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**Consolidated Financial Results
for the Nine Months Ended December 31, 2025
<Under Japanese GAAP>**



February 13, 2026

Company name: Japan Post Holdings Co., Ltd. Stock exchange listing: Tokyo Stock Exchange
Code number: 6178 URL: <https://www.japanpost.jp/en/>
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Scheduled date of commencing dividend payments: -
Availability of supplementary briefing material on financial results: Available
Schedule of financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2025

(April 1, 2025 to December 31, 2025)

(1) Consolidated Results of Operations		(% indicates changes from the previous corresponding period.)					
	Ordinary income	Net ordinary income		Net income attributable to Japan Post Holdings			
	Million yen	%	Million yen	%	Million yen	%	
Nine months ended December 31, 2025	8,412,288	1.0	809,567	15.2	258,085	(2.6)	
Nine months ended December 31, 2024	8,325,991	(1.3)	702,594	35.0	264,985	19.4	

(Note) Comprehensive income: Nine months ended December 31, 2025: ¥1,630,916 million [- %]

Nine months ended December 31, 2024: ¥57,109 million [(93.0)%]

	Net income per share	Diluted net income per share
	Yen	Yen
Nine months ended December 31, 2025	88.15	-
Nine months ended December 31, 2024	84.46	-

(Note) Because there was no potential common stock, the amount for diluted net income per share is omitted.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of December 31, 2025	291,105,164	16,382,636	3.3
As of March 31, 2025	297,149,653	15,289,540	3.1

(Reference) Equity: As of December 31, 2025: ¥9,543,229 million

As of March 31, 2025: ¥9,089,547 million

(Note) Equity ratio = [(Net assets - Non-controlling interests) / Total assets] x 100

2. Dividends

	Annual dividend				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
Fiscal year ended March 31, 2025	Yen -	Yen 25.00	Yen -	Yen 25.00	Yen 50.00
Fiscal year ending March 31, 2026	-	25.00	-		
Fiscal year ending March 31, 2026 (Forecast)				25.00	50.00

(Note) Revision of dividends forecast to the latest announcement: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026

(April 1, 2025 to March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Ordinary income		Net ordinary income		Net income attributable to Japan Post Holdings		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending March 31, 2026	11,370,000	(0.9)	960,000	17.8	320,000	(13.6)	110.27

(Note) Revision of financial results forecast to the latest announcement: None

*** Notes:**

(1) Significant changes in the scope of consolidation during the fiscal period under review: Yes
Newly included: 33 companies (JP Tonami Group Co., Ltd., Tonami Holdings Co., Ltd., and 31 other companies)
(Note) Please refer to “2. Consolidated Financial Statements and Primary Notes, (3) Notes to Consolidated Financial Statements (Significant Changes in the Scope of Consolidation)” on page 11 of the Attachment.

(2) Adoption of accounting method specific to preparation of quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: No
2) Changes in accounting policies other than 1) above: No
3) Changes in accounting estimates: No
4) Retrospective restatement: No

(4) Total number of shares issued (common stock)
1) Total number of shares issued at the end of the fiscal period (including treasury stock):
As of December 31, 2025: 2,972,934,900 shares
As of March 31, 2025: 3,206,240,300 shares

2) Total number of treasury stock at the end of the fiscal period:
As of December 31, 2025: 150,085,217 shares
As of March 31, 2025: 234,444,440 shares

3) Average number of shares during the fiscal period:
Nine months ended December 31, 2025: 2,927,688,734 shares
Nine months ended December 31, 2024: 3,137,323,391 shares

(Note) The total number of treasury stock at the end of the fiscal period includes the shares of the Company held by the management board benefit trust of 1,777,300 shares and 1,038,800 shares as of December 31, 2025 and March 31, 2025, respectively. The number of treasury stock excluded from the calculation of the average number of shares during the fiscal period includes the shares of the Company held by the management board benefit trust of 1,613,128 shares and 1,045,303 shares for the nine months ended December 31, 2025 and 2024, respectively.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by Certified Public Accountants or an Audit Firm attached: Yes (voluntary)

* Explanation on appropriate use of financial results forecast and other specific matters

Forecasts and other forward-looking statements presented in this document are based on information that the Company is aware of at present and certain assumptions that the Company has deemed reasonable, and the Company provides no assurance that the forecasts will be achieved or with respect to any other forward-looking statements. The actual future results may vary considerably depending upon various factors, such as changes in monetary policy and economic fluctuation in Japan and overseas, changes in the competitive environment, the occurrence of large-scale disasters, etc. and changes in laws and regulations. The Company disclaims any responsibility to update any forward-looking statements contained herein to the extent permitted by law or stock exchange rule.

[Attachment]

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Supplementary Briefing Material:

Materials for Consolidated Financial Results for the 3rd Quarter of the Fiscal Year Ending March 31, 2026

1. Overview of Results of Operations for the Consolidated Fiscal Period under Review, etc.

(1) Results of Operations

Consolidated ordinary income for the nine months ended December 31, 2025 amounted to ¥8,412,288 million (up ¥86,296 million year-on-year), of which the postal and domestic logistics business segment accounted for ¥1,737,197 million (up ¥186,578 million year-on-year); the post office business segment accounted for ¥767,035 million (down ¥81 million year-on-year); the international logistics business segment accounted for ¥370,028 million (down ¥26,895 million year-on-year); the real estate business segment accounted for ¥60,660 million (down ¥2,895 million year-on-year); the banking business segment accounted for ¥2,105,178 million (up ¥194,999 million year-on-year); and the life insurance business segment accounted for ¥4,098,611 million (down ¥235,751 million year-on-year).

Consolidated net ordinary income amounted to ¥809,567 million (up ¥106,972 million year-on-year) as a result of net ordinary loss of ¥6,769 million in the postal and domestic logistics business segment (net ordinary loss of ¥36,189 million in the same period of the previous fiscal year); net ordinary income of ¥10,501 million in the post office business segment (down ¥20,057 million year-on-year); net ordinary income of ¥1,746 million in the international logistics business segment (down ¥1,001 million year-on-year); net ordinary income of ¥12,247 million in the real estate business segment (up ¥564 million year-on-year); net ordinary income of ¥551,397 million in the banking business segment (up ¥110,268 million year-on-year); and net ordinary income of ¥234,416 million in the life insurance business segment (up ¥11,951 million year-on-year).

As a result of the above, net income attributable to Japan Post Holdings amounted to ¥258,085 million (down ¥6,899 million year-on-year), which comprises consolidated net ordinary income after adjusting for extraordinary gains (losses), provision for reserve for policyholder dividends, income taxes and net income attributable to non-controlling interests.

(2) Financial Position

1) Assets

Consolidated total assets were ¥291,105,164 million, down ¥6,044,489 million from the end of the previous fiscal year.

Major factors include an increase in securities of ¥1,672,500 million and an increase in money held in trust of ¥1,566,368 million, as well as a decrease in cash and due from banks of ¥8,548,274 million and a decrease in call loans of ¥950,000 million.

2) Liabilities

Consolidated total liabilities were ¥274,722,528 million, down ¥7,137,584 million from the end of the previous fiscal year.

Major factors include an increase in payables under securities lending transactions of ¥709,987 million and an increase in other liabilities of ¥627,228 million, as well as a decrease in payables under repurchase agreements of ¥6,404,077 million, a decrease in policy reserves of ¥1,453,588 million, and a decrease in deposits of ¥861,780 million.

3) Net Assets

Consolidated total net assets were ¥16,382,636 million, up ¥1,093,095 million from the end of the previous fiscal year.

Major factors include an increase in capital surplus of ¥1,399,484 million, an increase in net unrealized gains (losses) on available-for-sale securities of ¥726,246 million, and an increase in non-controlling interests of ¥639,413 million, as well as a decrease in capital stock of ¥1,750,000 million.

2. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Cash and due from banks	67,122,254	58,573,979
Call loans	2,165,000	1,215,000
Receivables under resale agreements	9,068,452	9,206,089
Monetary claims bought	616,954	543,468
Trading account securities	224	151
Money held in trust	12,182,003	13,748,371
Securities	190,938,367	192,610,867
Loans	5,584,046	6,150,979
Foreign exchanges	134,261	169,347
Other assets	4,509,687	4,433,140
Tangible fixed assets	3,259,079	3,337,224
Intangible assets	323,802	329,297
Asset for retirement benefits	69,047	67,824
Deferred tax assets	1,181,903	726,591
Reserve for possible loan losses	(4,657)	(6,275)
Allowance for investment losses	(775)	(894)
Total assets	297,149,653	291,105,164

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Deposits	188,137,589	187,275,809
Payables under repurchase agreements	31,501,961	25,097,883
Policy reserves and others	50,165,652	48,755,821
Reserve for outstanding claims	314,993	323,205
Policy reserves	48,765,531	47,311,943
Reserve for policyholder dividends	1,085,126	1,120,672
Payables under securities lending transactions	2,004,678	2,714,666
Borrowed money	2,832,835	3,071,475
Foreign exchanges	924	1,043
Bonds	585,300	585,300
Other liabilities	3,572,214	4,199,443
Reserve for bonuses	126,933	33,396
Reserve for management bonuses	1,865	182
Liability for retirement benefits	2,030,847	2,109,695
Reserve for employee stock ownership plan trust	414	172
Reserve for management board benefit trust	1,957	1,955
Reserve for reimbursement of deposits	42,534	41,128
Reserve under the special laws	829,930	787,760
Reserve for price fluctuations	829,930	787,760
Deferred tax liabilities	24,474	46,794
Total liabilities	281,860,113	274,722,528
Net assets		
Capital stock	3,500,000	1,750,000
Capital surplus	-	1,399,484
Retained earnings	5,588,795	5,700,784
Treasury stock	(351,225)	(221,155)
Total shareholders' equity	8,737,569	8,629,113
Net unrealized gains (losses) on available-for-sale securities	815,436	1,541,683
Net deferred gains (losses) on hedges	(567,068)	(760,962)
Foreign currency translation adjustments	(48,225)	(71,347)
Effect of changes in discount rate assumptions	87,892	156,496
Accumulated adjustments for retirement benefits	63,942	48,245
Total accumulated other comprehensive income	351,977	914,115
Non-controlling interests	6,199,993	6,839,406
Total net assets	15,289,540	16,382,636
Total liabilities and net assets	297,149,653	291,105,164

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

Nine months ended December 31

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Ordinary income	8,325,991	8,412,288
Postal business income	1,916,367	2,072,383
Banking business income	1,909,036	2,103,532
Life insurance business income	4,330,511	4,088,041
Other ordinary income	170,076	148,330
Ordinary expenses	7,623,397	7,602,721
Operating expenses	5,478,140	5,454,750
Personnel expenses	1,831,149	1,880,612
Depreciation and amortization	193,339	202,463
Other ordinary expenses	120,767	64,894
Net ordinary income	702,594	809,567
Extraordinary gains	7,552	55,634
Gains on sale of fixed assets	6,287	2,027
Gains on negative goodwill	-	8,808
Reversal of reserve under the special laws	-	42,169
Reversal of reserve for price fluctuations	-	42,169
Compensation for transfer	176	305
Gains on transfer of business	-	1,939
Reversal of losses on transfer of business	812	-
Other extraordinary gains	276	384
Extraordinary losses	35,592	8,881
Losses on sale and disposal of fixed assets	2,213	4,445
Losses on impairment of fixed assets	1,545	2,140
Provision for reserve under the special laws	29,989	-
Provision for reserve for price fluctuations	29,989	-
Other extraordinary losses	1,844	2,295
Provision for reserve for policyholder dividends	73,025	111,509
Income before income taxes	601,529	744,811
Income taxes current	173,555	204,158
Income taxes deferred	(3,240)	15,472
Total income taxes	170,315	219,630
Net income	431,213	525,180
Net income attributable to non-controlling interests	166,228	267,094
Net income attributable to Japan Post Holdings	264,985	258,085

Consolidated Statements of Comprehensive Income
Nine months ended December 31

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net income	431,213	525,180
Other comprehensive income (loss)	(374,103)	1,105,735
Net unrealized gains (losses) on available-for-sale securities	(243,523)	1,502,230
Net deferred gains (losses) on hedges	(135,704)	(403,594)
Foreign currency translation adjustments	126	1,883
Adjustments for retirement benefits	(19,266)	(16,250)
Share of other comprehensive income of affiliates	24,263	21,465
Comprehensive income	57,109	1,630,916
Total comprehensive income attributable to:		
Japan Post Holdings	30,071	832,209
Non-controlling interests	27,038	798,706

(3) Notes to Consolidated Financial Statements

(Notes on Segment Information and Others)

Nine months ended December 31, 2024

1. Ordinary income and segment profit (loss) of reportable segments

(Millions of yen)

	Reportable Segments							Other business	Total
	Postal and domestic logistics business	Post office business	International logistics business	Real estate business	Banking business	Life insurance business	Subtotal		
Ordinary income									
Ordinary income from third parties	1,523,115	43,640	396,509	61,342	1,909,036	4,330,511	8,264,156	60,997	8,325,154
Intersegment ordinary income	27,503	723,476	415	2,213	1,142	3,851	758,602	194,138	952,741
Total	1,550,619	767,117	396,924	63,555	1,910,178	4,334,362	9,022,758	255,136	9,277,895
Segment profit (loss)	(36,189)	30,559	2,748	11,683	441,128	222,465	672,395	170,647	843,042

(Notes) 1. Ordinary income is presented instead of net sales which is typical for companies in other industries.
 2. "Other business" includes the hospital business. Segment profit in "Other business" includes dividend income from subsidiaries and affiliates in the amount of ¥132,373 million and equity method income of ¥41,412 million.

2. Reconciliation between total segment profit (loss) of reportable segments and net ordinary income on the consolidated statements of income

(Millions of yen)

Items	Amount
Total segment profit (loss) of reportable segments	672,395
Segment profit in other business	170,647
Eliminations of intersegment transactions	(135,672)
Adjustments	(4,775)
Net ordinary income on the consolidated statements of income	702,594

(Note) "Adjustments" are primarily due to differences in the calculation methods used for segment profit for the international logistics business segment and net ordinary income on the consolidated statements of income.

Nine months ended December 31, 2025

1. Ordinary income and segment profit (loss) of reportable segments

(Millions of yen)

	Reportable Segments							Other business	Total
	Postal and domestic logistics business	Post office business	International logistics business	Real estate business	Banking business	Life insurance business	Subtotal		
Ordinary income									
Ordinary income from third parties	1,708,487	40,472	369,533	57,788	2,103,532	4,088,041	8,367,854	43,810	8,411,665
Intersegment ordinary income	28,710	726,563	495	2,872	1,646	10,570	770,858	191,928	962,786
Total	1,737,197	767,035	370,028	60,660	2,105,178	4,098,611	9,138,713	235,738	9,374,451
Segment profit (loss)	(6,769)	10,501	1,746	12,247	551,397	234,416	803,539	144,602	948,142

(Notes) 1. Ordinary income is presented instead of net sales which is typical for companies in other industries.
 2. "Other business" includes the hospital business. Segment profit in "Other business" includes dividend income from subsidiaries and affiliates in the amount of ¥125,945 million and equity method income of ¥23,781 million.

2. Reconciliation between total segment profit (loss) of reportable segments and net ordinary income on the consolidated statements of income

(Millions of yen)

Items	Amount
Total segment profit (loss) of reportable segments	803,539
Segment profit in other business	144,602
Eliminations of intersegment transactions	(137,029)
Adjustments	(1,544)
Net ordinary income on the consolidated statements of income	809,567

(Note) "Adjustments" are primarily due to differences in the calculation methods used for segment profit for the international logistics business segment and net ordinary income on the consolidated statements of income.

3. Information concerning losses on impairment of fixed assets, goodwill, etc.

(Material Gains on Negative Goodwill)

In the postal and domestic logistics business segment, Japan Post Co., Ltd., a consolidated subsidiary of the Company, acquired the shares of Tonami Holdings Co., Ltd., through its consolidated subsidiary, JP Tonami Group Co., Ltd. Gains on negative goodwill arose as a result of the inclusion of Tonami Holdings Co., Ltd. and its subsidiaries and affiliates in the scope of consolidation.

The amount of gains on negative goodwill recorded as a result of this event was ¥8,808 million.

(Notes to Significant Changes in Shareholders' Equity)

Nine months ended December 31, 2024

(Cancellation of Treasury Stock)

The Company resolved, at the meeting of its Board of Directors held on March 27, 2024, to cancel treasury stock in accordance with the provisions of Article 178 of the Companies Act. The Company cancelled 254,809,200 shares of treasury stock, effective April 12, 2024. As a result, during the nine months ended December 31, 2024, capital surplus and treasury stock each decreased by ¥299,983 million. As this cancellation of treasury stock resulted in a negative balance of other capital surplus, the balance of other capital surplus was returned to zero and the corresponding negative amount was deducted from other retained earnings.

(Acquisition of Treasury Stock)

The Company resolved, at the meeting of its Board of Directors held on May 15, 2024, on the following matters concerning the acquisition of its treasury stock in accordance with Article 39, Paragraph 1 of the Company's Articles of Incorporation complying with Article 459, Paragraph 1, Item 1 of the Companies Act, and acquired treasury stock accordingly. As a result, during the nine months ended December 31, 2024, treasury stock increased by ¥254,119 million (172,701,200 shares).

Details of matters related to the acquisition

(1) Class of shares acquired:	Common stock of the Company
(2) Total number of shares to be acquired:	320,000,000 shares (maximum) (The ratio of the total number of shares to be acquired to the total number of shares issued, excluding treasury stock, will be 10.0%)
(3) Total value of shares to be acquired:	¥350,000 million (maximum)
(4) Acquisition period:	From May 16, 2024 to March 31, 2025
(5) Method of the acquisition:	Purchases through trading on the auction market of the Tokyo Stock Exchange, Inc.

Partly as a result of these actions, as of December 31, 2024, the balance of retained earnings was ¥6,009,579 million and the balance of treasury stock was ¥255,345 million.

Nine months ended December 31, 2025

(Cancellation of Treasury Stock)

The Company resolved, at the meeting of its Board of Directors held on March 28, 2025, to cancel treasury stock in accordance with the provisions of Article 178 of the Companies Act. The Company cancelled 233,305,400 shares of treasury stock, effective April 11, 2025. As a result, during the nine months ended December 31, 2025, capital surplus and treasury stock each decreased by ¥349,967 million.

(Acquisition of Treasury Stock)

The Company resolved, at the meeting of its Board of Directors held on May 15, 2025, on the following matters concerning the acquisition of its treasury stock in accordance with Article 39, Paragraph 1 of the Company's Articles of Incorporation complying with Article 459, Paragraph 1, Item 1 of the Companies Act, and acquired treasury stock accordingly. As a result, during the nine months ended December 31, 2025, treasury stock increased by ¥218,859 million (148,207,600 shares).

Details of matters related to the acquisition

(1) Class of shares acquired:	Common stock of the Company
(2) Total number of shares to be acquired:	250,000,000 shares (maximum) (The ratio of the total number of shares to be acquired to the total number of shares issued, excluding treasury stock, will be 8.4%)
(3) Total value of shares to be acquired:	¥250,000 million (maximum)
(4) Acquisition period:	From August 1, 2025 to March 31, 2026
(5) Method of the acquisition:	Purchases through the Off-auction Own Share Repurchase Trading system (ToSTNeT-3) and trading on the auction market of the Tokyo Stock Exchange, Inc.

(Reduction of the Amount of Capital Stock and Increase of the Amounts of Capital Reserve and Other Capital Surplus)

The Annual General Meeting of Shareholders held on June 25, 2025, approved a reduction of the amount of capital stock and an increase of the amounts of capital reserve and other capital surplus, which came into effect on July 31, 2025. Capital stock was reduced by ¥1,750,000 million, which was transferred in equal amounts of ¥875,000 million to capital reserve and other capital surplus.

Partly as a result of these actions, as of December 31, 2025, the balance of capital stock was ¥1,750,000 million, the balance of capital surplus was ¥1,399,484 million, the balance of retained earnings was ¥5,700,784 million, and the balance of treasury stock was ¥221,155 million.

(Notes on Going-Concern Assumption)

None

(Notes on Cash Flow Statements)

Consolidated statements of cash flows for the nine months ended December 31, 2025 have not been prepared. Depreciation and amortization (including amortization of intangible assets apart from goodwill) and amortization of goodwill for the nine months ended December 31, 2024 and 2025 are as follows.

	(Millions of yen)	
	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Depreciation and amortization	193,339	202,463
Amortization of goodwill	1,623	1,636

(Significant Changes in the Scope of Consolidation)

JP Tonami Group Co., Ltd., which was previously a non-consolidated subsidiary of the Company, has been included in the scope of consolidation from the three months ended June 30, 2025, due to an increase in materiality pursuant to the acquisition of shares of Tonami Holdings Co., Ltd. In total, 31 consolidated subsidiaries and 4 affiliates accounted for by the equity method of Tonami Holdings Co., Ltd. have been included in the scope of consolidation or the scope of application of the equity method.

JP Tonami Group Co., Ltd. changed its trade name from JWT Co., Ltd., effective July 1, 2025.

(Additional Information)

(Administrative Dispositions Relating to the Incidents of Unperformed Roll Calls by the Ministry of Land, Infrastructure, Transport and Tourism, and Related Matters)

On June 25, 2025, Japan Post Co., Ltd. (“Japan Post Co.”), a consolidated subsidiary of the Company, received administrative dispositions to revoke the permission for its general motor truck transportation business and an order to ensure the safety of transportation under the Motor Truck Transportation Business Act (Act No. 83 of 1989) from the Ministry of Land, Infrastructure, Transport and Tourism (MLIT) relating to the incidents of unperformed roll calls. Since June 26, 2025, Japan Post Co. has been unable to use vehicles of one ton or over in its general motor truck transportation business. On June 26, 2025, Japan Post Co. submitted a report as requested by the Ministry of Internal Affairs and Communications (MIC) in response to the incidents of unperformed roll calls. It also received further supervisory instructions under the Japan Post Co., Ltd. Act, including directives to ensure the provision of universal postal services, to safeguard customer convenience, and to steadily implement recurrence prevention measures.

In addition, on October 8, 2025, several post offices received administrative dispositions from MLIT ordering the suspension of the use of light four-wheel vehicles based on the Motor Truck Transportation Business Act (Act No. 83 of 1989). The post offices that received these dispositions will be unable to use some of their light four-wheel vehicles for the duration of the dispositions. It should also be noted that on February 10, 2026, Japan Post Co. received the final administrative dispositions notice related to the series of incidents of unperformed roll calls, based on the special audit of the post offices that serve as branch offices utilizing light four-wheel vehicles.

Some vehicles continue to be suspended based on the administrative dispositions, but Japan Post Co. will take appropriate steps to continue to provide mail and parcel services (such as Yu-Pack) properly and appropriately without inconveniencing customers.