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February 9, 2026

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## **Notice Concerning Acquisition of Non-Current Assets (Construction of New Food Processing Center and Head Office)**

SAN-A CO., LTD. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on February 9, 2026, to acquire non-current assets (by constructing a new food processing center and head office) as described below.

### **1. Reason for acquisition**

The Company aims to help sustain food-related infrastructure within Okinawa Prefecture, as well as contribute to the region’s economy and promote sustainable growth.

Currently, the existing facilities comprising the Company’s manufacturing site are experiencing issues including overstretched capacity due to the expansion of the Company’s store network and age-related deterioration of equipment. To fundamentally resolve these issues and establish a competitive advantage for the future, the Company resolved to construct new facilities, provisionally named the New Food Processing Center and Head Office, on land owned by the Company.

The main purposes of constructing the facilities are as follows

#### **(1) Boost productivity by consolidating manufacturing and logistics functions**

The Company seeks to improve operational efficiency and reduce costs by consolidating dispersed manufacturing and processing functions into the new center and introducing state-of-the-art automation equipment.

#### **(2) Enhance product quality and strengthen the product supply system**

The Company will build processing lines equipped with advanced hygiene management, creating the system to reliably supply products that offer greater safety and peace of mind, and more added value, than ever before to facilitate the expansion of its store network.

(3) Strengthen functionality as a head office

The Company will boost employee productivity by constructing a new head office that functions more efficiently as an office and provides a comfortable working environment. At the same time, it will reinforce the cohesion of its organization as a whole by further advancing its strength in the coordination between its food processing center and head office, which it has cultivated for many years.

This investment represents one of the key strategies that will sustain the Company's earnings base over the medium- to long term as it forges ahead with further enhancement of its corporate value.

**2. Details of asset to be acquired**

(1)	Location	Oyama, Ginowan-City, Okinawa Prefecture
(2)	Area of site	23,850.81 m <sup>2</sup>
(3)	Total floor space	Food Processing Center : Approx. 25,000 m <sup>2</sup> Head Office : Approx. 11,000 m <sup>2</sup> Multi-story parking : Approx. 13,000 m <sup>2</sup>
(4)	Overview of structures	Building: 5-story steel-framed construction Multi-story parking: 6-story steel-framed construction
(5)	Total investment	Approx. ¥54,000 million
(6)	Financing	Company's own funds, loans, etc.

**3. Timetable for acquisition**

(1)	Date of resolution at the meeting of the Board of Directors	February 9, 2026
(2)	Start of construction	February 2026 (scheduled)
(3)	Property handover date	May 2028 (scheduled)
(4)	Start of operations	September 2028 (scheduled)

**4. Future outlook**

The impact on financial results from the acquisition of the non-current assets will be minimal in the current fiscal year. While the Company believes that this project will contribute to its sustainable growth and the enhancement of corporate value over the medium to long term by improving productivity and strengthening the supply system through the consolidation of manufacturing and logistics functions, if matters requiring disclosure arise, details will be disclosed promptly.

(Attachment) Conceptual Image

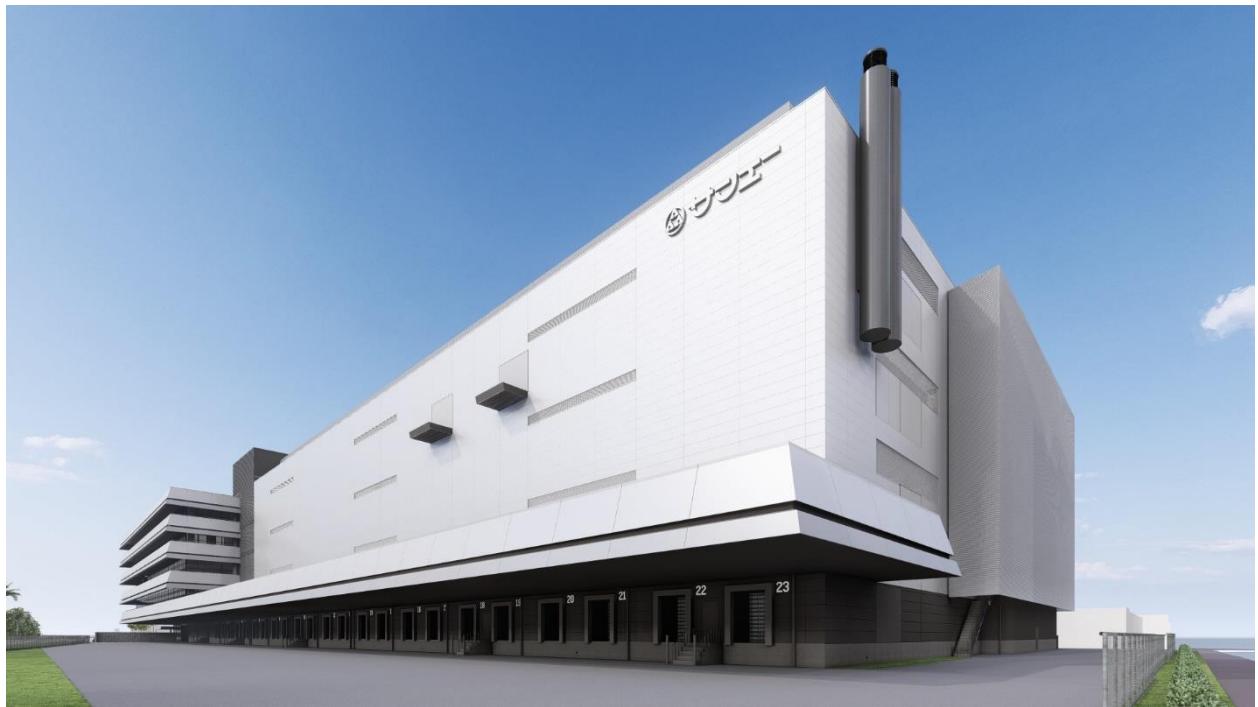
• Full View of the New Food Processing Center and New Head Office



• Overall Layout



• View from the Food Processing Center side



• View from the Head Office side

