



Company Name: **CAC Holdings Corporation**

Representative Ryota Nishimori President and CEO
(Prime Market of TSE, Code Number 4725)

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Notice Measures to realize management that is conscious of capital costs and stock prices (Update)

CAC Holdings Corporation (the “Company”) hereby announces that, at a meeting of the Board of Directors held today, the Company analyzed the progress of the initiatives announced on February 13, 2025 regarding the realization of management that takes into account capital costs and share price, and has updated its current assessment and policies for improvement as outlined below.

1. Current Status Analysis

The Company has continuously worked to improve profitability and capital efficiency. As a result, the price-to-book ratio (PBR) for the fiscal year ended December 31, 2025 improved to 1.0x, representing an increase of 0.2x compared with the previous fiscal year.

However, the Company does not intend to remain at a PBR level of 1.0x and believes that it should aim for a higher level. Going forward, the Company will continue to regard further enhancement of “profitability” and “capital efficiency” as key management priorities and will promote the specific initiatives outlined below.

2. Policies and initiatives for improvement

Company aims to improve PBR by implementing the following measures.

2.1 Improving Profitability

The Company will improve profitability by increasing value-added through AI Transformation and the creation and development of new businesses.

2.2 Capital Efficiency Improvement

The Company aims to improve capital efficiency through the reduction of policy shareholdings and the effective use of leverage.

2.3 Updating Initiatives Based on Dialogue

The Company will strengthen the communication of its medium- to long-term strategy by increasing opportunities for dialogue between investors and management, as well as by enhancing IR initiatives and information disclosure for individual investors. In addition, the Company will work to apply and disclose proprietary KPIs from a medium- to long-term perspective.

End