

FY2025/12

Financial Results



RS Technologies
February 13, 2026

Prime Market 3445

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Summary of Financial Results for FY2025/12

01

Executive Summary for FY 2025



Sales

76,707 Million JPY
YoY +29.6%

Operating Income

14,281 Million JPY
YoY +8.9%

Ordinary Income

16,635 Million JPY
YoY +6.2%

Net Income

9,297 Million JPY
YoY Δ 1.6%

- Net sales, operating income, and ordinary income for the fiscal year ended December 2025 reached record highs
- Net income attributable to the parent company was 9,297 million yen

(Negative goodwill due to acquisition of RSPDH was recorded in both the previous and this fiscal years, and if such negative goodwill is eliminated, an increase of 984 million JPY from the previous fiscal year)

Wafer Reclaimed

- Demand for reclaimed wafers in Japan and overseas is favorable, and the Sanbongi and Tainan plants were operating at full capacity.
- In 2026, the restart plan of Sanbongi Plant 7 is brought forward to meet even higher demand.

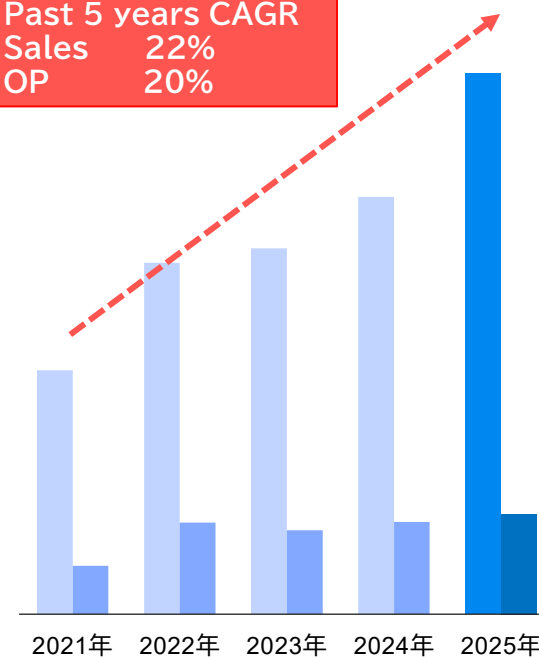
Prime Wafer

- Shipments of 8 inch wafers increased due to recovery in demand for power semiconductors
- Shipments of silicon components increased due to efforts to cultivate new customers
- In 2026, production capacity of 8 inch wafers will increase from 250K to 300K per month

Semiconductor-related

- Accelerated production of optical pickup modules at RSPDH contributed to higher sales and profits.
- In the energy business, RS Energy, a subsidiary in China, was newly established
- First commercial shipment of electrolyte for VRFB to storage facilities in Spain

Past 5 years CAGR
Sales 22%
OP 20%



Financial Results for FY 2025



(Million JPY)	FY2024	FY2025	Year-on-Year	Difference
Net Sales	59,200	76,707	29.6%	17,507
Cost of Sales	39,820	53,122	33.4%	13,302
Gross Profit	19,380	23,585	21.7%	4,205
SGA	6,271	9,303	48.3%	3,032
Operating Income	13,108	14,281	8.9%	1,173
Non-operating Income	3,392	3,766	① 11.0%	374
Non-operating Expense	833	1,412	② 69.5%	579
Ordinary Income	15,668	16,635	6.2%	967
Net income attributable to owners of parent	9,446	9,297	△ 1.6%	△ 149
Net Income per share (yen)	358.21	351.40	△ 1.9%	△ 6.8

Supplementary Comment

①

Subsidy income (Gritek)
JPY 1.1 billion → JPY 2.1 billion

Foreign exchange gain
JPY 726 million → JPY 0

②

Foreign exchange loss
JPY 0 → JPY 88 million

• Year-on-year trend is improving due to the weaker yen
Foreign exchange loss Q3: JPY 462 million → JPY 88 million

Equity in investment loss

(SGRS, 12 inch prime wafer business in China)
JPY 685 million → JPY 1 billion

• This is an investment phase that anticipates business growth. Despite an increase in investment loss, the business is progressing steadily.
• Capital increase for capital investment in January 2025
As a result, our company's equity ratio increased.

Financial Results for FY2025 Segment Trends



- In the Wafer Reclaimed Business, sales and profit increased year on year due to an increase in production volume
- Although the average unit price of 8-inch wafers declined, sales of prime wafers increased as production volumes increased due to market recovery.
- In the Semiconductor related Equipment & Materials Business, sales and profit increased year on year due to the addition of sales from the RSPDH business.

(million JPY)

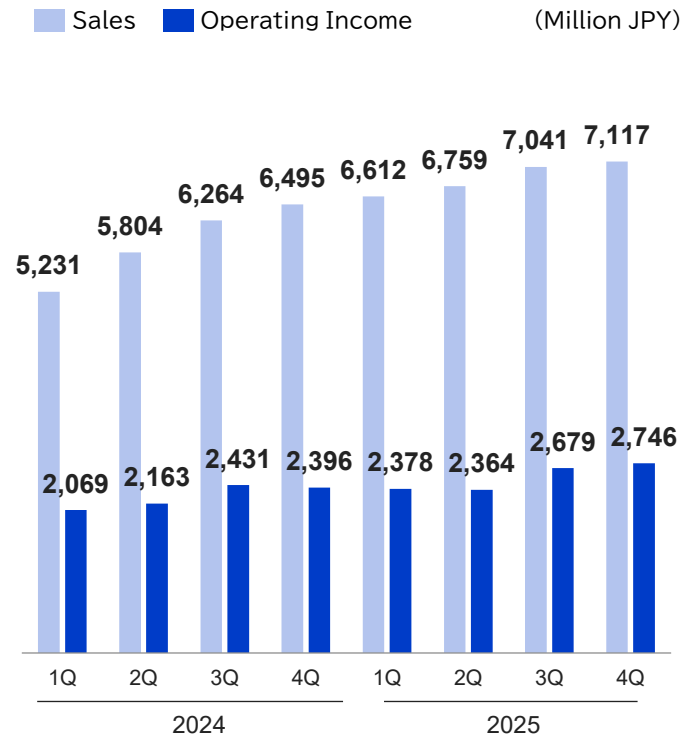
	Wafer Reclaimed Business		Prime Wafer Business		Semiconductor-related Equipment & Materials Business		Other adjustments		Consolidated total	
		YoY		YoY		YoY		YoY		YoY
Sales	27,529	+15.7%	20,893	+2.2%	30,469	+87.1%	△2,185	—	76,707	+29.6%
Operating Income	10,167	+12.2%	4,159	△12.3%	1,624	+83.7%	△1,669	—	14,281	+8.9%
Operating Margin	36.9%	△ 1.2pt	19.9%	△ 3.3pt	5.3%	△ 0.1pt	—	—	18.6%	△3.5pt

Quarterly Results for the FY2025

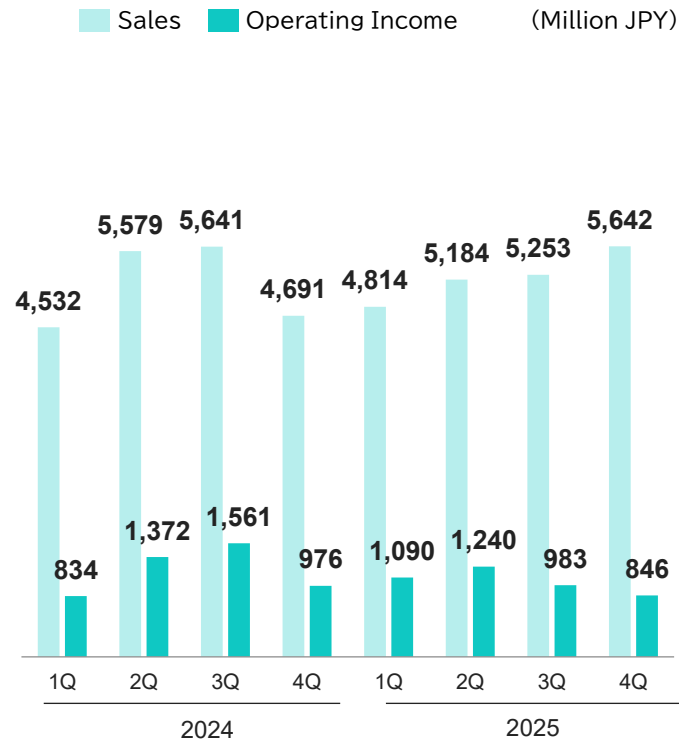


- In the wafer reclaimed business, due to favorable demand conditions, the Sanbongi and Tainan plants were operating at full capacity, maintaining a high operating margin.
- In the prime wafer business, despite an increase in shipment volume due to expanded sales of silicon components to Chinese customers, a decline in unit price had an impact on profit.
- Sales in the semiconductor related equipment and materials business was mainly contributed by RSPDH.

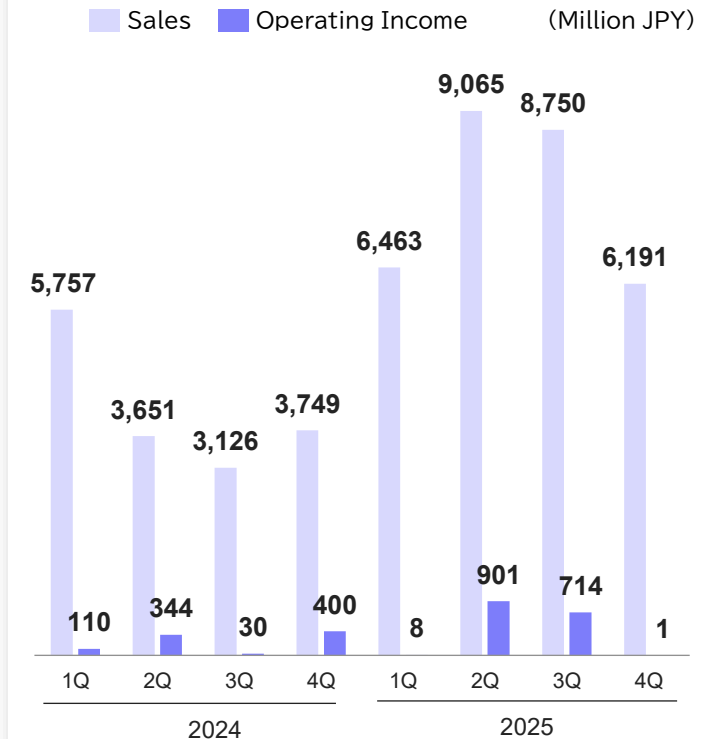
Wafer Reclaimed Business



Prime Wafer Business



Semiconductor-related Equipment and Materials



Balance Sheet (BS) & Cash Flow Statement (CS)



Consolidated BS

(Million JPY)

	FY2024	FY2025
Current Assets	124,894	135,354
Cash and Deposits	85,224	96,771
Notes and accounts receivable-trade	23,417	22,322
Merchandise and finished goods	6,678	5,677
Fixed assets	57,252	69,867
tangible fixed assets	45,575	49,485
intangible fixed assets	689	669
Investments and other assets	10,987	19,712
Total Assets	182,146	205,222
Current liabilities	34,804	31,286
Notes and accounts payable	8,302	9,890
Interest-bearing debt	9,364	7,300
non-current debt	11,794	20,605
Interest-bearing debt	2,915	16,140
Total liabilities	46,598	51,891
Net Asset	135,548	153,331
Total liabilities and net assets	182,146	205,222

DER	0.20x	0.32x
Net D/E	△0.55x	△0.51x

Consolidate CS

(Million JPY)

	FY2024	FY2025
cash flows from operating activities	13,143	14,836
cash flows from investing activities	△6,630	△15,223
cash from financing activities	1,964	10,302
Net effect of exchange rates changes	5,637	2,213
Net (decrease)/increase in cash and cash equivalents	14,114	12,128
Cash and Cash Equivalents at beginning of year	69,645	83,759
Cash and Cash equivalents at the end of year	83,759	95,888



Medium-Term Management Plan



02

Overview of the Medium-Term Management Plan (2026-2028)



- Positioning the next 3 years as a focused investment phase to accelerate growth, investing heavily in the wafer reclaimed business
- Expecting growth from 2027 onward, including M&As etc

(Million JPY)	FY2024(A)	FY2025(A)	FY2026(F)	FY2027(F)	FY2028(F)
Sales	59,200	76,707	84,000	105,000	115,000
Operating Income	13,108	14,281	15,400	17,500	19,000
<i>Operating Margin</i>	<i>22.1%</i>	<i>18.6%</i>	<i>18.3%</i>	<i>16.7%</i>	<i>16.5%</i>
Ordinary Income	15,668	16,635	17,200	19,000	20,000
Ordinary Margin	26.5%	26.4%	20.5%	18.1%	17.4%
Net Profit	9,446	9,297	10,000	11,500	13,000

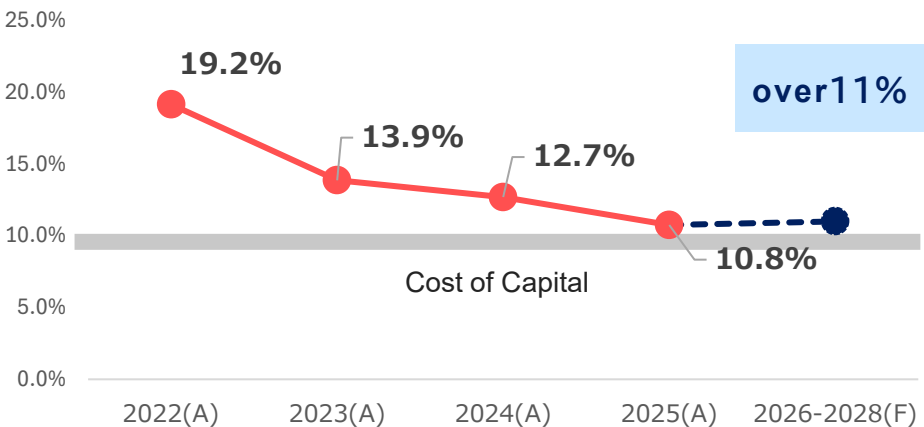
ROIC	12.7%	10.8%	11%以上
ROE	15.2%	12.5%	13%以上

Analysis and evaluation (capital profitability and cost of capital)



- At present, we are in the investment phase and the return on capital is declining. However, we aim to improve ROIC by monetizing large-scale investments mainly in reclaimed wafers and improving capital efficiency.

ROIC



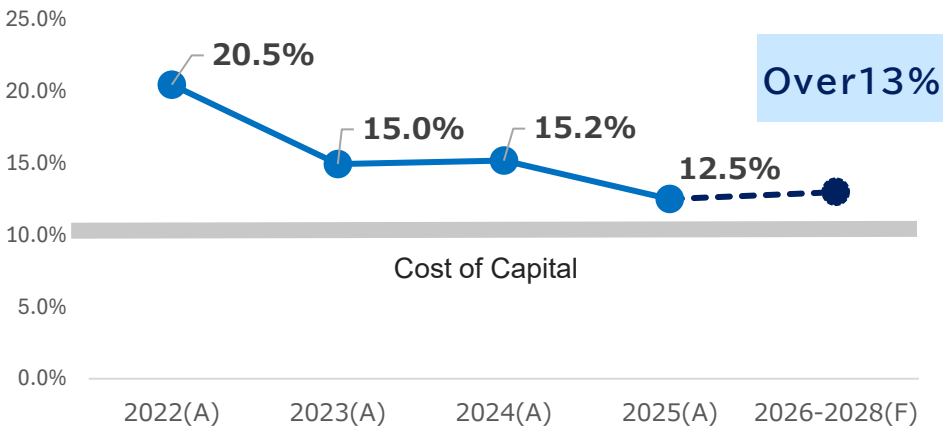
*ROIC= NOPAT / invested capital (shareholders' equity + interest bearing debt average)

WACC

9.0 %

*WACC= Cost of equity x Shareholder equity/(invested capital) + Cost of debt x interest-bearing debt/(invested capital) x (1- effective tax rate) ,using the average value for the past two years in our company

ROE



*ROE= Net Income Attributable to Parent / Equity Average

Cost of Equity

10.5 %

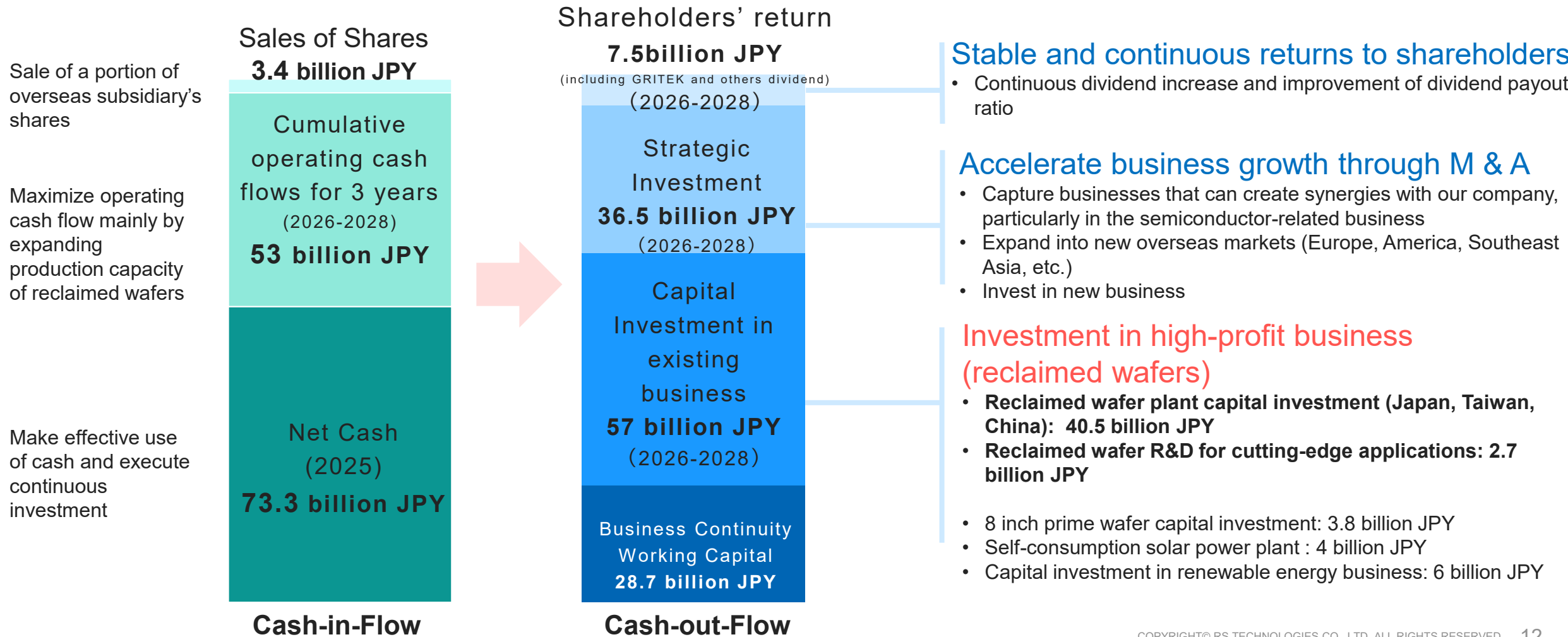
*Cost of equity = 10.5% calculated based on risk-free rate + beta value x risk premium

*Capital used as the denominator for ROIC was changed from (shareholders' equity + interest-bearing debt) to (equity + interest-bearing debt). The denominator for ROE calculation was unified to the average of shareholders' equity at the beginning and end of the period in accordance with the Annual Securities Report.

Initiatives to Improve Return on Capital (Cash Allocation)



- Accelerate growth investment in our company's highly profitable reclaimed wafer business to maximize operating CF



Initiatives to Improve Return on Capital (Large investment in reclaimed wafers)



- Accelerate investment in the highly profitable wafer reclaimed business over the next 3 years to further increase market share and earnings
- Reopen Sanbongi Plant No. 7 and acquire Tainan Plant No. 2 to increase cumulative production capacity to approximately 1.2 million wafers per month by 2028

<Sanbongi Plant (Japan)>

- Construction of Plant 7 capable of producing 170K per month
- Plan to improve production efficiency through advanced equipment and automation at Plant 7

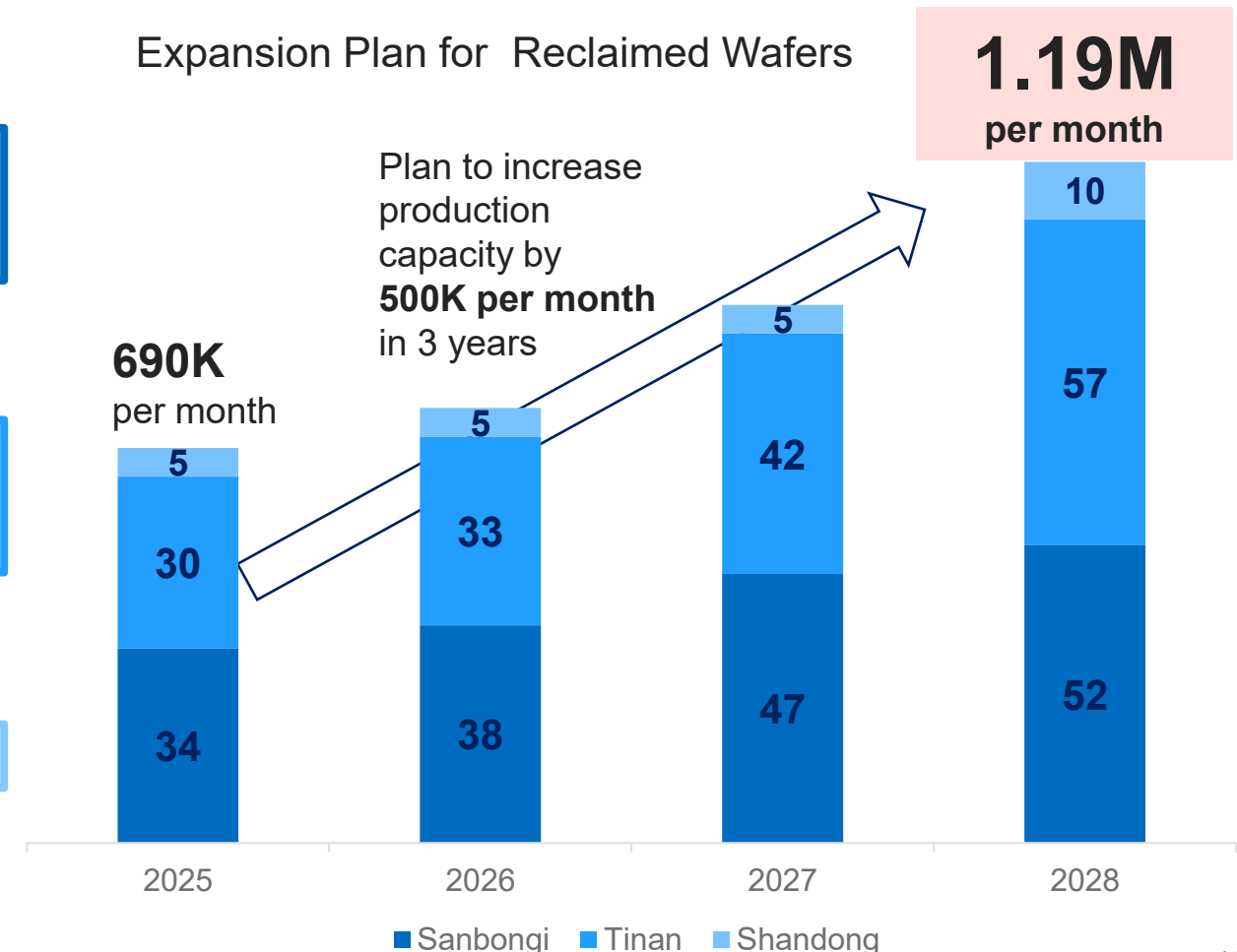
<Tainan Plant (Taiwan)>

- Acquisition of Plant 2 to meet increasing demand in Taiwan
- Construction of Plant 2 to produce 200K per month by 2028 and 300K per month by 2030

<China Plant (China)>

- Plan to achieve monthly production of 100K per month by 2028

Expansion Plan for Reclaimed Wafers



Capital Investment Plan: Reclaimed Wafer Business

- Major investments to capture global semiconductor demand at 3 sites in Japan, Taiwan, and China by 2028
- Establish monthly production capacity of 1.19 million wafers to further expand market share

Japan



Total investment

17.3 billion JPY +

Investment Amount

FY 2026

FY 2027

FY 2028

11.9 billion yen **5.4** billion yen **TBD**

Monthly Production Capacity (12inch)

	2026	2027	2028
Plant 8	340k	350k	350k
Plant 7	40k	120K	170k
Total	380k	470k	520k

Taiwan



Total investment

24.7 billion JPY

Investment Amount

FY 2026

FY 2027

FY 2028

2.8 billion yen **12.4** billion yen **9.5** billion yen

Monthly Production Capacity (12inch)

	2026	2027	2028
Plant 1	330k	370k	370k
Plant 2	-	50K	200k
Total	330k	420k	570k

China



Total investment

10 billion JPY

Investment Amount

FY 2026

FY 2027

FY 2028

- - **10** billion yen

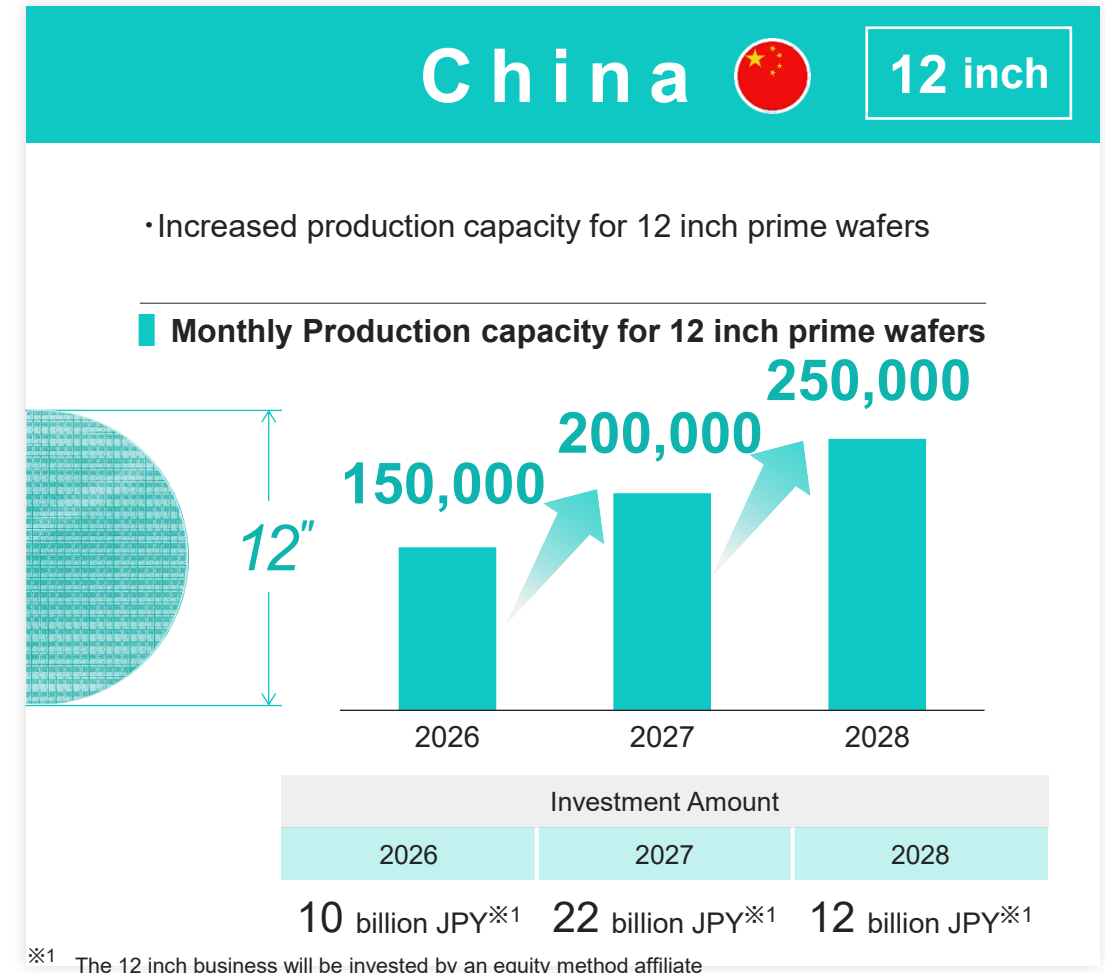
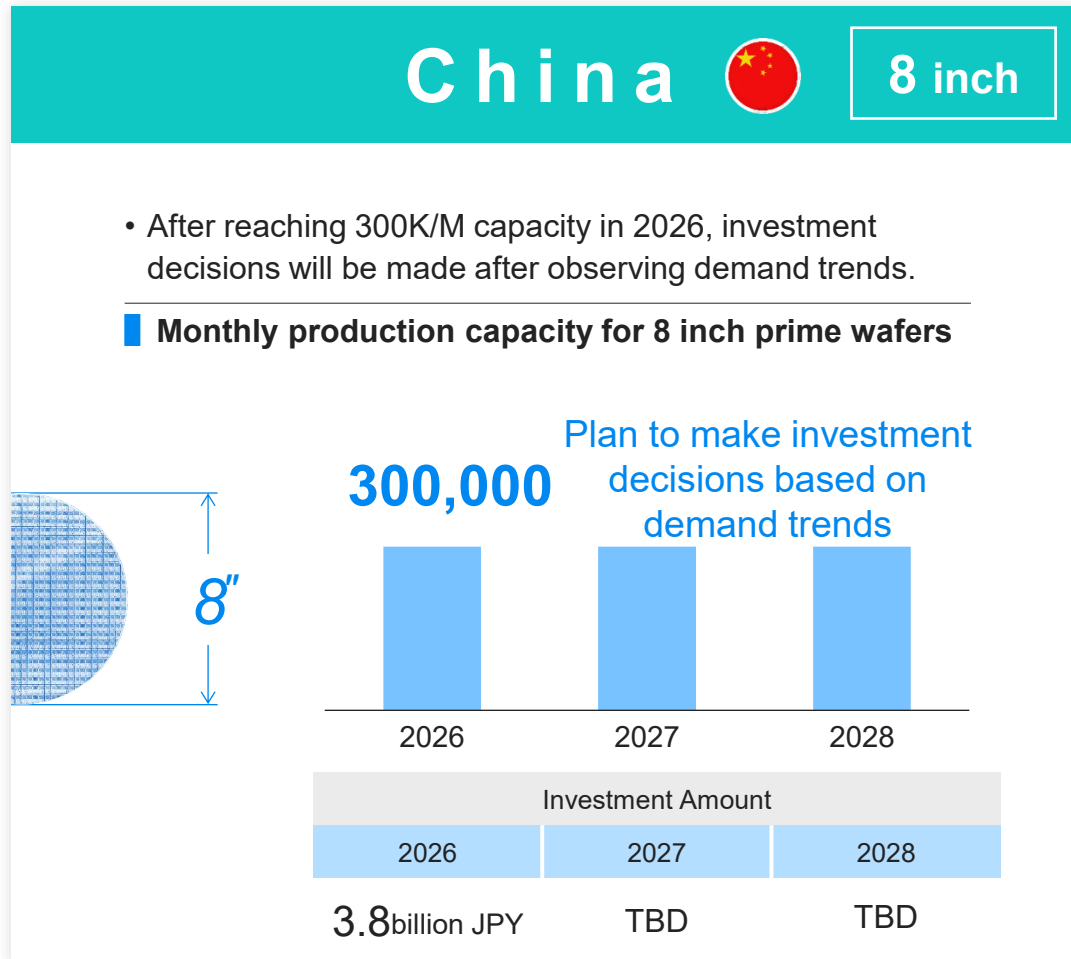
Monthly Production Capacity (12inch)

	2026	2027	2028
Plant	50k	50k	100k
Total	50k	50k	100k

Capital Investment Plan: Prime Wafer Business



- Production capacity for 8 inch prime wafers will reach 300K per month in 2026
- Production capacity for 12 inch prime wafers will increase to 250K per month 2028

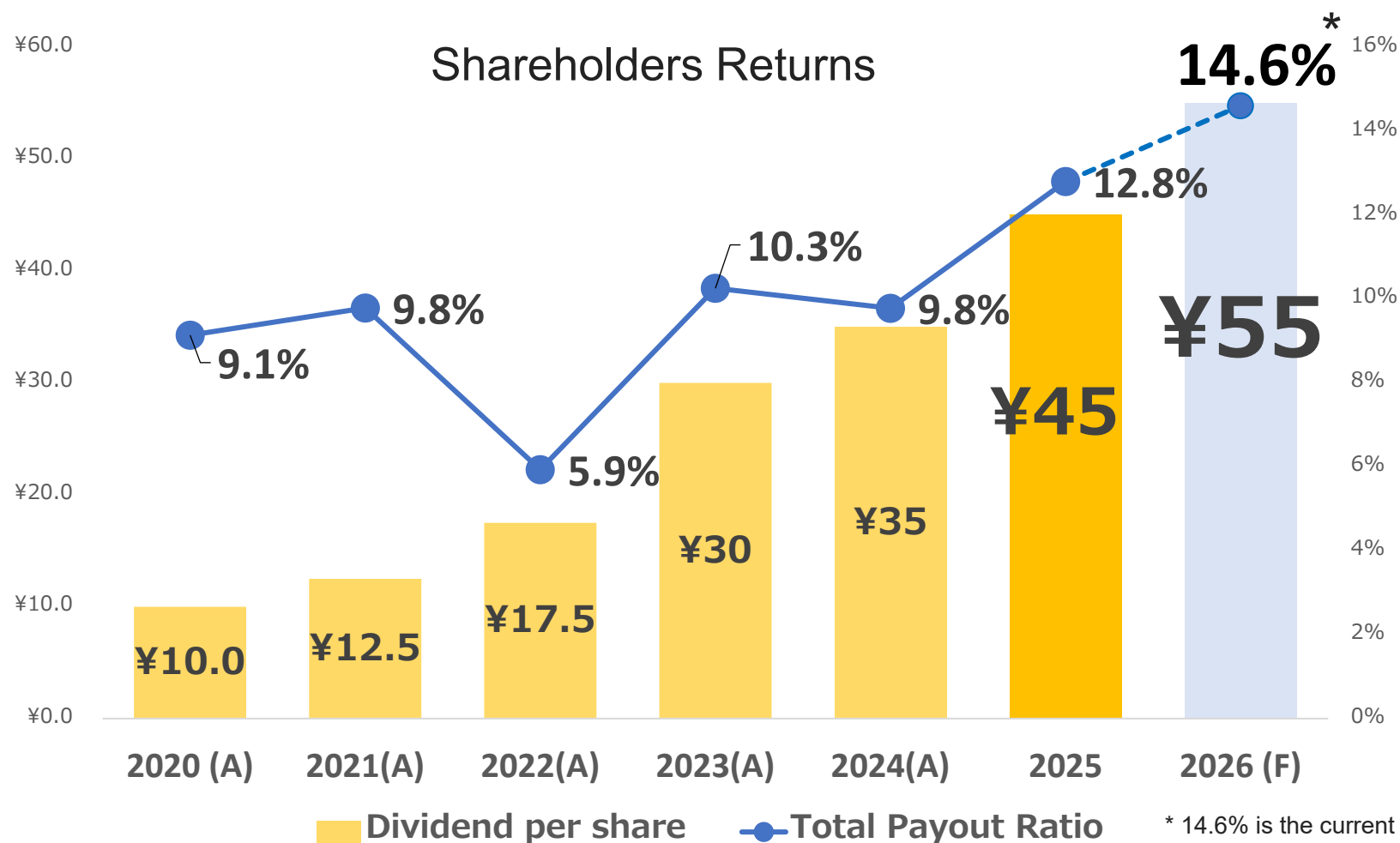


※1 The 12 inch business will be invested by an equity method affiliate

Initiatives to Improve Return on Capital (Shareholders Return)



The dividend per share for fiscal 2025 was ¥45, an increase of ¥10 from ¥35 in the previous fiscal year (payout ratio 12.8%). The dividend per share for fiscal 2026 is assumed to be ¥55



- In addition to the annual dividend increase, the dividend increase in 2025 will be 10 JPY, up from 5 JPY in the previous fiscal year.
- In 2026, we plan to increase the dividend by 10 JPY from the previous fiscal year and accelerate **the increase in the total return ratio**.
- Considering stock price trends, cash position, investment progress, and other factors, we will consider buybacks.

Initiatives to Improve Return on Capital (Investor Relations)



- We plan to increase the number of interviews with investors and promote IR activities that lead to increased corporate value.

◆ Directors' involvement in investor relations activities

- To deepen understanding of management policies and strategies
proactively set up opportunities for directors to engage in dialogue with investors

◆ Strengthening overseas investor relations

- Strengthened overseas investor relations in line with increased number of meetings with overseas investors (Non-deal roadshow in Europe in 2024)
- By simultaneous disclosure of financial results and timely disclosure information in English and enhancement of website in English, eliminate information asymmetry between Japanese investors and overseas investors

◆ Approach to individual investors

- Active participation in IR fairs, seminars, and other events to expand presence to individual investors



RS Technologies's Targeting Business Portfolio



M & A Target

- M & A to Expand Business Scale
- M & A target area including semiconductors, energy, and new businesses

<M&A Target Area>



<Investment Criteria>

- ◆ Investment standard (hurdle rate) \doteq 14~20%
- ◆ Selection of target company focusing on Synergies
- ◆ Selection of markets with growth potential for new businesses

M&A Record and Sales Trend



Achieved a CAGR of 29.2% in sales and 27.4% in operating income through a growth strategy centered on proactive M & A

(Unit: Million JPY)





Company Profile



03

Company Profile



- **Top company** in the reclaimed wafer business with a global market share of 31% ^{*1}
- Entered the prime wafer business through a joint venture with a Chinese central company ^{*2}
- Expand business into areas where business synergies can be expected through M & A

Company name	RS Technologies, Co.,Ltd.
Establishment	December 10, 2010
Management Philosophy	“Respect the global environment, earn the trust of people, be creative and challenge ourselves”
Business Profile	<ul style="list-style-type: none"> • Reclaiming silicon wafers • Manufacturing and sales of prime silicon wafers • Manufacturing and sales of consumable materials for semiconductor manufacturing equipment • Sales of scanning acoustic tomograph (SAT) • Sales of electronic components
Head office	NT Building 1-47-1 Ohi, Shinagawa-ku, Tokyo, JAPAN
Manufacturing Facilities	Miyagi, Ibaraki, Taiwan (Tainan), China (Dezhou), Fukushima
Capital	5,680 million yen (as of the end of December 2025)
President and CEO	Nagayoshi Ho

Main Subsidiary

GRINM Semiconductor Material Co., Ltd.(GRITEK)

RSTEC Semiconductor Co., Ltd

DG Technologies Co., Ltd.

Union Electronics Solutions Co., Ltd.

LE System Co., Ltd.

RS Precision Devices(Huizhou) Co.,Ltd

Registered Capital RMB 1 billion

Investment ratio 40.21%※3

Listed Shanghai Stock Exchange STAR market

Capital NT \$300 million

Investment ratio 100%

Capital 100 million yen

Investment ratio 100%

Capital 27 million yen

Investment ratio 100%

Capital 30 million yen

Investment ratio 100%

Capital RMB 555 million

Investment ratio 100%

*1 Estimated by our company based on SEMI data

*2 State-owned enterprises subject to management and supervision by the central government

*3 As of the end of December 2025

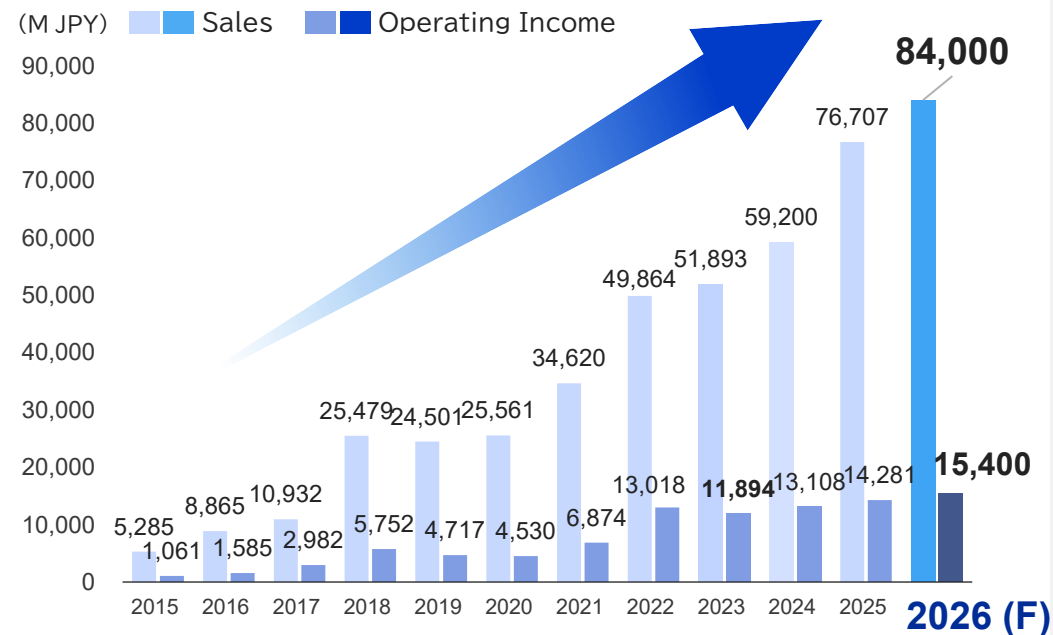
- Since its establishment, RST has firmly established itself as the world's leading company in the reclaimed wafer business. In 2018, RST became a comprehensive wafer manufacturer by making a major Chinese prime wafer manufacturer a consolidated subsidiary.

2010	Dec.	RS Technologies Co., Ltd. was established with the main business of reclaimed wafer.	Reclaimed
2014	Feb.	Established RSTEC Semiconductor Taiwan Co., Ltd. (consolidated subsidiary) in Taiwan	Reclaimed
2015	Mar.	Listed on Tokyo Stock Exchange “Mothers Market”	
2016	Sep.	RST transferred to “the First Section” of the Tokyo Stock Exchange	
2018	Jan.	Chinese prime wafer manufacturer, GRINM Semiconductor Material Co., Ltd. (GRITEK) became a consolidated subsidiary of RST	Prime
2018	May	Acquired 100% shares of Union Electronics Solution Co., Ltd.	Semi
2018	Aug.	Established Shandong GRIMN Semiconductor Materials Co., Ltd. (Shandong GRITEK), A consolidated subsidiary of GRITEK.	Prime
2019	Jan.	Acquired 100% shares of DG Technologies Co., Ltd.	Semi
2020	Feb.	Established Shanghai Union Semiconductor Co., Ltd. (Shanghai Union)	Semi
2022	Apr.	Transferred from the First Section of the Tokyo Stock Exchange to the “Prime Market” Establishment of Nomination and Compensation Committee	
2022	Nov.	GRITEK listed on Shanghai Stock Exchange (STAR market)	Prime
2023	Dec.	Established LE System Co.,Ltd, manufacturer of electrolyte for vanadium redox flow batteries (VRFB)	Energy
2024	Dec.	Established RS Precision Devices (Huizhou) Co., Ltd. (RSPDH), manufacturer of optical pickup	Semi

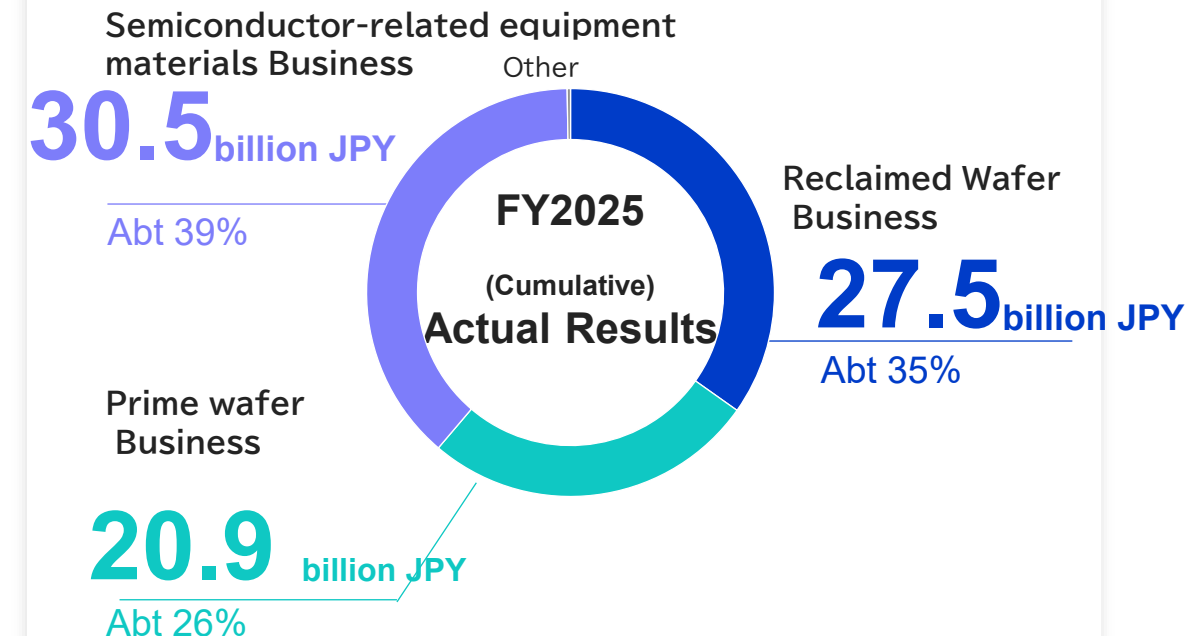
Reclaimed	Reclaimed Wafer Business
Prime	Prime Wafer Business
Semi	Semiconductor-related Equipment and Materials Business
Energy	Renewable energy related

- RST became comprehensive wafer manufacturers with the Reclaimed Wafer Business and Prime Wafer Business
- Expansion of business areas as Semiconductor-related equipment and materials Business
- No1 in global market share in reclaimed wafer business, and development of prime wafer business mainly in China

Consolidated net sales and operating income



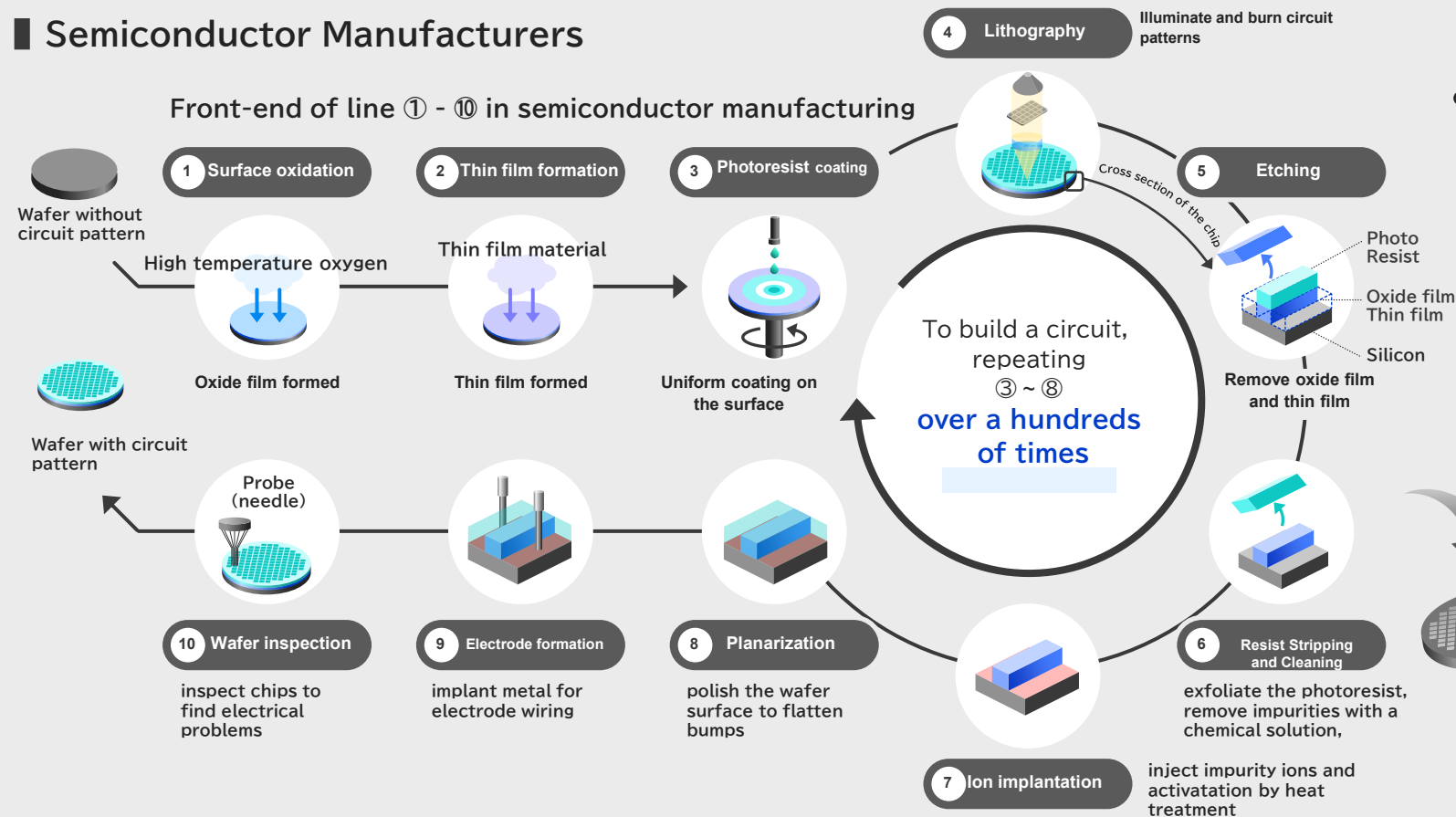
Net sales by segment



What Reclaimed Wafer is

- Reclaimed wafers are wafers that have been reclaimed from test wafers used in the process of semiconductor manufacturing.
- Reclaimed wafers are used repeatedly by our customer. With our technology, RST can reclaim test wafers more than 10 times, helping to **reduce costs** for our customers, semiconductor manufacturers and **executing eco-friendly business model**.

■ Semiconductor Manufacturers



■ RS Technologies (RST)

Used in almost all processes

- **Monitor Wafer**
(application: process and processing accuracy evaluation)
- **Dummy Wafer**
(application: precision processing stability improvement)

RST **reclaims** the used test wafers for and returns to semiconductor manufacturers

Wafer Reclamation

Wafer reclamation is essential for manufacturing semiconductors

collecting used test wafers

Shipment

Reclaim customer's assets

Wafer Reclaimed Business

- Achieve continued growth as a global supplier in the reclaimed wafer industry

Market Characteristics

Continued growth in the semiconductor industry

The global semiconductor market is expected to reach **USD 1 trillion** by 2029, growing at a CAGR of approximately 8% from 2025 to 2030*¹

*1 Source: "Semiconductor Market Forecast" by SEMI Japan



Resilient to economic fluctuations

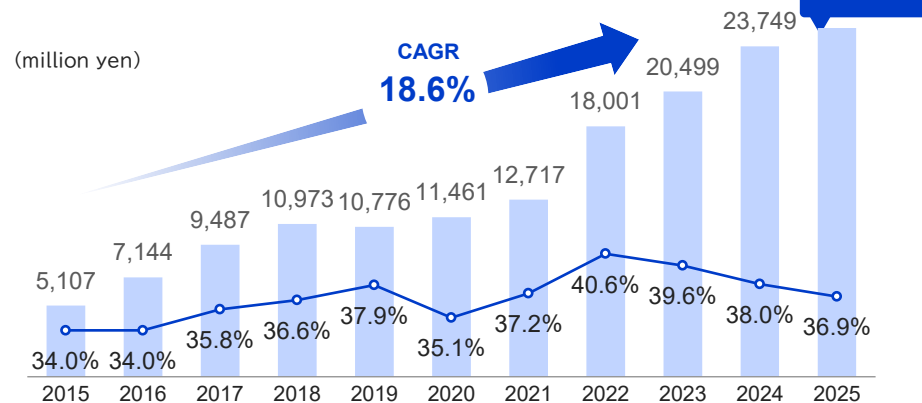
- Used by various applications such as the start-up of semiconductor manufacturing equipment
- When customers become more cost-conscious during a recession, the amount of Reclaimed wafers' input increases
⇒ **Less susceptible to the silicon cycle**

The reclaimed wafer business is expected to grow more in the future

Results

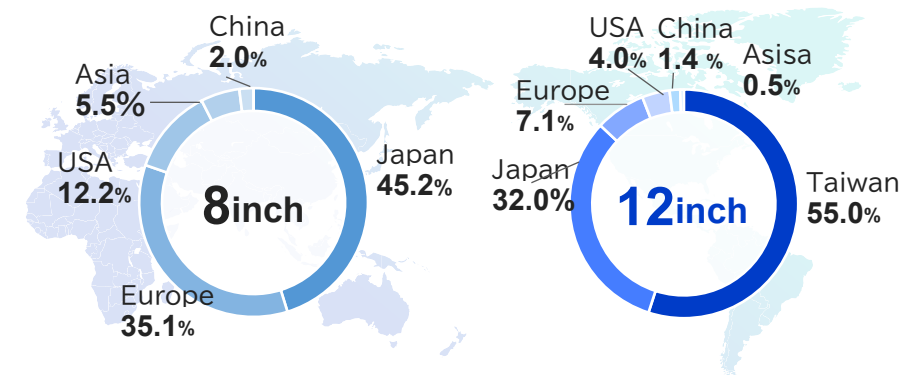
Performance Trends (Reclaimed Wafer Business)

- Achieve significant growth by expanding production capacity and increasing the manufacturing sites



Shipping Regions

Securing a wide range of shipping destinations in Japan, Taiwan, Europe and North America

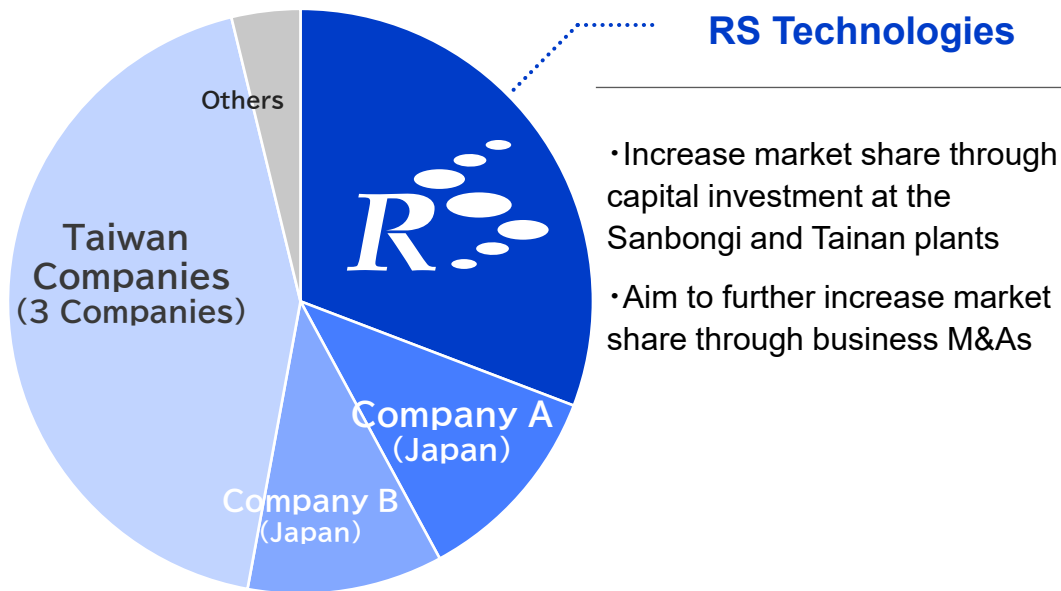


RS Technologies' market share in reclaimed wafer market

Global Market Share of Reclaimed Wafers

RST's Global Market Share in 12 inch Reclaimed Wafer Market

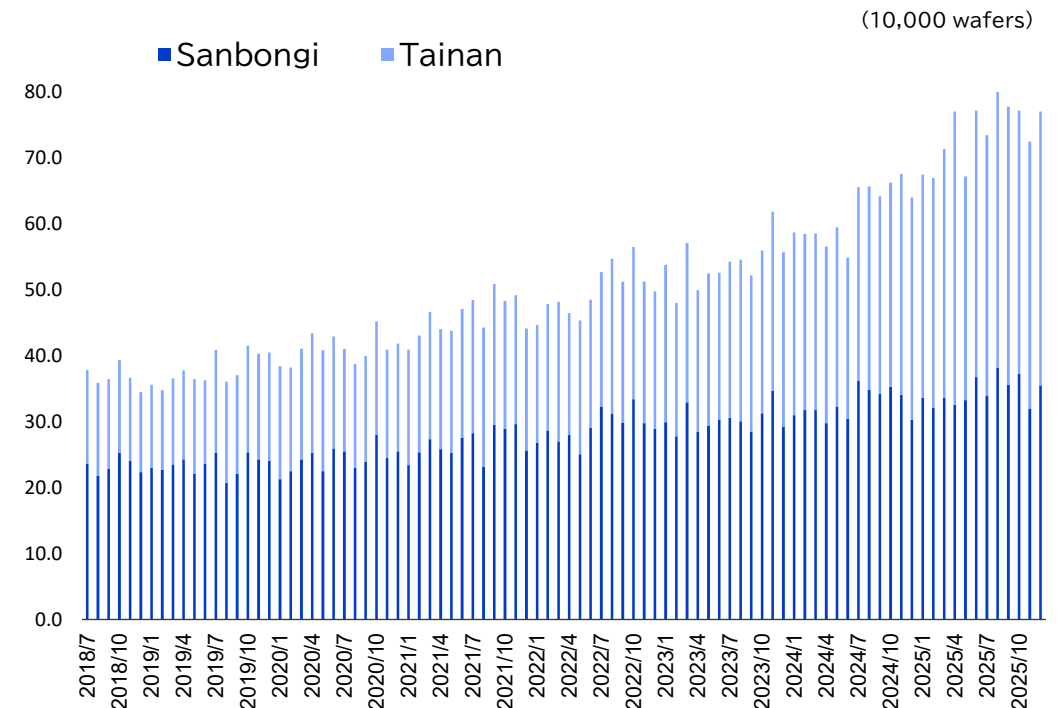
Global Market Share No.1 (about 31%)



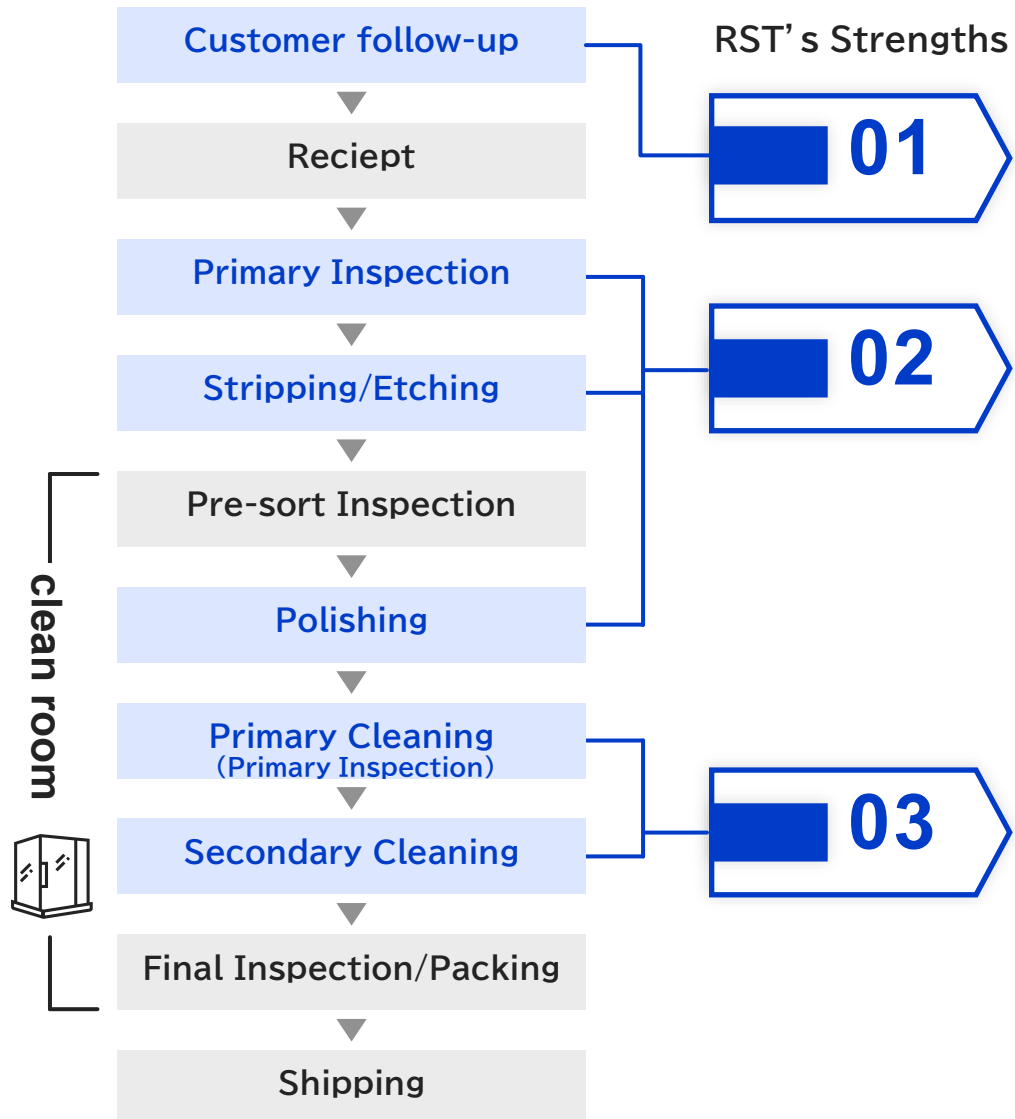
Estimated in our company based on SEMI data

Shipments at the Sanbongi Plant and Taiwan Plant

Trends in the number of 12 inch wafers shipped at the Sanbongi Plant and Taiwan Plant



Reclaimed Wafer Business (1)



Identify exact needs through direct sales system

Communicate directly with all customers
Make it possible to reduce SGA cost by handling only from Tokyo headquarters

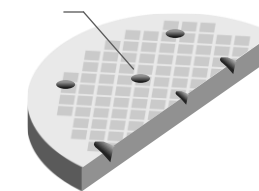
Strip off all films

Due to chemical treatment, surface damage is minimized

Increase the number of
reclamation

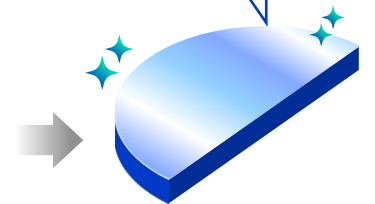
More cost reduction possible

Scratches and dents



Smooth scratches and irregularities on the surface by polishing (polishing).

Inherited original
technology from
Lasa Industries



Remove metal impurities

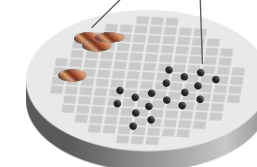
Remove fine dust and dirt from wafer surface by cleaning



Removal of metal impurities

Especially, strong in decontamination
and removal of copper (Cu)

• Metal impurities
• Garbage (particles)



Demand for Reclaimed Wafers: **New** 12 inch semiconductor Plants

- In the global market, new 12 inch semiconductor plants are under construction in China, Europe, the United States and Japan.
- RST meets new demand for reclaimed wafers through capital investment in Japan, Taiwan and China.



Sales Structures



- The ratio of reclaimed wafers and sales wafers in the segment continued to be around 7:3.

Earnings Structure

Sales of Wafer Reclaimed Business

Reclaimed Wafers

(Processing unit price x number of shipments)

We receive used test wafers from semiconductor factories. We polish, clean and return them to the same factory.

Sales Wafers

(Unit selling price x number of units sold)

Spec-out test wafers are purchased from the market and polished by RST. RST sells as new test wafers to semiconductor factories in demand.

After sales wafers (new test wafers) are used, they are recycled at RST and used repeatedly as reclaimed wafers.

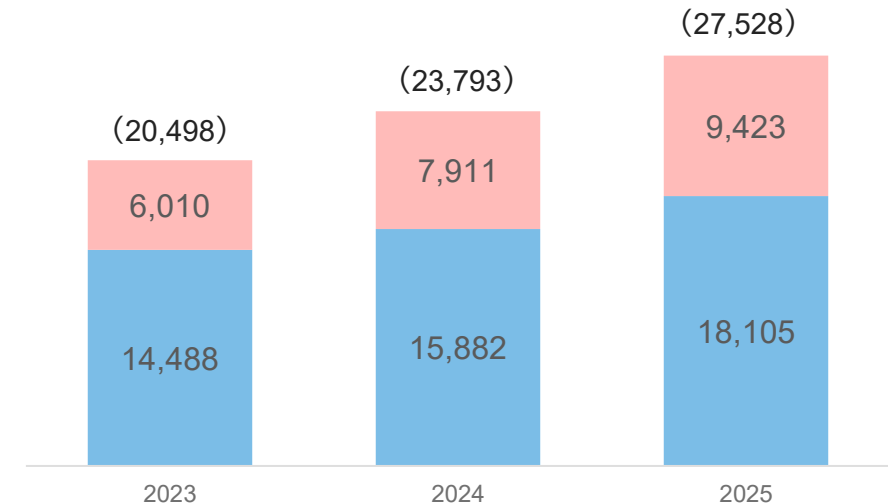


Breakdown of Sales

(Million JPY)

■ Reclaimed Wafers

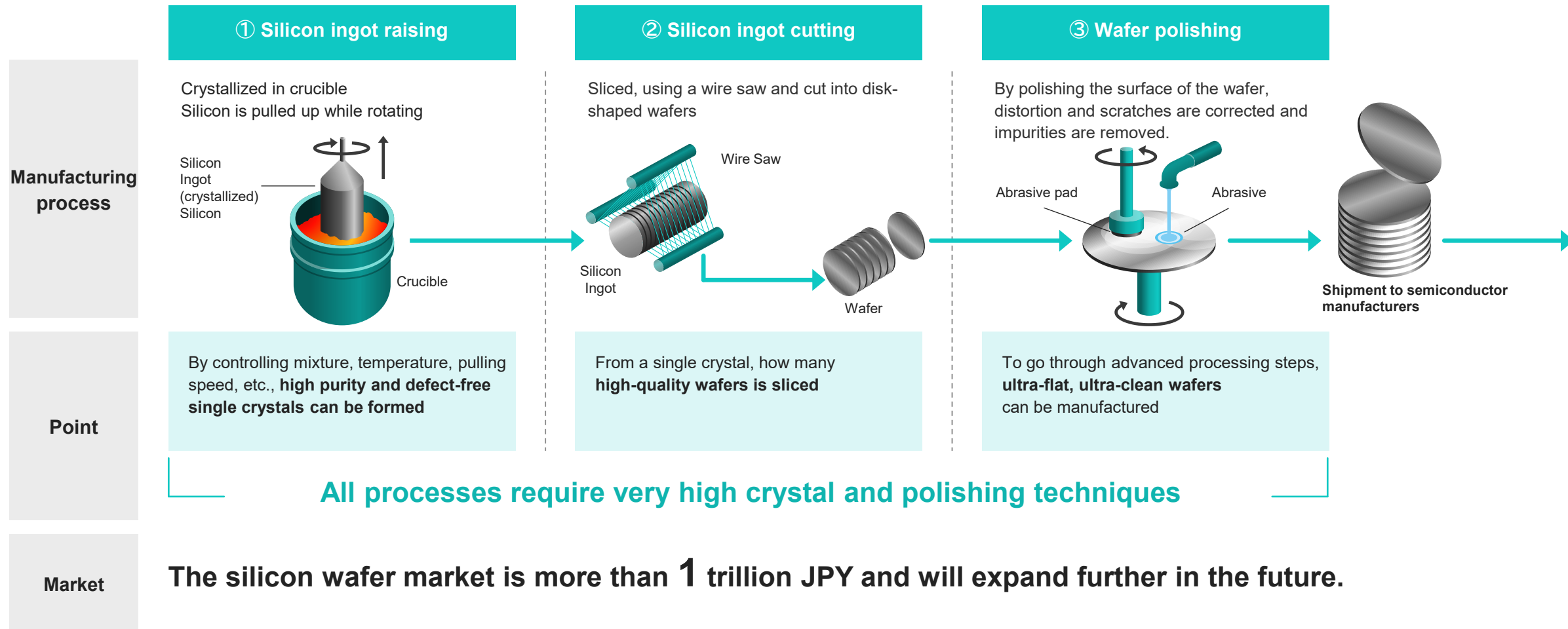
■ Sales Wafers



Business Profile (3/5 Prime Wafer)



- A prime wafer is a silicon wafer that is a substrate material for semiconductors and used for semiconductor chips.
- Made from 99.999999999% silicon, it has the highest flatness of any material currently on Earth.



Expansion into the Prime Wafer business



- With a Chinese SOE* ¹ named GRINM, GRINM Semiconductor Material Co., Ltd (GRITEK) was established.

*(1) State-owned enterprises subject to management and supervision by the central government

Synergistic between RST and GRITEK

Strengths



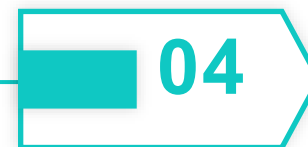
GRITEK's technological capabilities



Benefit from China's semiconductor policy



RST's global sales network to sell to global customers



Utilizing RST reclaimed technology

With more than 30 years of knowledge and insight from RST



Clean Room



有研科技集团有限公司(Grinm)

Founded in 1952, China's largest state-owned research institute in the field of nonferrous metals
About 2,000 researchers are employed out of about 4,100 employees.

Business (4/5 Prime Wafer Business in RST)



- In 2018, the company entered the industry through a joint venture with China's largest state-owned research institute in the field of nonferrous metals, GRINM as a consolidated subsidiary, GRINM Semiconductor Material Co., Ltd.(GRITEK)
- Construction of a flagship plant for prime wafers in Shandong Province, China

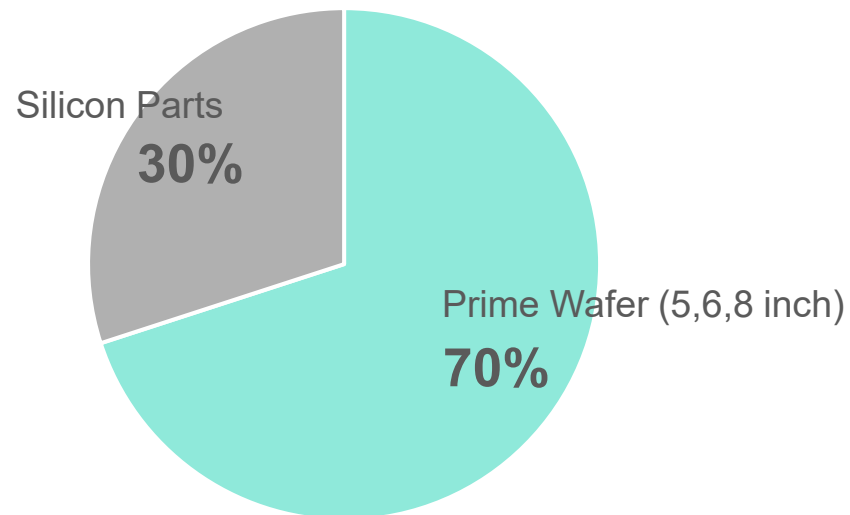


Sales Structures



- The ratio of prime wafers increased from 2024 on the back of the recovery trend in the Chinese semiconductor market.

Sales Structure of Prime Wafer Business

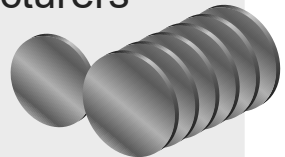


(FY2025 Actual)

Products

■ Prime Wafers (5, 6, and 8 inches)

- Sold to Epi HOUSE and semiconductor manufacturers mainly in China



■ Silicon Parts (for consumable parts of etching equipment)

- Sold to global processing manufacturers (End users are etching equipment manufacturers and semiconductor factories)

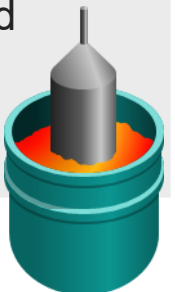
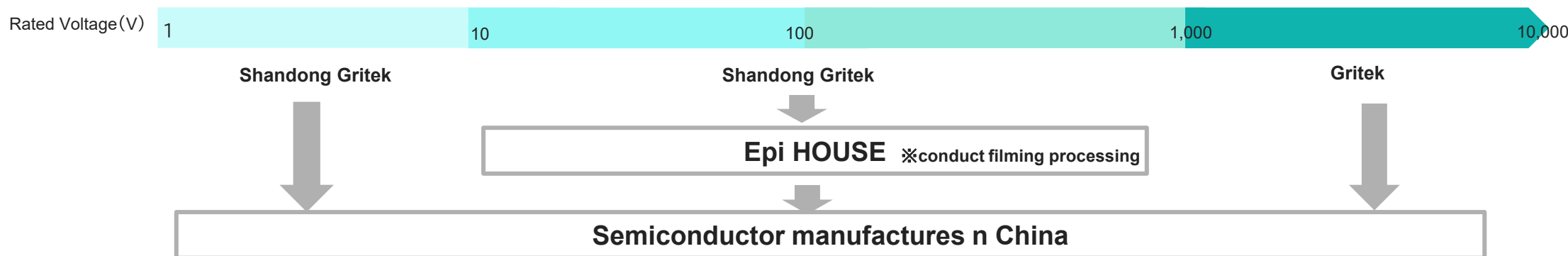


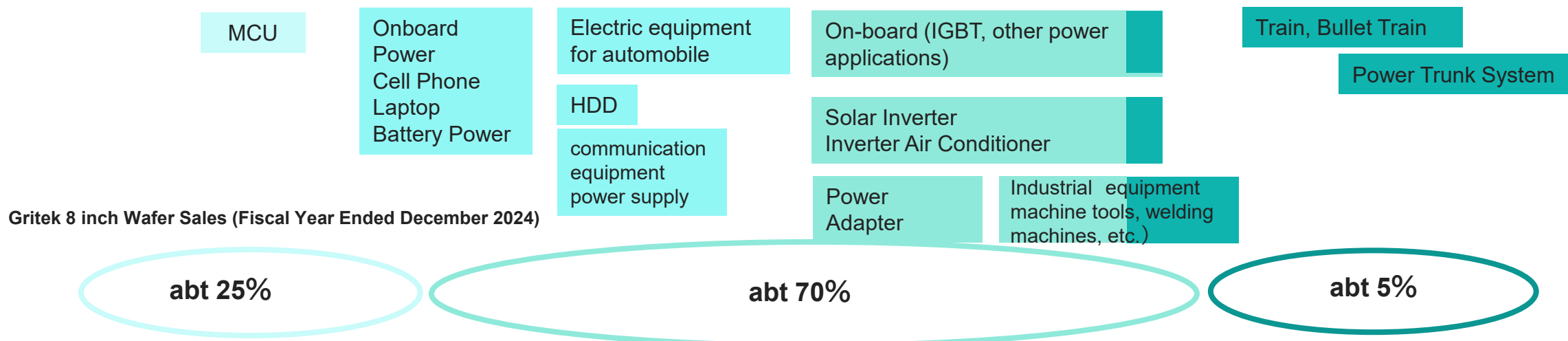
Image of 8-inch Prime Wafer Commercial Flow and Sales Structures

- Gritek continues to enjoy high profit margins due to its strength in a niche segment in the prime wafer market
- Demand for power semiconductors is on the rise thanks to subsidies for the purchase of home appliances, one of the Chinese government's efforts to revitalize the economy.

■Key Commercial Flow Images of Gritek 8-inch Wafers



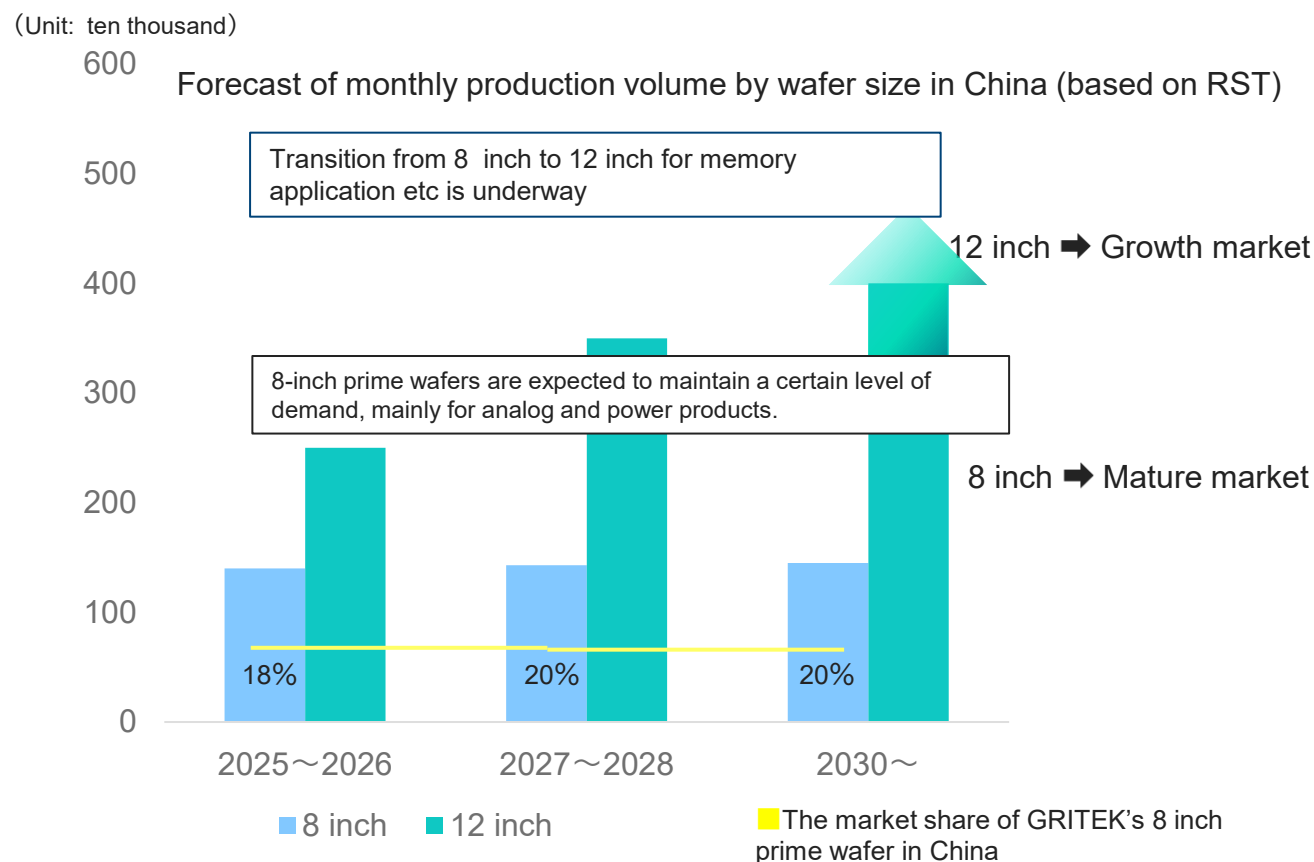
■Application



Prime Wafer Growth Strategy (Forecast)



- Demand for 8 inches is expected to increase slowly through 2028
- Demand for 12 inches is expected to exceed 4 million units per month in 2030.



【 Strategy to 2028 】

■ 8 inches

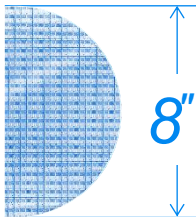
Development of new products for high-voltage power semiconductors, Gritek's strength

Strengthen investment to increase production
=> Aim for 20% market share in China by 2027 and beyond

■ 12 inch

Build mass production system to increase prime wafer shipments in China
=> Aim for 7% market share in China's 12 inch market

GRITEK



Business Trend

Achieving High Profitability Management by Specializing in Niche Fields

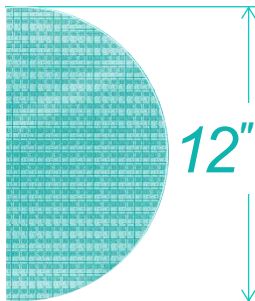
- Growth of the overall 8 inch market in China is slowing while Gritek's strength in 8 inch power semiconductor wafers remains strong
- With the rise of 12 inch wafers, unit prices are declining, especially for standard wafers for IGBT and memory applications.

Key Initiative

Maintain high profitability by upgrading production efficiency

- Strengthening competitiveness by actively investing in the development of new products
- Upgrading production efficiency and reviewing production management can help GRITEK maintain high operating margin even though unit price goes down

SGRS



Steadily acquire certification from customers and look ahead to mass production

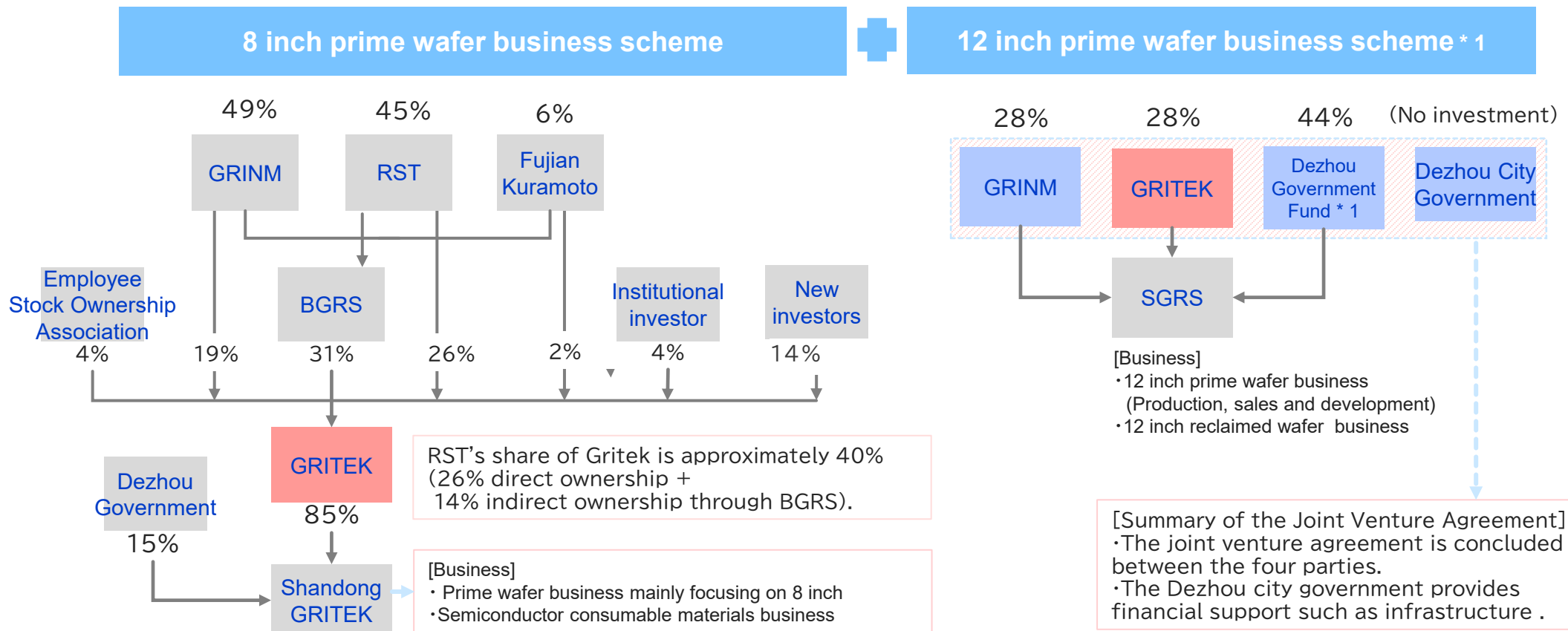
- With the transfer of technology from Gritek, SGRS has expanded its certification of 12 inch wafers for power semiconductors.
- The volume zone of the market has made steady progress in obtaining certification for polished wafers.
- Chinese competitors are operating with huge losses due to excessive investment. SGRS is promoting R & D and capital investment while limiting losses.

Steadily increasing production capacity through investment plans based on market trends

- Gritek's technology has been transferred to power semiconductors. We will also seek certification for polished wafers in the volume zone.
- Strengthening capital investment and securing human resources in anticipation of mass production shipments

Business scheme to invest in the prime wafer business

- GRITEK is listed on the Shanghai Stock Exchange, STAR Market (SHA: 688432).
- The below risk-controlled model involving a Chinese sovereign wealth funds



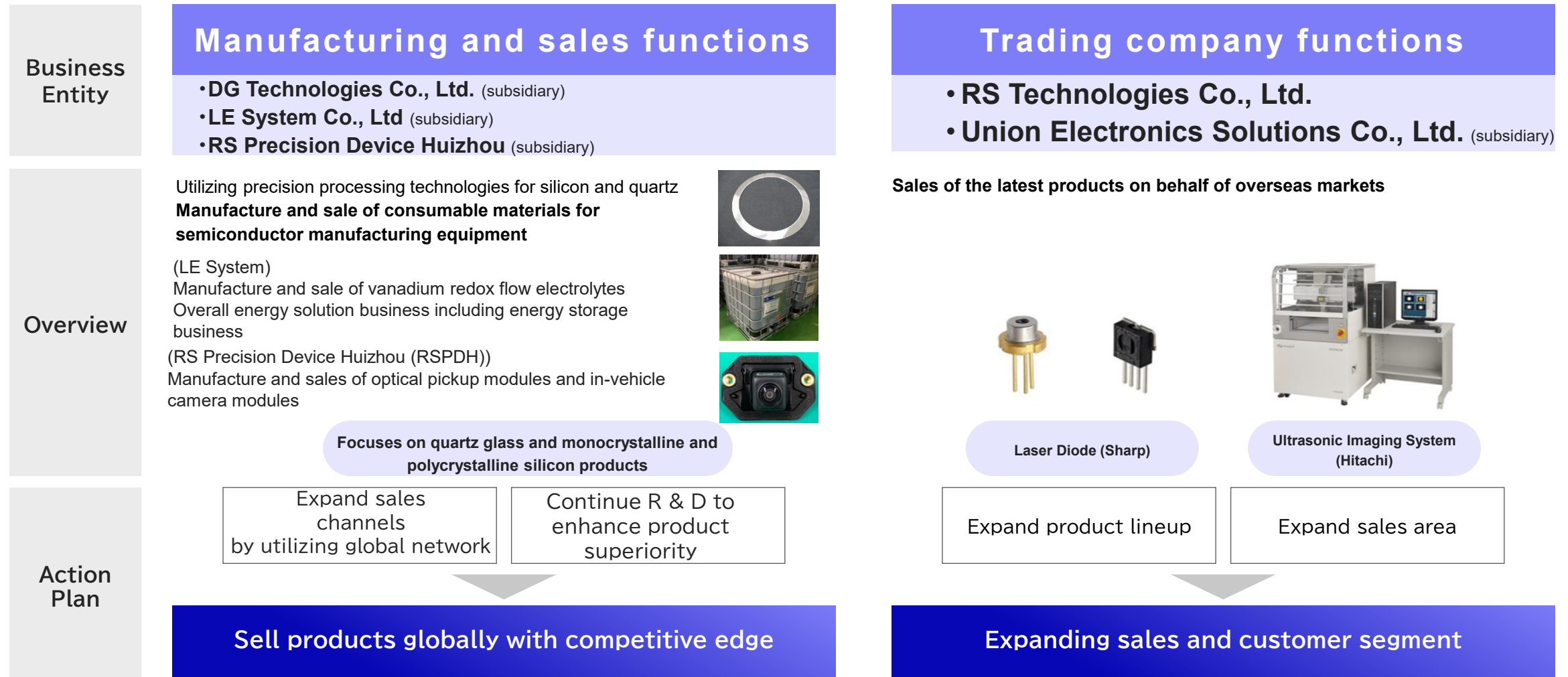
※1 Dezhou Huida Semiconductor Equity Investment Fund Partnership

As of End of December, 2025

Business (5/5 Semiconductor-related equipment and materials Business)



- Manufacture of silicon and quartz consumables for semiconductor manufacturing equipment and sales of scanning acoustic tomograph (SAT), laser diode and electronic components



Energy Business



- In December 2023, we entered the energy business through M & A. In June 2025, we established RS Energy Co., Ltd., which operates the VRFB electrolyte business in China.

[Energy Business Core Mission]

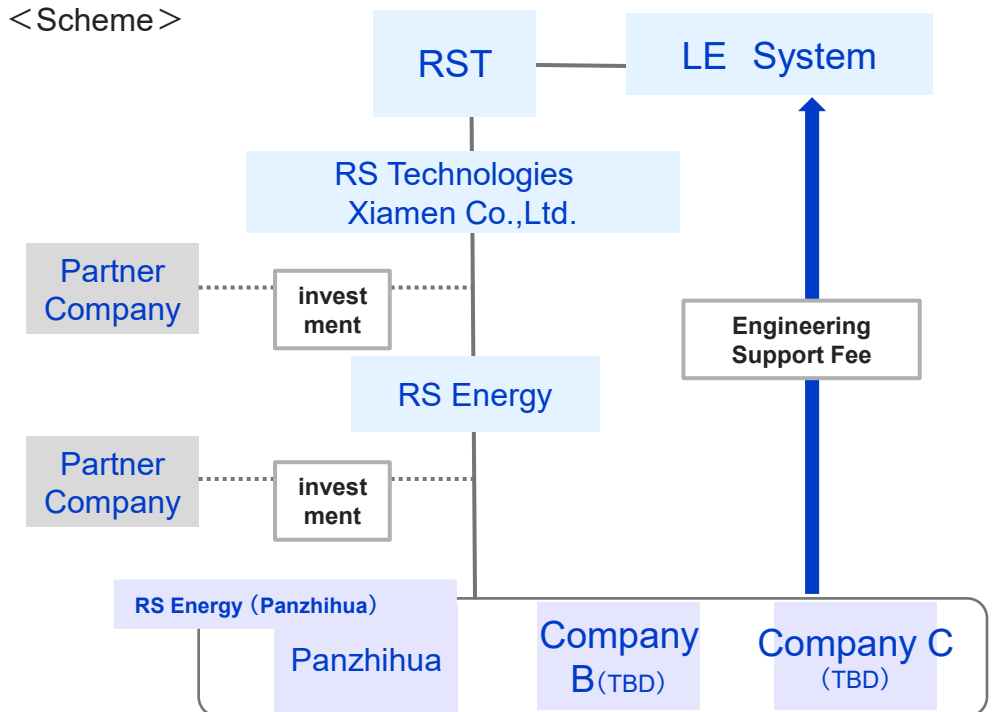


- Become a total energy solutions company leveraging the collective capabilities of the RS Technologies Group
- Contribute to the realization of a sustainable environmental society through the stable supply of VRFB electrolytes with superior safety and longevity

Company Name	LE System Co., Ltd./ RS Energy Co., Ltd
Establishment	October 13 (Date of acceptance: December 2023/June 2025)
Business	Electrolyte production of vanadium redox flow battery Electricity rate optimization consulting, etc.
Address	NT Building, 1-47-1 Ohi, Shinagawa-ku, Tokyo, Japan (The same office with RS Technologies, Inc.)
Manufacturing Base	Fukushima(Japan)、 Panzhuhua(Sichuan Province, China)※Under Construction
President and CEO	Issei Osawa

- From December 2023, the former LE System business was completely succeeded.
- The key technology of the former LE System is technology originated in Japan, and it has received a lot of support including investment by INCJ, Ltd. (Public and Private Sector Fund in Japan).

< Scheme >



Medium- to Long-term Outlook (Energy Business)

- After 2026 years of business development, we plan to become a total energy solutions company in the medium- to long-term. Promoting medium- to long-term outlook to develop into a business that plays a central role in the Group

Business Domain		Phase 1 2023~	Phase 2 2026 ~	Phase 3 2029 ~
Electrolyte for VRFB	Electrolyte for VRFB	【 Establishment of core business 】 Manufacture and sale of electrolyte for VRFB In-house manufacturing (Namie, Panzhihua, and others)		
VRFB General	VRFB system	[Business Expansion] Sales of Electrolyte and Storage Products ・Wholesale of VRFB systems (cells) ・Wholesale of electrical storage products ・Manufacture and sale of electrolyte materials		
Energy related	Energy trading company			
	Power Storage Development			
Energy Solutions	Aggregators	[Long-term Strategy] Integrated Storage Solutions Storage Plant Operation		
	Storage Battery Solutions			

What is Vanadium Redox Flow Battery (VRFB)?



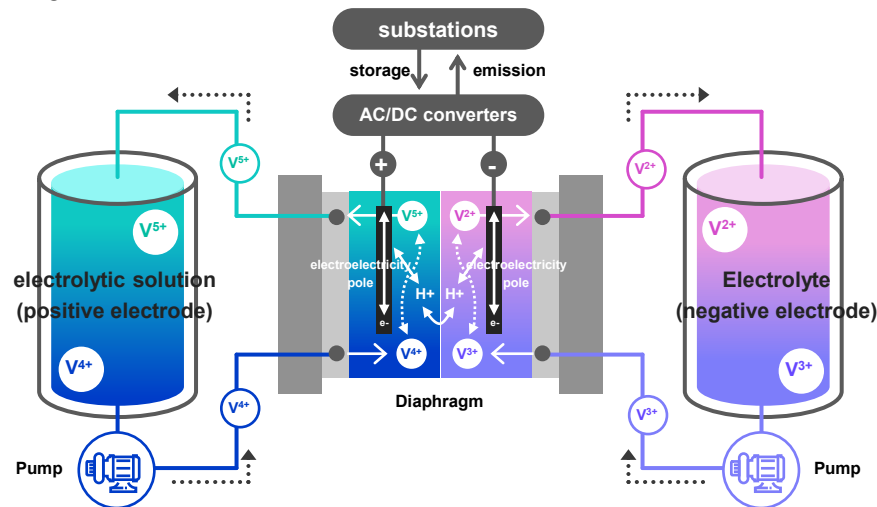
- VRFB is a battery that charges and discharges by circulating and chemically reacting vanadium electrolyte.
- LE system manufactures vanadium electrolyte for VRFB

Primary Use

Use as large-scale, large-capacity stationary storage batteries for wind and solar power generation

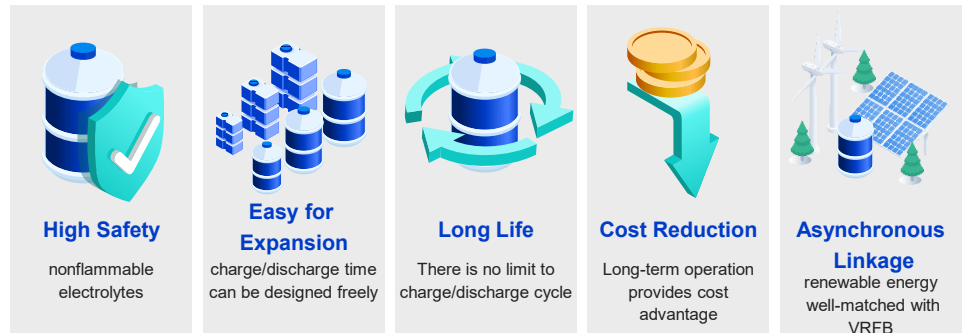
Mechanism

VRFB realizes charge and discharge by chemical change (redox) of electrolytic solution, while other batteries charge and discharge by chemical change of electrode.



Features

Since the number of charge and discharge is unlimited and there is no deterioration, it is possible to conduct stable operation over a long period. Moreover, it has high safety and it is well-matched with renewable energy.



VRFB is a high-capacity stationary storage battery with high safety and stable supply suitable for wind and solar power generation, etc.

Energy Business (Domestic Market Trends)



- Aiming to achieve GX2040 Vision set by the Ministry of Economy, Trade and Industry on February 18, 2025, LE System will continue initiatives for social implementation of VRFB

What is the GX2040 Vision?

The GX2040 Vision is a strategic vision for Japan to achieve a decarbonized society and sustainable economic growth by 2040.

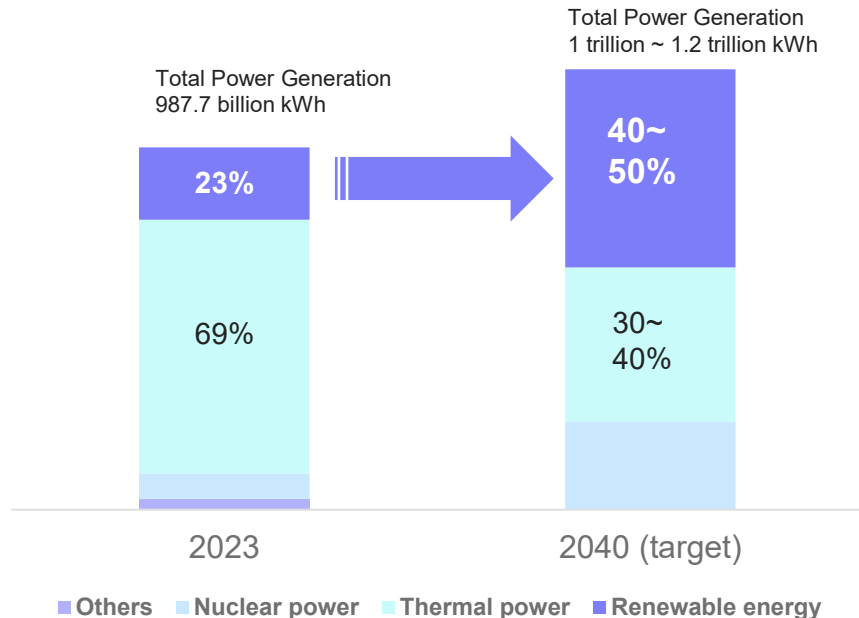
Seventh Basic Energy Plan is “To achieve a 73% reduction in greenhouse gas emissions by fiscal 2040 (compared to fiscal 2013 levels), position renewable energy as the “largest power source” for the first time, with a target of about 40 ~ 50%”



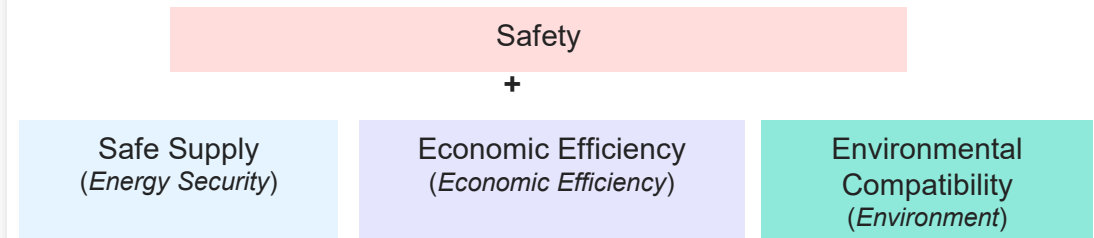
[Energy Composition in Japan]

Renewable energy is expected to **increase by approximately 320 billion kwh from 2023**

= **Demand for storage batteries will grow for stable supply**



[Basic Principle of Energy Policy: “S+ 3E”]



[Efforts of LE Systems to Deploy VRFBs that Meet S+ 3E]

One of the Key Issues in Achieving the 2040 Vision

「Stable Supply of Renewable Energy」

We anticipate opportunities for VRFBs to contribute to large storage systems

Energy Business (China Market Trends/Business Progress)



- Established RS Energy (Shandong) Co., Ltd. an energy-related subsidiary of subsidiary in China, in June 2025
- The Panzhihua Plant established with a partner company as a joint venture is under construction in China

China Market Trends

2025 China VRFB Project Information

■ Scale of new VRFB installations

4,179 MWh

■ Year-over-year capacity

+140%

Source: Based on RST data

January 28, 2026 Completion ceremony of Panzhihua Plant Aiming to start operation in 2026



RS Precision Devices (Huizhou) Co., Ltd. (RSPDH)



- Succeeded optical pickup module and in-vehicle camera module manufacturing and sales business through M & A in December 2024
- In addition to the existing optical pickup module business, the new in-vehicle camera module business will be launched to further expand the business.
- Expect to expand sales channels by leveraging our company's strength in the Chinese market



Company name	RS Precision Devices (Huizhou) Co., Ltd. (RSPDH)
Established	November 20, 1995 (Date of business succession: December 2024)
Capital	555 million yuan
Business Profile	Optical Pickup Module Manufacture and sale of in-vehicle camera module
Address	Zhonggao New District, Huizhou, Guangdong Province, China

Regional strategies

Japan, North America and Europe

Sanbongi Factory (Japan's flagship factory) covers mainly North America, Europe and Japan



Wafer Reclaimed Business:
Tariff Impact Due to Change of
Government in the United States

Strategy to avoid the impact of U.S.-China trade friction

C h i n a

Prime wafers at present
is sold mainly in China



T a i w a n

Taiwan plant covers
Semiconductor foundry companies
based in in Taiwan



Board of Directors



- In March 2022, we changed our organizational structure to a company with an audit and supervisory committee to strengthen our governance structure

Directors



Nagayoshi Ho
CEO

1998: founded Eiki Shoji Co., Ltd
2010: RS Technologies's CEO(current)
CEO of DG Technologies,
Chairperson of subsidiaries in Taiwan
and China



Satoru Endo
Director
CEO (Manufacturing/ Engineering)

1991: Rasa Industries
2011: RS Technologies (RST)
2017: RST's director (current)
DG Technologies' director
Chairperson of subsidiaries in Taiwan and China



Issei Osawa
Director

2006: Eiki Shoji
2012: RS Technologies (RST)
2023: RST's director(current)
CEO of LE System



Kiyohide Tomatsu
Director/Senior Executive Officer/CSO/CAO

2020: Kiraboshi Bank
2023: RS Technologies (RST)
2024: RST's director(current)
Chairperson of RSPDH

Independent Outside Director

Taro Izawa

Director
1981: TOPPAN
2024: RST's director(current)

Hiroyuki Kanamori

Director, Audit and Supervisory Committee Member
1988: Asahi Shinwa (currently KPMG Azsa)
2022: RST's director (current)
President of Kanamori Certified Public Accountants Office
Representative of Minato Certified Public Accountants Joint Office
Outside Director of a listed company

Natsuko Shimizu

Director, Audit and Supervisory Committee Member
2005: attorney registration
2022: RST's director(current)
Established Shimizu-Aragaki Law Offices Joint counsel
Outside director of a listed company

Cuiping Zhang

Director, Audit and Supervisory Committee Member
2004: attorney registration in China
2011: Registered Foreign Lawyer (Chinese Law)
Nishimura & Asahi Partner of Foreign Law Joint Enterprise
2022: RST's director(current)

Strengths of Nagayoshi Ho

- President and CEO, Nagayoshi Ho has used the knowledge accumulated in Japan for more than 20 years. His strength includes **ability to sell, network, partner and fund globally**
- He has assembled a team of professionals from a broad range of fields, including advanced technology and finance.



Nagayoshi Ho

- Born in 1970 in Fujian Province, China
- Josai International University : Ph.D in Business Administration
- 1998: He established Eiki Shoji Co.,Ltd
- 2010: He established RS Technologies Co.,Ltd
- Naturalized in Japan in 2014

■ Specialty

M & A, Business Alliance

■ Favorite Maxim

Where there is a will, there is a way

■ Note

- He came to Japan after graduating from high school. He has invested in various industries such as fund, trade, hotel, IT, and agriculture in addition to semiconductor business.
- Based on his belief that "Japan's manufacturing is the best in the world," he has been traveling around the world to spread his belief.



Appendix

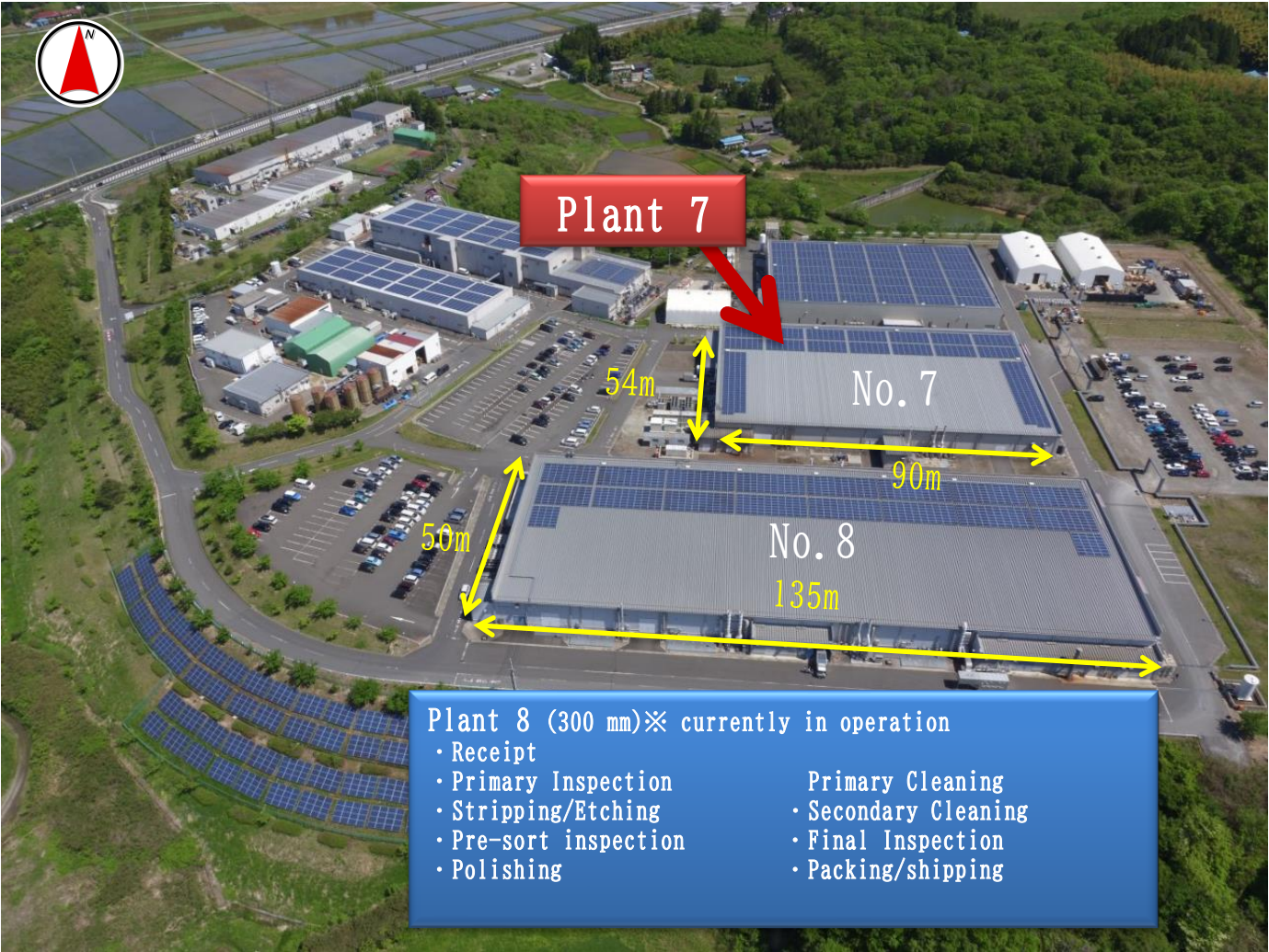


04

Sanbongi Plant (RS Technologies, Reclaimed Wafer Business)



- Jan. 2011: Started operations of Sanbongi Factory Plant
- With the acceleration of growth in semiconductor market, Plant 7 will re-start operations to meet the growing demand.
- Mass production at Plant 7 is scheduled to begin in FY2026



Company name	RS Technologies, Co.,Ltd.
Establishment	December 2010
Product	5, 6, 8, 12 inch Reclaimed Wafer
Production capacity	8 inch : 150,000 wafers per month 12 inch : 340,000 wafers per month Plant 7 Capital Investment Plan 2026: 40,000 wafers per month 2027: 120,000 wafers per month 2028: 300,000 wafers per month
Address	Osaki City, Miyagi Prefecture, Japan
Certification	ISO9001, ISO14001

Tainan Plant (RSTW, Reclaimed Wafer Business)



- Dec. 2015: Production commenced at RSTEC Semiconductor Taiwan Co., Ltd. (RSTW).
- From 2027, Plant 2 will start operation



Company name	RSTEC Semiconductor Taiwan Co., Ltd
Establishment	December 2015
Product	12 inch Reclaimed Wafer
Production capacity	12 inch: 270,000 wafers per month New Plant Capacity (Plant 2) 2027: 50,000 wafers per month 2028: 200,000 wafers per month 2029: 250,000 wafers per month 2030: 300,000 wafers per month
Address	Tainan, Taiwan
Certification	ISO9001, ISO14001

Dezhou Plant (Shandong GRITEK, 8-inch Prime Wafer Business)



- Aug. 2018: Shandong GRITEK Co.,Ltd(Shandong GRITEK, a consolidated subsidiary of GRITEK) was established.
- Oct. 2020: The Dezhou plant started prime wafer production.

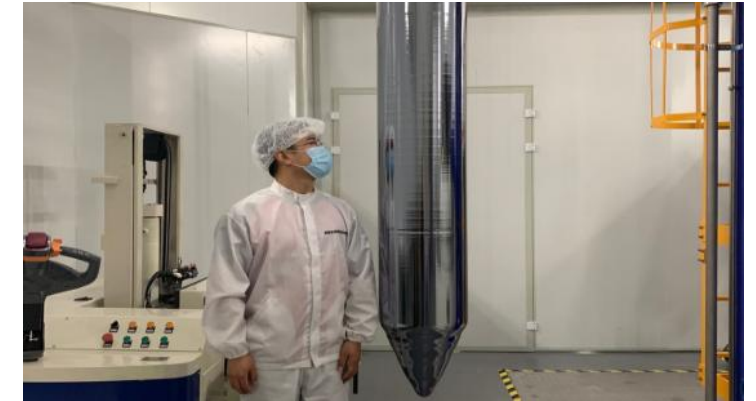


Company name	Shandong GRITEK Co., Ltd.
Establishment	October 2020
Product	5,6,8 inch Prime Wafer
Production capacity	5 inch: 50,000 wafers per month 6 inch: 200,000 wafers per month 8 inch: 250,000 wafers per month
Address	Dezhou city, Shandong, China
Certification	ISO9001, ISO14001

SGRS Research and Development Center (SGRS, 12 inch Prime Wafer Business)



- Mar. 2020, GRINM RS Semiconductor Materials Co., Ltd. (SGRS) was established.
- In 2021, R&D line for 12 inch prime wafer (10,000 wafers per month) was established.



Company name	GRINM RS Semiconductor Materials Co., Ltd.
Establishment	March 2020
Products	① 12 inch Prime Wafer ② 12 inch Reclaimed Wafer
Production capacity	① 100,000 wafers per month 10,000 wafers per month (R&D line) ② 50,000 wafers per month
Address	-Dezhou, Shandong, China -Beijing, China

Kamisu Plant and Kurihara Plant (DG Technologies)



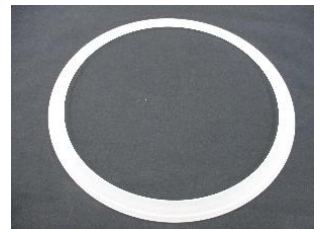
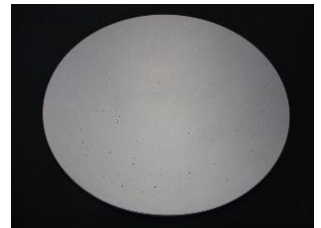
- In January 2019, DG Technologies became a consolidated subsidiary of RS Technologies.
- To meet growing demand, DG Technologies increases production through capital investment and the improvement of productivity.



Company Name	DG Technologies Co., Ltd.
Commencement of operation	May 2021
Product	For dry etching equipment Consumable member made of quartz and silicon
Address	Kurihara City, Miyagi Prefecture
Certification	ISO9001, ISO14001



Company Name	DG Technologies Co., Ltd.
Establishment	October 1981
Product	For dry etching equipment Consumable member made of quartz and silicon
Address	Kamisu City, Ibaraki Prefecture
Certification	ISO9001, ISO14001



Namie Plant (LE System)



- In December 2023, RST completely succeeded the electrolyte manufacturing business ^{*1} of the former LE System.

^{*(1)} The key technology of the former LE System is technology that originated in Japan, and has received a lot of support including investment by INCJ Co., Ltd. (Public and Private Sector Fund in Japan).



Namie Plant in Namie, Fukushima, Japan (Constructed in 2021)



Office in Tsukuba City, Ibaraki Prefecture
(Constructed in 2013. Technical research/pilot plant)

Company name	LE System Co., Ltd.
Establishment	October 13, 2023 (Business Succession Date: December 2023)
Business Profile	Electrolyte for vanadium redox flow batteries
Production capacity	5,000m3 per year
Location	Namie-machi, Fukushima Prefecture (Plant) Tsukuba City, Ibaraki Prefecture (office)

Principal financial statements (Profit and Loss Trend)



(Million Yen)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Sales	8,864	10,932	25,478	24,501	25,561	34,620	49,864	51,893	59,200	76,707
Gross profit	2,544	4,252	8,366	7,940	8,681	11,870	18,432	17,413	19,380	23,585
SG & A expenses	958	1,269	2,615	3,223	4,151	4,995	5,413	5,519	6,271	9,303
Operating income	1,585	2,982	5,751	4,717	4,530	6,874	13,018	11,894	13,108	14,281
Ordinary income	1,444	3,159	6,141	5,416	5,252	8,832	15,500	14,921	15,668	16,635
Net income (* 1)	861	2,113	3,620	3,035	2,824	3,303	7,739	7,703	9,446	9,297
Dividends (yen) (* 2)	10	5	10	15	20	25	35	30	35	45
Capital investment	209	95	1,328	4,809	12,409	7,827	5,379	5,999	8,786	8,419
Depreciation	682	714	1,298	1,814	1,674	2,942	3,498	3,774	4,199	5,547
R&D expenses	85	183	501	449	929	1,308	1,657	1,764	1,647	1,916
Number of employees	373	434	1,159	1,277	1,187	1,333	1,533	1,534	2,614	2,744

Principal financial statements (Balance Sheet Trend)



(Million Yen)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Assets										
Current Assets	5,348	7,388	26,074	32,760	32,626	45,804	90,470	96,409	124,894	135,354
Cash and deposits	1,952	3,243	14,879	22,156	19,082	25,438	67,939	70,758	85,224	96,771
Notes and accounts receivable-trade	2,531	2,916	6,958	6,047	6,321	9,517	11,651	12,673	23,417	22,322
Goods and products	348	446	1,343	1,713	2,116	2,783	3,833	6,507	6,678	5,677
Non-current Assets	5,333	4,843	10,516	15,873	26,124	33,206	37,084	44,256	57,252	69,867
Property, factory, and equipment assets	5,152	4,674	8,963	14,635	24,146	29,023	31,285	35,326	45,575	49,485
Intangible fixed assets	23	19	1,099	732	527	417	270	266	689	669
Investments and other assets	158	149	453	506	1,451	3,766	5,529	8,663	10,987	19,712
Total assets	10,682	12,231	36,591	48,634	58,750	79,010	127,554	140,666	182,146	205,222
Liabilities										
Current Liabilities	2,993	3,370	4,979	7,252	12,631	14,171	17,622	18,265	34,804	31,286
Notes and accounts payable	283	398	1,554	1,614	2,871	4,317	6,466	5,174	8,302	9,890
interest-bearing debt	1,538	1,277	976	1,730	1,728	3,244	4,888	3,502	9,364	7,300
Non-current Liabilities	4,317	3,335	2,474	5,400	5,754	9,827	8,458	6,973	11,794	20,605
interest-bearing debt	3,662	2,798	1,872	3,373	2,780	6,170	4,480	3,162	2,915	16,140
Total Liabilities	7,310	6,705	7,453	12,652	18,385	23,999	26,081	25,238	46,598	51,891
Net Asset										
Net assets	3,371	5,526	29,137	35,981	40,365	55,011	101,473	115,428	135,548	153,331
Total liabilities and net assets	10,682	12,231	36,591	48,634	58,750	79,010	127,554	140,666	182,146	205,222

Principal financial statements (Segment Trend)

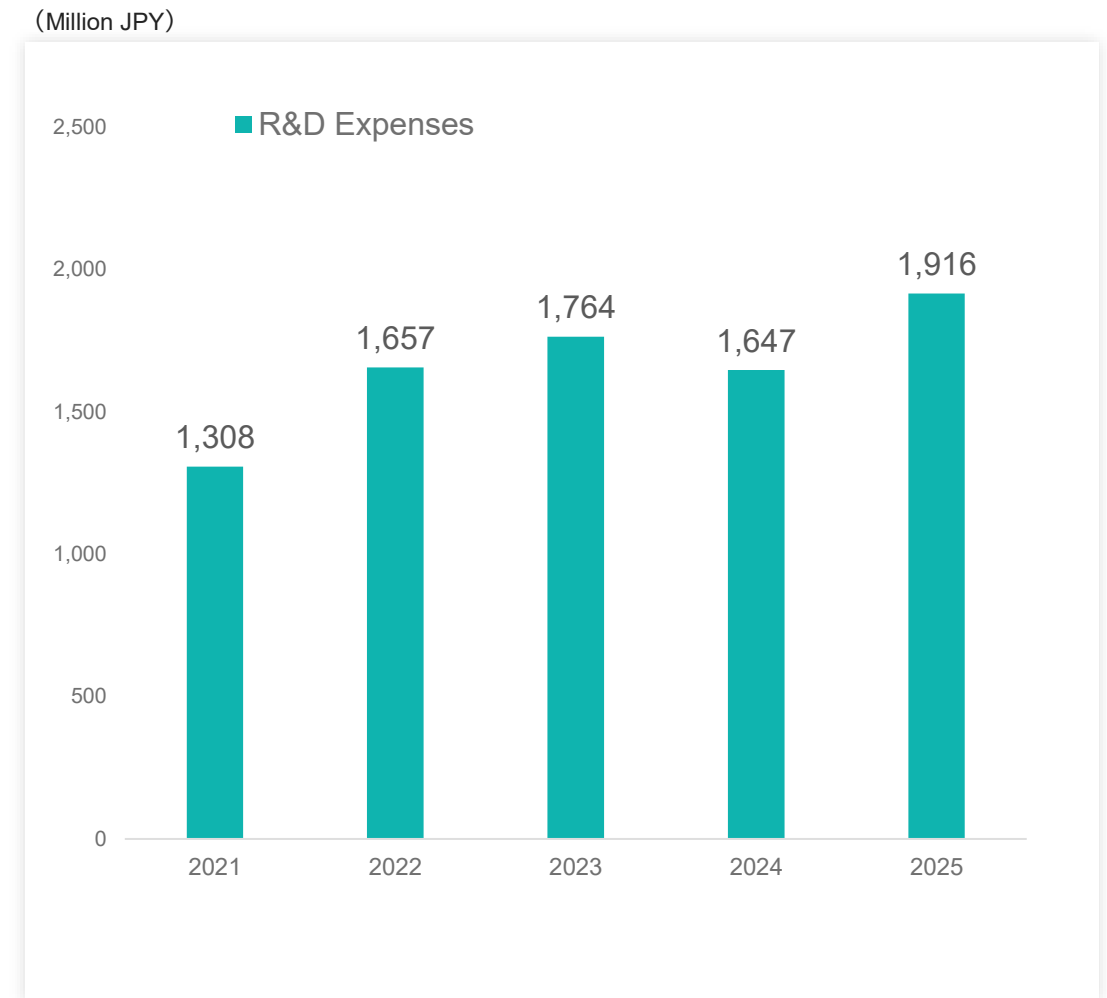
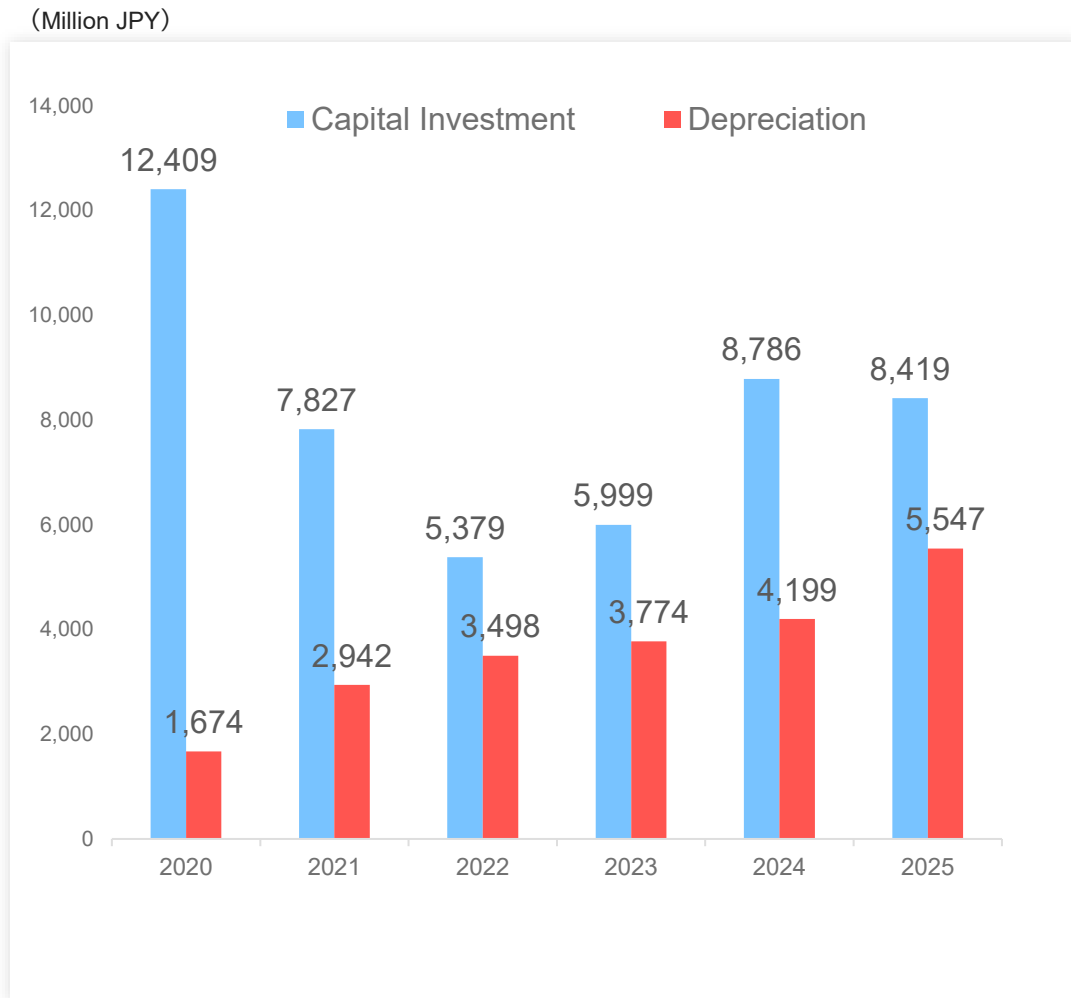


(Million JPY)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Sales										
Reclaimed Wafer Business	7,144	9,487	10,973	10,776	11,461	12,717	18,001	20,499	23,794	27,529
Prime Wafer Business	–	–	11,918	10,058	8,755	14,780	22,752	18,736	20,443	20,893
Semiconductor-related equipment and material Business	1,654	1,393	2,918	4,047	6,272	8,450	11,265	14,057	16,283	30,469
Other adjustments	66	52	△331	△380	△927	△1,327	△2,154	△1,399	△1,320	△2,185
Segment Profit										
Reclaimed Wafer Business	1,765	3,396	4,011	4,081	4,027	4,731	7,312	8,114	9,059	10,167
Prime Wafer Business	–	–	2,048	1,503	1,041	2,539	5,995	3,742	4,743	4,159
Semiconductor-related equipment and material Business	230	130	366	171	211	382	914	882	884	1,624
Other adjustments	△409	△543	△675	△1,038	△749	△778	△1,203	△844	△1,578	△1,669
Segment Assets										
Reclaimed Wafer Business	5,657	8,120	9,150	10,336	11,698	14,302	18,530	21,833	26,163	32,705
Prime Wafer Business	–	–	21,313	29,311	35,697	53,202	95,788	100,768	116,144	123,166
Semiconductor-related equipment and material Business	1,137	1,305	1,939	3,179	5,387	7,310	6,801	8,775	31,014	30,538
Other adjustments	3,887	2,805	4,315	5,806	5,968	4,243	6,435	9,290	8,823	18,811

Trends in R & D Expenditures and Capital Expenditures



- Continued capital investment and R & D for further growth



The content of these materials was prepared based on generally recognized economic potential and certain assumptions considered reasonable by the Company but is subject to revision without notice due to changes in various business environments affecting management.

Materials and information provided for this announcement contain forward-looking statements. This information is based on assumptions pertaining to the current outlook, forecasts and risks, and contains uncertainties that could result in different outcomes.

Even in the case of new information, future events, or other relevant matters, the Company is under no obligation to update or revise the forward-looking statements contained in this material.