will continue to expand globally and to provide financial figures that can be compared on a global scale, the Group discloses its consolidated financial statements in accordance with IFRS starting from the annual securities report for FY2018/12.
- **Non-GAAP figures:** Non-GAAP figures are calculated by removing or adjusting non-recurring items and other adjustments from GAAP (IFRS) figures following a certain set of rules. This adjustment and exclusion include the amortization of intangible assets recognized from acquisitions, other PPA (purchase price allocation) adjustments relating to acquisitions, stock-based compensation, as well as other non-recurring expenses and income the Group believes to be applicable.
- **Presentation of financial forecasts:** Starting from the consolidated forecasts for the three months ended March 31, 2019, the Group presents its financial forecasts as a range, and gross margin and operating margin figures in the Non-GAAP format. The gross margin and operating margin forecasts are given assuming the midpoint in the sales revenue forecast.
- **Change of the method for aggregating Reportable Segment:** Due to the Group's organizational changes in the three months ended March 31, 2024, the methodology for aggregating revenue for reportable segments changed from the use of product axis to the use of customer axis.
- **Purchase Price Allocation (PPA):** The allocation of the acquisition costs for the business combinations with Transphorm, Inc. ("former Transphorm") and Altium Limited ("former Altium") has been revised at the end of three months ended December 31, 2024. These revisions to the allocation of the acquisition costs have been reflected in the consolidated financial results for the three months ended June 30, 2024 and for the three months ended September 30, 2024.

4Q/FULL-YEAR 2025 FINANCIAL SNAPSHOT

NON-GAAP

(B yen)	2024		2025								
	4Q (Oct-Dec)	Full-Year (Jan-Dec)	3Q (Jul-Sep)	4Q (Oct-Dec) Forecast	4Q (Oct-Dec) Actual	YoY	QoQ	Change from Oct 30 FCT ¹	Full-Year (Jan-Dec) Actual	YoY	Change from Oct 30 FCT ¹
Revenue	292.6	1,348.5	334.2	340.0 (±7.5)	350.9	+19.9%	+5.0%	+3.2%	1,318.5	-2.2%	+0.8%
Revenue (Excluding FX Impact)	-	-	-	-	-	+13.2%	+2.3%	+1.7%	-	-4.7%	+0.4%
Gross Margin	54.9%	56.1%	57.6%	57.0%	59.3%	+4.4pts	+1.7pts	+2.3pts	57.6%	+1.6pts	+0.6pt
Operating Profit (Margin)	75.4 (25.8%)	397.9 (29.5%)	103.2 (30.9%)	27.5%	108.0 (30.8%)	+32.5 (+5.0pts)	+4.8 (-0.1pt)	(+3.3pts)	386.9 (29.3%)	-11.0 (-0.2pt)	(+0.9pt)
EBITDA²	98.2	486.2	122.5	-	127.8	+29.5	+5.2	-	464.1	-22.2	-
Profit Attributable to Owners of Parent	71.9	360.4	88.2	-	90.0	+18.1	+1.8	-	329.3	-31.1	-
1 US\$=	149 yen	151 yen	146 yen	150 yen	152 yen	2 yen depreciation	5 yen depreciation	2 yen depreciation	150 yen	1 yen appreciation	1 yen depreciation
1 Euro=	162 yen	164 yen	170 yen	175 yen	176 yen	14 yen depreciation	6 yen depreciation	2 yen depreciation	167 yen	4 yen depreciation	0 yen depreciation

1. Each figure represents comparisons with the midpoint in the sales revenue forecast range 2. Operating profit + Depreciation and amortization

4Q 2025 REVENUE AND GROSS / OPERATING MARGIN

NON-GAAP

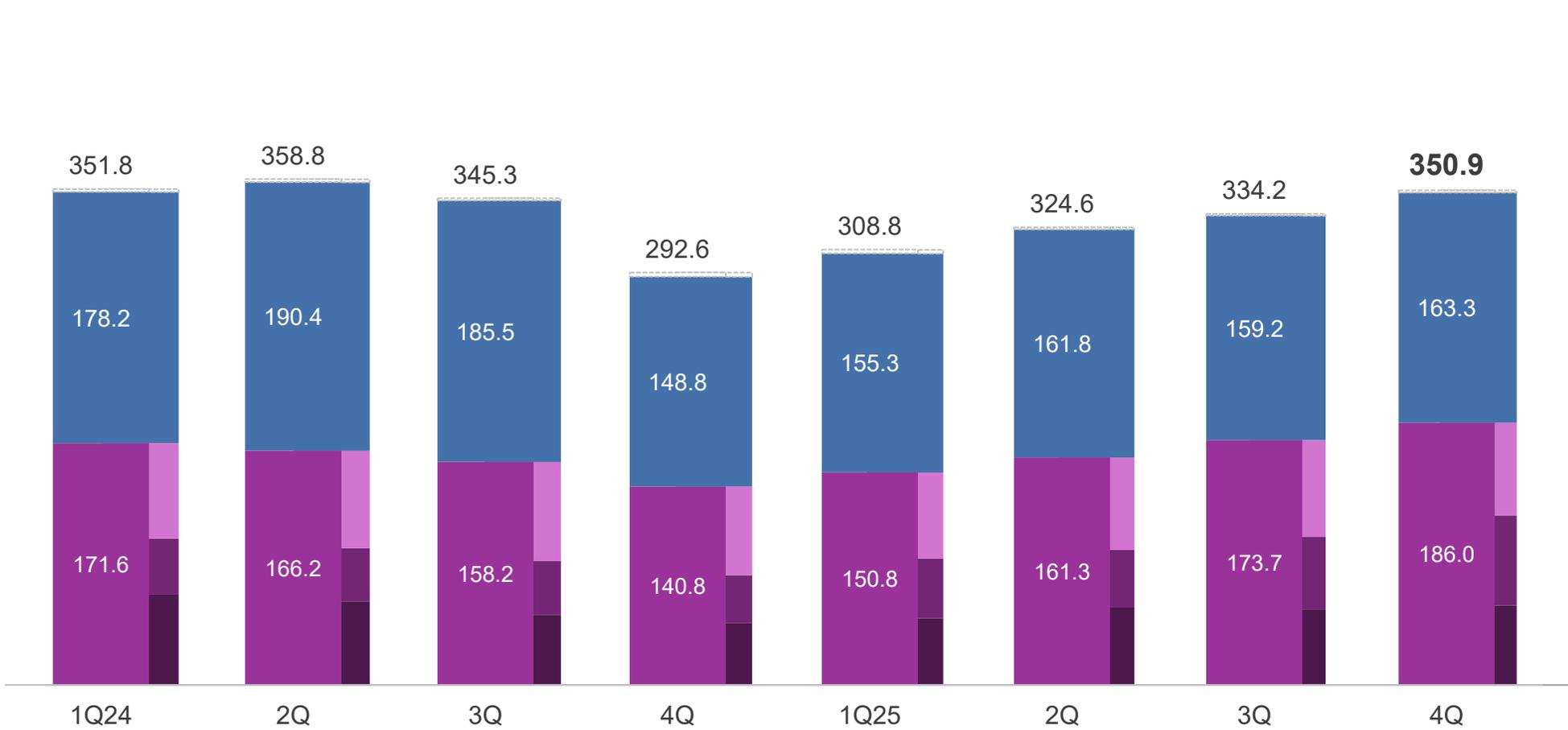
	Company Total	vs FCT	QoQ	Automotive	Industrial / Infrastructure / IoT
Revenue	350.9 B yen vs FCT: +3.2% QoQ: +5.0%	+	+	163.3 B yen vs FCT: + QoQ: +2.6%	186.0 B yen vs FCT: + QoQ: +7.1%
Gross Margin	59.3 % vs FCT: +2.3pts QoQ: +1.7pts	+ ▲ Mix improvement ▲ Decreased manufacturing costs	+ ▲ Decreased manufacturing costs ▲ Increased utilization ▲ Yen depreciation	56.5 % QoQ: +1.3pts	61.8 % QoQ: +1.9pts
Operating Margin	30.8 % vs FCT: +3.3pts QoQ: -0.1pt	+ ▲ Increased gross profit ▲ Decreased operating expenses	- ▲ Increased gross profit ▼ Increased operating costs	34.5 % QoQ: -0.9pt	24.9 % QoQ: -3.4pts

QUARTERLY REVENUE TRENDS

NON-GAAP

(B yen)

■ Automotive ■ Industrial ■ Infrastructure ■ IoT □ Others



Total Revenue¹

YoY: +19.9% (+13.2%)

QoQ: +5.0% (+2.3%)

Automotive¹

YoY: +9.8% (+3.0%)

QoQ: +2.6% (-0.6%)

Industrial/Infrastructure/loT¹

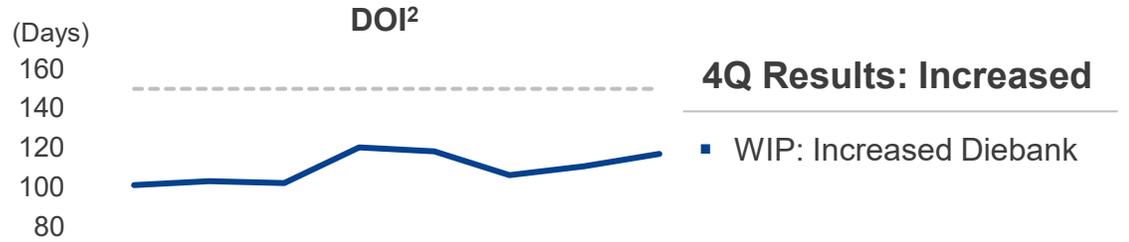
YoY: +32.1% (+25.6%)

QoQ: +7.1% (+5.0%)

1. YoY/QoQ figures shown in parentheses exclude FX impact

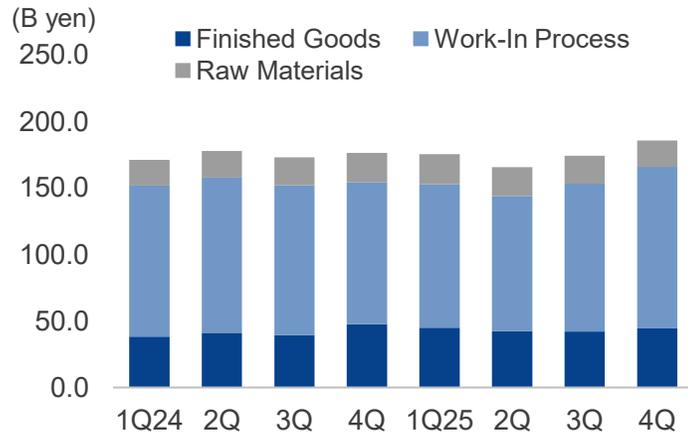
INVENTORY

In-House Inventory¹ (Financial Accounting Basis)

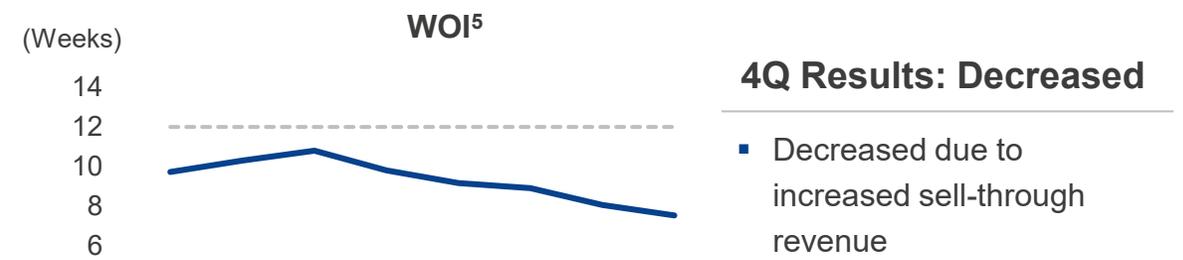


1Q Forecast: Increase (Decrease DOI)

- WIP: Increase Diebank, Production based on demand
- FG: Production and shipment based on demand
- Updated DOI Target to 150 days to address demand and production risks

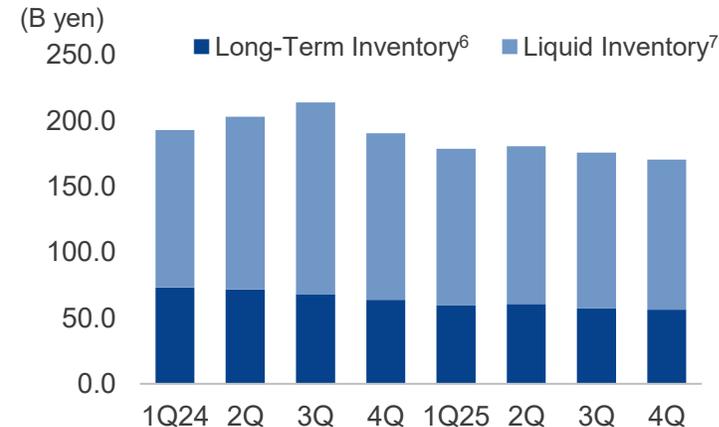


Sales Channel Inventory³ (Management Accounting Basis⁴)



1Q Forecast: Increase

- Automotive: Expansion aligned with demand
- Industrial/Infrastructure/IoT: Expansion aligned with demand



1. The figures include former Transphorm's inventories from 2Q24

2. DOI : Inventory valuation balance at the end of the quarter / cost of sales of the quarter (Non-GAAP) × 90

3. Channel Inventory : Total inventory amount for Tokuyakutens for Japanese customers and overseas distributors, note that the channel inventories of former Transphorm are not included

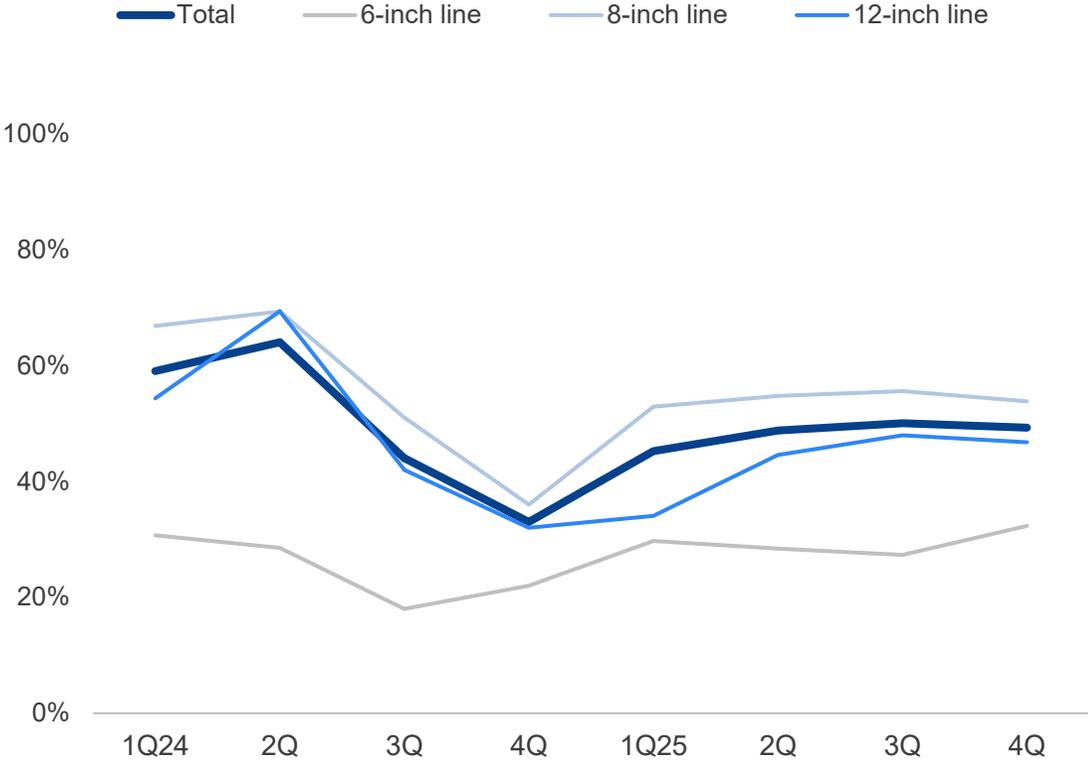
4. Management Accounting Basis: The definition of inventory pricing was changed from channel booking price basis to the net selling price basis from 4Q2024 (including retroactive updates to past records)

5. WOI : Channel inventory at the end of the quarter / (cost of channel sales in the quarter / 13 weeks). It should be noted that from the inventory management perspective, to calculate appropriate WOI, certain Long-Term Inventory is excluded from Channel Inventory

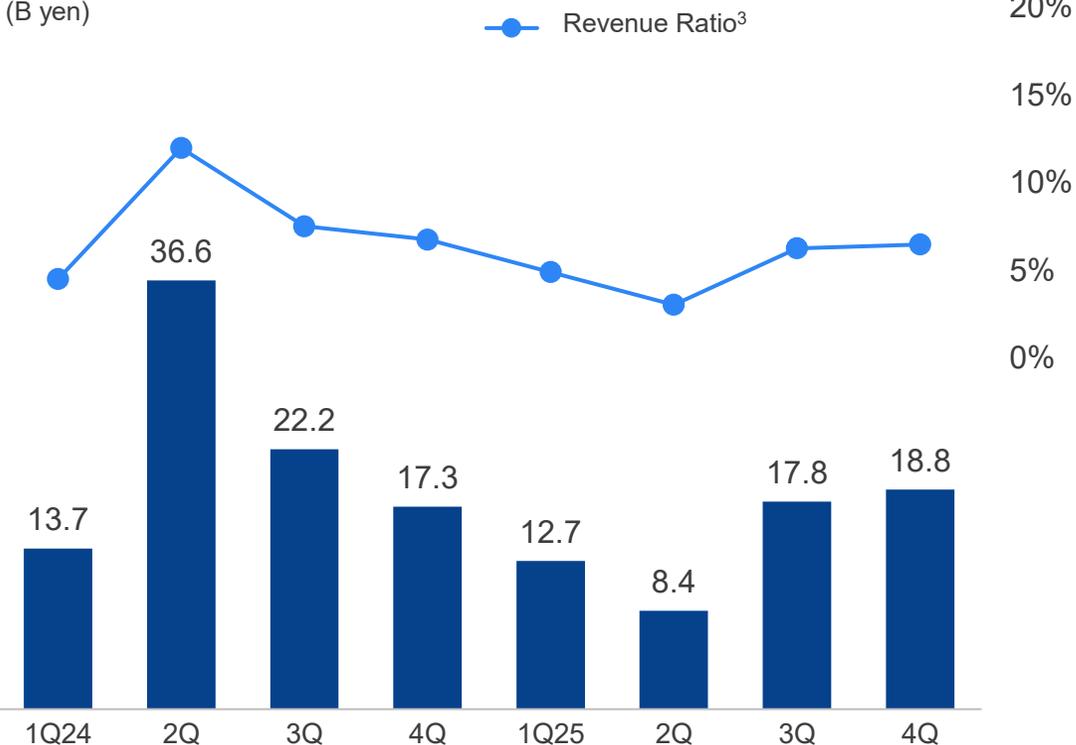
6. Long-Term Inventory : Inventory with unique holding periods (End of Life or "EOL" products, e-commerce inventory etc.) 7. Liquid Inventory: Channel Inventory – Long-Term Inventory, etc

FRONT-END UTILIZATION RATE¹ AND CAPITAL EXPENDITURES²

Front-end Utilization Rate (Wafer Input Basis)



Capital Expenditures



1. The figures exclude former Intersil and former Transphorm
 2. The figures represent the investment decision-basis amounts for tangible and intangible fixed assets, converted using the budgeted exchange rate for the fiscal period. Therefore, they do not match the sum listed in the cash flow statement. However, for investments related to former Dialog and former Altium, amounts based on equipment delivery are used.
 3. Calculated based on total company revenue converted and capital expenditures amount at the current-period budgeted exchange rate



1Q 2026 FORECAST

NON-GAAP

(B yen)	2025		2026		
	1Q (Jan-Mar)	4Q (Oct-Dec)	1Q (Jan-Mar) Midpoint Forecast (Range) ¹	YoY	QoQ
Revenue	308.8	350.9	375.0 (±7.5)	+21.4% (±2.4pts)	+6.9% (±2.1pts)
Revenue (Excluding FX Impact)	-	-	-	+17.8%	+4.9%
Gross Margin	56.7%	59.3%	58.5%	+1.8pts	-0.8pt
Operating Margin	27.1%	30.8%	32.0%	+4.9pts	+1.2pts
1 US\$=	154 yen	152円	154円	0 yen appreciation	3 yen depreciation
1 Euro=	161 yen	176円	182円	21 yen depreciation	6 yen depreciation

1Q 2026 Forecast
FX Sensitivity
Impact of a 1 JPY
fluctuation

(B yen)

Revenue	18	2
Operating Profit	8	1

US\$

Euro

1. Each figure represents comparisons with the midpoint in the sales revenue forecast range

APPENDIX

The figures in this section are mainly based on segment disclosure and GAAP (IFRS) stated on a financial reporting basis and are provided as additional information.

BUSINESS TRENDS

NON-GAAP

(B yen)	2024					2025							
	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	Full-Year (Jan-Dec)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	YoY	QoQ	Full-Year (Jan-Dec)	YoY
Revenue	351.8	358.8	345.3	292.6	1,348.5	308.8	324.6	334.2	350.9	+19.9%	+5.0%	1,318.5	-2.2%
Gross Margin	56.7%	56.7%	55.9%	54.9%	56.1%	56.7%	56.8%	57.6%	59.3%	+4.4pts	+1.7pts	57.6%	+1.6pts
Operating Expenses¹ (Margin)	85.8 (24.4%)	93.0 (25.9%)	94.5 (27.4%)	85.1 (29.1%)	358.4 (26.6%)	91.4 (29.6%)	92.5 (28.5%)	89.3 (26.7%)	99.9 (28.5%)	+14.8 (-0.6pt)	+10.6 (+1.8pts)	373.1 (28.3%)	+14.7 (+1.7pts)
R&D (Margin)	56.7 (16.1%)	60.7 (16.9%)	58.0 (16.8%)	54.3 (18.6%)	229.8 (17.0%)	53.8 (17.4%)	54.0 (16.6%)	52.4 (15.7%)	58.1 (16.6%)	+3.8 (-2.0pts)	+5.7 (+0.9pt)	218.2 (16.6%)	-11.6 (-0.5pt)
SG&A, Others (Margin)	29.1 (8.3%)	32.3 (9.0%)	36.4 (10.5%)	30.8 (10.5%)	128.5 (9.5%)	37.6 (12.2%)	38.5 (11.8%)	36.9 (11.0%)	41.8 (11.9%)	+11.1 (+1.4pts)	+4.9 (+0.9pt)	154.8 (11.7%)	+26.3 (+2.2pts)
Operating Profit (Margin)	113.5 (32.3%)	110.6 (30.8%)	98.4 (28.5%)	75.4 (25.8%)	397.9 (29.5%)	83.8 (27.1%)	91.9 (28.3%)	103.2 (30.9%)	108.0 (30.8%)	+32.5 (+5.0pts)	+4.8 (-0.1pt)	386.9 (29.3%)	-11.0 (-0.2pt)
EBITDA²	133.8	132.8	121.4	98.2	486.2	103.5	110.2	122.5	127.8	+29.5	+5.2	464.1	-22.2
Profit Attributable to Owners of Parent	105.9	96.7	86.0	71.9	360.4	73.3	77.8	88.2	90.0	+18.1	+1.8	329.3	-31.1

1. R&D expenses, SG&A expenses, other expenses and other income 2. Operating profit + Depreciation and amortization

REVENUE AND GROSS PROFIT BY SEGMENT

NON-GAAP

(B yen)	2024					2025							
	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	Full-Year (Jan-Dec)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	YoY	QoQ	Full-Year (Jan-Dec)	YoY
Revenue	351.8	358.8	345.3	292.6	1,348.5	308.8	324.6	334.2	350.9	+19.9%	+5.0%	1,318.5	-2.2%
Automotive	178.2	190.4	185.5	148.8	702.8	155.3	161.8	159.2	163.3	+9.8%	+2.6%	639.7	-9.0%
Industrial, Infrastructure, IoT	171.6	166.2	158.2	140.8	636.8	150.8	161.3	173.7	186.0	+32.1%	+7.1%	671.8	+5.5%
Others	2.1	2.2	1.6	3.0	8.9	2.7	1.5	1.3	1.5	-48.8%	+18.2%	7.0	-21.1%
Gross Profit (Margin)	199.3 (56.7%)	203.6 (56.7%)	192.8 (55.9%)	160.5 (54.9%)	756.3 (56.1%)	175.2 (56.7%)	184.4 (56.8%)	192.5 (57.6%)	207.9 (59.3%)	+47.4 (+4.4pts)	+15.4 (+1.7pts)	759.9 (57.6%)	+3.7 (+1.6pts)
Automotive	93.4 (52.4%)	102.4 (53.8%)	96.6 (52.1%)	75.4 (50.6%)	367.8 (52.3%)	81.1 (52.2%)	84.9 (52.4%)	88.0 (55.3%)	92.3 (56.5%)	+17.0 (+5.9pts)	+4.3 (+1.3pts)	346.3 (54.1%)	-21.4 (+1.8pts)
Industrial, Infrastructure, IoT	105.6 (61.6%)	100.2 (60.3%)	95.8 (60.6%)	84.2 (59.8%)	385.8 (60.6%)	93.3 (61.9%)	98.6 (61.1%)	104.0 (59.9%)	115.0 (61.8%)	+30.8 (+2.0pts)	+11.0 (+1.9pts)	410.9 (61.2%)	+25.1 (+0.6pt)
Others	0.4 (17.5%)	0.9 (41.9%)	0.4 (24.8%)	1.0 (32.7%)	2.7 (30.0%)	0.6 (23.4%)	0.5 (31.4%)	0.3 (22.2%)	0.5 (33.7%)	-0.5 (+1.0pt)	+0.2 (+11.5pts)	1.9 (27.1%)	-0.8 (-2.9pts)
Adjustments¹	0.0	0.0	0.0	0.0	0.0	0.2	0.4	0.1	0.0	+0.0	-0.1	0.8	+0.8

1. Adjustments include deductions or adjustments of non-recurring items or other specified adjustments, allocated in the reportable segments

OPERATING PROFIT AND EBITDA¹ BY SEGMENT

NON-GAAP

(B yen)	2024					2025							
	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	Full-Year (Jan-Dec)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	YoY	QoQ	Full-Year (Jan-Dec)	YoY
Operating Profit (Margin)	113.5 (32.3%)	110.6 (30.8%)	98.4 (28.5%)	75.4 (25.8%)	397.9 (29.5%)	83.8 (27.1%)	91.9 (28.3%)	103.2 (30.9%)	108.0 (30.8%)	+32.5 (+5.0pts)	+4.8 (-0.1pt)	386.9 (29.3%)	-11.0 (-0.2pt)
Automotive	57.4 (32.2%)	62.7 (32.9%)	56.7 (30.6%)	45.7 (30.7%)	222.5 (31.7%)	46.2 (29.7%)	37.9 (23.4%)	56.3 (35.3%)	56.3 (34.5%)	+10.5 (+3.7pts)	-0.0 (-0.9pt)	196.6 (30.7%)	-25.9 (-0.9pt)
Industrial, Infrastructure, IoT	55.8 (32.5%)	47.0 (28.3%)	42.0 (26.6%)	28.6 (20.3%)	173.4 (27.2%)	32.2 (21.4%)	41.8 (25.9%)	49.1 (28.3%)	46.2 (24.9%)	+17.7 (+4.6pts)	-2.9 (-3.4pts)	169.4 (25.2%)	-4.0 (-2.0pts)
Others	0.4 (17.5%)	0.9 (41.9%)	0.4 (24.8%)	-0.3 (-9.1%)	1.4 (15.9%)	-0.5 (-17.8%)	0.3 (20.3%)	0.3 (21.0%)	0.5 (33.0%)	+0.8 (+42.1pts)	+0.2 (+12.0pts)	0.6 (8.6%)	-0.8 (-7.3pts)
Adjustments²	0.0	0.0	-0.8	1.4	0.6	5.9	11.9	-2.5	5.0	+3.6	+7.5	20.3	+19.7
EBITDA	133.8	132.8	121.4	98.2	486.2	103.5	110.2	122.5	127.8	+29.5	+5.2	464.1	-22.2
Automotive	68.6	75.5	70.3	58.8	273.2	57.4	48.6	67.0	67.2	+8.3	+0.2	240.2	-33.0
Industrial, Infrastructure, IoT	64.9	56.4	51.5	38.2	210.9	40.6	49.4	57.8	55.1	+17.0	-2.7	202.9	-8.0
Others	0.4	0.9	0.4	-0.2	1.5	-0.4	0.3	0.3	0.5	+0.7	+0.2	0.7	-0.8
Adjustments²	0.0	0.0	-0.8	1.4	0.6	5.9	11.9	-2.5	5.0	+3.6	+7.5	20.3	+19.7

1. Operating profit + Depreciation and amortization 2. Adjustments include deductions or adjustments of non-recurring items or other specified adjustments, allocated in the reportable segments

STATEMENT OF FINANCIAL POSITION

GAAP

(B yen)	2024/3	2024/6	2024/9	2024/12	2025/3	2025/6	2025/9	2025/12
Total Assets	3,233.7	3,663.0	4,201.6	4,490.4	4,195.5	3,872.2	4,012.7	4,177.2
Cash and Cash Equivalents ¹	231.8	288.4	239.1	229.2	177.6	211.1	238.4	295.9
Inventories	171.4	178.1	173.1	176.5	175.6	165.7	174.5	185.9
Goodwill	1,453.8	1,589.1	2,036.7	2,256.2	2,134.5	2,067.9	2,125.6	2,239.3
Intangible Assets	417.9	463.0	685.2	724.8	653.6	610.8	597.9	593.3
Total Liabilities	1,031.4	1,195.3	2,057.4	1,948.1	1,873.2	1,835.9	1,770.4	1,728.7
Interest-Bearing Liabilities ²	532.9	619.4	1,511.6	1,422.8	1,377.9	1,346.6	1,304.3	1,226.8
Total Equity	2,202.3	2,467.7	2,144.2	2,542.3	2,322.3	2,036.3	2,242.3	2,448.5
D/E Ratio (Gross)³	0.24	0.25	0.71	0.56	0.59	0.66	0.58	0.50
D/E Ratio (Net)⁴	0.14	0.13	0.59	0.47	0.52	0.56	0.48	0.38
Equity Ratio Attributable to Owners of Parent⁵	68.0%	67.2%	50.9%	56.5%	55.2%	52.5%	55.8%	58.5%
Leverage Ratio (Gross)⁶	0.9	1.1	2.9	2.9	3.0	3.1	3.0	2.6
Leverage Ratio (Net)⁷	0.5	0.6	2.4	2.5	2.6	2.6	2.5	2.0
Average number of shares during the period (excluding treasury stock) (in million shares)	1,779	1,789	1,792	1,794	1,796	1,807	1,811	1,813

1. This is comprised of cash on hand, demand deposit, and short-term investments that are readily convertible into cash, bearing low risk of changes in value and are redeemable in three months or less from each acquisition date

2. Borrowings (current and non-current liabilities) + Lease Liabilities (current liabilities) + Lease Liabilities (non-current liabilities) + Bonds

3. Interest-Bearing Liabilities / Equity attributable to owners of parent 4. (Interest-Bearing Liabilities - Cash and Cash Equivalents) / Equity attributable to owners of parent

5. Equity attributable to owners of parent / Total liabilities and equity 6. Interest-Bearing Liabilities / EBITDA (Non-GAAP) 7. (Interest-Bearing Liabilities-Cash and Cash Equivalents) / EBITDA (Non-GAAP)

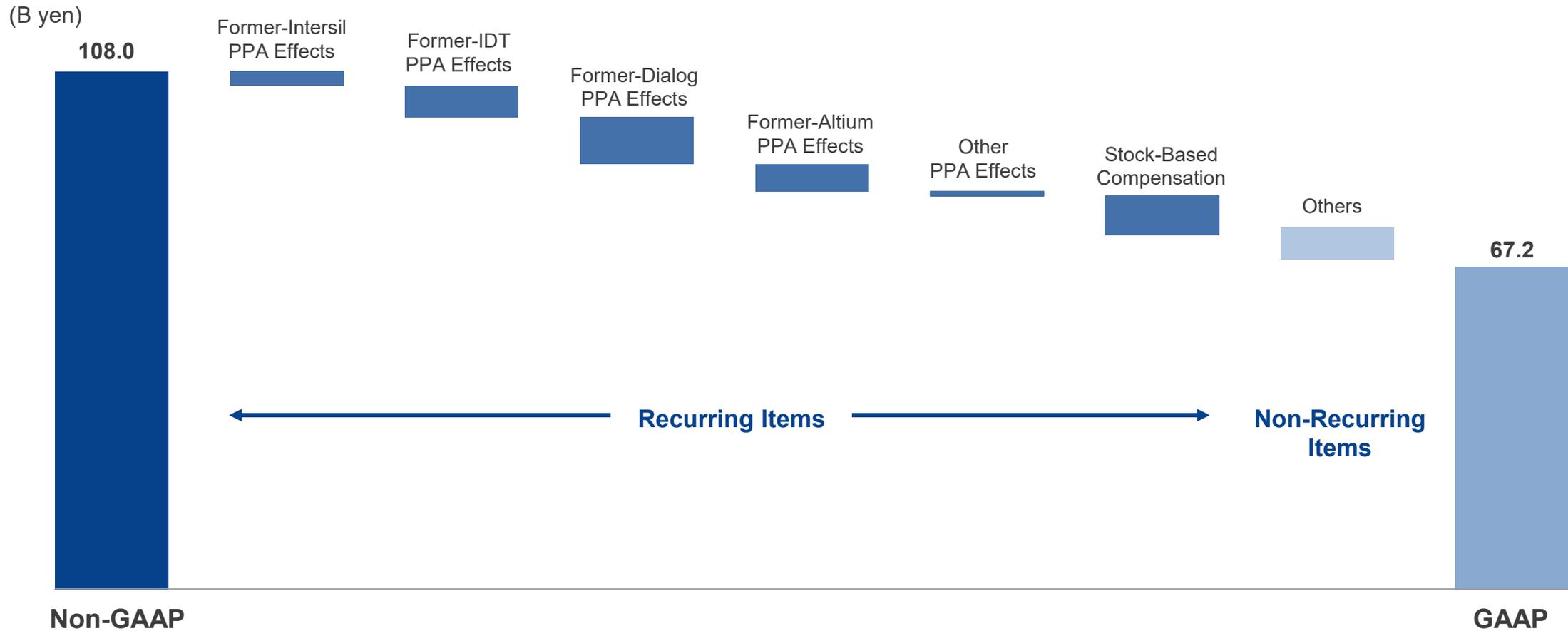
GAAP / NON-GAAP RECONCILIATION

(B yen)	2024				2025							
	Full-Year				4Q				Full-Year			
	Gross Profit	Operating Profit	Net Profit ¹	EBITDA	Gross Profit	Operating Profit	Net Profit ¹	EBITDA	Gross Profit	Operating Profit	Net Profit ¹	EBITDA
Non-GAAP (vs Revenue)	756.3 (56.1%)	397.9 (29.5%)	360.4 (26.7%)	486.2 (36.1%)	207.9 (59.3%)	108.0 (30.8%)	90.0 (25.7%)	127.8 (36.4%)	759.9 (57.6%)	386.9 (29.3%)	329.3 (25.0%)	464.1 (35.2%)
Recurring Items	-3.9	-158.6	-139.2	-36.3	-0.7	-34.0	-28.0	-8.0	-3.5	-148.5	-128.8	-37.1
Former-Intersil PPA Effects	-0.3	-12.0	-9.2	-	-0.1	-3.0	-2.2	-	-0.3	-11.8	-9.1	-
Former-IDT PPA Effects	-0.4	-55.4	-49.0	-	-0.1	-6.5	-5.9	-	-0.3	-32.8	-29.1	-
Former-Dialog PPA Effects	-0.4	-41.5	-33.5	-	-0.0	-9.8	-6.7	-	-0.2	-40.6	-32.9	-
Altium PPA Effects	-	-9.2	-7.1	-	-	-5.7	-4.3	-	-	-22.3	-17.0	-
Other PPA Effects	-	-4.2	-4.1	-	-	-1.0	-0.9	-	-	-3.9	-3.7	-
Stock-Based Compensation	-2.8	-36.3	-36.3	-36.3	-0.6	-8.0	-8.0	-8.0	-2.7	-37.1	-37.1	-37.1
Non-Recurring Items	-2.6	-16.3	-2.1	-16.2	0.2	-6.8	-44.7	-6.8	-2.6	-37.2	-252.3	-37.2
Wolfspeed-related One-time Expenses ²	-	-	-	-	-	-	-47.2	-	-	-	-237.6	-
Others	-2.6	-16.3	-2.1	-16.2	0.2	-6.8	2.5	-6.8	-2.6	-37.2	-14.7	-37.2
Non-GAAP Adjustments Total	-6.5	-174.9	-141.3	-52.5	-0.6	-40.8	-72.7	-14.8	-6.2	-185.7	-381.1	-74.3
GAAP (vs Revenue)	749.8 (55.6%)	223.0 (16.5%)	219.1 (16.2%)	433.7 (32.2%)	207.3 (59.0%)	67.2 (19.1%)	17.3 (4.9%)	113.0 (32.2%)	753.8 (57.1%)	201.2 (15.2%)	-51.8 (-3.9%)	389.8 (29.5%)

1. Profit Attributable to Owners of Parent 2. Impairment loss and valuation gain/loss on the deposit and other financial assets related to Wolfspeed

4Q 2025 CONSOLIDATED OPERATING PROFIT

BRIDGE FROM NON-GAAP TO GAAP



4Q/FULL-YEAR 2025 FINANCIAL SNAPSHOT

GAAP

(B yen)	2024		2025					
	4Q (Oct-Dec)	Full-Year (Jan-Dec)	3Q (Jul-Sep)	4Q (Oct-Dec)	YoY	QoQ	Full-Year (Jan-Dec)	YoY
Revenue	292.6	1,348.5	335.4	351.5	-+20.1%	+4.8%	1,321.2	-2.0%
Gross Margin	54.4%	55.6%	57.3%	59.0%	+4.6pts	+1.6pts	57.1%	+1.4pts
Operating Profit (Margin)	22.1 (7.5%)	223.0 (16.5%)	72.6 (21.7%)	67.2 (19.1%)	+45.2 (+11.6pts)	-5.4 (-2.5pts)	201.2 (15.2%)	-21.8 (-1.3pts)
Profit Attributable to Owners of Parent (Loss)	21.8	219.1	106.3 ¹	17.3²	-4.5	-88.9	-51.8³	-270.8
EBITDA⁴	78.4	433.7	117.4	113.0	+34.7	-4.4	389.8	-43.9
1 US\$=	149 yen	151 yen	146 yen	152 yen	2 yen depreciation	5 yen depreciation	150 yen	1 yen appreciation
1 Euro=	162 yen	164 yen	170 yen	176 yen	14 yen depreciation	6 yen depreciation	167 yen	4 yen depreciation

1: In 3Q25, a valuation profit of ¥44.5 billion was recorded on other financial assets related to Wolfspeed 2: In 4Q25, a valuation loss of ¥47.2 billion was recorded on other financial assets related to Wolfspeed
3: In addition to 1 and 2, in 2Q25, an impairment loss of ¥235.0 billion was recorded on the deposit to Wolfspeed 4: Operating profit + Depreciation and amortization

HIGHLIGHTS

Continuation of Dividends

- Cash Dividends: 28 yen per share, Total 50.8 billion yen
- Dividend Yield: 2.0% (vs. stock price at the end of December)
- Dividends resumed in 2023 and have continued since then, remaining flat year over year.

Wolfspeed status update

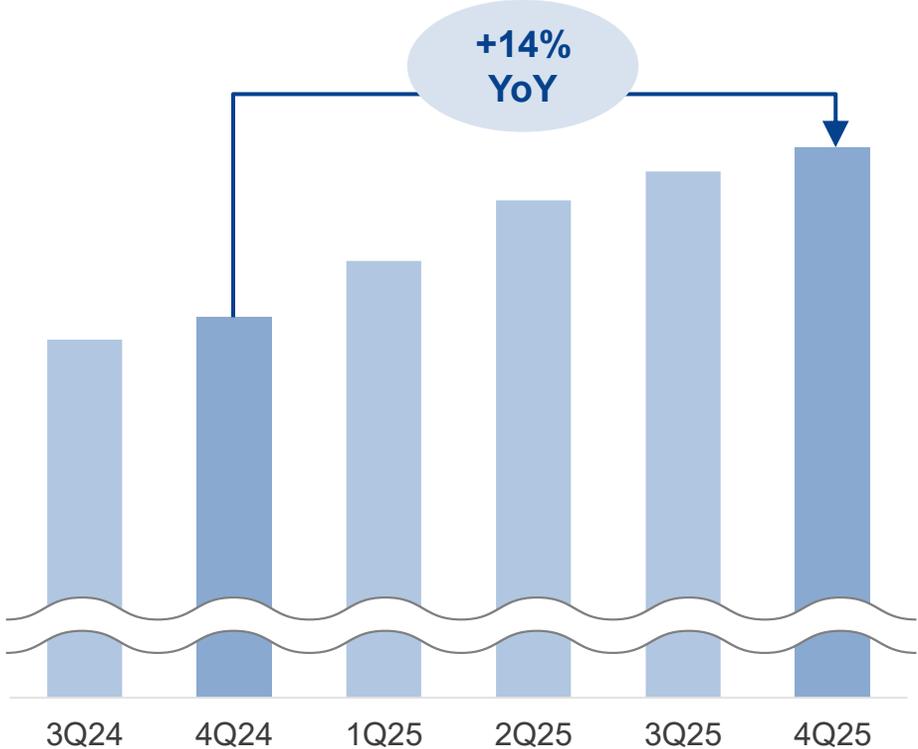
- On January 30, 2026, following CFIUS approval, acquired Wolfspeed's convertible notes and common stock
- One director appointed
- Isolating equity-method impact from Wolfspeed via partial restriction of shareholder rights

Renesas 365

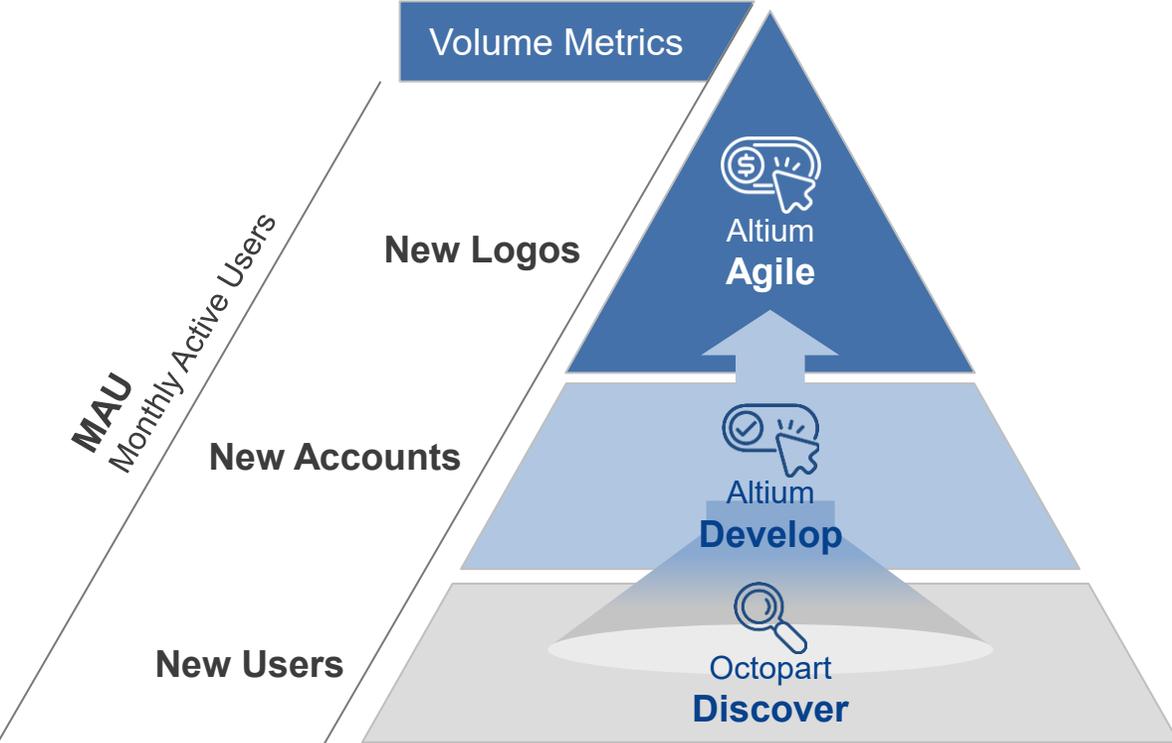
- Renesas 365 Powered by Altium, a first-of-its-kind industry solution designed to streamline electronics system development from silicon selection to system lifecycle management, is scheduled to be released at embedded world in March 2026

ALTIUM PROGRESS TO DATE

Group ARR¹ Progression



Platform KPI Concept

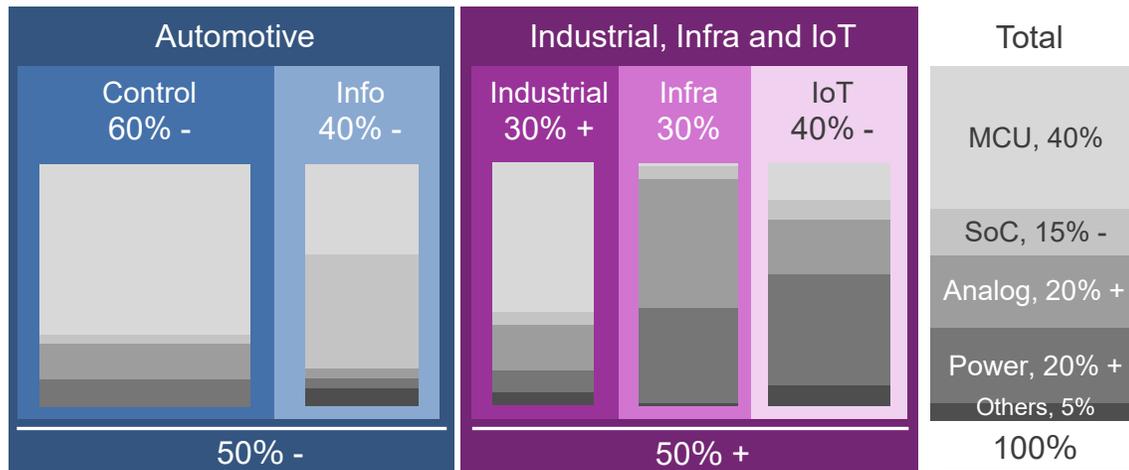


1. ARR Definition: Annual Recurring Revenue ("ARR") is the annualized value of active customer contracts. Includes all term-based licenses and subscription services, plus maintenance for perpetual licenses, server-based licenses, and Altium 365 subscriptions. Annualized value is calculated as total contract value divided by contract days, multiplied by 365. Octopart ARR is based on trailing six-month recognized revenue x2.

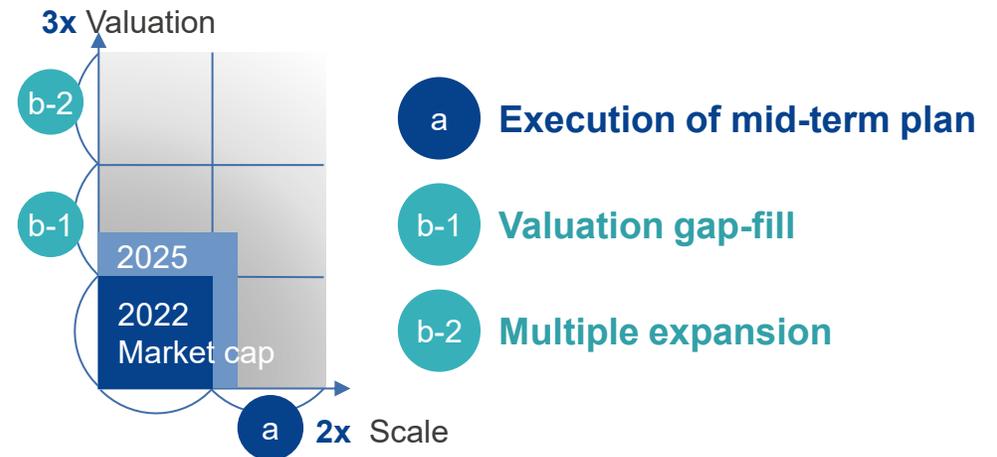
RENESAS AT A GLANCE



Revenue Composition



2035 Aspiration - Market Cap 6x break down



1. Non-GAAP, FX Rate 1 US\$= 150 yen, 1 Euro= 167 yen 2. Cash flows from operating activities + Cash flows from investing activities: The cash flows from investing activities do not include: (1) acquisition-related payments, (2) purchase of shares of subsidiaries and associates, and (3) Proceeds from sale of businesses

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(FORWARD-LOOKING STATEMENTS)

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