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February 12, 2026

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Notice Concerning Formulation of Medium-Term Management Plan 2028

robot home Inc. (the “Company”) hereby announces that at a meeting of the Board of Directors held today, the Company formulated a Medium-Term Management Plan covering fiscal years FY2026 through FY2028 with a view to achieving future growth.

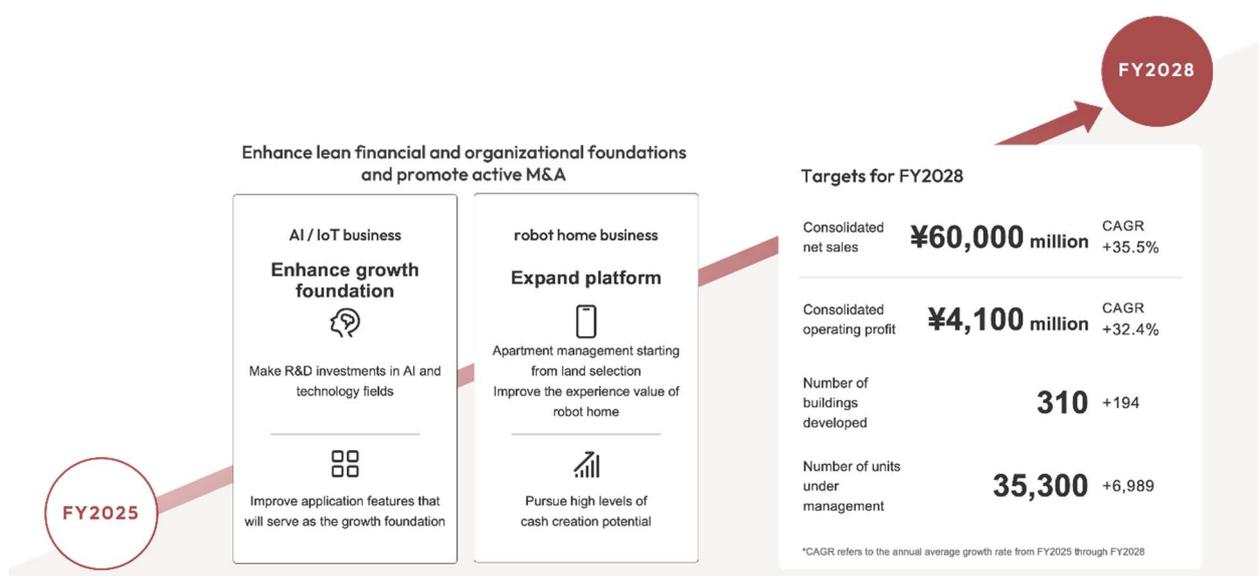
The details are described below.

1. Overview of the Medium-Term Management Plan

Under the corporate philosophy of “In technology, we are changing homes and changing the world.,” the Group develops its business to provide highly convenient services, suitable for diversifying lifestyles, through various services in the real estate field based on DX (digital transformation) that relies on advanced technologies such as AI and IoT, thereby realizing this philosophy.

The Company recognizes that, under the Medium-Term Management Policy disclosed on February 14, 2024, the development of its growth foundation has progressed more smoothly than initially anticipated and that the surrounding macroeconomic environment has been favorable. In light of these factors, the Company has reviewed its strategy and formulated the Medium-Term Management Plan 2028, covering the three fiscal years from FY2026 to FY2028.

Under the newly formulated Medium-Term Management Plan 2028, the Group will focus on strengthening a robust financial and organizational foundation and actively promoting M&A initiatives. In the AI/IoT business, the Group will reinforce its growth foundation primarily through enhancements to application features and investments in research and development in the fields of AI and technology. In the robot home business, the Group aims to pursue high levels of cash creation potential and improve the experience value of “robot home,” for apartment management starting from land selection. Through these initiatives, the Group will strive to enhance corporate value.

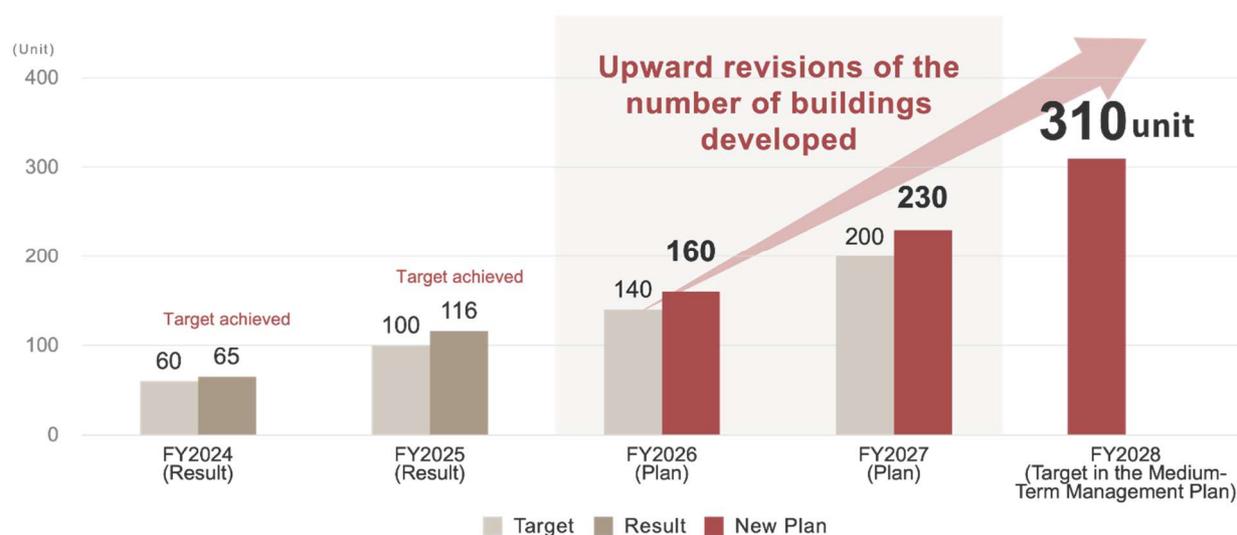


2. Numerical Targets of the Medium-Term Management Plan 2028

In the Medium-Term Management Policy, the Company has revised upward the previously established targets for the number of buildings developed. The Company has also set the following targets for consolidated net sales, consolidated operating profit, number of buildings developed, and number of units under management through the fiscal year ending December 31, 2028.

	FY2025 (Result)	FY2026 (Plan)	FY2027 (Plan)	FY2028 (Plan)
Consolidated net sales	24,068 million yen	35,000 million yen	47,000 million yen	60,000 million yen
Consolidated operating profit	1,766 million yen	2,400 million yen	3,200 million yen	4,100 million yen
Number of buildings developed	116	160	230	310
Number of units under management	28,311	29,900	32,200	35,300

Number of buildings developed under the Medium-Term Management Plan



*Please refer to page 40 of the “FY2025 Financial Results Briefing Materials,” which were disclosed on February 12, 2026, for details of the Medium-Term Management Plan (URL: <https://corp.robothome.jp/en/ir/library>).

Statements regarding future outlooks included in this document are based on information currently available and are not intended as a guarantee of their realization by the Company. Actual results may differ materially due to various factors.