

Financial Results for the FY12/2025

STAR MICRONICS CO., LTD.
<https://www.star-m.jp>
Code 7718
February 12, 2026

As announced in the “Notice of Holding an Extraordinary Shareholders Meeting for Share Consolidation, Abolition of the Provision on Share Units, and Partial Amendments to the Articles of Incorporation” dated January 28, 2025, the Company, having completed the related procedures, is scheduled to delist on March 13, 2026, and therefore the consolidated earnings forecast for the fiscal year ending December 2026 has not been provided.

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Overview of the FY2025



■ Net Sales	¥74.56 billion	14.7% up YoY
■ Operating Income	¥ 5.42 billion	34.9% up YoY
■ Ordinary Income	¥ 5.57 billion	23.5% up YoY
■ Net Income Attributable to Owners of Parent	¥ 3.54 billion	91.3% up YoY

- ✓ Amid a firm Chinese market, Sales and profits of the Group's mainstay Machine Tools Segment increased due to higher sales in other markets.
- ✓ Sales and profits increased substantially in the Special Products Segment due to higher sales mainly in the U.S. markets.

Consolidated Operating Results



(Millions of Yen)

		FY12/2024		FY12/2025		
		Actual	Income Ratio (%)	Actual	Income Ratio (%)	Change (%)
Net Sales	Machine Tools	51,419		57,974		12.7
	Special Products	13,574		16,593		22.2
	Total	64,994		74,568		14.7
Operating Income	Machine Tools	5,047	9.8	6,045	10.4	19.8
	Special Products	885	6.5	1,935	11.7	118.6
	Eliminations or Corporate	(1,911)		(2,556)		
	Total	4,021	6.2	5,423	7.3	34.9
Ordinary Income		4,515	6.9	5,575	7.5	23.5
Net Income Attributable to Owners of Parent		1,855	2.9	3,548	4.8	91.3

ROE(%)	2.4	4.0
Cash Dividends Applicable to the Year	¥60	¥35

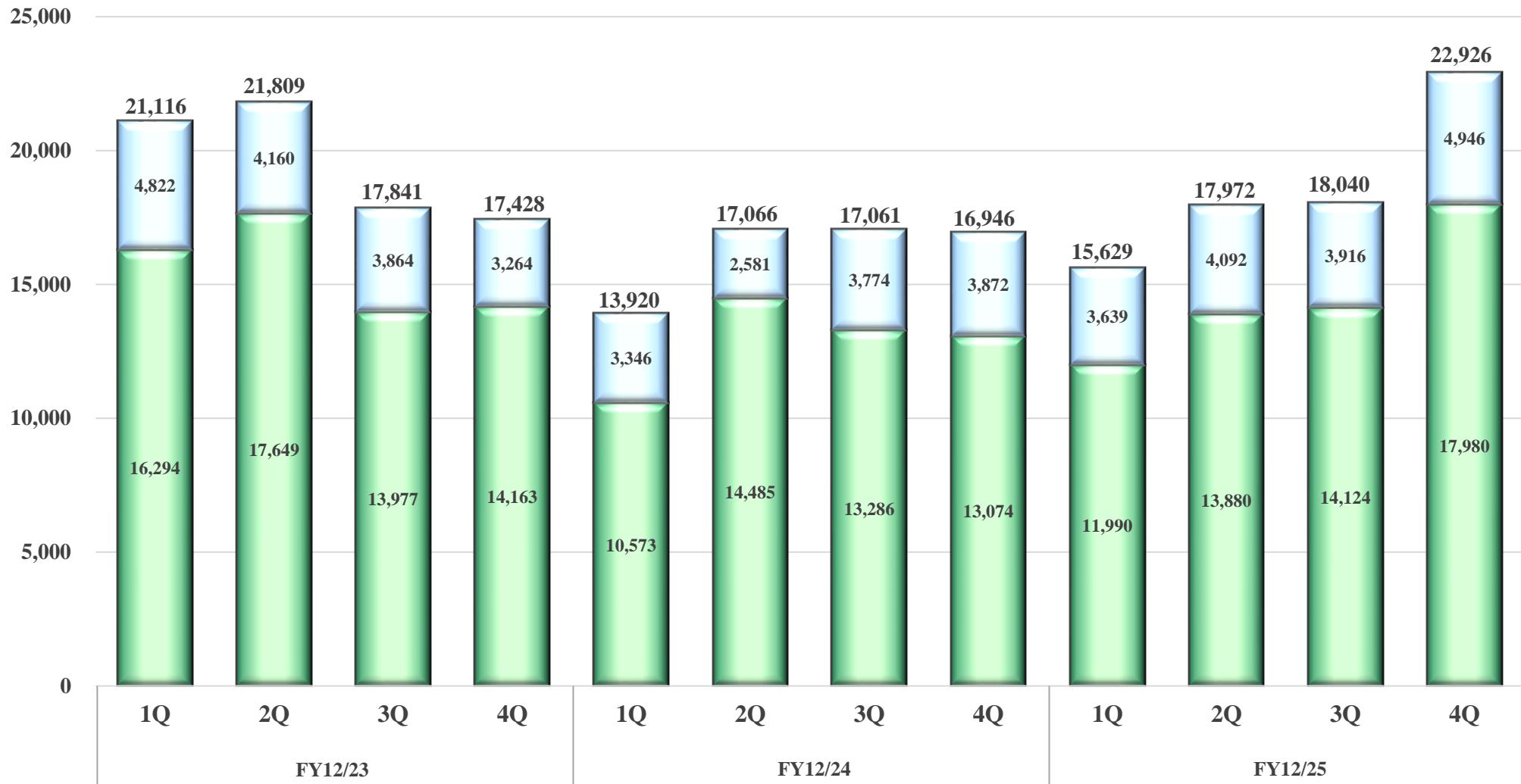
Exchange Rate	US \$	¥151.57	¥149.71
	EUR	¥163.94	¥169.00
	GBP	¥193.68	¥197.25

Quarterly Information (Net Sales)



Net Sales

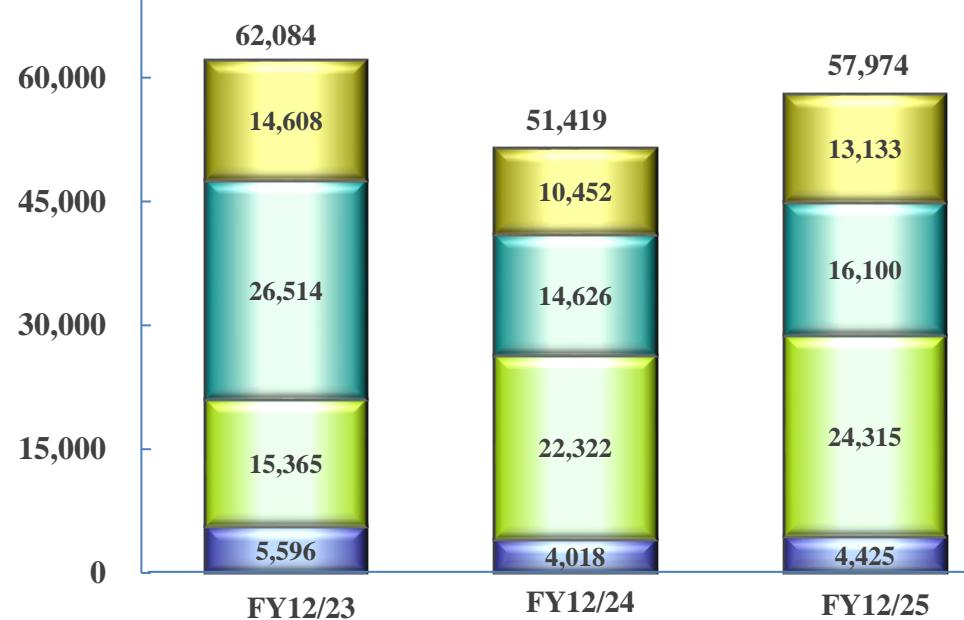
(Millions of Yen)





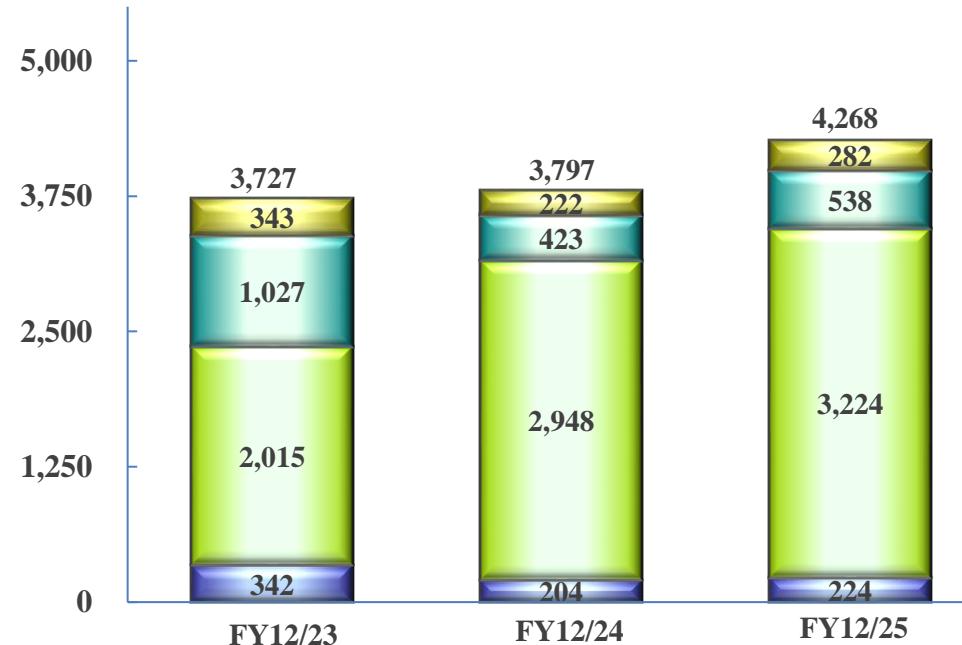
Sales

(Millions of Yen)



Sales Volume

(Units)



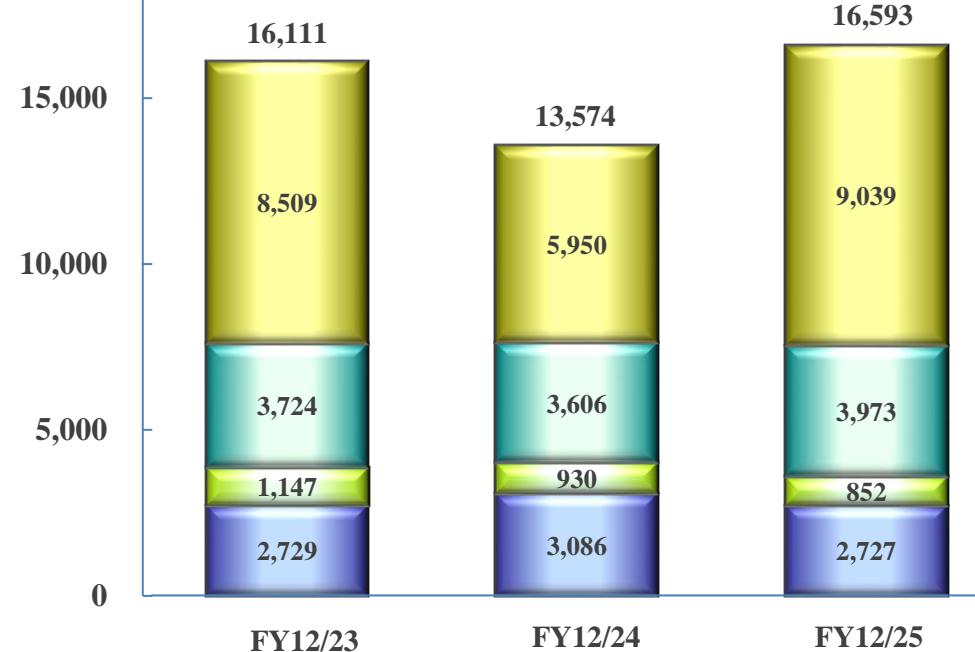
- In the U.S. market, sales increased substantially owing to an improvement in sales and orders, despite the impact of interest rate trends and the new administration's trade policies.
- In the European market, sales increased owing to orders from large-scale projects, while market conditions remained weak, particularly in Germany.
- In the Asian market, sales increased owing to Chinese government's measures aimed at expanding domestic demand and the ongoing rise in new component processing needs.
- In the domestic market, sales increased even though overall market conditions remained generally sluggish.

Special Products



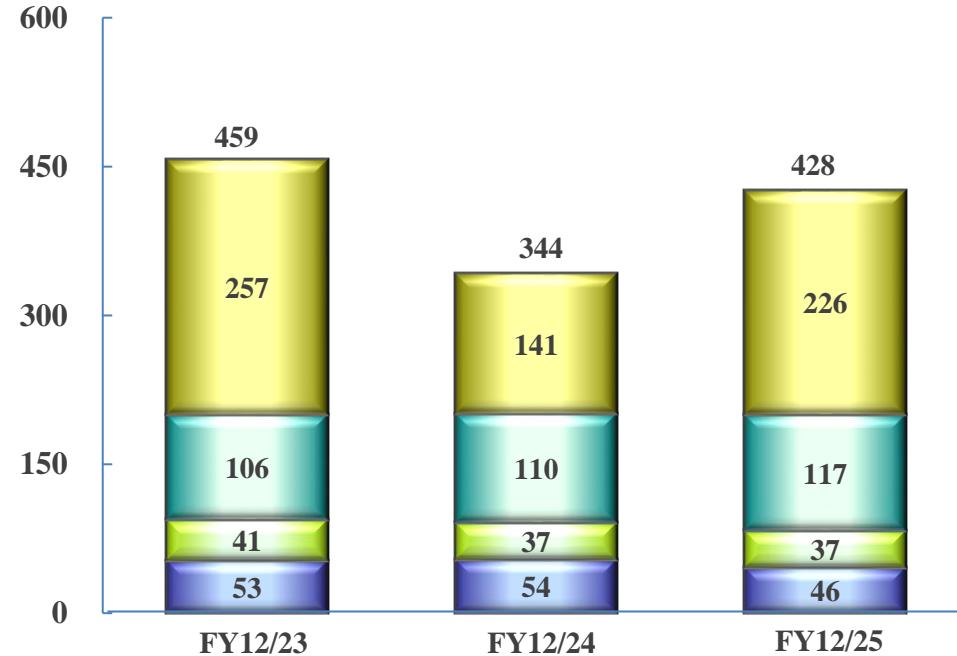
Sales

(Millions of Yen)



Sales Volume

(Thousand Units)



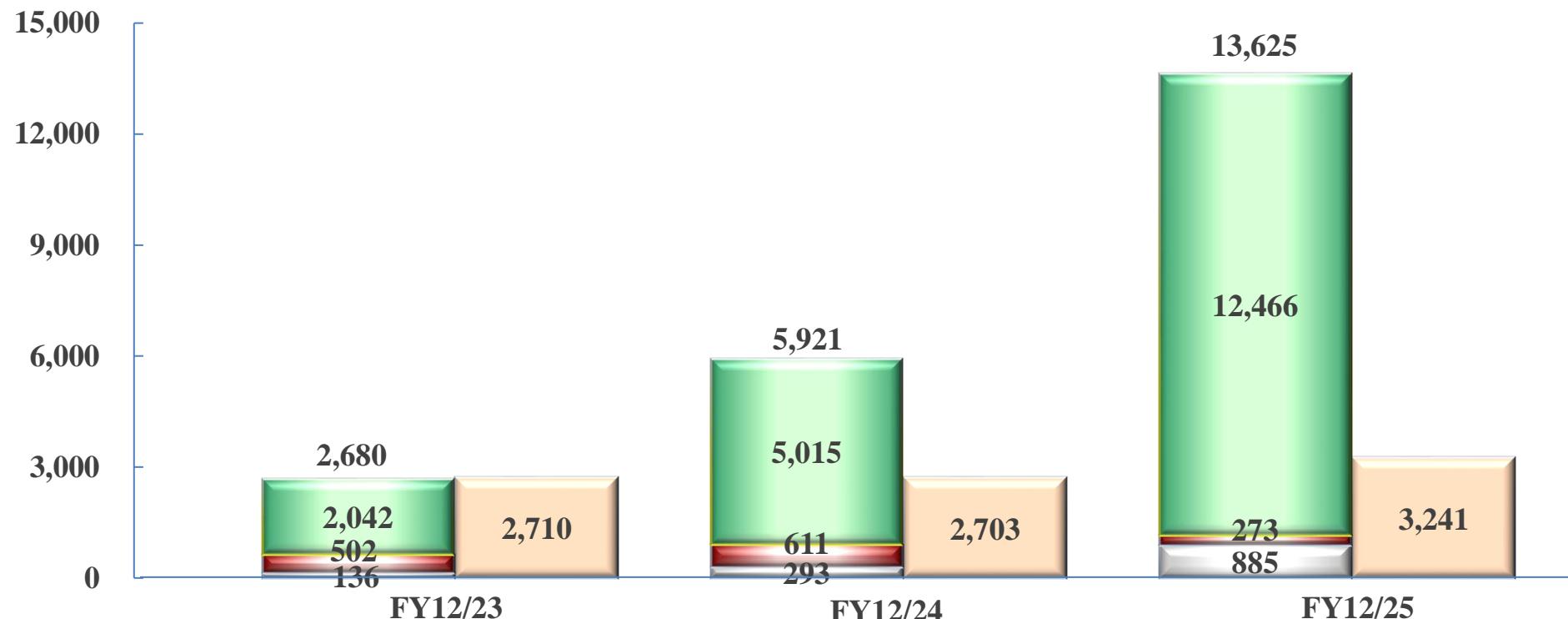
- In the U.S. market, sales increased substantially as distribution inventories returned to appropriate levels from the second half of the previous fiscal year and demand for mPOS remained firm.
- In the European market, sales increased on the back of firm market conditions.
- In the domestic market, sales decreased due to generally weak market conditions.

Capital Investment / R&D Costs

Capital Investment

(Millions of Yen)

Machine Tools	Special Product
Head Office and Others	Depreciation



R&D Costs

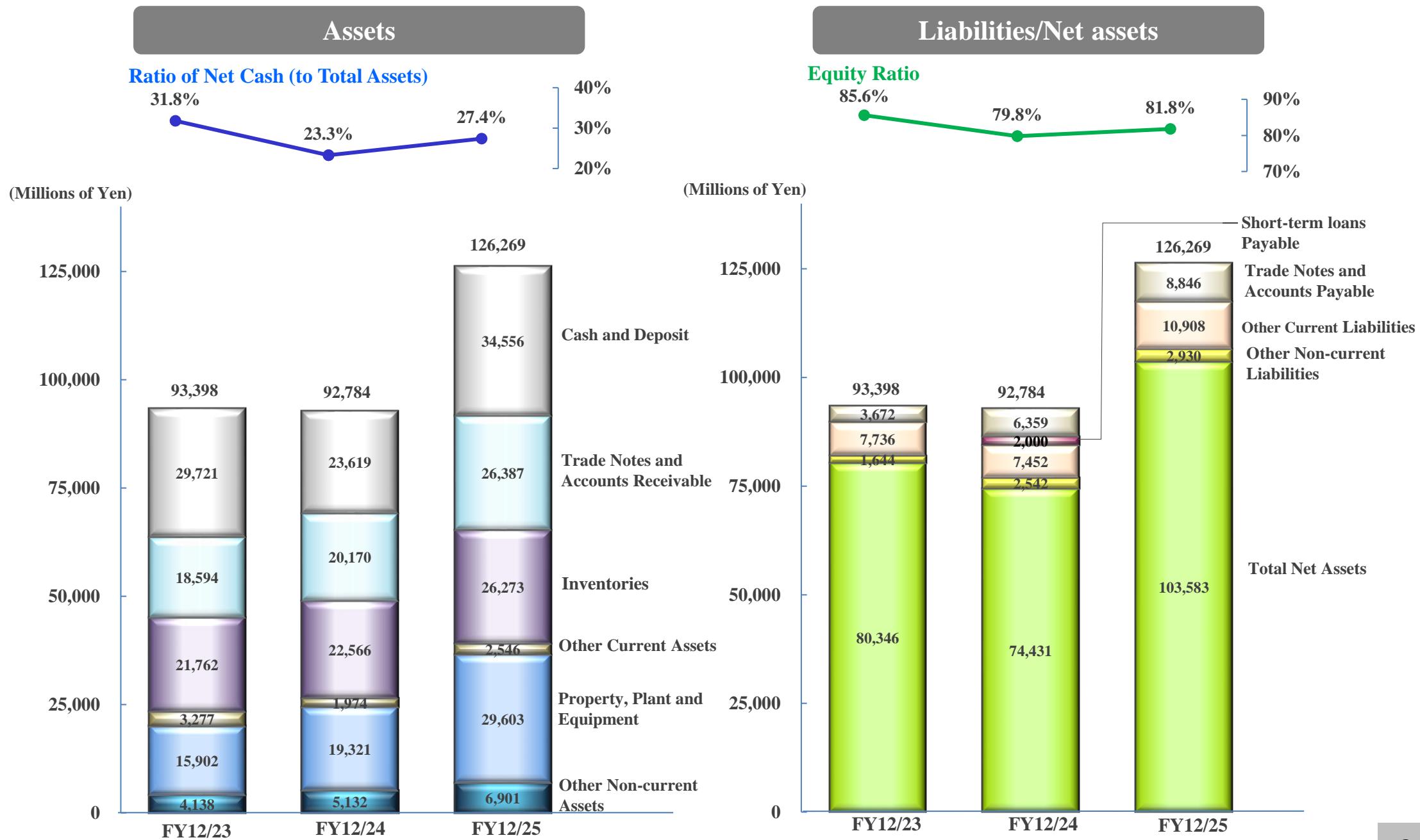
(Millions of Yen)

FY12/23	FY12/24	FY12/25
1,849	1,962	2,474

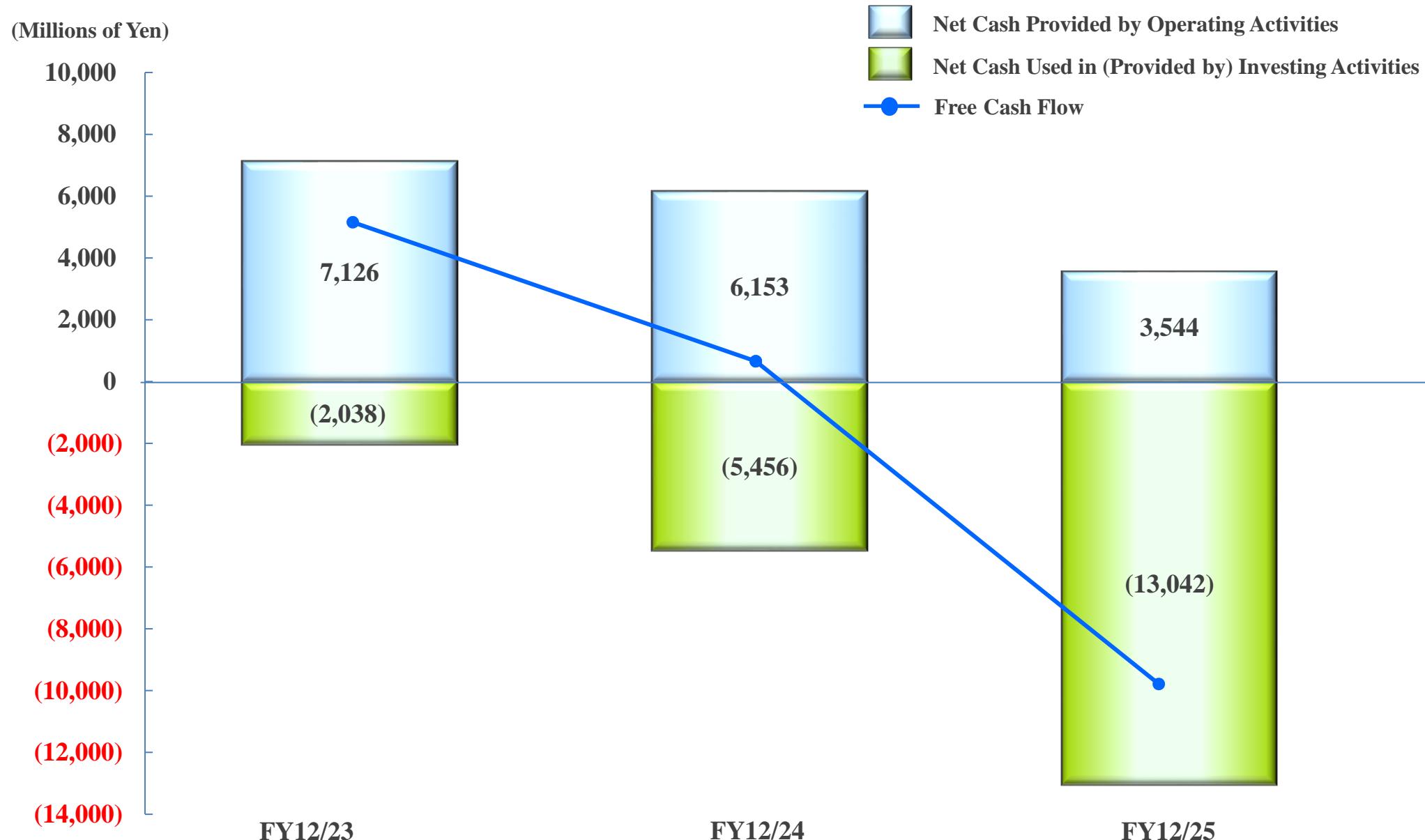
[FY12/25 Main Capital Investment]

Breakdown	
Machine Tools	Large-scale renovation of domestic factories (Kikugawa Minami Factory and Makinohara Factory) Construction of Europe Solution Center
Head Office and Others	Construction of the head office multi-story parking lot, etc.

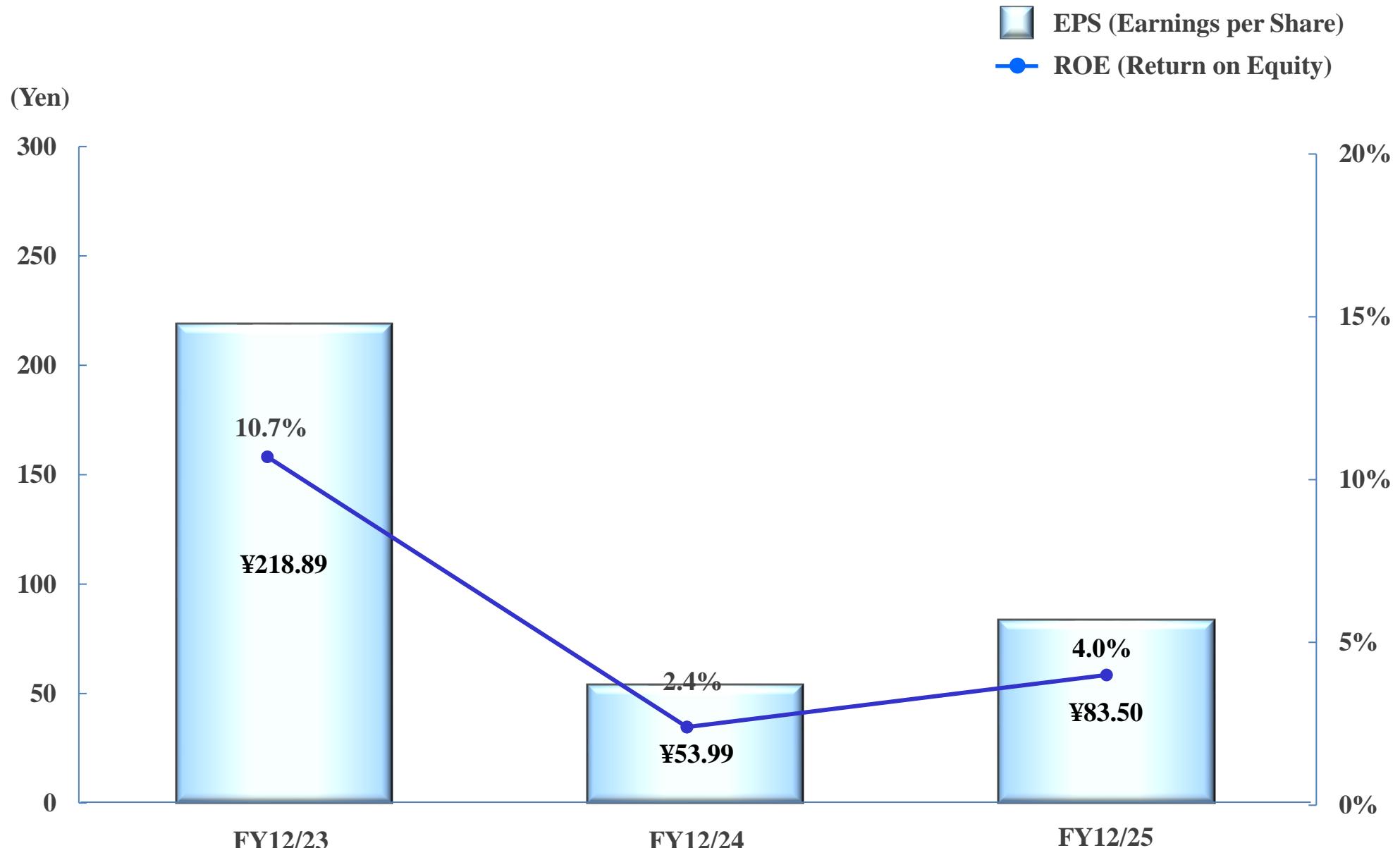
Balance Sheets



Cash Flows



Key Financial Indicators



Reference

Trends in Quarterly Machine Tool Orders



(Ordered Unit)

(Units)

1,500

1,200

900

600

300

0

1-3

4-6

7-9

10-12

1-3

4-6

7-9

10-12

1-3

4-6

7-9

10-12

2023

2024

2025

	1-3	4-6	7-9	10-12	1-3	4-6	7-9	10-12	1-3	4-6	7-9	10-12
America	24	10	30	33	23	14	32	76	57	55	87	102
Europe	138	125	102	71	102	112	58	98	210	132	85	96
Asia	538	646	339	581	638	1,033	840	431	699	955	820	794
Domestic	83	74	94	62	58	45	41	47	46	66	43	57
Total	783	855	565	747	821	1,204	971	652	1,012	1,208	1,035	1,049

Performance Indicators (10-Year Data)



	Net Sales (Millions of Yen)	Operating Income (Millions of Yen)	Income Ratio(%)	Ordinary Income (Millions of Yen)	Income Ratio(%)	Net Income Attributable to Owners of Parent (Millions of Yen)	Income Ratio(%)	EPS (Yen)	ROE (%)	Dividends per Share (Yen)
FY2/2016	54,457	5,735	10.5	5,206	9.6	3,720	6.8	87.98	7.4	46.00
FY2/2017	48,937	3,606	7.4	3,583	7.3	3,181	6.5	81.77	6.9	48.00
FY2/2018	60,772	6,210	10.2	7,015	11.5	5,780	9.5	155.68	12.9	52.00
FY12/2018*1	65,939	9,712	14.7	9,570	14.5	6,795	10.3	186.04	14.3	54.00
FY12/2019	60,651	5,817	9.6	6,161	10.2	4,053	6.7	113.72	8.3	56.00
FY12/2020	45,670	2,172	4.8	2,772	6.1	1,731	3.8	49.07	3.5	58.00
FY12/2021	64,360	7,415	11.5	7,795	12.1	5,740	8.9	150.83	10.4	58.00
FY12/2022*2	87,368	13,925	15.9	14,199	16.3	10,298	11.8	271.14	15.4	70.00
FY12/2023	78,196	10,350	13.2	10,960	14.0	8,175	10.5	218.89	10.7	60.00
FY12/2024	64,994	4,021	6.2	4,515	6.9	1,855	2.9	53.99	2.4	60.00
FY12/2025*3	74,568	5,423	7.3	5,575	7.5	3,548	4.8	83.50	4.0	35.00

*1 The consolidated fiscal period for the fiscal period ended December 31, 2018 is based on and presented for a 10-month period for the Company and consolidated subsidiaries in Japan and a 12-month period for overseas consolidated subsidiaries.

*2 Cash dividends applicable to the year ending December 2022 includes a special dividend of ¥10 per share.

*3 Cash dividends applicable to the year ending December 2025 consist solely of the interim dividend, due to the non-payment of a year-end dividend.

Business Segments and Products



Special Products



Label Printer
mC-Label series



POS Printer
TSP100IV series



Contactless IC card Reader
PitTouch Pro3 series



Peripheral Equipment

Machine Tools



CNC Swiss Type Automatic Lathe
SP-32



CNC Automatic Lathe
SK-51 type A



CNC Swiss Type Automatic Lathe
SB-20RII