

FY2025/12

Financial Results

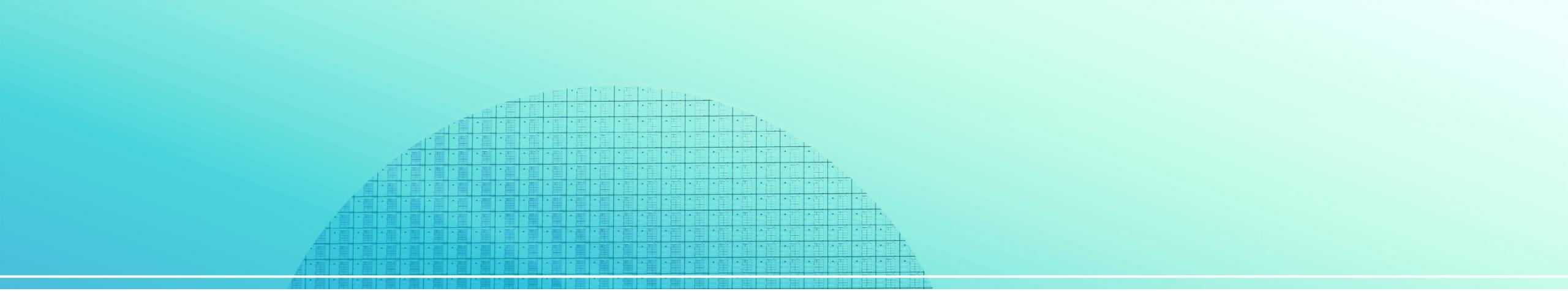


RS Technologies
February 13, 2026

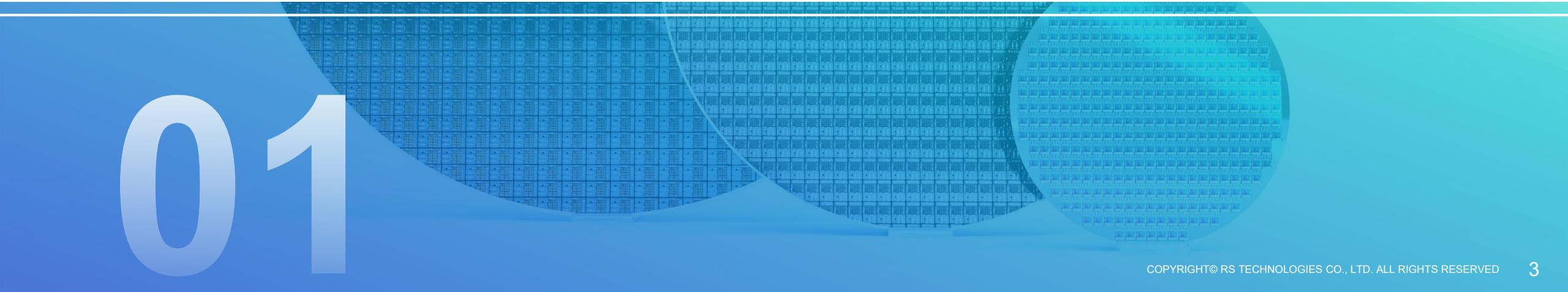
Prime Market 3445

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Summary of Financial Results for FY2025/12



01

Executive Summary for FY 2025



Sales
76,707 Million JPY
YoY +29.6%

Operating Income
14,281 Million JPY
YoY +8.9%

Ordinary Income
16,635 Million JPY
YoY +6.2%

Net Income
9,297 Million JPY
YoY △1.6%

- Net sales, operating income, and ordinary income for the fiscal year ended December 2025 reached record highs
- Net income attributable to the parent company was 9,297 million yen

(Negative goodwill due to acquisition of RSPDH was recorded in both the previous and this fiscal years, and if such negative goodwill is eliminated, an increase of 984 million JPY from the previous fiscal year)

Wafer Reclaimed

- Demand for reclaimed wafers in Japan and overseas is favorable, and the Sanbongi and Tainan plants were operating at full capacity.
- In 2026, the restart plan of Sanbongi Plant 7 is brought forward to meet even higher demand.

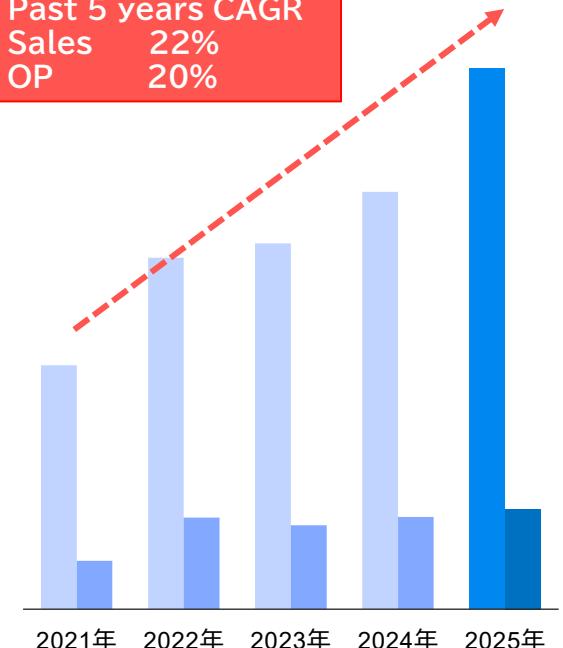
Prime Wafer

- Shipments of 8 inch wafers increased due to recovery in demand for power semiconductors
- Shipments of silicon components increased due to efforts to cultivate new customers
- In 2026, production capacity of 8 inch wafers will increase from 250K to 300K per month

Semiconductor-related

- Accelerated production of optical pickup modules at RSPDH contributed to higher sales and profits.
- In the energy business, RS Energy, a subsidiary in China, was newly established
- First commercial shipment of electrolyte for VRFB to storage facilities in Spain

Past 5 years CAGR
Sales 22%
OP 20%



Financial Results for FY 2025



| (Million JPY) | FY2024 | FY2025 | Year-on-Year | Difference |
|---|--------|---------------|--------------|------------|
| Net Sales | 59,200 | 76,707 | 29.6% | 17,507 |
| Cost of Sales | 39,820 | 53,122 | 33.4% | 13,302 |
| Gross Profit | 19,380 | 23,585 | 21.7% | 4,205 |
| SGA | 6,271 | 9,303 | 48.3% | 3,032 |
| Operating Income | 13,108 | 14,281 | 8.9% | 1,173 |
| Non-operating Income | 3,392 | 3,766 | ① 11.0% | 374 |
| Non-operating Expense | 833 | 1,412 | ② 69.5% | 579 |
| Ordinary Income | 15,668 | 16,635 | 6.2% | 967 |
| Net income attributable to owners of parent | 9,446 | 9,297 | △1.6% | △149 |
| Net Income per share (yen) | 358.21 | 351.40 | △1.9% | △6.8 |

Supplementary Comment

①

Subsidy income (Gritek)
JPY 1.1 billion → JPY 2.1 billion

②

Foreign exchange gain
JPY 726 million → JPY 0

③

Foreign exchange loss
JPY 0 → JPY 88 million

• Year-on-year trend is improving due to the weaker yen
Foreign exchange loss Q3: JPY 462 million → JPY 88 million

Equity in investment loss

(SGRS, 12 inch prime wafer business in China)

JPY 685 million → JPY 1 billion

• This is an investment phase that anticipates business growth. Despite an increase in investment loss, the business is progressing steadily.
• Capital increase for capital investment in January 2025
As a result, our company's equity ratio increased.

Financial Results for FY2025 Segment Trends



- In the Wafer Reclaimed Business, sales and profit increased year on year due to an increase in production volume
- Although the average unit price of 8-inch wafers declined, sales of prime wafers increased as production volumes increased due to market recovery.
- In the Semiconductor related Equipment & Materials Business, sales and profit increased year on year due to the addition of sales from the RSPDH business.

(million JPY)

| | Wafer Reclaimed Business | | Prime Wafer Business | | Semiconductor-related Equipment & Materials Business | | Other adjustments | | Consolidated total | |
|-------------------------|--------------------------|---------|----------------------|---------|--|---------|-------------------|-----|--------------------|--------|
| | | YoY | | YoY | | YoY | | YoY | | YoY |
| Sales | 27,529 | +15.7% | 20,893 | +2.2% | 30,469 | +87.1% | △2,185 | — | 76,707 | +29.6% |
| Operating Income | 10,167 | +12.2% | 4,159 | △12.3% | 1,624 | +83.7% | △1,669 | — | 14,281 | +8.9% |
| Operating Margin | 36.9% | △ 1.2pt | 19.9% | △ 3.3pt | 5.3% | △ 0.1pt | — | — | 18.6% | △3.5pt |

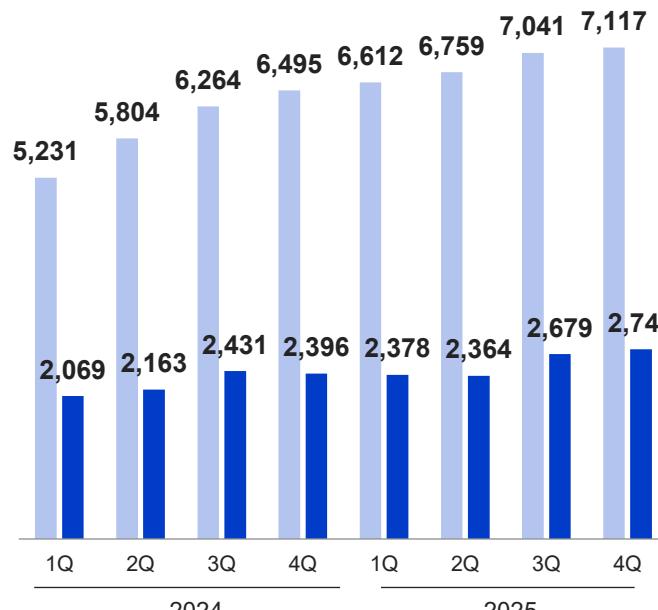
Quarterly Results for the FY2025



- In the wafer reclaimed business, due to favorable demand conditions, the Sanbongi and Tainan plants were operating at full capacity, maintaining a high operating margin.
- In the prime wafer business, despite an increase in shipment volume due to expanded sales of silicon components to Chinese customers, a decline in unit price had an impact on profit.
- Sales in the semiconductor related equipment and materials business was mainly contributed by RSPDH.

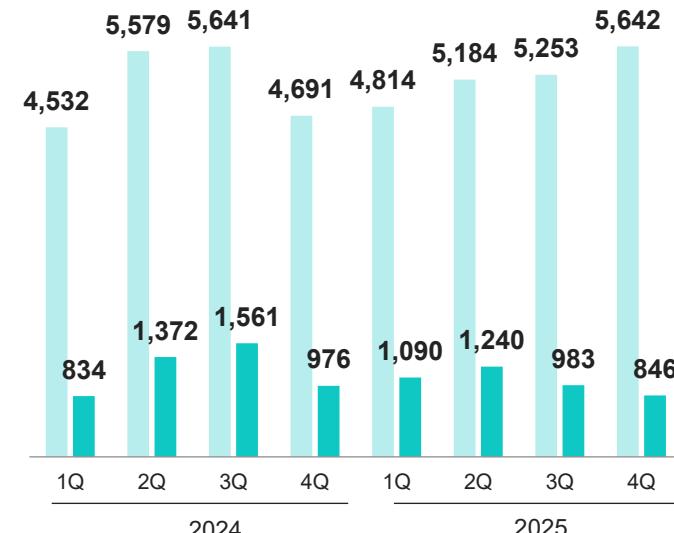
Wafer Reclaimed Business

Sales Operating Income (Million JPY)



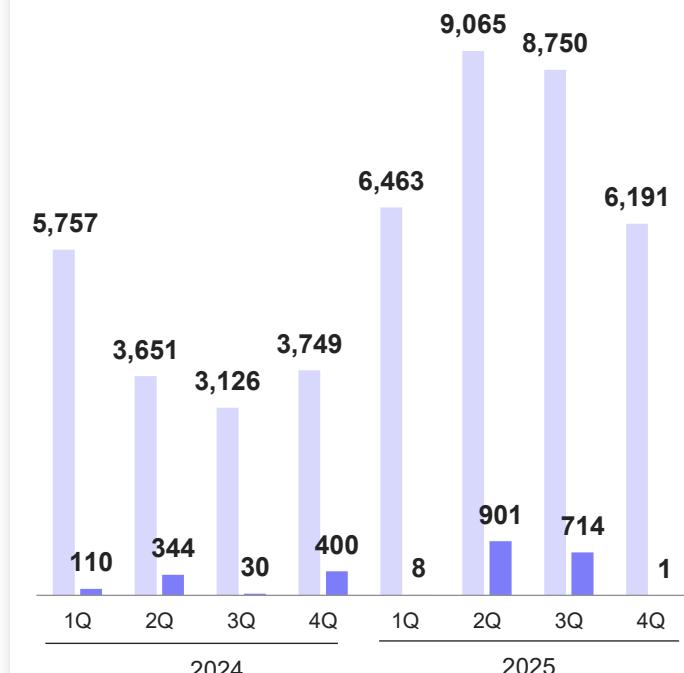
Prime Wafer Business

Sales Operating Income (Million JPY)



Semiconductor-related Equipment and Materials

Sales Operating Income (Million JPY)



Balance Sheet (BS) & Cash Flow Statement (CS)



Consolidated BS

| | FY2024 | FY2025 |
|---|----------------|----------------|
| Current Assets | 124,894 | 135,354 |
| Cash and Deposits | 85,224 | 96,771 |
| Notes and accounts receivable-trade | 23,417 | 22,322 |
| Merchandise and finished goods | 6,678 | 5,677 |
| Fixed assets | 57,252 | 69,867 |
| tangible fixed assets | 45,575 | 49,485 |
| intangible fixed assets | 689 | 669 |
| Investments and other assets | 10,987 | 19,712 |
| Total Assets | 182,146 | 205,222 |
| Current liabilities | 34,804 | 31,286 |
| Notes and accounts payable | 8,302 | 9,890 |
| Interest-bearing debt | 9,364 | 7,300 |
| non-current debt | 11,794 | 20,605 |
| Interest-bearing debt | 2,915 | 16,140 |
| Total liabilities | 46,598 | 51,891 |
| Net Asset | 135,548 | 153,331 |
| Total liabilities and net assets | 182,146 | 205,222 |
| DER | 0.20x | 0.32x |
| Net D/E | △0.55x | △0.51x |

Consolidate CS

| | FY2024 | FY2025 |
|--|--------|----------------|
| cash flows from operating activities | 13,143 | 14,836 |
| cash flows from investing activities | △6,630 | △15,223 |
| cash from financing activities | 1,964 | 10,302 |
| Net effect of exchange rates changes | 5,637 | 2,213 |
| Net (decrease)/increase in cash and cash equivalents | 14,114 | 12,128 |
| Cash and Cash Equivalents at beginning of year | 69,645 | 83,759 |
| Cash and Cash equivalents at the end of year | 83,759 | 95,888 |



Medium-Term Management Plan

02

Overview of the Medium-Term Management Plan (2026-2028)



- Positioning the next 3 years as a focused investment phase to accelerate growth, investing heavily in the wafer reclaimed business
- Expecting growth from 2027 onward, including M&As etc

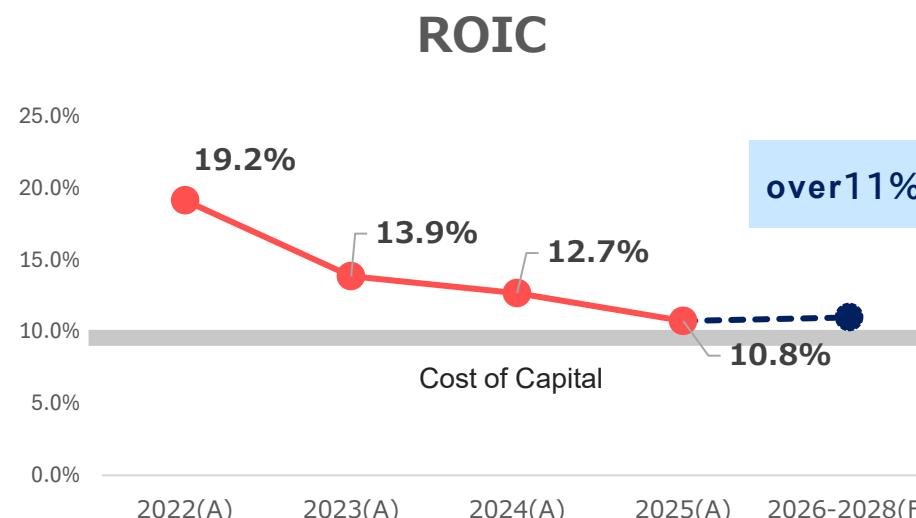
| (Million JPY) | FY2024(A) | FY2025(A) | FY2026(F) | FY2027(F) | FY2028(F) |
|-------------------------|---------------|---------------|---------------|----------------|----------------|
| Sales | 59,200 | 76,707 | 84,000 | 105,000 | 115,000 |
| Operating Income | 13,108 | 14,281 | 15,400 | 17,500 | 19,000 |
| <i>Operating Margin</i> | 22.1% | 18.6% | 18.3% | 16.7% | 16.5% |
| Ordinary Income | 15,668 | 16,635 | 17,200 | 19,000 | 20,000 |
| Ordinary Margin | 26.5% | 26.4% | 20.5% | 18.1% | 17.4% |
| Net Profit | 9,446 | 9,297 | 10,000 | 11,500 | 13,000 |

| | | | |
|-------------|-------|-------|--------------|
| ROIC | 12.7% | 10.8% | 11%以上 |
| ROE | 15.2% | 12.5% | 13%以上 |

Analysis and evaluation (capital profitability and cost of capital)



- At present, we are in the investment phase and the return on capital is declining. However, we aim to improve ROIC by monetizing large-scale investments mainly in reclaimed wafers and improving capital efficiency.

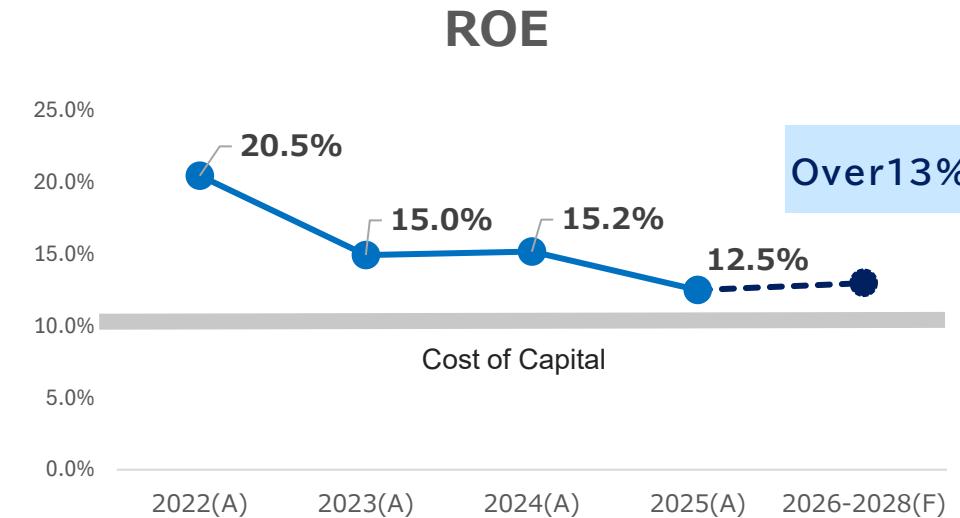


* $\text{ROIC} = \text{NOPAT} / \text{invested capital (shareholders' equity + interest bearing debt average)}$

WACC | **9.0 %**

* $\text{WACC} = \text{Cost of equity} \times \text{Shareholder equity} / (\text{invested capital}) + \text{Cost of debt} \times \text{interest-bearing debt} / (\text{invested capital}) \times (1 - \text{effective tax rate})$, using the average value for the past two years in our company

*Capital used as the denominator for ROIC was changed from (shareholders' equity + interest-bearing debt) to (equity + interest-bearing debt). The denominator for ROE calculation was unified to the average of shareholders' equity at the beginning and end of the period in accordance with the Annual Securities Report.



* $\text{ROE} = \text{Net Income Attributable to Parent} / \text{Equity Average}$

Cost of Equity | **10.5 %**

*Cost of equity = 10.5% calculated based on risk-free rate + beta value x risk premium

Initiatives to Improve Return on Capital (Cash Allocation)



- Accelerate growth investment in our company's highly profitable reclaimed wafer business to maximize operating CF

Sale of a portion of overseas subsidiary's shares

Maximize operating cash flow mainly by expanding production capacity of reclaimed wafers

Make effective use of cash and execute continuous investment

**Sales of Shares
3.4 billion JPY**

Cumulative operating cash flows for 3 years (2026-2028)
53 billion JPY

Net Cash (2025)
73.3 billion JPY

Cash-in-Flow

Shareholders' return

7.5billion JPY

(including GRITEK and others dividend)
(2026-2028)

Strategic Investment
36.5 billion JPY
(2026-2028)

Capital Investment in existing business
57 billion JPY
(2026-2028)

Business Continuity Working Capital
28.7 billion JPY



Cash-out-Flow

Stable and continuous returns to shareholders

- Continuous dividend increase and improvement of dividend payout ratio

Accelerate business growth through M & A

- Capture businesses that can create synergies with our company, particularly in the semiconductor-related business
- Expand into new overseas markets (Europe, America, Southeast Asia, etc.)
- Invest in new business

Investment in high-profit business (reclaimed wafers)

- Reclaimed wafer plant capital investment (Japan, Taiwan, China): 40.5 billion JPY
- Reclaimed wafer R&D for cutting-edge applications: 2.7 billion JPY
- 8 inch prime wafer capital investment: 3.8 billion JPY
- Self-consumption solar power plant : 4 billion JPY
- Capital investment in renewable energy business: 6 billion JPY

Initiatives to Improve Return on Capital (Large investment in reclaimed wafers)



- Accelerate investment in the highly profitable wafer reclaimed business over the next 3 years to further increase market share and earnings
- Reopen Sanbongi Plant No. 7 and acquire Tainan Plant No. 2 to increase cumulative production capacity to approximately 1.2 million wafers per month by 2028

<Sanbongi Plant (Japan)>

- Construction of Plant 7 capable of producing 170K per month
- Plan to improve production efficiency through advanced equipment and automation at Plant 7

<Tainan Plant (Taiwan)>

- Acquisition of Plant 2 to meet increasing demand in Taiwan
- Construction of Plant 2 to produce 200K per month by 2028 and 300K per month by 2030

<China Plant (China)>

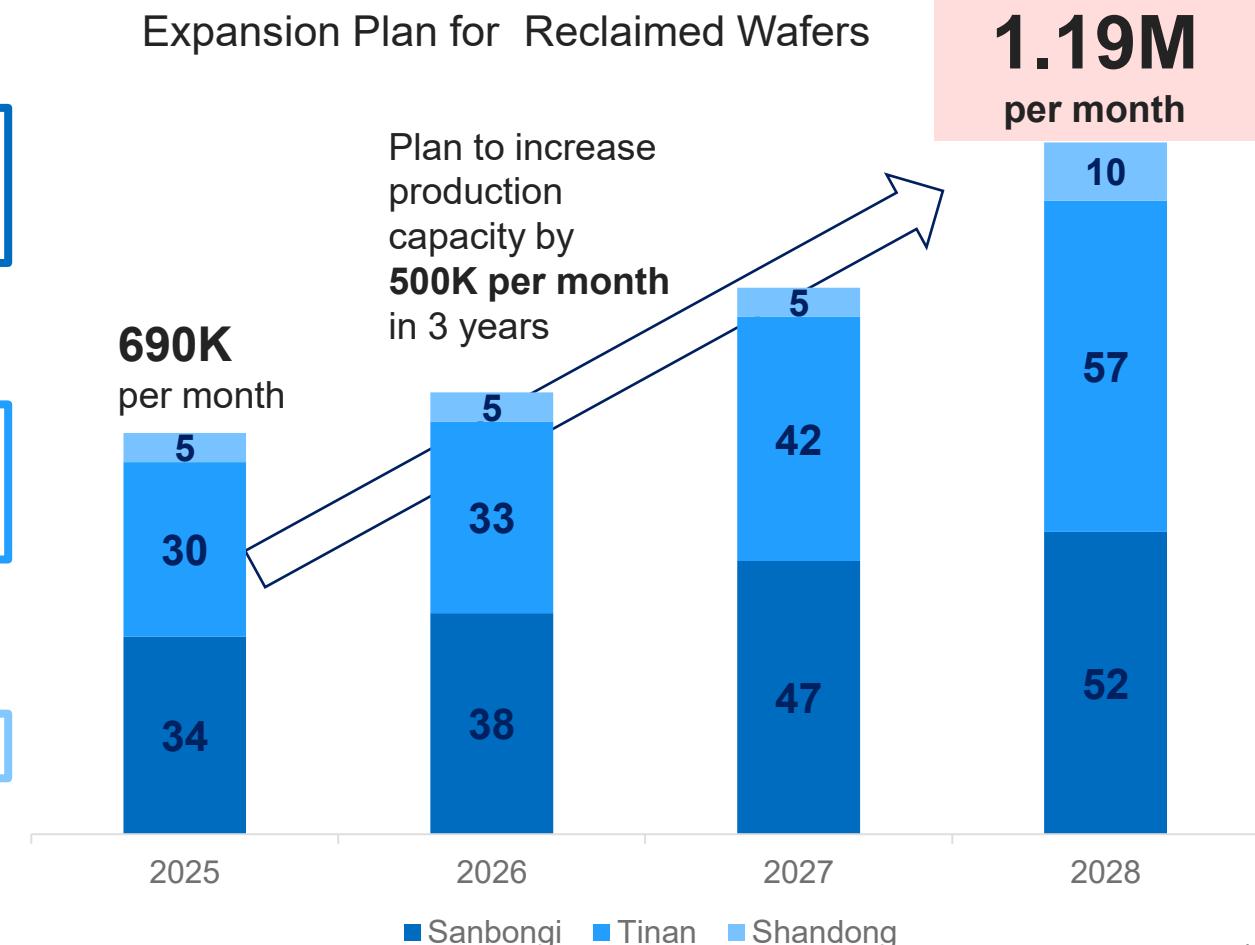
- Plan to achieve monthly production of 100K per month by 2028

Expansion Plan for Reclaimed Wafers

1.19M
per month

Plan to increase production capacity by **500K per month** in 3 years

690K
per month



Capital Investment Plan: Reclaimed Wafer Business



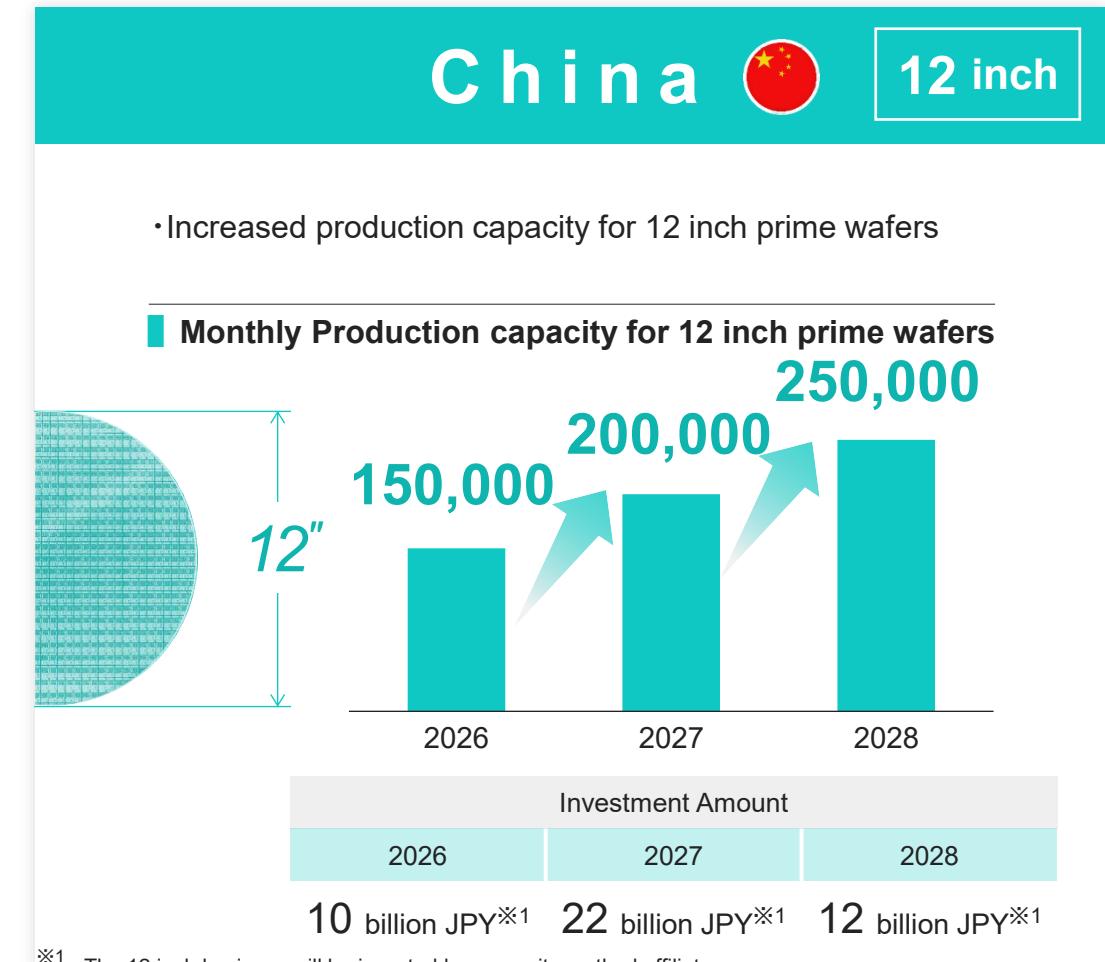
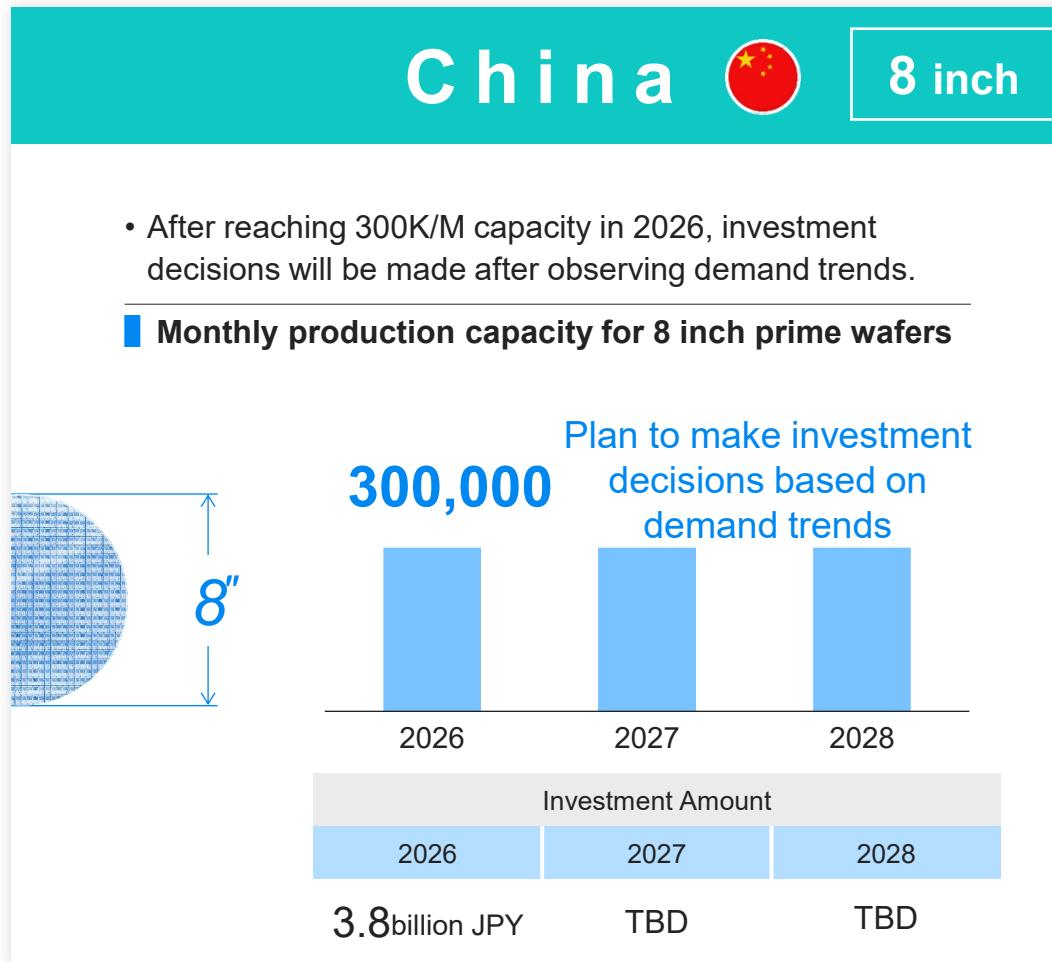
- Major investments to capture global semiconductor demand at 3 sites in Japan, Taiwan, and China by 2028
- Establish monthly production capacity of 1.19 million wafers to further expand market share



Capital Investment Plan: Prime Wafer Business



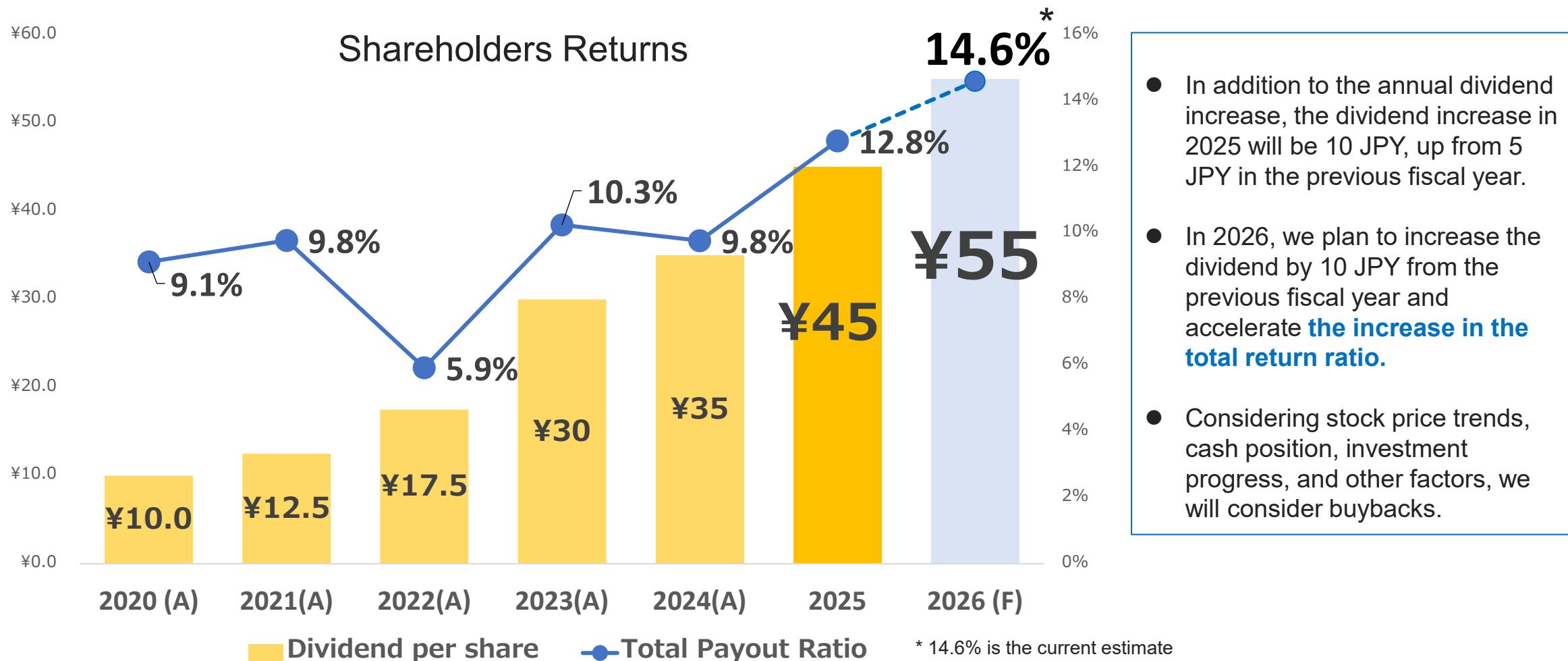
- Production capacity for 8 inch prime wafers will reach 300K per month in 2026
- Production capacity for 12 inch prime wafers will increase to 250K per month 2028



Initiatives to Improve Return on Capital (Shareholders Return)



The dividend per share for fiscal 2025 was ¥45, an increase of ¥10 from ¥35 in the previous fiscal year (payout ratio 12.8%). The dividend per share for fiscal 2026 is assumed to be ¥55



- We plan to increase the number of interviews with investors and promote IR activities that lead to increased corporate value.

◆ Directors' involvement in investor relations activities

- To deepen understanding of management policies and strategies proactively set up opportunities for directors to engage in dialogue with investors

◆ Strengthening overseas investor relations

- Strengthened overseas investor relations in line with increased number of meetings with overseas investors (Non-deal roadshow in Europe in 2024)
- By simultaneous disclosure of financial results and timely disclosure information in English and enhancement of website in English, eliminate information asymmetry between Japanese investors and overseas investors

◆ Approach to individual investors

- Active participation in IR fairs, seminars, and other events to expand presence to individual investors



RS Technologies's Targeting Business Portofolio



M & A Target



- M & A to Expand Business Scale
- M & A target area including semiconductors, energy, and new businesses

<M&A Target Area>



<Investment Criteria>

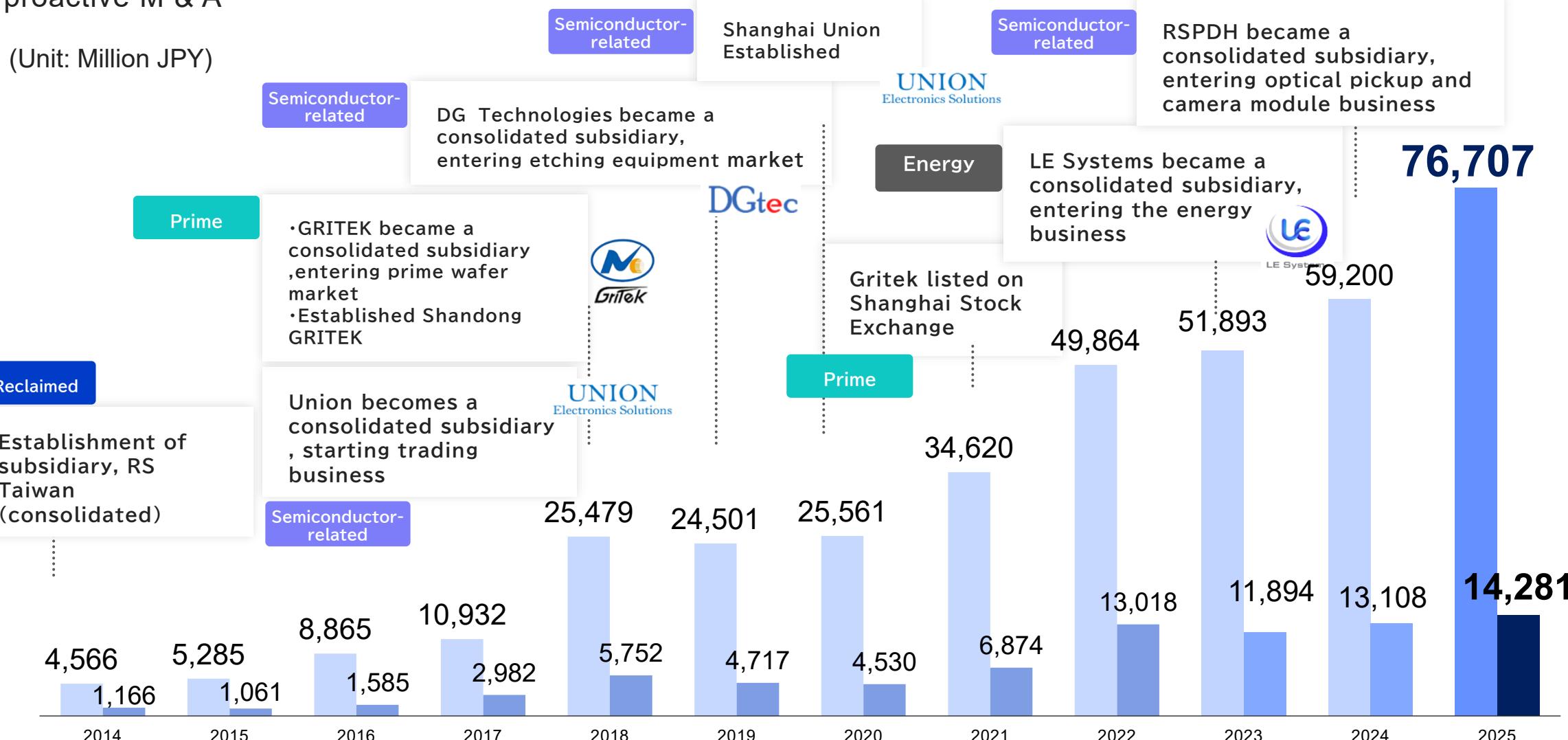
- ◆ Investment standard (hurdle rate) ≈ 14~20%
- ◆ Selection of target company focusing on Synergies
- ◆ Selection of markets with growth potential for new businesses

M&A Record and Sales Trend



Achieved a CAGR of 29.2% in sales and 27.4% in operating income through a growth strategy centered on proactive M & A

(Unit: Million JPY)





Company Profile

03



- **Top company** in the reclaimed wafer business with a global market share of 31% ^{*1}
- Entered the prime wafer business through a joint venture with a Chinese central company ^{*2}
- Expand business into areas where business synergies can be expected through M & A

| | |
|--------------------------|---|
| Company name | RS Technologies, Co.,Ltd. |
| Establishment | December 10, 2010 |
| Management Philosophy | “Respect the global environment, earn the trust of people, be creative and challenge ourselves” |
| Business Profile | <ul style="list-style-type: none"> • Reclaiming silicon wafers • Manufacturing and sales of prime silicon wafers • Manufacturing and sales of consumable materials for semiconductor manufacturing equipment • Sales of scanning acoustic tomograph (SAT) • Sales of electronic components |
| Head office | NT Building 1-47-1 Ohi, Shinagawa-ku, Tokyo, JAPAN |
| Manufacturing Facilities | Miyagi, Ibaraki, Taiwan (Tainan), China (Dezhou), Fukushima |
| Capital | 5,680 million yen (as of the end of December 2025) |
| President and CEO | Nagayoshi Ho |

Main Subsidiary

| | |
|--|---|
| GRINM Semiconductor Material Co., Ltd.(GRITEK) | Registered Capital RMB 1 billion |
| RSTEC Semiconductor Co., Ltd | Investment ratio 40.21% ^{*3} |
| DG Technologies Co., Ltd. | Listed Shanghai Stock Exchange STAR market |
| Union Electronics Solutions Co., Ltd. | Capital NT \$300 million |
| LE System Co., Ltd. | Investment ratio 100% |
| RS Precision Devices(Huizhou) Co.,Ltd | Capital 100 million yen |
| | Investment ratio 100% |
| | Capital 27 million yen |
| | Investment ratio 100% |
| | Capital 30 million yen |
| | Investment ratio 100% |
| | Capital RBM 555 million |
| | Investment ratio 100% |

*1 Estimated by our company based on SEMI data

*2 State-owned enterprises subject to management and supervision by the central government

*3 As of the end of December 2025

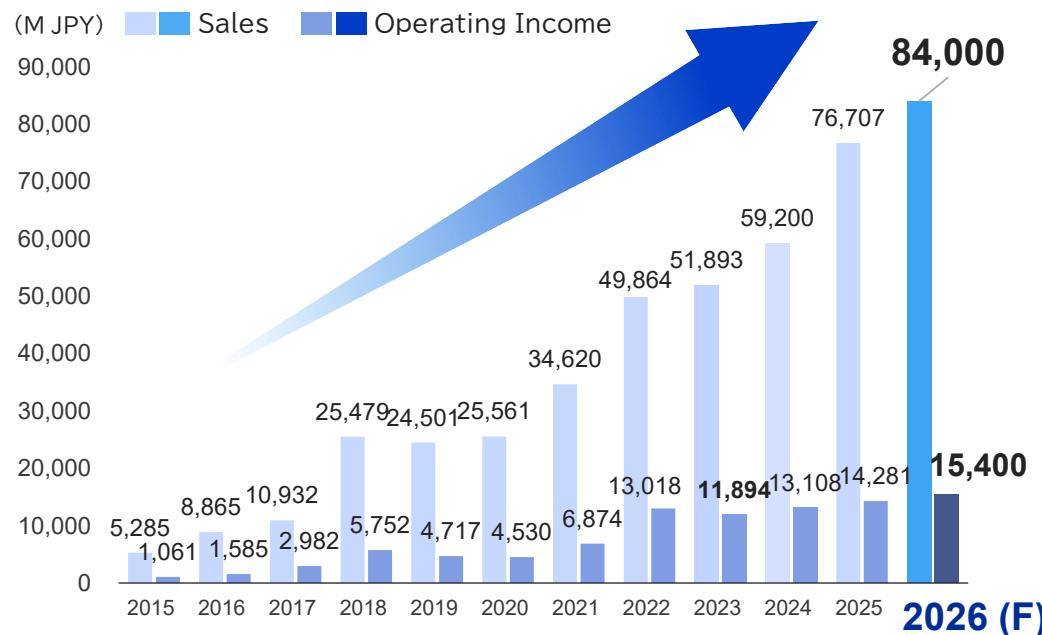
- Since its establishment, RST has firmly established itself as the world's leading company in the reclaimed wafer business. In 2018, RST became a comprehensive wafer manufacturer by making a major Chinese prime wafer manufacturer a consolidated subsidiary.

| | | | |
|------|------|--|-----------|
| 2010 | Dec. | RS Technologies Co., Ltd. was established with the main business of reclaimed wafer. | Reclaimed |
| 2014 | Feb. | Established RSTEC Semiconductor Taiwan Co., Ltd. (consolidated subsidiary) in Taiwan | Reclaimed |
| 2015 | Mar. | Listed on Tokyo Stock Exchange "Mothers Market" | |
| 2016 | Sep. | RST transferred to "the First Section" of the Tokyo Stock Exchange | |
| 2018 | Jan. | Chinese prime wafer manufacturer, GRINM Semiconductor Material Co., Ltd. (GRITEK) became a consolidated subsidiary of RST | Prime |
| 2018 | May | Acquired 100% shares of Union Electronics Solution Co., Ltd. | Semi |
| 2018 | Aug. | Established Shandong GRIMN Semiconductor Materials Co., Ltd. (Shandong GRITEK), A consolidated subsidiary of GRITEK. | Prime |
| 2019 | Jan. | Acquired 100% shares of DG Technologies Co., Ltd. | Semi |
| 2020 | Feb. | Established Shanghai Union Semiconductor Co., Ltd. (Shanghai Union) | Semi |
| 2022 | Apr. | Transferred from the First Section of the Tokyo Stock Exchange to the "Prime Market" Establishment of Nomination and Compensation Committee | |
| 2022 | Nov. | GRITEK listed on Shanghai Stock Exchange (STAR market) | Prime |
| 2023 | Dec. | Established LE System Co.,Ltd, manufacturer of electrolyte for vanadium redox flow batteries (VRFB) | Energy |
| 2024 | Dec. | Established RS Precision Devices (Huizhou) Co., Ltd. (RSPDH), manufacturer of optical pickup | Semi |

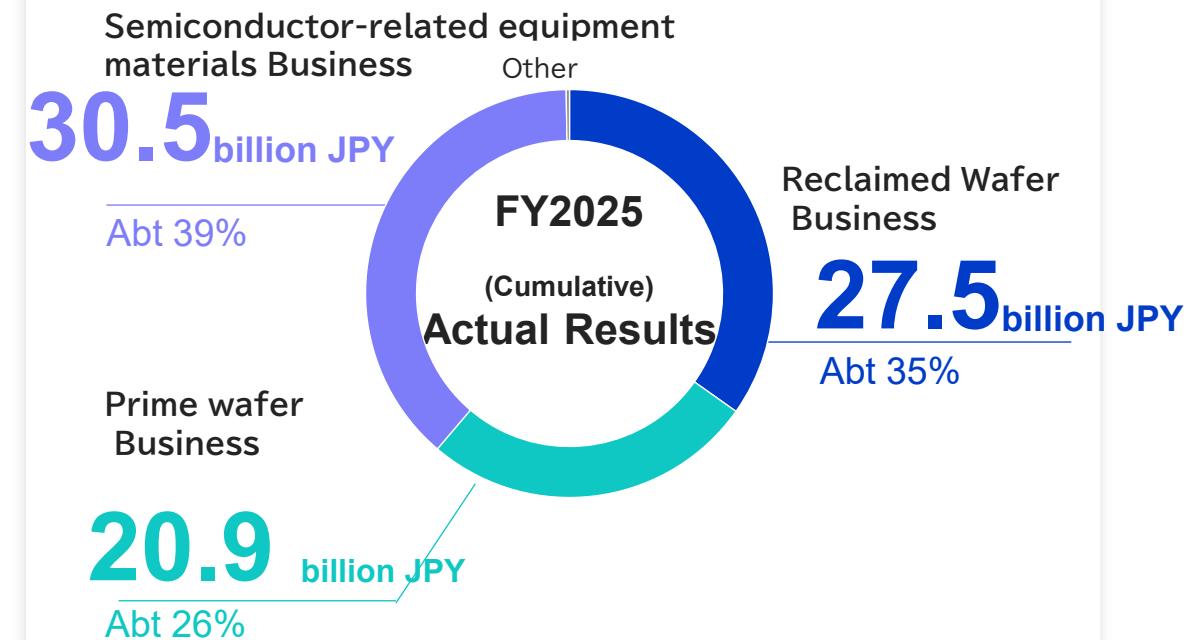
| | |
|-----------|--|
| Reclaimed | Reclaimed Wafer Business |
| Prime | Prime Wafer Business |
| Semi | Semiconductor-related Equipment and Materials Business |
| Energy | Renewable energy related |

- RST became comprehensive wafer manufacturers with the Reclaimed Wafer Business and Prime Wafer Business
- Expansion of business areas as Semiconductor-related equipment and materials Business
- No1 in global market share in reclaimed wafer business, and development of prime wafer business mainly in China

Consolidated net sales and operating income



Net sales by segment

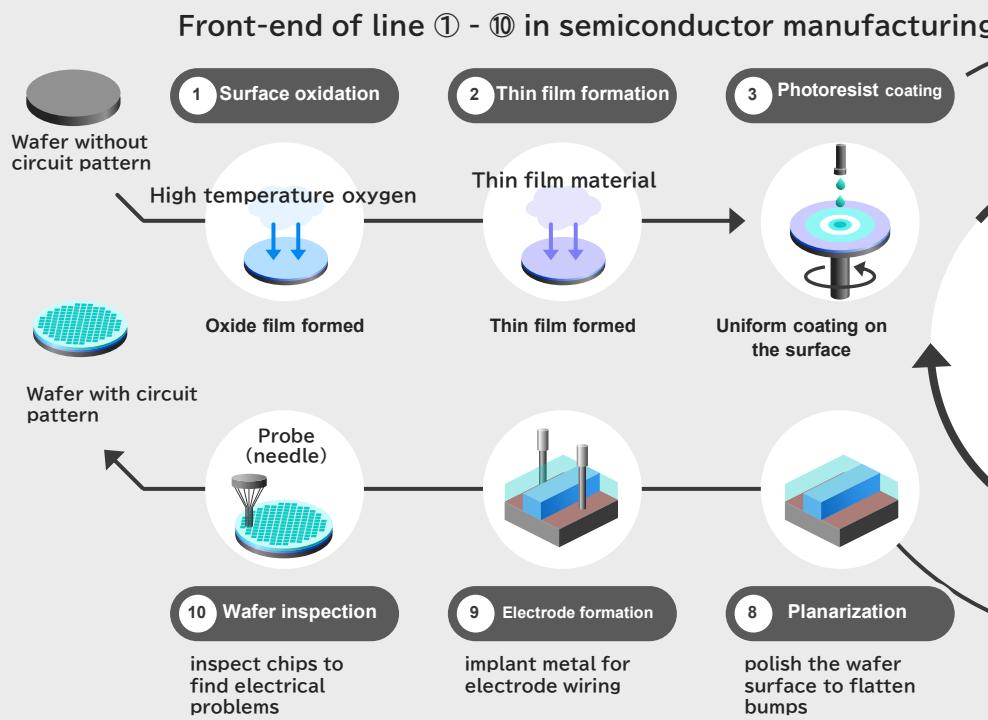


What Reclaimed Wafer is



- Reclaimed wafers are wafers that have been reclaimed from test wafers used in the process of semiconductor manufacturing.
- Reclaimed wafers are used repeatedly by our customer. With our technology, RST can reclaim test wafers more than 10 times, helping to **reduce costs** for our customers, semiconductor manufacturers and **executing eco-friendly business model**.

■ Semiconductor Manufacturers



■ RS Technologies (RST)

Used in almost all processes

- Monitor Wafer
 - application: process and processing accuracy evaluation
- Dummy Wafer
 - application: precision processing stability improvement

RST **reclaims** the used test wafers for and returns to semiconductor manufacturers

Wafer Reclamation

Wafer reclamation is essential for manufacturing semiconductors

collecting used test wafers

Shipment

Reclaim customer's assets

Wafer Reclaimed Business



- Achieve continued growth as a global supplier in the reclaimed wafer industry

Market Characteristics

Continued growth in the semiconductor industry

The global semiconductor market is expected to reach **USD 1 trillion** by 2029, growing at a CAGR of approximately 8% from 2025 to 2030*¹



*1 Source: "Semiconductor Market Forecast" by SEMI Japan

Resilient to economic fluctuations

- Used by various applications such as the start-up of semiconductor manufacturing equipment
- When customers become more cost-conscious during a recession, the amount of Reclaimed wafers' input increases
⇒ **Less susceptible to the silicon cycle**

The reclaimed wafer business is expected to grow more in the future

Results

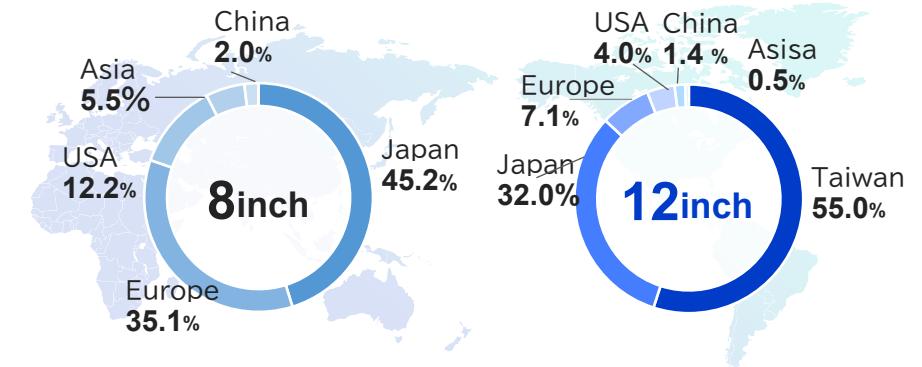
Performance Trends (Reclaimed Wafer Business)

- Achieve significant growth by expanding production capacity and increasing the manufacturing sites



Shipping Regions

Securing a wide range of shipping destinations in Japan, Taiwan, Europe and North America



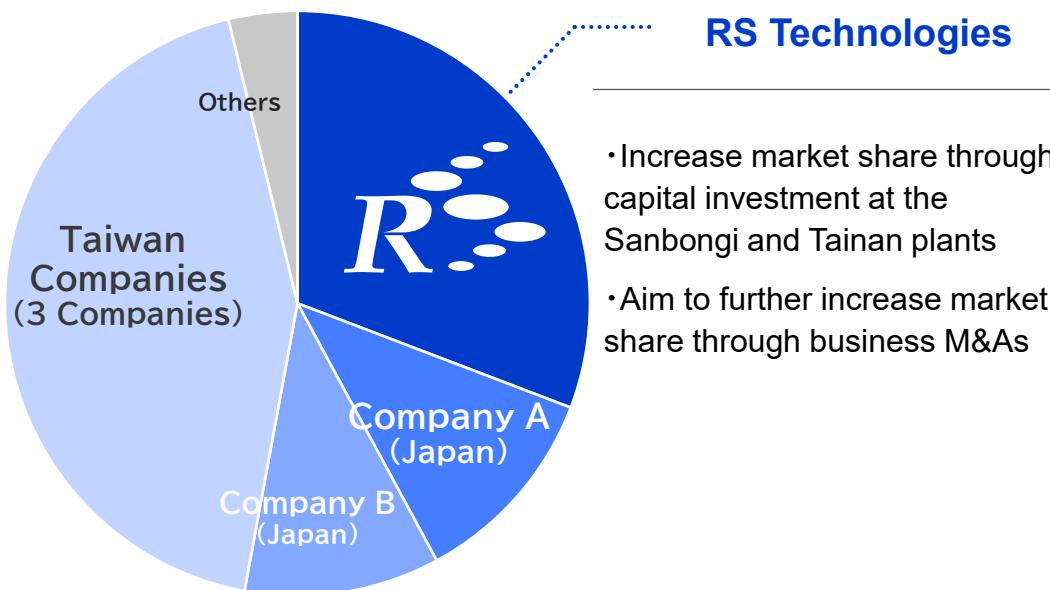
RS Technologies' market share in reclaimed wafer market



Global Market Share of Reclaimed Wafers

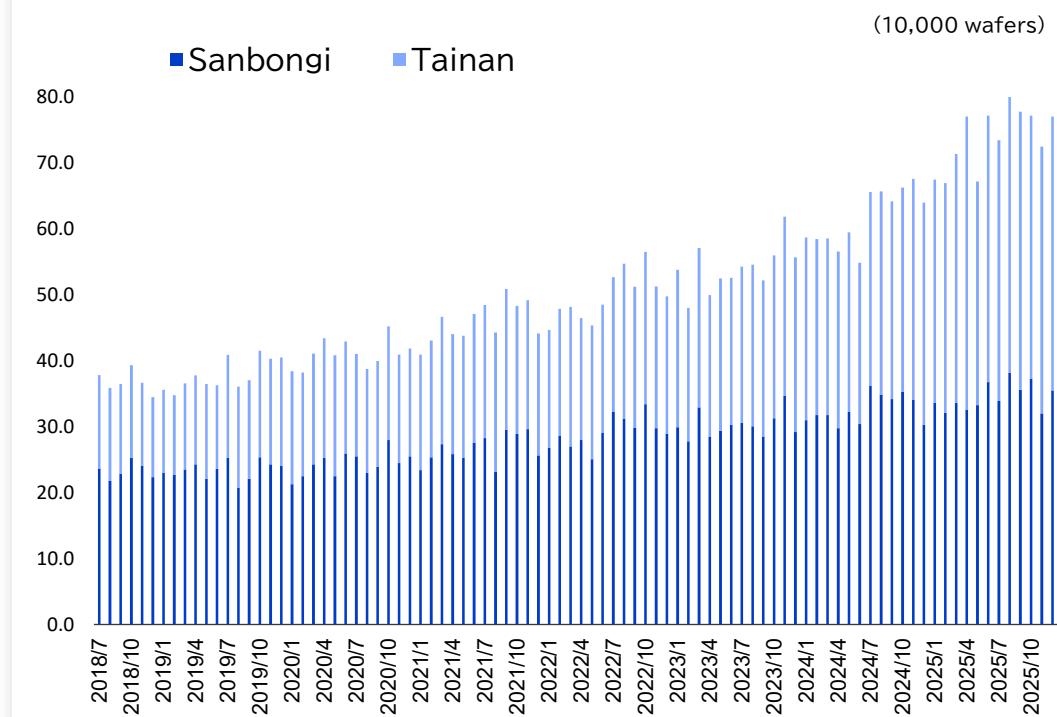
■ RST's Global Market Share in 12 inch Reclaimed Wafer Market

Global Market Share No.1 (about 31%)

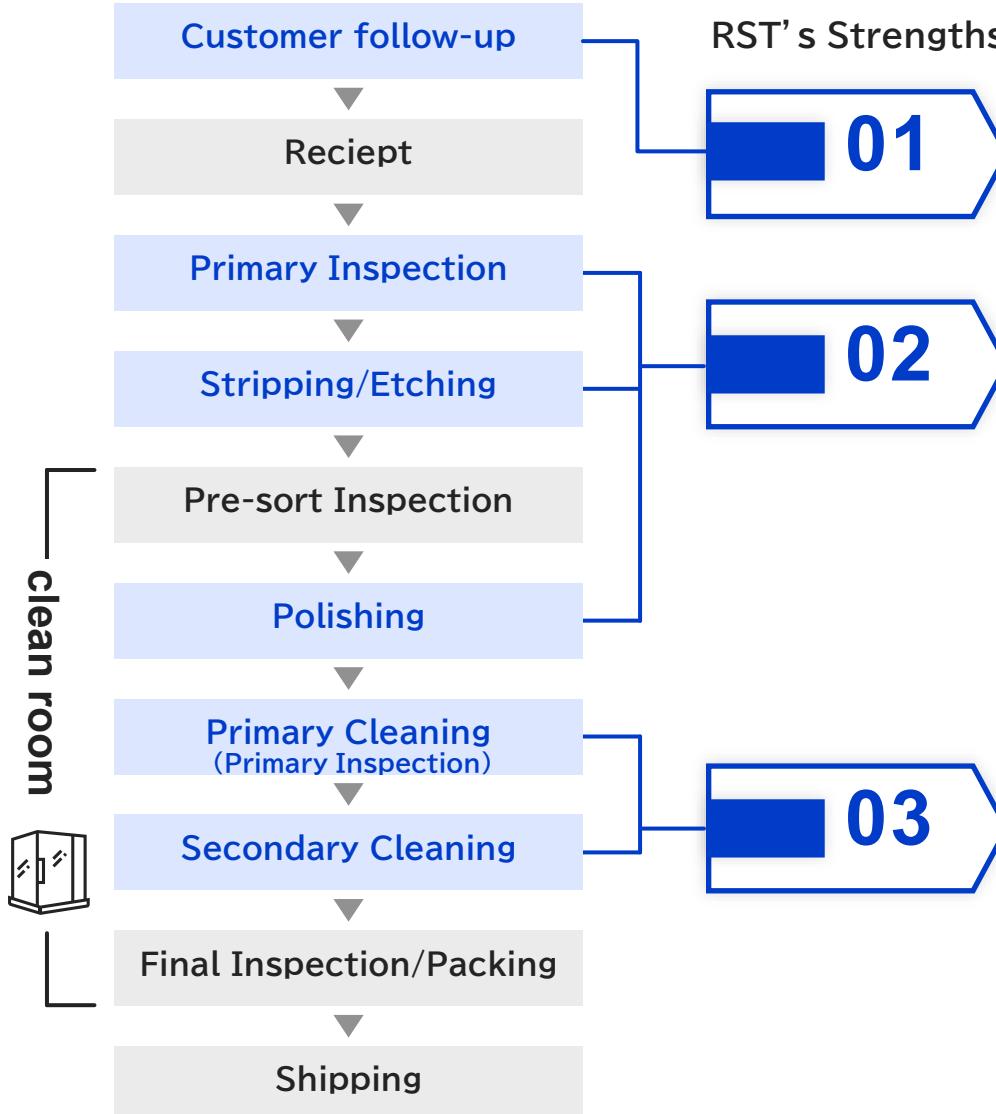


Shipments at the Sanbongi Plant and Taiwan Plant

■ Trends in the number of 12 inch wafers shipped at the Sanbongi Plant and Taiwan Plant



Reclaimed Wafer Business (1)



Identify exact needs through direct sales system

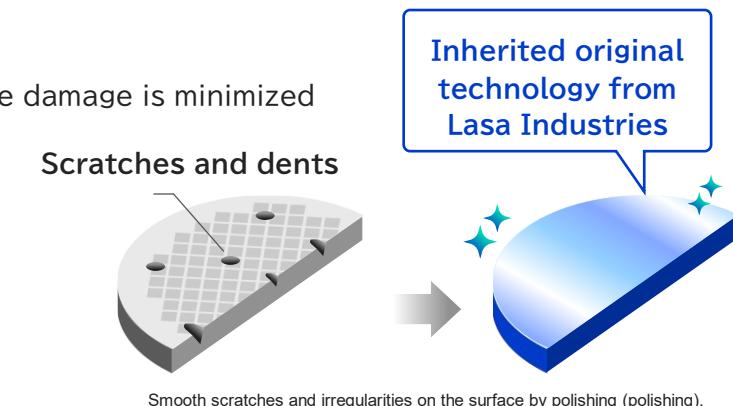
Communicate directly with all customers
Make it possible to reduce SGA cost by handling only from Tokyo headquarters

Strip off all filims

Due to chemical treatment, surface damage is minimized

Increase the number of
reclamation

More cost reduction possible



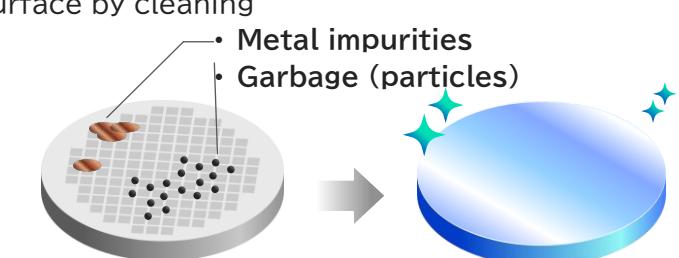
Remove metal impurities

Remove fine dust and dirt from wafer surface by cleaning

+

Removal of metal impurities

Especially, strong in decontamination
and removal of copper (Cu)



Demand for Reclaimed Wafers: **New** 12 inch semiconductor Plants

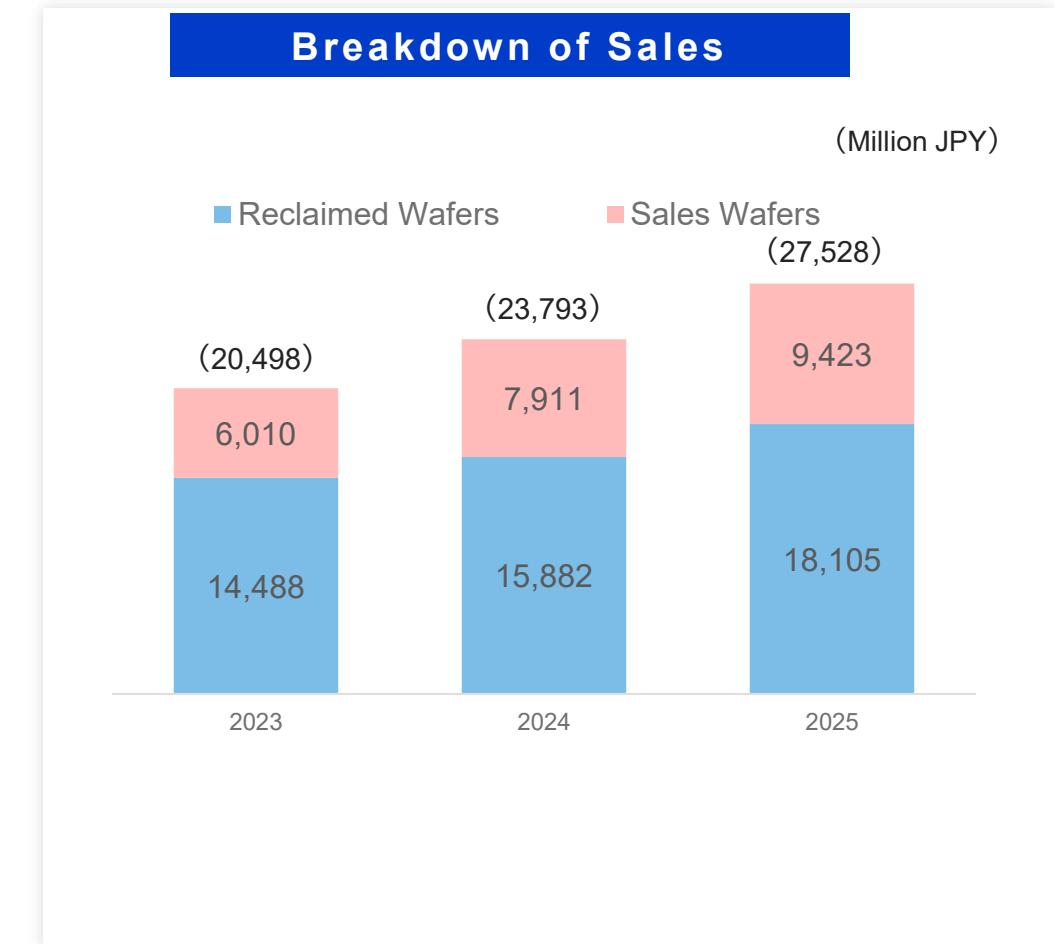
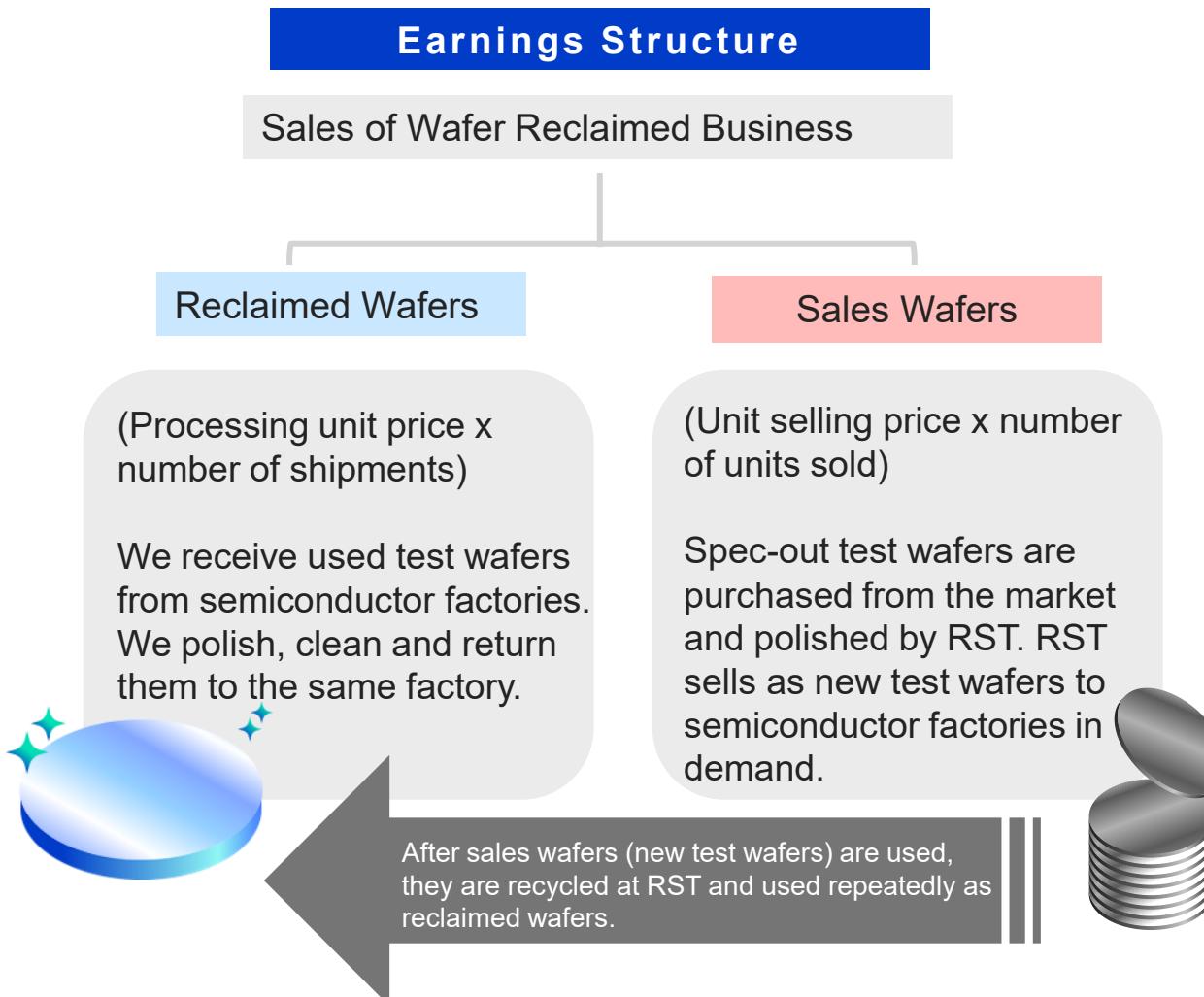
- In the global market, new 12 inch semiconductor plants are under construction in China, Europe, the United States and Japan.
- RST meets new demand for reclaimed wafers through capital investment in Japan, Taiwan and China.



Sales Structures



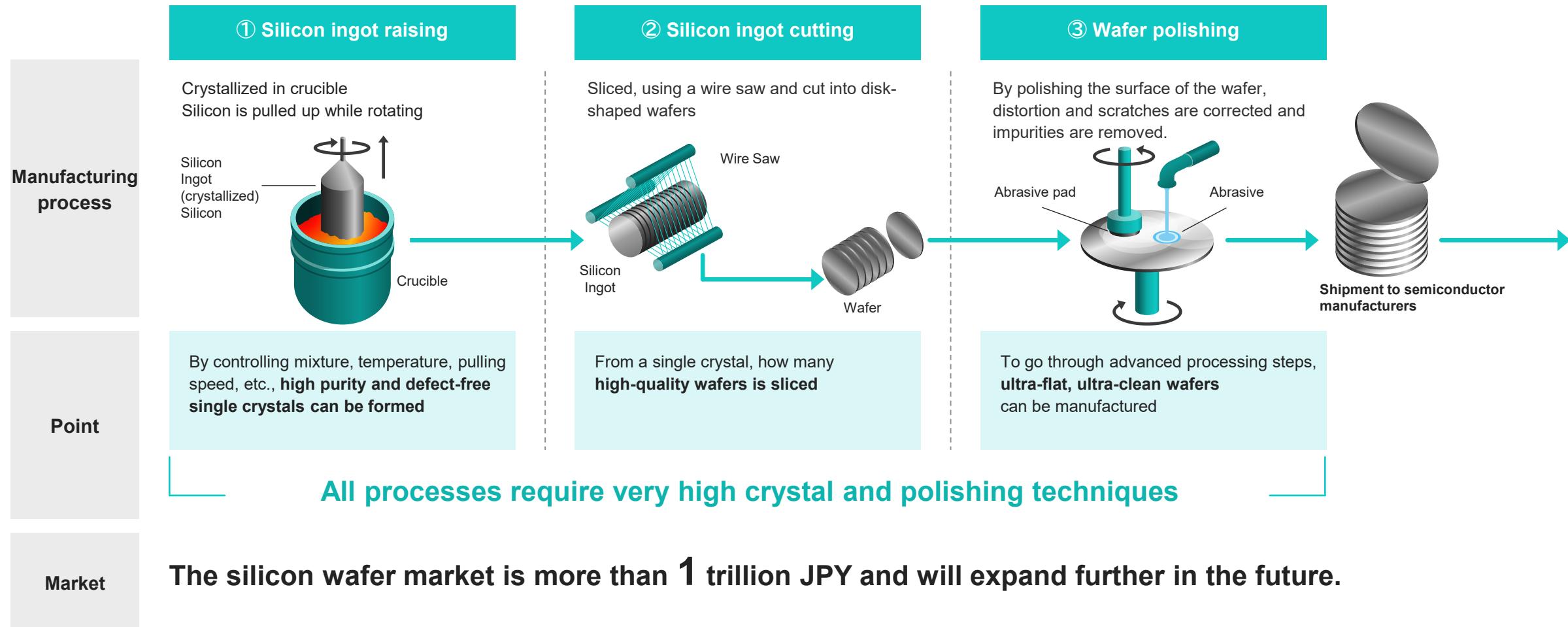
- The ratio of reclaimed wafers and sales wafers in the segment continued to be around 7:3.



Business Profile (3/5 Prime Wafer)



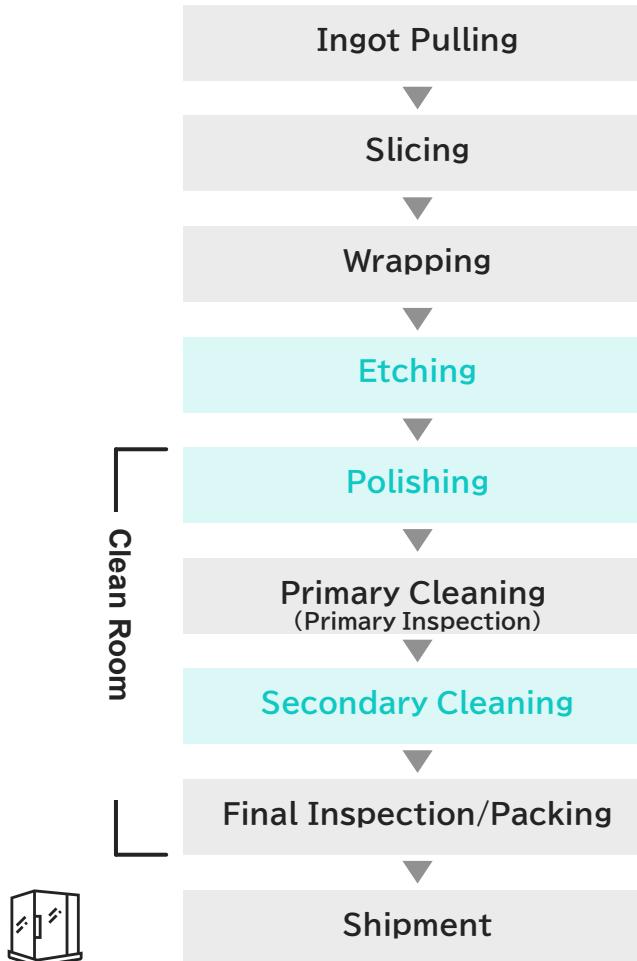
- A prime wafer is a silicon wafer that is a substrate material for semiconductors and used for semiconductor chips.
- Made from 99.99999999% silicon, it has the highest flatness of any material currently on Earth.



Expansion into the Prime Wafer business



- With a Chinese SOE^{*1} named GRINM, GRINM Semiconductor Material Co., Ltd (GRITEK) was established.



■ Synergistic between RST and GRITEK

Strengths

01

GRITEK's technological capabilities



02

Benefit from China's semiconductor policy



03

RST's global sales network to sell to global customers



04

Utilizing RST reclaimed technology



With more than 30 years of knowledge and insight from RST

^{*1}(1) State-owned enterprises subject to management and supervision by the central government



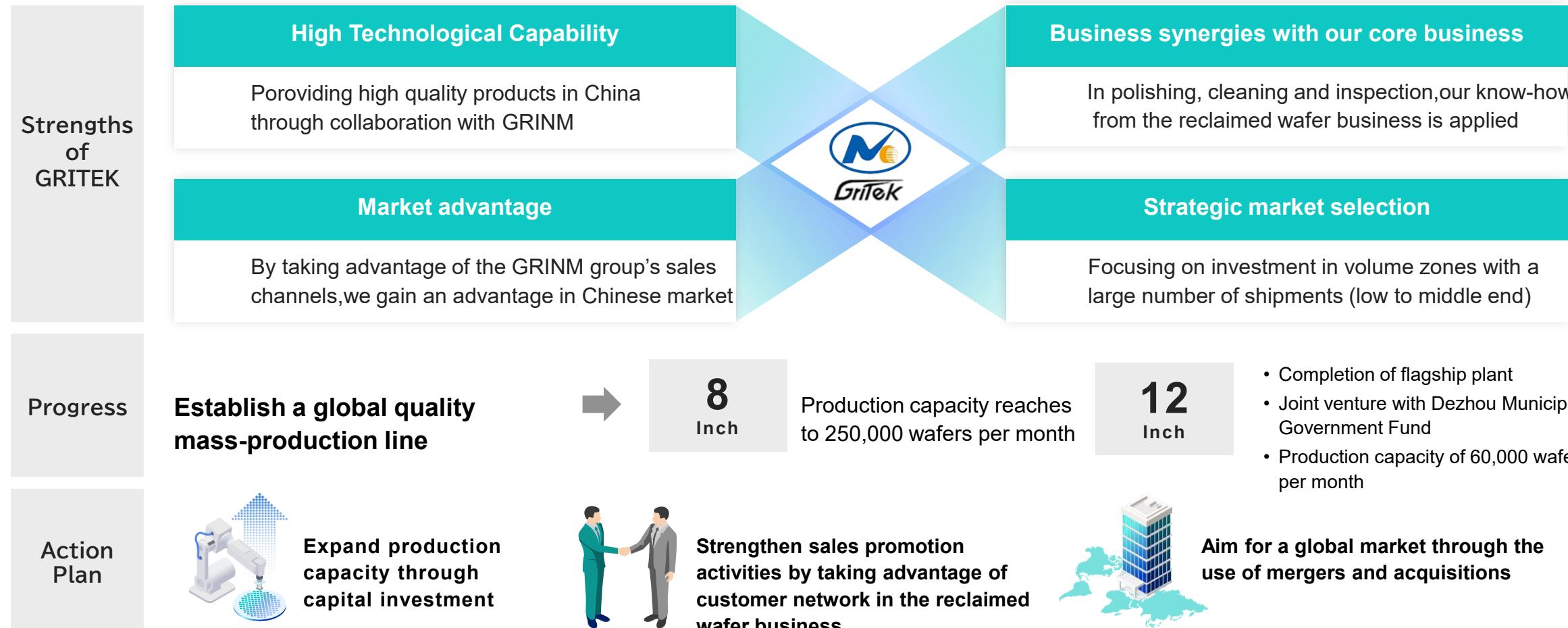
有研科技集團有限公司(Grinm)

Founded in 1952, China's largest state-owned research institute in the field of nonferrous metals
About 2,000 researchers are employed out of about 4,100 employees.

Business (4/5 Prime Wafer Business in RST)



- In 2018, the company entered the industry through a joint venture with China's largest state-owned research institute in the field of nonferrous metals, GRINM as a consolidated subsidiary, GRINM Semiconductor Material Co., Ltd.(GRITEK)
- Construction of a flagship plant for prime wafers in Shandong Province, China

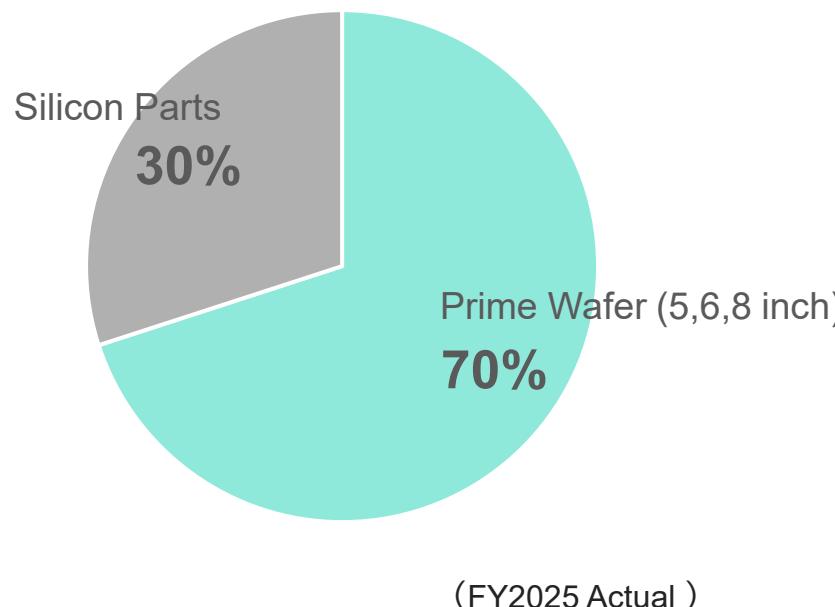


Sales Structures



- The ratio of prime wafers increased from 2024 on the back of the recovery trend in the Chinese semiconductor market.

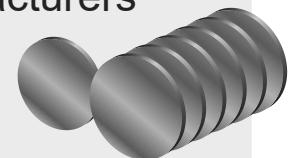
**Sales Structure of
Prime Wafer Business**



Products

■ Prime Wafers (5, 6, and 8 inches)

- Sold to Epi HOUSE and semiconductor manufacturers mainly in China



■ Silicon Parts (for consumable parts of etching equipment)

- Sold to global processing manufacturers
(End users are etching equipment manufacturers and semiconductor factories)

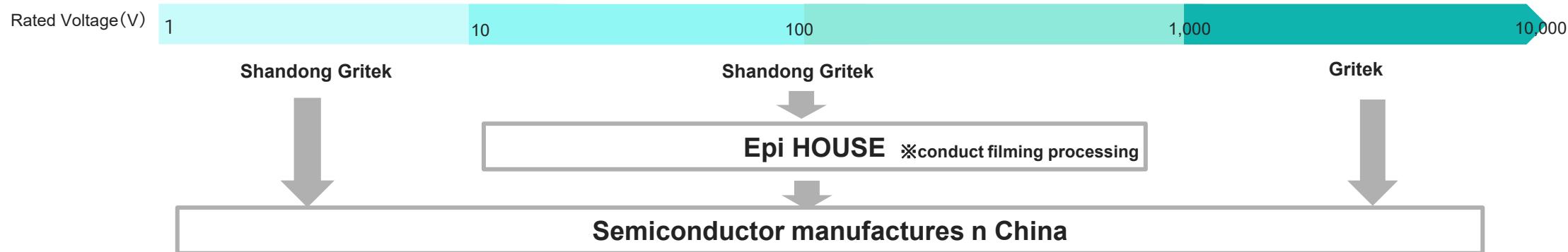


Image of 8-inch Prime Wafer Commercial Flow and Sales Structures

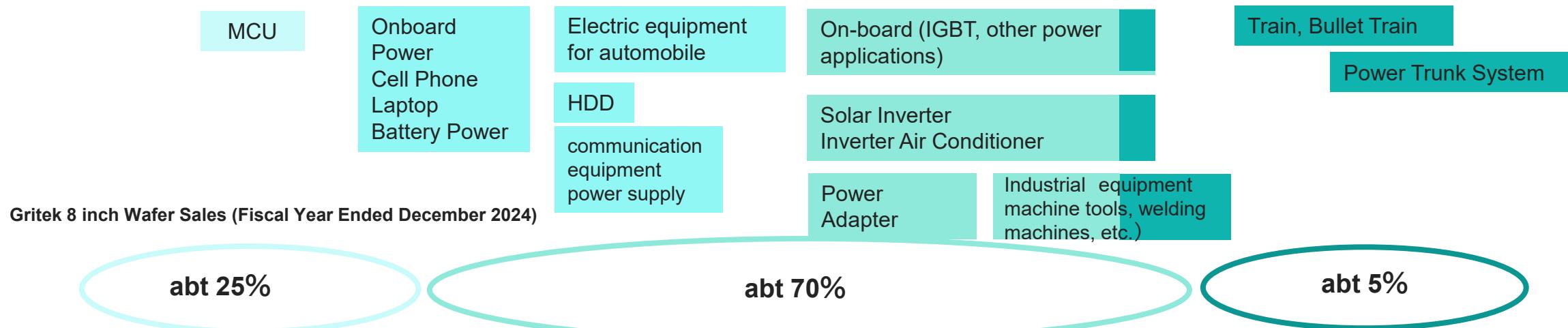


- Gritek continues to enjoy high profit margins due to its strength in a niche segment in the prime wafer market
- Demand for power semiconductors is on the rise thanks to subsidies for the purchase of home appliances, one of the Chinese government's efforts to revitalize the economy.

■Key Commercial Flow Images of Gritek 8-inch Wafers



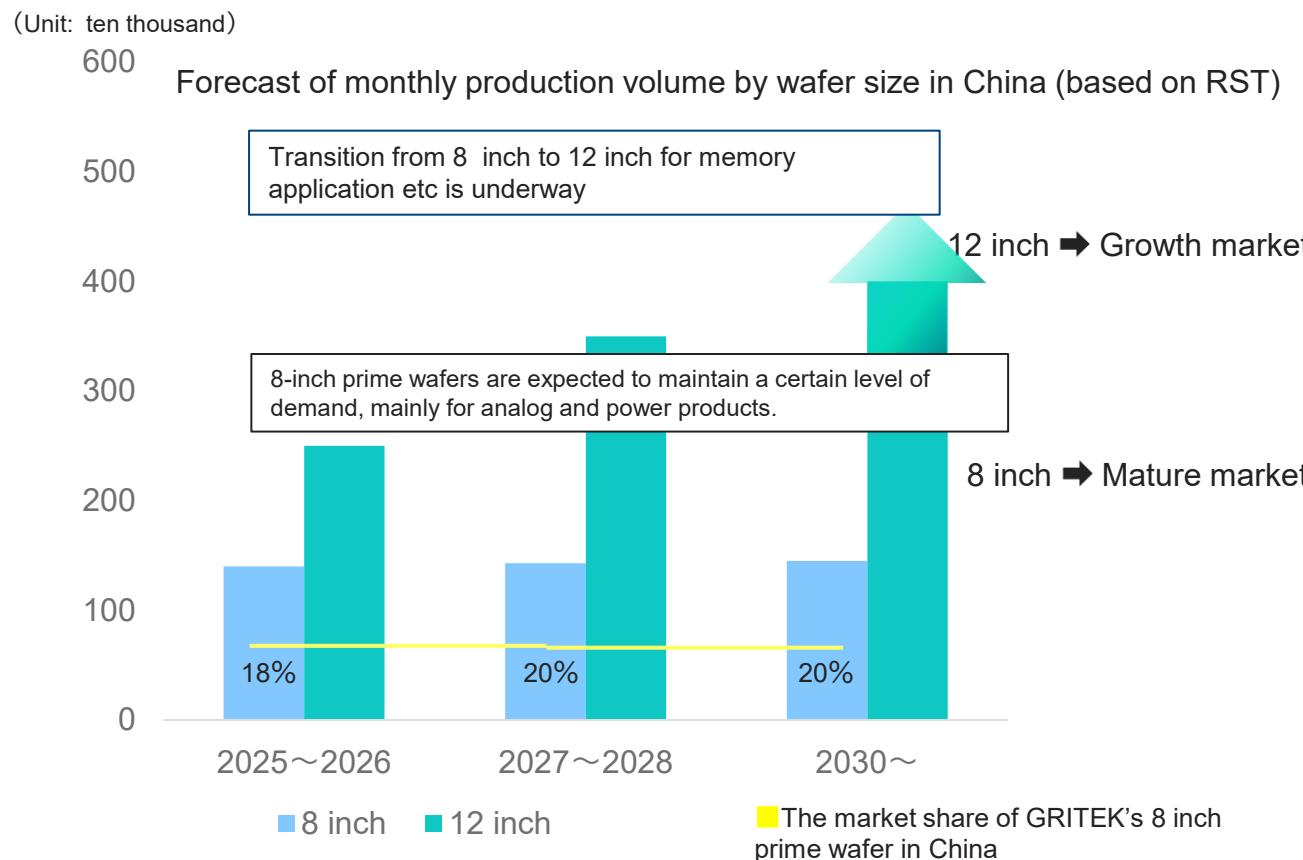
■Application



Prime Wafer Growth Strategy (Forecast)



- Demand for 8 inches is expected to increase slowly through 2028
- Demand for 12 inches is expected to exceed 4 million units per month in 2030.



【 Strategy to 2028 】

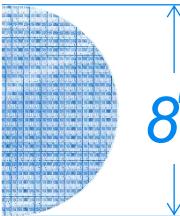
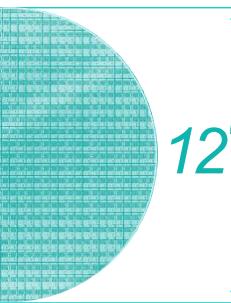
8 inches

Development of new products for high-voltage power semiconductors, Gritek's strength

Strengthen investment to increase production
=>Aim for 20% market share in China by 2027 and beyond

12 inch

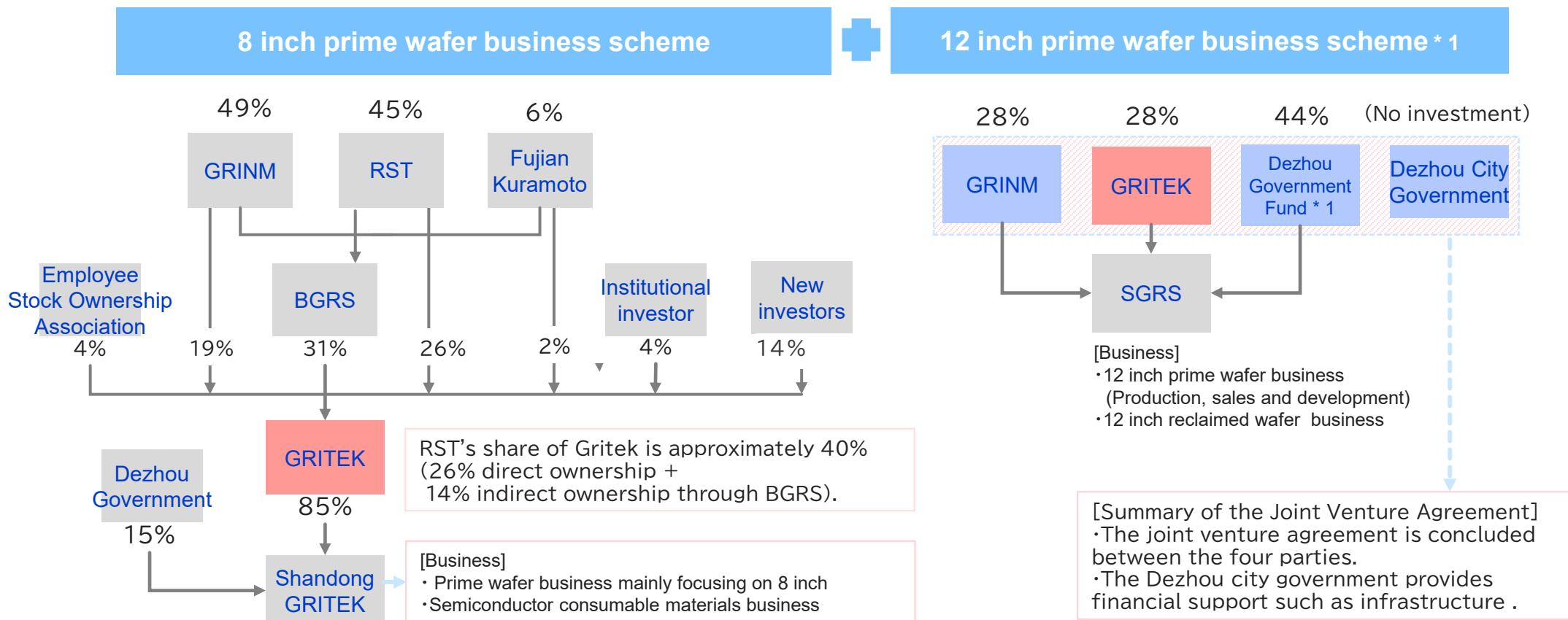
Build mass production system to increase prime wafer shipments in China
=>Aim for 7% market share in China's 12 inch market

| | | Business Trend | Key Initiative |
|---------------|--|--|--|
| GRITEK | | <p><u>Achieving High Profitability Management by Specializing in Niche Fields</u></p> <ul style="list-style-type: none"> - Growth of the overall 8 inch market in China is slowing while Gritek's strength in 8 inch power semiconductor wafers remains strong -With the rise of 12 inch wafers, unit prices are declining, especially for standard wafers for IGBT and memory applications.  | <p><u>Maintain high profitability by upgrading production efficiency</u></p> <ul style="list-style-type: none"> -Strengthening competitiveness by actively investing in the development of new products -Upgrading production efficiency and reviewing production management can help GRITEK maintain high operating margin even though unit price goes down |
| SGRS | | <p><u>Steadily acquire certification from customers and look ahead to mass production</u></p> <ul style="list-style-type: none"> - With the transfer of technology from Gritek, SGRS has expanded its certification of 12 inch wafers for power semiconductors. - The volume zone of the market has made steady progress in obtaining certification for polished wafers. - Chinese competitors are operating with huge losses due to excessive investment. SGRS is promoting R & D and capital investment while limiting losses.  | <p><u>Steadily increasing production capacity through investment plans based on market trends</u></p> <ul style="list-style-type: none"> -Gritek's technology has been transferred to power semiconductors. We will also seek certification for polished wafers in the volume zone. -Strengthening capital investment and securing human resources in anticipation of mass production shipments |

Business scheme to invest in the prime wafer business



- GRITEK is listed on the Shanghai Stock Exchange, STAR Market (SHA: 688432).
- The below risk-controlled model involving a Chinese sovereign wealth funds

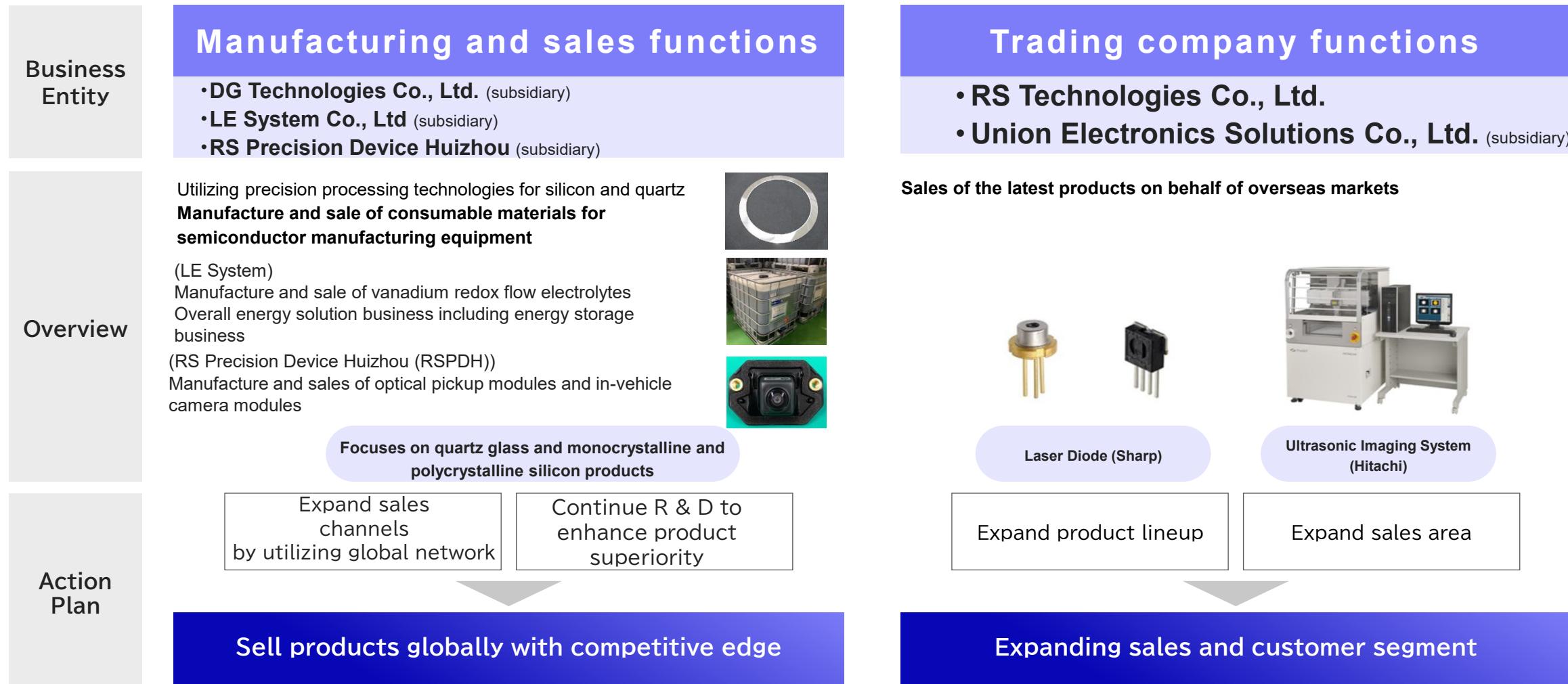


As of End of December, 2025

Business (5/5 Semiconductor-related equipment and materials Business)



- Manufacture of silicon and quartz consumables for semiconductor manufacturing equipment and sales of scanning acoustic tomograph (SAT), laser diode and electronic components



Energy Business



- In December 2023, we entered the energy business through M & A. In June 2025, we established RS Energy Co., Ltd., which operates the VRFB electrolyte business in China.

[Energy Business Core Mission]

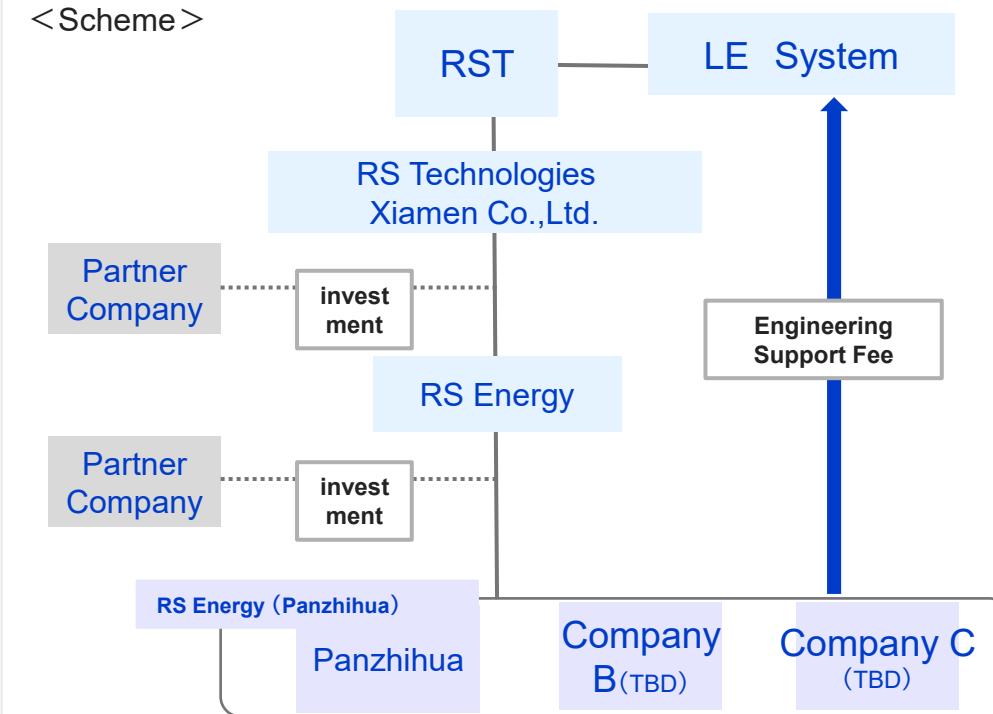


- Become a total energy solutions company leveraging the collective capabilities of the RS Technologies Group
- Contribute to the realization of a sustainable environmental society through the stable supply of VRFB electrolytes with superior safety and longevity

| | |
|---------------------|---|
| Company Name | LE System Co., Ltd./ RS Energy Co., Ltd |
| Establishment | October 13 (Date of acceptance: December 2023/June 2025) |
| Business | Electrolyte production of vanadium redox flow battery Electricity rate optimization consulting, etc. |
| Address | NT Building, 1-47-1 Ohi, Shinagawa-ku, Tokyo, Japan (The same office with RS Technologies, Inc.) |
| Manufacturing Base | Fukushima(Japan)、 Panzhihua(Sichuan Province, China)※Under Construction |
| President and C E O | Issei Osawa |

- From December 2023, the former LE System business was completely succeeded.
- The key technology of the former LE System is technology originated in Japan, and it has received a lot of support including investment by INCJ, Ltd. (Public and Private Sector Fund in Japan).

<Scheme>



Medium- to Long-term Outlook (Energy Business)



- After 2026 years of business development, we plan to become a total energy solutions company in the medium- to long-term.
Promoting medium- to long-term outlook to develop into a business that plays a central role in the Group

| Business Domain | Phase 1 2023~ | Phase 2 2026 ~ | Phase 3 2029 ~ |
|----------------------|---------------------------|---|---|
| Electrolyte for VRFB | Electrolyte for VRFB | <p>【 Establishment of core business 】</p> <p>Manufacture and sale of electrolyte for VRFB In-house manufacturing (Namie, Panzhihua, and others)</p> | |
| VRFB General | VRFB system | | <p>[Business Expansion]</p> <p>Sales of Electrolyte and Storage Products</p> <ul style="list-style-type: none"> Wholesale of VRFB systems (cells) Wholesale of electrical storage products Manufacture and sale of electrolyte materials |
| Energy related | Energy trading company | | |
| | Power Storage Development | | |
| Energy Solutions | Aggregators | | <p>[Long-term Strategy]</p> <p>Integrated Storage Solutions</p> <p>Storage Plant Operation</p> |
| | Storage Battery Solutions | | |

What is Vanadium Redox Flow Battery (VRFB)?



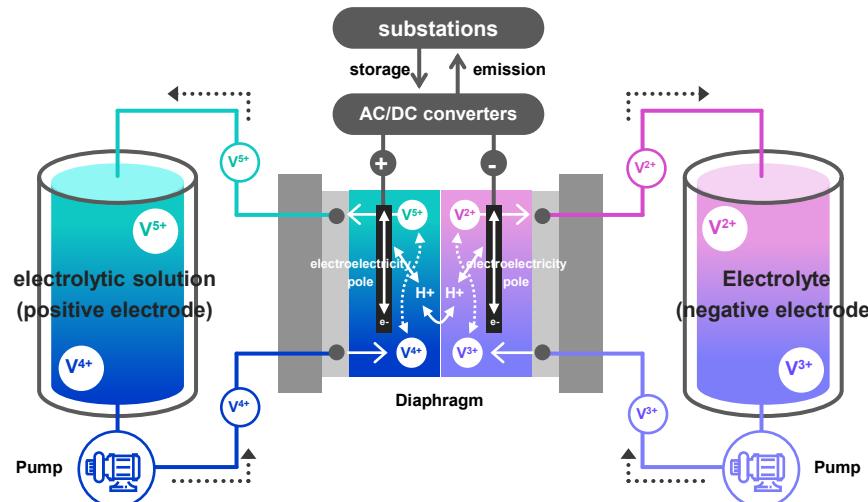
- VRFB is a battery that charges and discharges by circulating and chemically reacting vanadium electrolyte.
- LE system manufactures vanadium electrolyte for VRFB

Primary Use

Use as large-scale, large-capacity stationary storage batteries for wind and solar power generation

Mechanism

VRFB realizes charge and discharge by chemical change (redox) of electrolytic solution, while other batteries charge and discharge by chemical change of electrode.



Features

Since the number of charge and discharge is unlimited and there is no deterioration, it is possible to conduct stable operation over a long period. Moreover, it has high safety and it is well-matched with renewable energy.



VRFB is a high-capacity stationary storage battery with high safety and stable supply suitable for wind and solar power generation, etc.

Energy Business (Domestic Market Trends)



- Aiming to achieve GX2040 Vision set by the Ministry of Economy, Trade and Industry on February 18, 2025, LE System will continue initiatives for social implementation of VRFB

What is the GX2040 Vision?

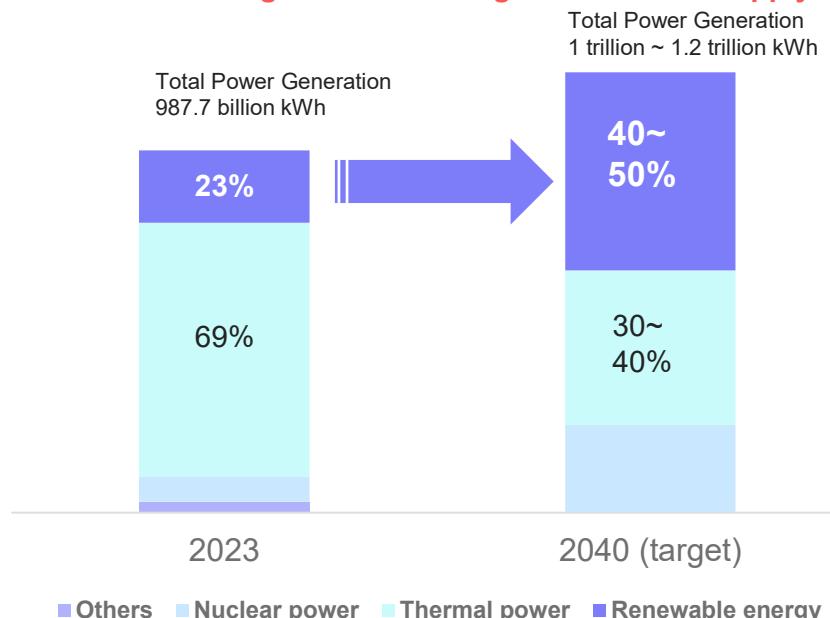
The GX2040 Vision is a strategic vision for Japan to achieve a decarbonized society and sustainable economic growth by 2040.

Seventh Basic Energy Plan is “To achieve a 73% reduction in greenhouse gas emissions by fiscal 2040 (compared to fiscal 2013 levels), position renewable energy as the “largest power source” for the first time, with a target of about 40 ~ 50%”

**[Energy Composition in Japan]**

Renewable energy is expected to **increase by approximately 320 billion kwh from 2023**

= **Demand for storage batteries will grow for stable supply**

**[Basic Principle of Energy Policy: “S+ 3E”]****[Efforts of LE Systems to Deploy VRFBs that Meet S+ 3E]**

One of the Key Issues in Achieving the 2040 Vision
「Stable Supply of Renewable Energy」

We anticipate opportunities for VRFBs to contribute to large storage systems

- Established RS Energy (Shandong) Co., Ltd. an energy-related subsidiary of subsidiary in China, in June 2025
- The Panzhihua Plant established with a partner company as a joint venture is under construction in China

China Market Trends

2025 China VRFB Project Information

■ Scale of new VRFB installations

4,179 MWh

■ Year-over-year capacity

+140%

Source: Based on RST data

January 28, 2026 Completion ceremony of Panzhihua Plant
Aiming to start operation in 2026





- Succeeded optical pickup module and in-vehicle camera module manufacturing and sales business through M & A in December 2024
- In addition to the existing optical pickup module business, the new in-vehicle camera module business will be launched to further expand the business.
- Expect to expand sales channels by leveraging our company's strength in the Chinese market



| | |
|------------------|---|
| Company name | RS Precision Devices (Huizhou) Co., Ltd. (RSPDH) |
| Established | November 20, 1995 (Date of business succession: December 2024) |
| Capital | 555 million yuan |
| Business Profile | Optical Pickup Module Manufacture and sale of in-vehicle camera module |
| Address | Zhonggao New District, Huizhou, Guangdong Province, China |

Regional strategies

Japan, North America and Europe

Sanbongi Factory (Japan's flagship factory) **covers mainly North America, Europe and Japan**



Wafer Reclaimed Business:
Tariff Impact Due to Change of
Government in the United States

Strategy to avoid the impact of U.S.-China trade friction

China

Prime wafers at present
is sold mainly in China



Taiwan

Taiwan plant covers
Semiconductor foundry companies
based in Taiwan



Board of Directors



- In March 2022, we changed our organizational structure to a company with an audit and supervisory committee to strengthen our governance structure

Directors



Nagayoshi Ho
CEO

1998: founded Eiki Shoji Co., Ltd
2010: RS Technologies's CEO (current)
CEO of DG Technologies,
Chairperson of subsidiaries in Taiwan
and China



Satoru Endo
Director
CEO (Manufacturing/ Engineering)
1991: Rasa Industries
2011: RS Technologies (RST)
2017: RST's director (current)
DG Technologies' director
Chairperson of subsidiaries in Taiwan and China



Issei Osawa
Director
2006: Eiki Shoji
2012: RS Technologies (RST)
2023: RST's director (current)
CEO of LE System



Kiyohide Tomatsu
Director/Senior Executive Officer/CSO/CAO
2020: Kiraboshi Bank
2023: RS Technologies (RST)
2024: RST's director (current)
Chairperson of RSPDH

Independent Outside Director

Taro Izawa
Director
1981: TOPPAN
2024: RST's director (current)

Hiroyuki Kanamori
Director, Audit and Supervisory Committee Member
1988: Asahi Shinwa (currently KPMG Azsa)
2022: RST's director (current)
President of Kanamori Certified Public Accountants Office
Representative of Minato Certified Public Accountants Joint Office
Outside Director of a listed company

Natsuko Shimizu
Director, Audit and Supervisory Committee Member
2005: attorney registration
2022: RST's director (current)
Established Shimizu-Aragaki Law Offices Joint counsel
Outside director of a listed company

Cuiping Zhang
Director, Audit and Supervisory Committee Member
2004: attorney registration in China
2011: Registered Foreign Lawyer (Chinese Law)
Nishimura & Asahi Partner of Foreign Law Joint Enterprise
2022: RST's director (current)

Strengths of Nagayoshi Ho

- President and CEO, Nagayoshi Ho has used the knowledge accumulated in Japan for more than 20 years. His strength includes **ability to sell, network, partner and fund globally**
- He has assembled a team of professionals from a broad range of fields, including advanced technology and finance.



Nagayoshi Ho

- Born in 1970 in Fujian Province, China
- Josai International University : Ph.D in Business Administration
- 1998: He established Eiki Shoji Co.,Ltd
- 2010: He established RS Technologies Co.,Ltd
- Naturalized in Japan in 2014

■ Specialty

M & A, Business Alliance

■ Favorite Maxim

Where there is a will, there is a way

■ Note

- He came to Japan after graduating from high school. He has invested in various industries such as fund, trade, hotel, IT, and agriculture in addition to semiconductor business.
- Based on his belief that "Japan's manufacturing is the best in the world," he has been traveling around the world to spread his belief.

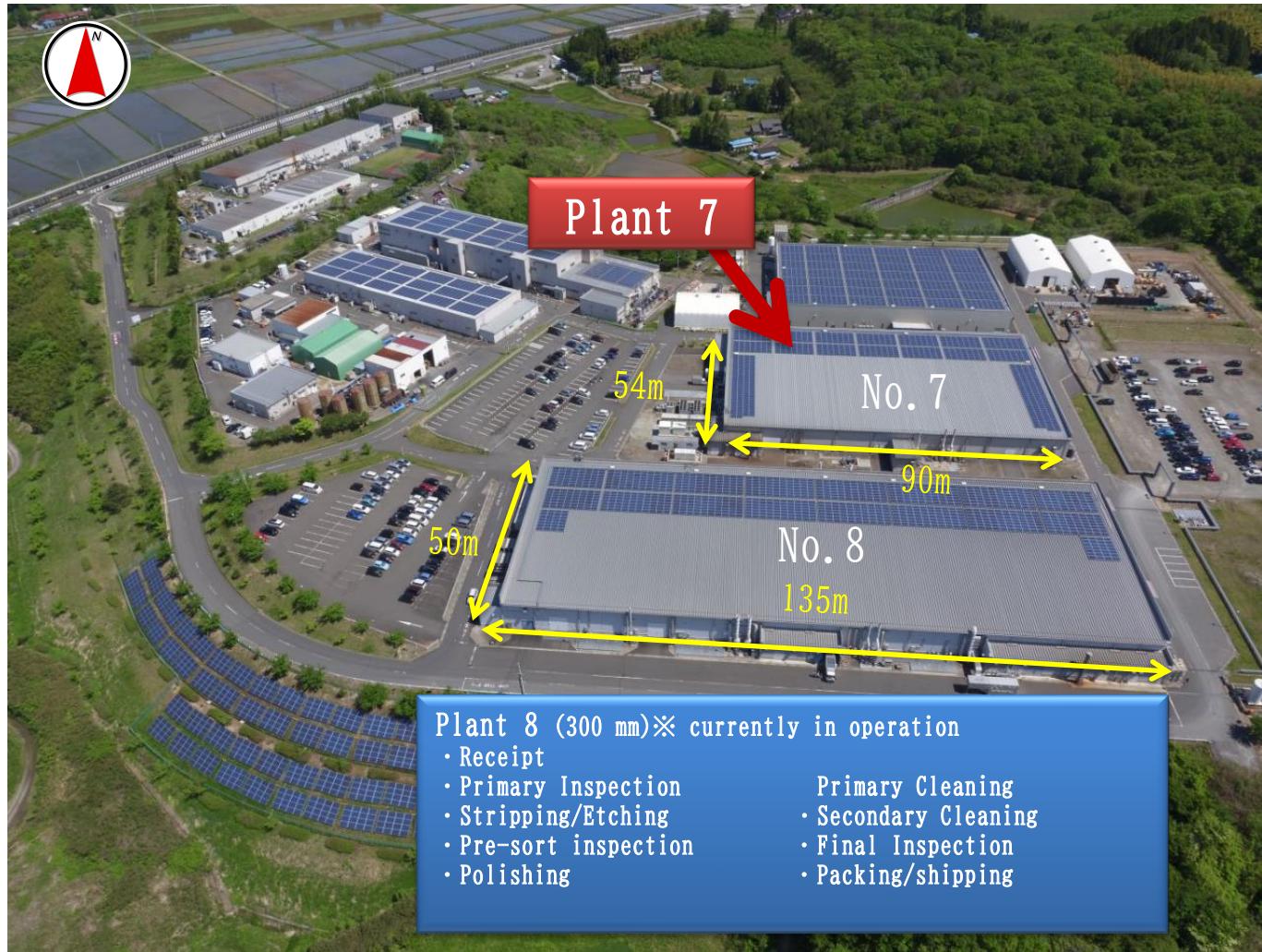
Appendix

04

Sanbongi Plant (RS Technologies, Reclaimed Wafer Business)



- Jan. 2011: Started operations of Sanbongi Factory Plant
- With the acceleration of growth in semiconductor market, Plant 7 will re-start operations to meet the growing demand.
- Mass production at Plant 7 is scheduled to begin in FY2026



| | |
|---------------------|--|
| Company name | RS Technologies, Co.,Ltd. |
| Establishment | December 2010 |
| Product | 5, 6, 8, 12 inch Reclaimed Wafer |
| | 8 inch : 150,000 wafers per month |
| | 12 inch : 340,000 wafers per month |
| Production capacity | Plant 7 Capital Investment Plan 2026: 40,000 wafers per month 2027: 120,000 wafers per month 2028: 300,000 wafers per month |
| Address | Osaki City, Miyagi Prefecture, Japan |
| Certification | ISO9001, ISO14001 |

Tainan Plant (RSTW, Reclaimed Wafer Business)



- Dec. 2015: Production commenced at RSTEC Semiconductor Taiwan Co., Ltd. (RSTW).
- From 2027, Plant 2 will start operation



| | |
|---------------------|---|
| Company name | RSTEC Semiconductor Taiwan Co., Ltd |
| Establishment | December 2015 |
| Product | 12 inch Reclaimed Wafer |
| | 12 inch: 270,000 wafers per month |
| Production capacity | New Plant Capacity (Plant 2) 2027: 50,000 wafers per month 2028: 200,000 wafers per month 2029: 250,000 wafers per month 2030: 300,000 wafers per month |
| Address | Tainan, Taiwan |
| Certification | ISO9001, ISO14001 |

Dezhou Plant (Shandong GRITEK, 8-inch Prime Wafer Business)



- Aug. 2018: Shandong GRITEK Co.,Ltd Shandong GRITEK, a consolidated subsidiary of GRITEK) was established.
- Oct. 2020: The Dezhou plant started prime wafer production.



| | |
|---------------------|---|
| Company name | Shandong GRITEK Co., Ltd. |
| Establishment | October 2020 |
| Product | 5,6,8 inch Prime Wafer |
| Production capacity | 5 inch: 50,000 wafers per month 6 inch: 200,000 wafers per month 8 inch: 250,000 wafers per month |
| Address | Dezhou city, Shandong, China |
| Certification | ISO9001, ISO14001 |

- Mar. 2020, GRINM RS Semiconductor Materials Co., Ltd. (SGRS) was established.
- In 2021, R&D line for 12 inch prime wafer (10,000 wafers per month) was established.



| | |
|---------------------|---|
| Company name | GRINM RS Semiconductor Materials Co., Ltd. |
| Establishment | March 2020 |
| Products | ① 12 inch Prime Wafer ② 12 inch Reclaimed Wafer |
| Production capacity | ① 100,000 wafers per month 10,000 wafers per month (R&D line) ② 50,000 wafers per month |
| Address | -Dezhou, Shandong, China -Beijing, China |

Kamisu Plant and Kurihara Plant (DG Technologies)



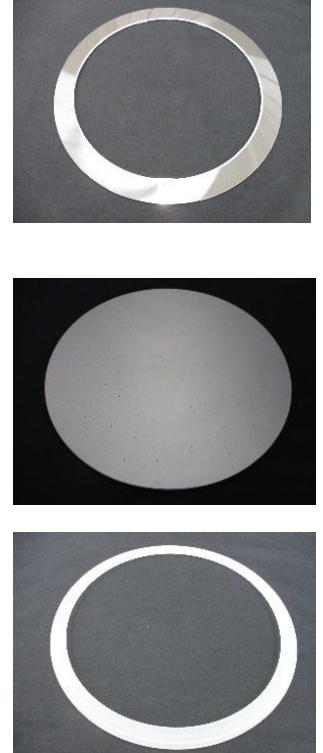
- In January 2019, DG Technologies became a consolidated subsidiary of RS Technologies.
- To meet growing demand, DG Technologies increases production through capital investment and the improvement of productivity.



| | |
|---------------------------|---|
| Company Name | DG Technologies Co., Ltd. |
| Commencement of operation | May 2021 |
| Product | For dry etching equipment Consumable member made of quartz and silicon |
| Address | Kurihara City, Miyagi Prefecture |
| Certification | ISO9001, ISO14001 |



| | |
|---------------|---|
| Company Name | DG Technologies Co., Ltd. |
| Establishment | October 1981 |
| Product | For dry etching equipment Consumable member made of quartz and silicon |
| Address | Kamisu City, Ibaraki Prefecture |
| Certification | ISO9001, ISO14001 |



Namie Plant (LE System)



- In December 2023, RST completely succeeded the electrolyte manufacturing business^{*1} of the former LE System.

^{*1}(1) The key technology of the former LE System is technology that originated in Japan, and has received a lot of support including investment by INCJ Co., Ltd. (Public and Private Sector Fund in Japan).



| | |
|----------------------------|--|
| Company name | LE System Co., Ltd. |
| Establishment | October 13, 2023 (Business Succession Date: December 2023) |
| Business Profile | Electrolyte for vanadium redox flow batteries |
| Production capacity | 5,000m ³ per year |
| Location | Namie-machi, Fukushima Prefecture (Plant) Tsukuba City, Ibaraki Prefecture (office) |

Principal financial statements (Profit and Loss Trend)



| (Million Yen) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|----------------------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Sales | 8,864 | 10,932 | 25,478 | 24,501 | 25,561 | 34,620 | 49,864 | 51,893 | 59,200 | 76,707 |
| Gross profit | 2,544 | 4,252 | 8,366 | 7,940 | 8,681 | 11,870 | 18,432 | 17,413 | 19,380 | 23,585 |
| SG & A expenses | 958 | 1,269 | 2,615 | 3,223 | 4,151 | 4,995 | 5,413 | 5,519 | 6,271 | 9,303 |
| Operating income | 1,585 | 2,982 | 5,751 | 4,717 | 4,530 | 6,874 | 13,018 | 11,894 | 13,108 | 14,281 |
| Ordinary income | 1,444 | 3,159 | 6,141 | 5,416 | 5,252 | 8,832 | 15,500 | 14,921 | 15,668 | 16,635 |
| Net income (*1) | 861 | 2,113 | 3,620 | 3,035 | 2,824 | 3,303 | 7,739 | 7,703 | 9,446 | 9,297 |
| Dividends (yen) (*2) | 10 | 5 | 10 | 15 | 20 | 25 | 35 | 30 | 35 | 45 |
| Capital investment | 209 | 95 | 1,328 | 4,809 | 12,409 | 7,827 | 5,379 | 5,999 | 8,786 | 8,419 |
| Depreciation | 682 | 714 | 1,298 | 1,814 | 1,674 | 2,942 | 3,498 | 3,774 | 4,199 | 5,547 |
| R&D expenses | 85 | 183 | 501 | 449 | 929 | 1,308 | 1,657 | 1,764 | 1,647 | 1,916 |
| Number of employees | 373 | 434 | 1,159 | 1,277 | 1,187 | 1,333 | 1,533 | 1,534 | 2,614 | 2,744 |

Principal financial statements (Balance Sheet Trend)



| (Million Yen) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|--------|--------|--------|--------|--------|--------|---------|---------|---------|---------|
| Assets | | | | | | | | | | |
| Current Assets | 5,348 | 7,388 | 26,074 | 32,760 | 32,626 | 45,804 | 90,470 | 96,409 | 124,894 | 135,354 |
| Cash and deposits | 1,952 | 3,243 | 14,879 | 22,156 | 19,082 | 25,438 | 67,939 | 70,758 | 85,224 | 96,771 |
| Notes and accounts receivable-trade | 2,531 | 2,916 | 6,958 | 6,047 | 6,321 | 9,517 | 11,651 | 12,673 | 23,417 | 22,322 |
| Goods and products | 348 | 446 | 1,343 | 1,713 | 2,116 | 2,783 | 3,833 | 6,507 | 6,678 | 5,677 |
| Non-current Assets | 5,333 | 4,843 | 10,516 | 15,873 | 26,124 | 33,206 | 37,084 | 44,256 | 57,252 | 69,867 |
| Property, factory, and equipment assets | 5,152 | 4,674 | 8,963 | 14,635 | 24,146 | 29,023 | 31,285 | 35,326 | 45,575 | 49,485 |
| Intangible fixed assets | 23 | 19 | 1,099 | 732 | 527 | 417 | 270 | 266 | 689 | 669 |
| Investments and other assets | 158 | 149 | 453 | 506 | 1,451 | 3,766 | 5,529 | 8,663 | 10,987 | 19,712 |
| Total assets | 10,682 | 12,231 | 36,591 | 48,634 | 58,750 | 79,010 | 127,554 | 140,666 | 182,146 | 205,222 |
| Liabilities | | | | | | | | | | |
| Current Liabilities | 2,993 | 3,370 | 4,979 | 7,252 | 12,631 | 14,171 | 17,622 | 18,265 | 34,804 | 31,286 |
| Notes and accounts payable | 283 | 398 | 1,554 | 1,614 | 2,871 | 4,317 | 6,466 | 5,174 | 8,302 | 9,890 |
| interest-bearing debt | 1,538 | 1,277 | 976 | 1,730 | 1,728 | 3,244 | 4,888 | 3,502 | 9,364 | 7,300 |
| Non-current Liabilities | 4,317 | 3,335 | 2,474 | 5,400 | 5,754 | 9,827 | 8,458 | 6,973 | 11,794 | 20,605 |
| interest-bearing debt | 3,662 | 2,798 | 1,872 | 3,373 | 2,780 | 6,170 | 4,480 | 3,162 | 2,915 | 16,140 |
| Total Liabilities | 7,310 | 6,705 | 7,453 | 12,652 | 18,385 | 23,999 | 26,081 | 25,238 | 46,598 | 51,891 |
| Net Asset | | | | | | | | | | |
| Net assets | 3,371 | 5,526 | 29,137 | 35,981 | 40,365 | 55,011 | 101,473 | 115,428 | 135,548 | 153,331 |
| Total liabilities and net assets | 10,682 | 12,231 | 36,591 | 48,634 | 58,750 | 79,010 | 127,554 | 140,666 | 182,146 | 205,222 |

Principal financial statements (Segment Trend)

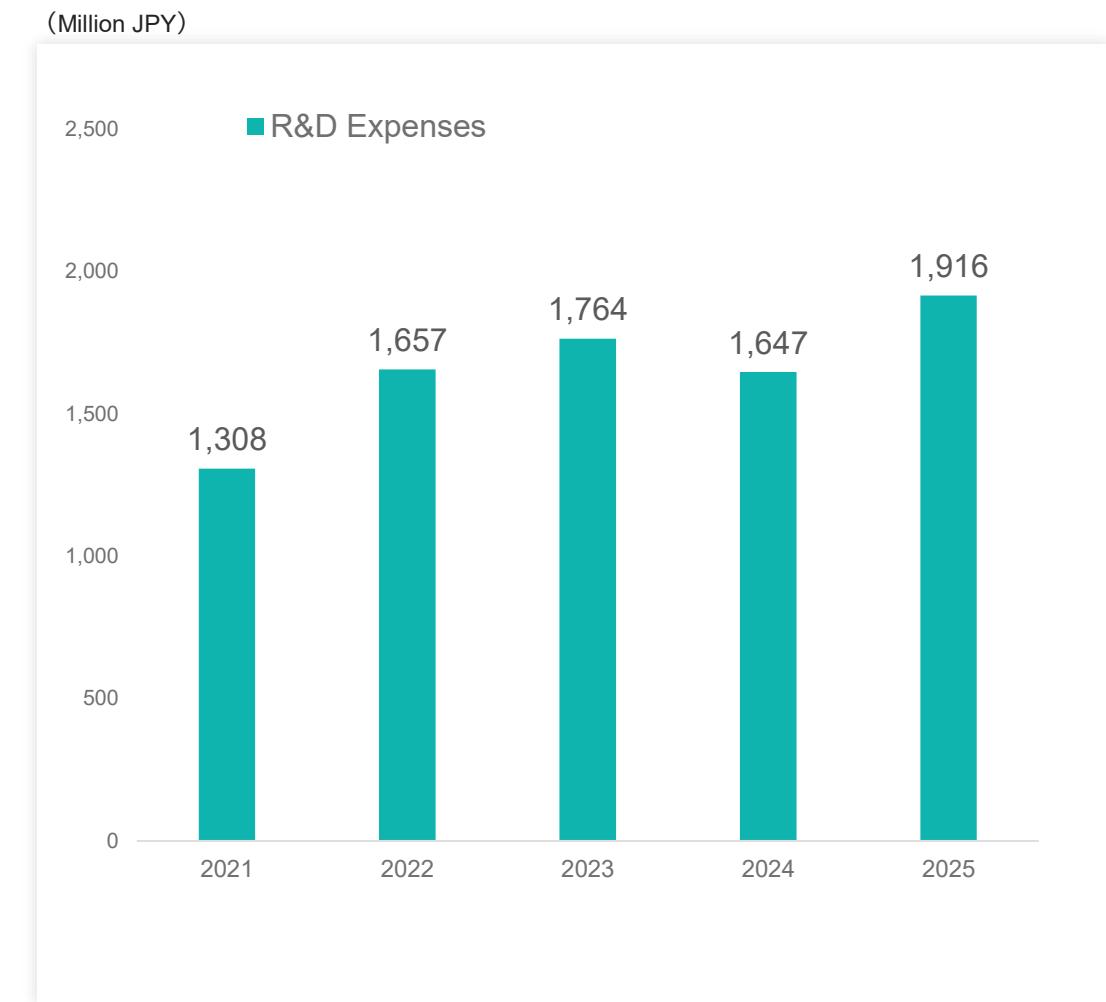
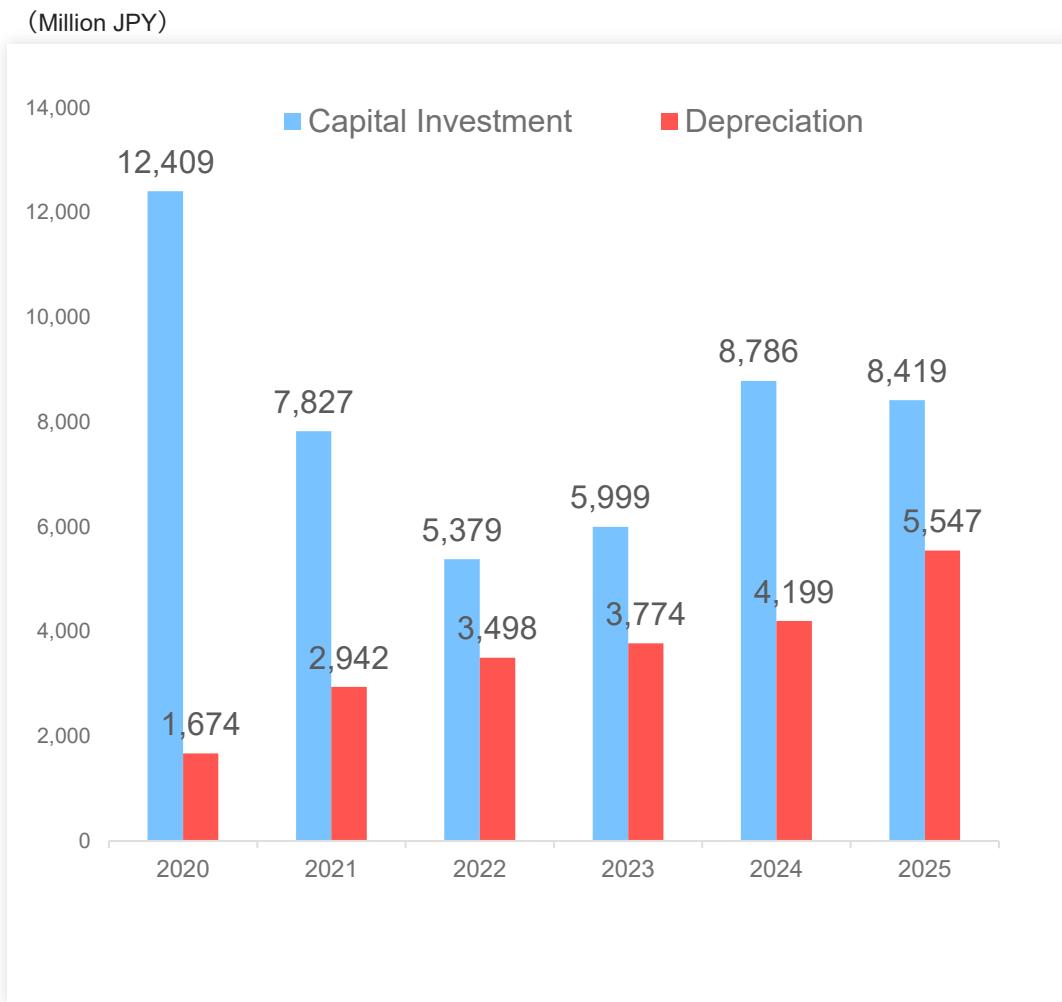


| (Million JPY) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|-------|-------|--------|--------|--------|--------|--------|---------|---------|---------|
| Sales | | | | | | | | | | |
| Reclaimed Wafer Business | 7,144 | 9,487 | 10,973 | 10,776 | 11,461 | 12,717 | 18,001 | 20,499 | 23,794 | 27,529 |
| Prime Wafer Business | – | – | 11,918 | 10,058 | 8,755 | 14,780 | 22,752 | 18,736 | 20,443 | 20,893 |
| Semiconductor-related equipment and material Business | 1,654 | 1,393 | 2,918 | 4,047 | 6,272 | 8,450 | 11,265 | 14,057 | 16,283 | 30,469 |
| Other adjustments | 66 | 52 | △331 | △380 | △927 | △1,327 | △2,154 | △1,399 | △1,320 | △2,185 |
| Segment Profit | | | | | | | | | | |
| Reclaimed Wafer Business | 1,765 | 3,396 | 4,011 | 4,081 | 4,027 | 4,731 | 7,312 | 8,114 | 9,059 | 10,167 |
| Prime Wafer Business | – | – | 2,048 | 1,503 | 1,041 | 2,539 | 5,995 | 3,742 | 4,743 | 4,159 |
| Semiconductor-related equipment and material Business | 230 | 130 | 366 | 171 | 211 | 382 | 914 | 882 | 884 | 1,624 |
| Other adjustments | △409 | △543 | △675 | △1,038 | △749 | △778 | △1,203 | △844 | △1,578 | △1,669 |
| Segment Assets | | | | | | | | | | |
| Reclaimed Wafer Business | 5,657 | 8,120 | 9,150 | 10,336 | 11,698 | 14,302 | 18,530 | 21,833 | 26,163 | 32,705 |
| Prime Wafer Business | – | – | 21,313 | 29,311 | 35,697 | 53,202 | 95,788 | 100,768 | 116,144 | 123,166 |
| Semiconductor-related equipment and material Business | 1,137 | 1,305 | 1,939 | 3,179 | 5,387 | 7,310 | 6,801 | 8,775 | 31,014 | 30,538 |
| Other adjustments | 3,887 | 2,805 | 4,315 | 5,806 | 5,968 | 4,243 | 6,435 | 9,290 | 8,823 | 18,811 |

Trends in R & D Expenditures and Capital Expenditures



- Continued capital investment and R & D for further growth



The content of these materials was prepared based on generally recognized economic potential and certain assumptions considered reasonable by the Company but is subject to revision without notice due to changes in various business environments affecting management.

Materials and information provided for this announcement contain forward-looking statements. This information is based on assumptions pertaining to the current outlook, forecasts and risks, and contains uncertainties that could result in different outcomes.

Even in the case of new information, future events, or other relevant matters, the Company is under no obligation to update or revise the forward-looking statements contained in this material.