February 5, 2026

Company Name:	INTAGE HOLDINGS Inc.
Name of Representative:	Yoshiya Nishi, President and Representative Director
Securities Code:	4326 (Prime Market of Tokyo Stock Exchange)
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Notice Concerning Commencement of Deliberation and Preparation for Group Reorganization Focusing on Integration of Consolidated Subsidiaries

INTAGE HOLDINGS Inc. (the "Company") decided at a meeting of the Board of Directors held on February 5, 2026 to begin deliberations and preparations for a Group reorganization focusing on the integration of three consolidated subsidiaries on July 1, 2027 (planned).

The INTAGE Group is committed to sustainable growth and the creation of social value based on its aspiration for 2030, namely to "continue to be a company that contributes to the realization of a convenient and prosperous society free from social loss, and to achieve business growth in proportion to its contribution to solving business and social issues." The 14th Medium-Term Management Plan, which is currently underway, is built on the basic policy of "Toward New Portfolio as a Data + Technology Company - Creation of New Value." The Plan aims to improve corporate value over the medium to long term while maintaining a balance between core businesses and growth businesses.

The Company is currently in the process of preparing its next medium-term management plan (from FY2026). To realize our vision for 2030, the Company needs to expand its business domain into growth areas beyond the conventional framework and achieve business value. As a fundamental structural reform to achieve this goal, the Company has determined that it is necessary to adopt the best possible structure that will enable it to optimize management resources across segments and maximize profitability.

Details of the reorganization will be announced as soon as they become publicly available.

1. Purpose of the integration

The purpose of the integration is to develop an organizational infrastructure that will enable the Company to realize new business value and solve customer issues through company-wide value creation in order to achieve the 2030 goal.

2. Integration summary

(1) Integration schedule

Early August 2026 (planned)	Resolution to approve proposed organizational structure
July 1, 2027 (planned)	Start of new organization operation

(2) Method of integration

The Company will study the optimal way to reorganize the Group to achieve the ideal state in 2030, focusing on the integration of the three core companies in the three disclosed segments (INTAGE Inc., INTAGE Healthcare Inc. and INTAGE TECHNOSPHERE Inc.)

Prior to the Group reorganization, INTAGE Real World Inc., a wholly owned subsidiary of INTAGE Healthcare Inc., will be merged into INTAGE Healthcare Inc. effective July 1, 2026.

3. Future outlook

Details of the organizational structure and scheme of the reorganization will be announced as soon as they are determined.