

Summary of Business Results for the Second Quarter Ended December 31, 2025

[Japan GAAP] (Consolidated)

February 13, 2026

Company **&Do Holdings Co., Ltd.** Listed on the TSE
 Stock code 3457 URL: <https://www.housedo.co.jp/and-do/en/>
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Expected date of filing of semi-annual report: February 16, 2026

Expected starting date of dividend payment: -

Preparation of supplementary financial document: Yes

Holding of results briefing: Yes (for securities analysts and institutional investors)

(Rounded down to million yen)

1. Consolidated business results for the six months ended December 2025

(July 1, 2025 through December 31, 2025)

(1) Consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Six months ended Dec. 31, 2025	25,971	(27.7)	392	(75.5)	515	(70.6)	80	(93.0)
Six months ended Dec. 31, 2024	35,927	1.6	1,604	(25.7)	1,753	(16.3)	1,138	(18.9)

(Note) Comprehensive income:

Six months ended Dec. 31, 2025: 87 million yen (down 92.3%)

Six months ended Dec. 31, 2024: 1,142 million yen (down 19.1%)

	Net income per share	Diluted net income per share
	Yen	Yen
Six months ended Dec. 31, 2025	4.01	-
Six months ended Dec. 31, 2024	57.18	57.02

(2) Consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Dec. 31, 2025	68,942	17,637	25.6	882.90
As of Jun. 30, 2025	71,973	18,453	25.6	923.77

(Reference) Shareholders' equity:

As of Dec. 31, 2025: 17,630 million yen

As of Jun. 30, 2025: 18,434 million yen

2. Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Jun. 30, 2025	-	0.00	-	45.00	45.00
Fiscal year ending Jun. 30, 2026	-	0.00			
Fiscal year ending Jun. 30, 2026 (forecast)			-	46.00	46.00

(Note) Revisions to the most recently announced dividend forecast: None

3. Forecast of consolidated business results for the fiscal year ending June 2026

(July 1, 2025 through June 30, 2026)

										(% change from the previous corresponding period)				
		Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share				
		Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen				
Fiscal year ending Jun. 30, 2026		55,000	(15.0)	2,900	10.6	3,000	1.9	2,772	18.4	138.90				

(Note) Revisions to the most recently announced business forecast: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to preparation of the interim consolidated financial statements:
Yes

(3) Changes in accounting policies and accounting estimates, and restatements

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| 1) Changes in accounting policies associated with revision of accounting standards | : None |
| 2) Changes in accounting policies other than 1) | : None |
| 3) Changes in accounting estimates | : None |
| 4) Restatements | : None |

(4) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (treasury shares included)

As of Dec. 31, 2025	19,969,200 shares
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As of Jun. 30, 2025	19,956,800 shares
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2) Number of treasury shares at the end of the period

As of Dec. 31, 2025	594 shares
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As of Jun. 30, 2025	594 shares
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3) Average number of shares during the period (cumulative)

Six months ended Dec. 31, 2025	19,962,503 shares
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Six months ended Dec. 31, 2024	19,906,210 shares
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*** The current interim financial report is not subject to reviews by certified public accountants or auditing firms.**

*** Explanation regarding appropriate use of business forecasts and other special instructions**

(Caution concerning forward-looking statements)

Forecasts regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. The Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.