



February 6, 2026

To Whom It May Concern:

Company Name: Isetan Mitsukoshi Holdings Ltd.
Representative: Toshiyuki Hosoya, President and CEO
(Code No. 3099/ Prime Market of the Tokyo Stock Exchange)
Contact: Tsuyoshi Oyama, General Manager,
Corporate Communication and IR Division,
Corporate Finance and Accounting
Department
(TEL. 050-1704-0684)

Notice Concerning Determination of Matters Related to Own Share Acquisition and Cancellation of Treasury Shares

(Acquisition of own shares based upon the provisions of the Articles of Incorporation pursuant to the provisions of Article 165, paragraph (2) of the Companies Act and the cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

Isetan Mitsukoshi Holdings (the Company) announces that, at the Board of Directors meeting held on February 6, 2026, it resolved matters pertaining to the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the Companies Act, and also resolved to cancel treasury shares pursuant to Article 178 of the Companies Act.

1. Reason for repurchase and cancellation of treasury shares

The Company is committed to returning profits to shareholders while seeking to increase corporate value over the long term. In Phase I of the Medium-term Management Plan (FY2025-FY2027), the Company's policy is to provide a total return that combines dividends and share buybacks at a total return ratio of 70% or more (cumulative total for the Phase I period), while comprehensively considering the management environment, business performance, and financial soundness. In light of this policy, its financial condition, stock price level and other factors, the Company decided to repurchase its own shares, as follows. All of the acquired treasury shares will be cancelled.

2. Details of matters relating to the acquisition

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| (1) Class of shares to be acquired | Common shares |
| (2) Total number of shares to be acquired | Up to 18,000,000 shares
(5.1% of total number of issued shares (excluding treasury shares)) |
| (3) Total amount of share acquisition costs | Up to 30,000,000,000 yen |
| (4) Period of acquisition | February 9, 2026 - February 8, 2027 |
| (5) Method of acquisition | Market purchase on the Tokyo Stock Exchange |

3. Details of matters relating to the cancellation

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|--------------------------------------|--|
| (1) Class of shares to be cancelled | Common shares |
| (2) Number of shares to be cancelled | All of the treasury shares acquired through 2. above |
| (3) Scheduled date of cancellation | February 26, 2027 |

*The number of shares to be cancelled will be updated after the completion of the acquisition of own shares in accordance with 2. above.

(Reference) Treasury shares held as of December 31, 2025

Total number of issued shares (excluding treasury shares)	351,610,335 shares
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Number of treasury shares	15,808,619 shares
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*The number of treasury shares includes shares of the Company held in the BIP Trust.