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Consolidated Financial Results for the Three Months Ended December 31, 2025 [IFRS]

		February 6, 2026
Listed company name:	FOOD & LIFE COMPANIES LTD.	Stock listing: Tokyo
Stock exchange code:	3563	URL: https://www.food-and-life.co.jp/en/
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Scheduled date to commence dividend payment:	—	
Supplementary briefing materials on financial results prepared:	No	
Quarterly financial results presentation meeting held:	No	

(Amounts are rounded to nearest million yen)

1. Consolidated Financial Results for the Three Months Ended December 31, 2025

(October 1, 2025 to December 31, 2025)

	(1) Consolidated operating results (cumulative)				(Percentages indicate year-on-year changes)							
	Revenue		Operating profit		Profit before income taxes		Profit for the period		Profit for the period attributable to owners of the parent		Total comprehensive income for the period	
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%
Three Months ended December 31, 2025	122,656	23.7	13,463	40.5	13,209	41.5	9,065	39.0	8,545	39.4	11,240	31.3
Three Months ended December 31, 2024	99,141	15.9	9,579	56.4	9,336	62.9	6,521	90.2	6,129	88.2	8,559	200.1

	Adjusted EBITDA		Basic earnings per share	
	millions of yen	%	yen	yen
Nine Months ended June 30, 2025	17,738	36.5	75.42	74.61
Nine Months ended June 30, 2024	12,998	42.2	54.18	53.65

(2) Consolidated financial position

	Total assets	Total equity	Total equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent
	millions of yen	millions of yen	millions of yen	%
Three Months ended December 31, 2025	414,648	108,410	104,608	24.8
Fiscal year ended September 30, 2025	398,596	100,902	97,869	24.0

2. Dividends

	Cash dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended September 30, 2025	yen —	yen 0.00	yen —	yen 35.00	yen 35.00
Fiscal year ending September 30, 2026	—	—	—	—	—
Fiscal year ending September 30, 2026 (forecast)		0.00	—	35.00	35.00

Note:

Revisions to the most recently announced dividend forecasts: None

3. Consolidated Earnings Forecasts for the Fiscal Year Ending September 30, 2026 (October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year changes)

	Revenue		Adjusted EBITDA		Operating profit		Profit for the year attributable to owners of the parent		Basic earnings per share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	yen
Fiscal year ending September 30, 2026	485,000	12.9	59,500	14.2	40,500	12.2	24,000	4.6	211.91

Note:

Revisions to the most recently announced earnings forecasts: None

* Notes:

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): None

New: —

Excluded: —

(2) Changes in accounting policies, changes in accounting estimates

- 1) Changes in accounting policies required by IFRS: None
- 2) Changes in accounting policy other than 1): None
- 3) Changes in accounting estimates: None

(3) Total number of issued shares (common shares)

a. Total number of issued shares at the end of the period (including treasury stock)	Three Months ended December 31, 2025	116,069,184 shares	Fiscal year ended September 30, 2025	116,069,184 shares
b. Number of treasury stock at the end of the period	Three Months ended December 31, 2025	2,497,631 shares	Fiscal year ended September 30, 2025	2,814,631 shares
c. Average number of shares during the period (cumulative from the start of the fiscal year)	Three Months ended December 31, 2025	113,291,794 shares	Three Months ended December 31, 2025	113,124,984 shares

(4) Formulas for various indicators

Indicator	Formula
Adjusted EBITDA	Operating profit + Depreciation and amortization (excluding depreciation of right-of-use assets) + impairment losses

* Review on the attached quarterly consolidated financial statements by certified public accountants or accounting firms : No

* Explanation of Proper Use of Financial Forecasts, and Other Special Matters

The earnings forecasts and other forward-looking statements presented in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable. They do not constitute guarantees by the Company of future performance. Furthermore, actual results and performance may differ materially from these forecasts due to various factors. In addition, for more details on earnings forecasts, please refer to '3. Explanation of consolidated earnings forecasts and other forward-looking statements' under '1. Qualitative Information on Financial Results for the Period Under Review' on page 5 of the attached materials.

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1. Qualitative Information on Financial Results for the Period Under Review

(1) Explanation of operating results

In the first quarter of the current consolidated fiscal year, the Japanese economy saw a gradual recovery in economic activity, supported by such factors as a pickup in personal consumption driven by wage increases. However, the outlook remains uncertain due to factors such as global geopolitical instability and rising price resulting from the prolonged depreciation of the yen.

The restaurant sector also continued to face challenging conditions due to soaring prices for rice and other raw materials and energy, as well as chronic labor shortages.

Under such circumstances, FOOD & LIFE COMPANIES LTD. worked to enhance product development, in-store food preparation, and health and safety initiatives and services with ‘Discovering new tastiness, Sharing moments of joy’ as our vision, and the desire to surprise and move our customers with delicious sushi.

In addition, store count by business format is as follows.

Group store count by business format

Name of brand	Fiscal year ended September 30 2025	Store openings	Store closures	Three months ended December 31 2025
Japan: Sushiro (takeout)	667 (8)	2	1 (1)	668 (7)
Japan: Sugidama (FC)	95 (17)	7	– (–)	102 (22)
Japan: Kyotaru	100 (–)	1	2	99 (–)
Japan: Kaiten Sushi Misaki and Misakimaru	87 (–)	–	–	87 (–)
Japan: Others	15 (–)	–	1	14 (–)
Japan total	964 (25)	10	4 (1)	970 (29)
International: Sushiro (takeout)	227 (–)	22	1	248 (–)
International: Others	7 (–)	–	–	7 (–)
International total	234 (–)	22	1	255 (–)
Total	1,198 (25)	32	5 (1)	1,225 (29)

Figures in parentheses show the number of takeout only and FC stores.

As a result, revenue for this first quarter of the consolidated fiscal year ending September 30, 2026 totaled 122,656 million yen (+23.7% year on year), operating profit 13,463 million yen (+40.5% year on year), profit before income taxes 13,209 million yen (+41.5% year on year), and profit for the period attributable to owners of the parent 8,545 million yen (+39.4% year on year).

Operating results by segment are as follows.

(Japan Sushiro Business)

Japan Sushiro under the theme of " Mastering the Art of Sushi!" has focused on the deliciousness that it has been dedicated to since the foundation of the brand, and has been working to provide products and campaigns that would satisfy our customers. During the period from the autumn harvest season through the year-end, Sushiro offered a variety of seasonal highlights, including 'Medium Fatty Bluefin Tuna' (from ¥120, tax incl.), which fills the mouth with rich aroma and umami, sweet and melting 'Fresh Red Snow Crab' (from ¥160, tax incl.), and 'Sea Urchin Wrap' (from ¥180, tax incl.) featuring this season's freshly caught wild sea urchin.

Furthermore, the brand actively carried out collaborations with popular contents, such as the hit music game 'Project SEKAI - COLORFUL STAGE! -featuring HATSUNE MIKU,' operated by SEGA Corporation and Colorful Palette Inc. By focusing not only on the quality of our sushi but also on continuously providing engaging content for our customers to enjoy, the brand has strived to create a dining experience that encourages customers to visit Sushiro again.

Additionally, we made steady progress in rolling out 'Digital Sushiro Vision (known as 'Digiro' for short),' digitally recreating the fun of discovering and choosing sushi on the revolving lane which used to be a key feature of revolving sushi restaurant. As of the end of the 1st quarter of the current fiscal year (FY2026), implementation of Digiro has been completed at 144 stores in Japan.

As a result of the above, net sales of the Japan Sushiro Business were 71,679 million yen (+13.4% year on year), and segment profit was 6,466 million yen (+20.9% year on year).

(International Sushiro Business)

International Sushiro Business has been expanding steadily, driven by a selective approach to opening new locations based on carefully chosen properties and sites. As of the end of December 2025, which marks the end of the first quarter of the current fiscal year (FY2026), the number of Sushiro stores in the Greater China region (consisting of Mainland China, Hong Kong, and Taiwan) reached 171 (of which, Mainland China accounts for approximately 44%). Since opening our first store in Mainland China in Guangzhou in 2021, we have continued to expand our network, including our first entry into the capital city of Beijing in 2024. Most recently, on December 6, 2025, we made our debut in Shanghai with the simultaneous opening of two stores: 'Sushiro Shanghai Global Harbor' and 'Sushiro Zhongshan Park Cloud Nine.' Both stores got off to a remarkably strong start; due to the overwhelming number of customers, wait times for a table reached over 10 hours for those issued entry tickets immediately after opening, and they have maintained robust performance since then. In other regions outside Mainland China, store openings have also proceeded smoothly. From the autumn season through the year-end peak period, we implemented strategic promotional and marketing initiatives aimed at further increasing customer traffic. In Singapore, we held a "Toro Festival" to promote one of our signature items, fatty tuna, and offered "Bluefin Tuna topped with Sea Urchin" as a seasonal autumn limited-time menu. We also collaborated with the popular game 'Honkai: Star Rail' to enhance value for our customers. In Hong Kong, we partnered with popular characters such as 'Little Fighter' to create a lively and fun dining atmosphere. Additionally, in October, we introduced "Chakin-zushi" from Kyotaru, providing a traditional Japanese delicacy that is rarely available locally and was widely enjoyed by the community. In Thailand, we hosted the '2025 Appreciation-For-Our-Customers Campaign' to express our gratitude for our customers' support throughout the year. By serving popular toppings on "Aka Shari" (sushi rice seasoned with aged red vinegar), a specialty well-regarded in Japan, we delivered a special dining experience perfect for concluding the year.

As a result of the above, net sales of the International Sushiro Business were 42,878 million yen (+54.4% year on year) and segment profit was 5,438 million yen (+75.2% year on year).

(Kyotaru Business)

Kyotaru continued to enhance its e-commerce presence and close underperforming locations to further bolster profitability. To provide seasonal value, the brand ran ongoing campaigns, offering "Autumn Fukiyose Chirashi Sushi" and "Autumn Chestnut Chakin Sushi" between September and November. Additionally, pre-orders were launched for "Kyotaru's Kaiseki Osechi Sushi" to add a festive touch to New Year's dining celebrations.

The Misaki brand also focused on evolving its brand identity and improving performance by leveraging its flagship store as a benchmark to enhance product quality and customer service across all locations. By adopting the high standards set by the flagship's specialized staff, the entire brand worked to elevate its service levels. In addition to the popular "Weekly Value Festival," the brand hosted the "Autumn Gourmet Festival" in October, featuring specialty aka-shari (red vinegared rice). In November, to celebrate its 28th anniversary, it held a "Thanksgiving Festival" with a 10% discount on all popular sushi items, which was highly well-received by our customers.

As a result of the above, net sales of the Kyotaru Business were 5,824 million yen (-5.3% year on year) and segment profit was 219 million yen(+205.5% year on year)

(Japan Sugidama Business)

Leveraging the strengths of FOOD & LIFE COMPANIES, the popular sushi izakaya restaurant 'Sugidama' offers sushi that is meticulously crafted for freshness, taste, and appearance, along with classic izakaya dishes and drinks that pair perfectly with a meal. By successfully growing through a combination of company-owned and franchise locations, Sugidama's domestic store count reached 102 during the 1st quarter of FY2026 - in its ninth year since the brand's inception. This period was marked by our first expansion into Sakae town located in the heart of Nagoya city, which enabled us to achieve the significant milestone of 100 domestic locations. To ensure guests fully enjoy their dining experience in our meticulously crafted "wa-modern" (Japanese-modern) space that offers a sense of the extraordinary, the brand consistently run promotional campaigns. In October, held the "Sugidama Autumn Bounty - Seafood Tasting," featuring thick-cut Tasmanian fresh salmon and cod milt 'Indulgent Reward Wrap.' This was followed in December by the 'Blowfish and Crab Luxury Extravaganza,' designed for a decadent year-end experience. By offering blowfish nigiri samplers and premium crab-based wraps, we provided our customers with a truly memorable and festive dining occasion.

As a result of the above, net sales of the Japan Sugidama Business were 2,256 million yen (+11.2% year on year) and segment profit was 138 million yen (+151.7% year on year).

(2) Explanation of financial position

1) Assets, liabilities and equity

(Assets)

The balance of total assets increased 16,052 million yen from the end of the previous consolidated fiscal year to 414,648 million yen.

The balance of current assets increased 4,666 million yen from the end of the previous consolidated fiscal year to 93,062 million yen. This mainly reflected a 5,096 million yen increase in trade and other receivables, a 742 million yen increase in inventory, alongside a 2,476 million yen increase in cash and cash equivalents.

The balance of non-current assets increased 11,386 million yen from the end of the previous consolidated fiscal year to 321,586 million yen. This mainly reflected a 10,100 million yen increase in property, plant and equipment.

(Liabilities)

Total liabilities increased 8,544 million yen from the end of the previous consolidated fiscal year to 306,238 million yen.

The balance of current liabilities increased 4,580 million yen from the end of the previous consolidated fiscal year to 89,437 million yen. This mainly reflected a 1,835 million yen increase in trade and other payables and a 1,940 million yen increase in lease liabilities.

The balance of non-current liabilities increased 3,964 million yen from the end of the previous consolidated fiscal year to 216,801 million yen. This mainly reflected a 4,650 million yen increase in lease liabilities, alongside a 1,056 million yen decrease in bonds and borrowings.

(Equity)

Total equity increased 7,509 million yen from the end of the previous consolidated fiscal year to 108,410 million yen. This mainly reflected the booking of 8,545 million yen in profit for the period, alongside a 3,964 million yen decrease resulting from cash dividends paid.

2) Cash flows

During this first quarter of the current consolidated fiscal year, cash and cash equivalents (hereinafter “Cash”) increased 2,476 million yen from the end of the previous consolidated fiscal year to 56,346 million yen.

The breakdown of cash flows by activities and underlying factors for this first quarter of the current consolidated fiscal year is shown below.

(Cash flows from operating activities)

Cash provided by operating activities totaled 16,663 million yen (+65.7% year on year).

This mainly reflected the booking of 13,209 million yen in profit before income taxes, the booking of 10,146 million yen in depreciation and amortization and a 3,183 million yen increase in trade and other payables, despite a 5,045 million yen increase in trade and other receivables, and a 4,020 million yen in income tax paid.

(Cash flows from investing activities)

Cash used in investing activities came to 9,784 million yen (+38.3% year on year).

This was mainly attributable to 8,111 million yen in purchase of property, plant and equipment.

(Cash flows from financing activities)

Cash used in financing activities totaled to 10,634 million yen (+11.0% year on year).

This mainly reflected a 5,831 million yen in repayments of lease liabilities, a 1,002 million yen in repayments of long-term borrowings and a 3,903 million yen in cash dividends paid.

(3) Explanation of consolidated earnings forecasts and other forward-looking statements

There are no changes to the consolidated earnings forecasts published on November 7, 2025. The consolidated earnings forecasts are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Actual results may differ materially from these forecasts due to various factors including economic trends.

2. Condensed Interim Consolidated Financial Statements and Important Notes

(1) Condensed consolidated statement of financial position

(Unit: millions of yen)

	Fiscal year ended September 30, 2025	Three Months ended December 31, 2025
Assets		
Current assets		
Cash and cash equivalents	58,822	56,346
Trade and other receivables	15,284	20,380
Inventories	10,242	10,984
Other financial assets	690	1,521
Other current assets	3,357	3,831
Total current assets	<u>88,396</u>	<u>93,062</u>
Non-current assets		
Property, plant and equipment	203,820	213,920
Goodwill	30,371	30,371
Intangible assets	57,002	56,905
Equity method investment	52	52
Lease and guarantee deposits	15,795	16,479
Other financial assets	801	801
Deferred tax assets	1,664	1,664
Other non-current assets	694	1,393
Total non-current assets	<u>310,200</u>	<u>321,586</u>
Total assets	<u><u>398,596</u></u>	<u><u>414,648</u></u>
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	42,091	43,926
Bonds and Borrowings	4,009	4,009
Income taxes payable	4,926	5,004
Lease liabilities	21,685	23,624
Other financial liabilities	1,339	2,653
Provisions	4,381	2,949
Other current liabilities	6,426	7,272
Total current liabilities	<u>84,857</u>	<u>89,437</u>
Non-current liabilities		
Trade and other payables	22	7
Bonds and Borrowings	76,519	75,463
Lease liabilities	116,447	121,097
Other financial liabilities	100	108
Provisions	5,462	5,679
Deferred tax liabilities	14,287	14,447
Total non-current liabilities	<u>212,837</u>	<u>216,801</u>
Total liabilities	<u><u>297,694</u></u>	<u><u>306,238</u></u>

	Fiscal year ended September 30, 2025	Three Months ended December 31, 2025
Equity		
Capital stock	100	100
Capital surplus	15,806	15,531
Retained earnings	85,355	89,936
Treasury stock	(8,749)	(7,764)
Other components of equity	5,357	6,806
Total equity attributable to owners of the parent	97,869	104,608
Non-controlling interests	3,032	3,802
Total equity	100,902	108,410
Total liabilities and equity	398,596	414,648

(2) Condensed consolidated statement of profit and loss

(Unit: millions of yen)

	Three Months ended December 31, 2024 (From October 1, 2024 to December 31, 2024)	Three Months ended December 31, 2025 (From October 1, 2025 to December 31, 2025)
Revenue	99,141	122,656
Cost of sales	(41,990)	(52,533)
Gross profit	57,151	70,123
Selling, general and administrative expenses	(47,627)	(56,750)
Other income	203	291
Other expenses	(148)	(200)
Operating profit	9,579	13,463
Finance income	374	447
Finance expenses	(617)	(701)
Profit before income taxes	9,336	13,209
Income taxes	(2,815)	(4,144)
Profit for the period	6,521	9,065
Profit attributable to:		
Owners of the parent	6,129	8,545
Non-controlling interests	392	521
Profit for the period	6,521	9,065
Earnings per share		
Basic earnings per share (yen)	54.18	75.42
Diluted earnings per share (yen)	53.65	74.61

(3) Condensed consolidated statement of comprehensive income

(Unit: millions of yen)

	Three Months ended December 31, 2024 (From October 1, 2024 to December 31, 2024)	Three Months ended December 31, 2025 (From October 1, 2025 to December 31, 2025)
Profit for the period	6,521	9,065
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Net gain (loss) on revaluation of finance assets measured at fair value through other comprehensive income	(2)	—
Total of items that will not be reclassified to profit or loss	(2)	—
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	2,040	2,175
Total of items that may be reclassified to profit or loss	2,040	2,175
Other comprehensive income after taxes	2,038	2,175
Total comprehensive income for the period	8,559	11,240
Attributable to:		
Owners of the parent	8,048	10,471
Non-controlling interests	511	770
Total comprehensive income for the period	8,559	11,240

(4) Condensed consolidated statement of changes in equity

Three Months Ended December 31, 2024 (From October 1, 2024 to December 31, 2024)

(Unit: millions of yen)

	Capital stock	Capital surplus	Retained earnings	Treasury stock	Other components of equity	Total equity attributable to owners of the parent	Non-controlling interests	Total equity
Balance as of October 1, 2024	100	15,734	65,818	(9,156)	4,073	76,568	1,269	77,837
Profit for the period			6,129			6,129	392	6,521
Other comprehensive income					1,919	1,919	119	2,038
Total comprehensive income	—	—	6,129	—	1,919	8,048	511	8,559
Disposal of treasury stock		(0)		13	(3)	10		10
Purchase of treasury stock				(0)		(0)		(0)
Forfeiture of share acquisition rights		4			(4)	—		—
Share-based payment transactions					128	128		128
Dividends			(3,394)			(3,394)		(3,394)
Transfer to retained earnings			(6)		6	—		—
Total transactions with the owners	—	4	(3,400)	13	126	(3,256)	—	(3,256)
Balance as of December 31, 2024	100	15,738	68,547	(9,143)	6,118	81,360	1,780	83,140

Three Months Ended December 31, 2025 (From October 1, 2025 to December 31, 2025)

(Unit: millions of yen)

	Capital stock	Capital surplus	Retained earnings	Treasury stock	Other components of equity	Total equity attributable to owners of the parent	Non-controlling interests	Total equity
Balance as of October 1, 2025	100	15,806	85,355	(8,749)	5,357	97,869	3,032	100,902
Profit for the period			8,545			8,545	521	9,065
Other comprehensive income					1,926	1,926	249	2,175
Total comprehensive income	—	—	8,545	—	1,926	10,471	770	11,240
Disposal of treasury stock		(532)		986	(349)	105		105
Forfeiture of share acquisition rights		256			(256)	—		—
Share-based payment transactions					128	128		128
Dividends			(3,964)			(3,964)		(3,964)
Total transactions with the owners	—	(276)	(3,964)	986	(477)	(3,732)	—	(3,732)
Balance as of December 31, 2025	100	15,531	89,936	(7,764)	6,806	104,608	3,802	108,410

(5) Condensed consolidated statement of cash flows

(Unit: millions of yen)

	Three Months ended December 31, 2024 (From October 1, 2024 to December 31, 2024)	Three Months ended December 31, 2025 (From October 1, 2025 to December 31, 2025)
Cash flows from operating activities		
Profit before income taxes	9,336	13,209
Depreciation and amortization	8,454	10,146
Finance income	(374)	(447)
Finance expenses	617	701
Increase (decrease) in provision for bonuses	(2,435)	(1,433)
Amount of rent offset by lease and guarantee deposits	66	—
Decrease (increase) in trade and other receivables	(1,545)	(5,045)
Decrease (increase) in inventories	(1,712)	(652)
Increase (decrease) in trade and other payables	2,832	3,183
Others	(270)	1,672
Subtotal	14,969	21,335
Interest and dividend income received	43	115
Interest paid	(721)	(767)
Income taxes paid	(4,236)	(4,020)
Net cash from operating activities	10,055	16,663
Cash flows from investing activities		
Purchase of property, plant and equipment	(7,185)	(8,111)
Proceeds from sale of property, plant and equipment	11	1
Purchase of intangible assets	(620)	(502)
Payments into time deposits	—	(300)
Proceeds from withdrawal of time deposits	985	—
Payments for lease and guarantee deposits	(509)	(502)
Others	241	(370)
Cash flows from investing activities	(7,077)	(9,784)
Cash flows from financing activities		
Repayments of long-term borrowings	(1,002)	(1,002)
Repayments of lease liabilities	(5,286)	(5,831)
Payments for commission fees	(7)	(4)
Purchase of treasury stock	(0)	—
Proceeds from exercise of share acquisition rights	9	104
Cash dividends paid	(3,300)	(3,903)
Others	5	2
Cash flows from financing activities	(9,581)	(10,634)
Net increase (decrease) in cash and cash equivalents	(6,603)	(3,755)
Cash and cash equivalents at beginning of year	48,695	58,822
Effect of exchange rate changes on cash and cash equivalents	867	1,280
Cash and cash equivalents at end of year	42,959	56,346

(6) Notes on condensed consolidated financial statements

(Notes regarding assumption of a going concern)

Not applicable.

(Segment information)

(1) Overview of Reportable Segments

The major brands included in each reportable segment are as follows.

Japan Sushiro Business: Sushiro and takeout specialty stores operating in Japan

International Sushiro Business: Sushiro and takeout specialty stores operating international

Kyotaru Business: All brands managed by KYOTARU CO., LTD. (major brands: Kyotaru, Kaiten Sushi Misaki, and Kaisen Misakiko)

Japan Sugidama Business: All brands managed by FOOD & LIFE INNOVATIONS LTD. (major brand: Sugidama)

Other Businesses: 'Sushiro To The Future EXPO Edition Store' and external sales of product inventories

(2) Reportable segment revenues and operating results

Revenues and operating results for the Group's reportable segments are as follows.

Three Months Ended December 31, 2024 (October 1, 2024 to December 31, 2024)

(Unit: millions of yen)

	Reportable segment					Total	Total adjustments Notes 2	Consolidated total
	Japan Sushiro Business	International Sushiro Business	Kyotaru Business	Japan Sugidama Business	Other			
Revenue								
External revenue	63,224	27,763	6,152	1,994	8	99,141	—	99,141
Intersegment revenue	—	1	—	34	—	35	(35)	—
Total	63,224	27,764	6,152	2,028	8	99,176	(35)	99,141
Segment profit (loss) Notes 1	5,349	3,104	72	55	8	8,588	992	9,579
Other Items								
Depreciation and amortization	4,281	3,274	425	207	—	8,187	267	8,454
Impairment loss	—	—	—	—	—	—	—	—

Notes 1. Segment profit (loss) is reconciled with operating profit on the consolidated statement of profit and loss.

2. Adjustment of 992 million yen in segment profit (loss) is mainly for intersegment eliminations and corporate expenses not attributable to any reportable segment.

Three Months Ended December 31, 2025 (October 1, 2025 to December 31, 2025)

(Unit: millions of yen)

	Reportable segment					Total	Total adjustments Notes 2	Consolidated total
	Japan Sushiro Business	International Sushiro Business	Kyotaru Business	Japan Sugidama Business	Other			
Revenue								
External revenue	71,679	42,878	5,798	2,227	74	122,656	—	122,656
Intersegment revenue	—	0	26	29	—	55	(55)	—
Total	71,679	42,878	5,824	2,256	74	122,712	(55)	122,656
Segment profit (loss) Notes 1	6,466	5,438	219	138	(37)	12,224	1,240	13,463
Other Items								
Depreciation and amortization	4,708	4,485	416	244	3	9,857	289	10,146
Impairment loss	—	—	—	—	—	—	—	—

Notes 1. Segment profit (loss) is reconciled with operating profit on the consolidated statement of profit and loss.

2. Adjustment of 1,240 million yen in segment profit (loss) is mainly for intersegment eliminations and corporate expenses not allocated to any reportable segment.

(3) Matters Related to Changes in Reportable Segments

Effective from the third quarter of the previous fiscal year, FOOD & LIFE COMPANIES LTD. has changed its reportable segments from the previous four categories (‘Japan Sushiro Business,’ ‘International Sushiro Business,’ ‘Kyotaru Business,’ and ‘Other Businesses’) to five categories (‘Japan Sushiro Business,’ ‘International Sushiro Business,’ ‘Kyotaru Business,’ ‘Japan Sugidama Business,’ and ‘Other Businesses’). This change was made to reflect the future importance of the ‘Japan Sugidama Business,’ which was previously included in the ‘Other Businesses’ segment, and to establish it as an independent reporting segment. Please note that the segment information for the previous first quarter consolidated accounting period has been restated based on the new reporting segment classifications and disclosed accordingly.

(Selling, general and administrative expenses)

The breakdown of selling, general and administrative expenses is as shown below.

(Unit: millions of yen)

	Three Months Ended December 31, 2024 (From October 1, 2024 to December 31, 2024)	Three Months Ended December 31, 2025 (From October 1, 2025 to December 31, 2025)
Employee benefits	26,613	32,063
Depreciation and amortization	8,432	10,125
Utilities expenses	2,420	2,501
Commission expenses	1,966	2,255
Other	8,196	9,806
Total	47,627	56,750

(Earnings per share)

	Three Months Ended December 31, 2024 (From October 1, 2024 to December 31, 2024)	Three Months Ended December 31, 2025 (From October 1, 2025 to December 31, 2025)
Profit for the period attributable to common shareholders of the parent (millions of yen)	6,129	8,545
Profit for the period attributable to common shares used in calculations for basic earnings per share (millions of yen)	6,129	8,545
Profit for the period attributable to common shares used in calculations for diluted earnings per share (millions of yen)	6,129	8,545
Average number of shares during the period	113,124,984	113,291,794
Increase in number of common shares used in calculation for diluted earnings per share	1,115,540	1,236,574
Average number of common shares during the period after dilution	114,240,524	114,528,368
Basic earnings per share (yen)	54.18	75.42
Diluted earnings per share (yen)	53.65	74.61
Outline of potentially dilutive shares excluded from the calculation of diluted earnings per share due to the absence of dilutive effects	3 kinds of subscription rights to shares (Common shares 218 thousand shares)	–

(Important subsequent events)

Not applicable.