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February 5, 2026

To whom it may concern

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(Securities Code: 1926, TSE Prime)  
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### **Regarding Measures to Promote Capital Cost– and Share Price–Conscious Management (Update)**

At a meeting of the Board of Directors held on February 5, 2026, RAITO KOGYO CO., LTD. (the “Company”) reanalyzed and evaluated the current status of “Measures to Promote Capital Cost– and Share Price–Conscious Management,” which it has been working on, and updated the policies and measures for improvement, as described below.

#### 1. Recognition of the current situation through dialogue

Under the Raito 2027 medium-term management plan, the Company has clarified the direction of its capital policy and emphasized dialogue with capital markets. As a result, our PBR has been on an improving trend, and we recognize that our management stance with a focus on capital efficiency has earned a degree of recognition from the market.

At the same time, through dialogue with institutional investors, the Company reaffirms the importance of providing more thorough explanations on its medium- to long-term growth strategy and capital policy.

Based on this recognition, we will continue to work to improve profitability, further enhance our explanations of management concepts and measures, including capital policy, and further promote management that is conscious of capital costs and stock prices.

#### 2. Capital policy and shareholder returns

During the period of the medium-term management plan, the Company is aiming for an effective total payout ratio of approximately 100% to improve capital efficiency and to reduce its capital.

As for the financial structure, we will work to improve capital efficiency by gradually increasing financial leverage to achieve an optimal capital structure. Specifically, we plan to reduce capital through shareholder returns first, and then consider the effective use of debt to meet growth investment and working capital needs.

Our basic policy for shareholder returns is to maintain a dividend payout ratio of at least 50% during the period of the medium-term management plan and to achieve a DOE of at least 6% in the final fiscal year. In

parallel, we plan to purchase treasury shares to further enhance shareholder returns.

### 3. Approach to balance sheet management

The Company is working to optimize its balance sheet to improve capital efficiency. We will continue to examine the significance and profitability of cross-shareholdings and investment property, and proceed with systematic reductions. Concurrently, we will work to shorten the cash conversion cycle and improve the efficiency of working capital to enhance our cash generation capacity.

### 4. Efforts to invest in growth and increase corporate value

The funds generated through balance sheet management, etc. will be used for investment in growth to strengthen our earnings base in the future. In particular, we will consider investment opportunities, including M&A, in areas where we can leverage the Company's strengths. In making investment decisions, the Board of Directors will make appropriate decisions by focusing on securing returns that exceed the cost of capital and utilizing the knowledge of outside experts.

### 5. Looking forward

The Company places the highest priority on sustainable enhancement of corporate value through improvement of profitability, capital policy, and investment for growth. Going forward, we will continue to maintain management that is actively conscious of capital costs and stock prices, and work to further enhance corporate value through constructive dialogue with our shareholders and investors.