



February 12, 2026

Company name: Morinaga Milk Industry Co., Ltd.
1-5-2 Higashishimbashi, Minato-ku, Tokyo
Representative: Yohichi Ohnuki,
Representative Director & President
(Code: 2264 Prime Market of the Tokyo Stock Exchange)

Notification about Changes to the Representative Director

The Company decided to make the changes that are described below to the Representative Director at the Board of Directors Meeting held on February 12, 2026.

1. Reason for the change

Along with retirement of Director, to retire as Representative Director.

2. Details of the change

Resignation of Representative Director

- Currently Representative Director and Executive Vice President : Teiichiro Okawa
(Scheduled to be appointed as Advisor)

3. Scheduled date of change

At the conclusion of the Annual General Meeting of Shareholders scheduled for late June 2026

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