

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	114.7%	117.3%	109.6%	114.1%	110.7%	118.9%	118.7%	116.2%	115.1%
	# of customers	112.3%	115.6%	104.7%	111.0%	107.3%	115.5%	114.2%	112.4%	111.7%
	# of restaurants at end of period	506	507	510		512	518	525		
Existing restaurants	Net sales	103.8%	105.5%	99.5%	103.0%	100.3%	107.6%	106.5%	104.9%	103.9%
	# of customers	100.7%	103.2%	94.8%	99.7%	96.7%	104.4%	101.7%	101.0%	100.3%
	# of restaurants at end of period	421	426	429		432	437	444		
Yakiniku	Net sales	99.1%	102.6%	95.8%	99.3%	96.6%	104.8%	104.6%	102.1%	100.6%
	# of customers	94.0%	99.1%	89.7%	94.5%	93.9%	101.6%	100.5%	98.7%	96.4%
	# of restaurants at end of period	197	198	199		201	201	204		
Ramen	Net sales	107.8%	108.1%	104.5%	106.9%	103.4%	109.5%	104.2%	105.6%	106.2%
	# of customers	102.5%	103.4%	95.9%	100.7%	95.4%	105.8%	100.9%	100.7%	100.6%
	# of restaurants at end of period	107	108	109		110	113	115		
Yuzuan	Net sales	114.5%	110.4%	105.5%	110.1%	108.4%	114.7%	115.2%	113.0%	111.6%
	# of customers	111.6%	108.0%	101.9%	107.2%	105.6%	107.6%	107.9%	107.1%	107.1%
	# of restaurants at end of period	79	79	79		79	80	81		
Specialty restaurants/new business formats	Net sales	104.7%	110.3%	100.1%	105.2%	101.4%	104.9%	101.4%	102.6%	103.8%
	# of customers	108.7%	116.2%	103.3%	109.6%	102.5%	105.8%	100.3%	102.8%	106.0%
	# of restaurants at end of period	38	41	42		42	43	44		

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	119.6%	112.3%		116.2%					116.2%	115.4%
	# of customers	116.8%	109.7%		113.4%					113.4%	112.1%
	# of restaurants at end of period	528	531								
Existing restaurants	Net sales	107.3%	101.6%		104.6%					104.6%	104.1%
	# of customers	104.1%	98.4%		101.4%					101.4%	100.6%
	# of restaurants at end of period	448	451								
Yakiniku	Net sales	105.9%	101.8%		104.0%					104.0%	101.4%
	# of customers	102.6%	96.2%		99.5%					99.5%	97.2%
	# of restaurants at end of period	205	206								
Ramen	Net sales	106.1%	100.4%		103.4%					103.4%	105.5%
	# of customers	104.0%	98.9%		101.6%					101.6%	100.9%
	# of restaurants at end of period	117	118								
Yuzuan	Net sales	112.5%	103.6%		108.4%					108.4%	110.7%
	# of customers	105.9%	98.6%		102.5%					102.5%	105.9%
	# of restaurants at end of period	81	81								
Specialty restaurants/new business formats	Net sales	106.3%	97.0%		101.7%					101.7%	103.2%
	# of customers	109.0%	105.7%		107.3%					107.3%	106.4%
	# of restaurants at end of period	45	46								

(Note)

- The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's business.
- Existing restaurants are defined as those in operation for 18 months or more since opening.
- Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
- Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
- Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.
- The numbers presented are preliminary, and therefore not audited by an audit corporation.
- The following table shows the number of restaurants that have been revised or excluded from the figures for existing restaurants for February 2026.

Number of restaurants: 6

Restaurant name:

Yakiniku King Shitoro (Due to renovation)

Marugen Ramen Suminoe (Due to renovation)

Marugen Ramen Kashihara Magarikawa (Due to renovation)

Yuzuan Shizuoka Inter-dori (Due to renovation)

Okonomiyaki Hongo Mukaiyama (Due to renovation in the previous fiscal year)

Nokochukasoba Gyoza Marufuku Toyohashi Mukaiyama Main Store (Due to renovation)

3. Number of restaurants at the end of month

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
Yakiniku	# of directly managed restaurants	226	226	227	228	231	231
	# of FC restaurants	127	127	128	129	131	131
	# of restaurants at end of period	353	353	355	357	362	362
Ramen	# of directly managed restaurants	129	129	131	132	132	135
	# of FC restaurants	105	105	106	107	108	109
	# of restaurants at end of period	234	234	237	239	240	244
Yuzuan	# of directly managed restaurants	92	92	92	92	94	97
	# of FC restaurants	16	16	16	16	16	16
	# of restaurants at end of period	108	108	108	108	110	113
Specialty restaurants/new business formats	# of directly managed restaurants	59	60	60	60	61	62
	# of FC restaurants	4	4	3	3	3	3
	# of restaurants at end of period	63	64	63	63	64	65
Other	# of overseas stores	65	70	74	80	87	93
	# of restaurants at end of period	65	70	74	80	87	93
Total	# of domestic directly managed restaurants	506	507	510	512	518	525
	# of domestic FC restaurants	252	252	253	255	258	259
	# of overseas stores	65	70	74	80	87	93
	# of restaurants at end of period	823	829	837	847	863	877

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Apr.	May	Jun.
Yakiniku	# of directly managed restaurants	232	233				
	# of FC restaurants	131	131				
	# of restaurants at end of period	363	364				
Ramen	# of directly managed restaurants	137	137				
	# of FC restaurants	109	108				
	# of restaurants at end of period	246	245				
Yuzuan	# of directly managed restaurants	97	98				
	# of FC restaurants	16	16				
	# of restaurants at end of period	113	114				
Specialty restaurants/new business formats	# of directly managed restaurants	62	63				
	# of FC restaurants	3	3				
	# of restaurants at end of period	65	66				
Other	# of overseas stores	95	100				
	# of restaurants at end of period	95	100				
Total	# of domestic directly managed restaurants	528	531				
	# of domestic FC restaurants	259	258				
	# of overseas stores	95	100				
	# of restaurants at end of period	882	889				

[Reference]

Fiscal year ended June 2025 Monthly YoY Change in Sales and Number of Restaurants

1. Monthly YoY change in sales (Domestic directory managed restaurants + franchise restaurants)

(July 2024 - December 2024)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	108.6%	114.8%	111.1%	111.6%	110.9%	113.1%	110.6%	111.5%	111.6%
	# of customers	110.3%	114.5%	113.4%	112.8%	110.4%	111.9%	108.9%	110.3%	111.6%
	# of restaurants at end of period	695	700	705		710	718	722		
Existing restaurants	Net sales	101.8%	108.1%	104.6%	105.0%	102.8%	104.6%	102.8%	103.3%	104.2%
	# of customers	102.6%	107.0%	106.4%	105.4%	101.6%	102.5%	100.9%	101.6%	103.5%
	# of restaurants at end of period	610	613	617		620	625	636		
Yakiniku restaurants	Net sales	98.8%	105.3%	101.5%	102.0%	105.2%	105.1%	101.1%	103.7%	102.8%
	# of customers	98.4%	105.1%	103.0%	102.3%	101.6%	102.8%	98.1%	100.7%	101.5%
	# of restaurants at end of period	295	296	299		301	301	305		
Ramen restaurants	Net sales	107.9%	108.8%	105.8%	107.6%	100.9%	103.6%	106.7%	103.9%	105.7%
	# of customers	106.1%	107.4%	107.9%	107.1%	102.8%	102.3%	102.8%	102.6%	104.9%
	# of restaurants at end of period	192	193	194		195	198	201		
Okonomiyaki restaurants	Net sales	94.1%	107.6%	110.8%	104.3%	102.3%	108.9%	105.7%	105.6%	105.0%
	# of customers	92.4%	106.7%	110.6%	103.5%	102.5%	108.7%	105.6%	105.5%	104.5%
	# of restaurants at end of period	20	20	20		20	20	20		
"Yuzu-An" restaurants	Net sales	105.0%	118.8%	115.8%	113.5%	96.7%	103.7%	102.6%	101.1%	106.8%
	# of customers	103.6%	113.9%	112.9%	110.2%	96.6%	102.4%	101.9%	100.3%	105.0%
	# of restaurants at end of period	93	93	93		93	93	94		
Specialty restaurants	Net sales	102.4%	105.3%	105.2%	104.2%	104.2%	105.6%	101.4%	103.3%	103.7%
	# of customers	95.3%	96.4%	95.0%	95.6%	95.2%	97.1%	96.4%	96.4%	96.0%
	# of restaurants at end of period	10	11	11		11	13	16		

(January 2025 - June 2025)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	108.7%	110.2%	113.2%	110.8%	113.0%	121.0%	111.4%	115.2%	112.9%	112.2%
	# of customers	106.2%	108.4%	111.2%	108.6%	112.2%	117.4%	108.2%	112.6%	110.5%	111.0%
	# of restaurants at end of period	726	732	737		744	745	751			
Existing restaurants	Net sales	101.5%	101.8%	104.6%	102.7%	103.8%	111.7%	102.7%	105.9%	104.3%	104.2%
	# of customers	99.0%	100.4%	103.0%	100.9%	103.1%	107.6%	99.7%	103.4%	102.1%	102.8%
	# of restaurants at end of period	639	644	647		650	651	659			
Yakiniku restaurants	Net sales	99.3%	96.4%	101.0%	99.1%	99.7%	111.5%	100.4%	103.6%	101.2%	102.0%
	# of customers	96.5%	95.4%	98.9%	97.1%	97.9%	107.5%	94.7%	99.7%	98.3%	99.8%
	# of restaurants at end of period	306	308	309		310	312	314			
Ramen restaurants	Net sales	104.9%	107.7%	109.9%	107.5%	109.4%	112.1%	109.2%	110.3%	108.8%	107.3%
	# of customers	100.1%	102.7%	105.9%	102.8%	106.0%	107.5%	103.6%	105.7%	104.2%	104.6%
	# of restaurants at end of period	203	206	207		207	207	209			
Okonomiyaki restaurants	Net sales	105.1%	114.2%	107.0%	108.5%	110.1%	109.8%	97.6%	105.8%	107.2%	106.1%
	# of customers	104.8%	112.1%	106.4%	107.6%	110.6%	109.6%	97.8%	106.0%	106.8%	105.7%
	# of restaurants at end of period	20	20	20		20	20	20			
"Yuzu-An" restaurants	Net sales	103.7%	112.0%	110.8%	108.7%	109.1%	112.5%	101.5%	107.7%	108.2%	107.5%
	# of customers	103.4%	107.5%	107.5%	106.1%	107.6%	110.5%	100.1%	106.1%	106.1%	105.5%
	# of restaurants at end of period	94	94	94		94	93	94			
Specialty restaurants	Net sales	101.7%	106.0%	102.2%	103.1%	106.4%	106.6%	103.6%	105.4%	104.3%	104.1%
	# of customers	92.0%	95.9%	95.5%	94.5%	101.8%	100.6%	99.8%	100.7%	97.9%	97.2%
	# of restaurants at end of period	16	16	17		19	19	22			

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2024 - December 2024)

		Jul.	Aug.	Sep.	Q1	Oct.	Nov.	Dec.	Q2	H1
All restaurants (New restaurants included)	Net sales	110.4%	117.2%	114.0%	114.0%	114.1%	116.0%	112.3%	114.0%	114.0%
	# of customers	112.7%	117.7%	117.1%	115.9%	115.0%	116.5%	111.9%	114.3%	115.1%
	# of restaurants at end of period	451	455	459		463	468	471		
Existing restaurants	Net sales	101.3%	108.0%	105.1%	105.0%	102.4%	104.0%	102.2%	102.8%	103.9%
	# of customers	101.4%	106.4%	106.3%	104.8%	101.0%	101.9%	100.2%	101.0%	102.9%
	# of restaurants at end of period	377	380	383		385	389	399		
Yakiniku restaurants	Net sales	98.7%	104.6%	101.4%	101.7%	104.8%	104.2%	100.8%	103.1%	102.4%
	# of customers	98.3%	104.1%	102.7%	101.8%	100.9%	101.8%	97.8%	100.1%	101.0%
	# of restaurants at end of period	182	183	185		186	186	189		
Ramen restaurants	Net sales	106.4%	108.0%	105.8%	106.8%	100.8%	103.2%	105.7%	103.4%	105.1%
	# of customers	104.6%	106.4%	108.0%	106.4%	102.9%	101.8%	101.9%	102.2%	104.3%
	# of restaurants at end of period	92	93	94		95	97	100		
Okonomiyaki restaurants	Net sales	93.8%	108.0%	109.5%	104.0%	101.6%	107.9%	105.5%	105.0%	104.5%
	# of customers	92.9%	108.3%	110.7%	104.3%	102.2%	108.0%	105.6%	105.3%	104.8%
	# of restaurants at end of period	16	16	16		16	16	16		
"Yuzu-An" restaurants	Net sales	105.8%	119.9%	116.6%	114.3%	97.0%	103.4%	102.5%	101.1%	107.2%
	# of customers	104.3%	114.6%	113.5%	110.9%	96.9%	102.1%	101.9%	100.4%	105.3%
	# of restaurants at end of period	77	77	77		77	77	78		
Specialty restaurants	Net sales	102.4%	105.3%	105.2%	104.2%	104.2%	105.6%	101.4%	103.3%	103.7%
	# of customers	95.3%	96.4%	95.0%	95.6%	95.2%	97.1%	96.4%	96.4%	96.0%
	# of restaurants at end of period	10	11	11		11	13	16		

(January 2025 - June 2025)

		Jan.	Feb.	Mar.	Q3	Apr.	May	Jun.	Q4	H2	Full-year
All restaurants (New restaurants included)	Net sales	110.9%	112.9%	115.8%	113.3%	116.0%	124.1%	113.9%	118.0%	115.5%	114.8%
	# of customers	109.4%	112.2%	114.6%	112.1%	116.6%	122.4%	111.8%	116.9%	114.4%	114.8%
	# of restaurants at end of period	474	481	485		492	494	499			
Existing restaurants	Net sales	101.8%	102.1%	104.8%	103.0%	104.1%	112.0%	102.7%	106.0%	104.5%	104.2%
	# of customers	99.1%	100.5%	103.0%	100.9%	103.1%	107.9%	99.4%	103.3%	102.1%	102.5%
	# of restaurants at end of period	401	405	407		410	412	419			
Yakiniku restaurants	Net sales	99.9%	96.3%	101.1%	99.3%	99.9%	111.9%	100.7%	103.8%	101.5%	101.9%
	# of customers	96.9%	95.7%	99.0%	97.4%	98.2%	107.8%	94.9%	99.9%	98.6%	99.7%
	# of restaurants at end of period	190	191	191		192	194	195			
Ramen restaurants	Net sales	104.5%	107.1%	109.9%	107.1%	108.8%	112.0%	109.0%	110.0%	108.5%	106.8%
	# of customers	99.7%	102.3%	106.0%	102.6%	105.7%	107.5%	103.2%	105.5%	104.0%	104.1%
	# of restaurants at end of period	101	104	105		105	105	107			
Okonomiyaki restaurants	Net sales	105.2%	115.2%	107.0%	108.9%	110.3%	109.7%	98.0%	106.0%	107.4%	106.1%
	# of customers	105.1%	112.8%	107.0%	108.1%	111.1%	109.6%	97.9%	106.2%	107.2%	106.0%
	# of restaurants at end of period	16	16	16		16	16	16			
"Yuzu-An" restaurants	Net sales	104.1%	113.0%	111.4%	109.3%	110.3%	113.3%	103.0%	108.9%	109.1%	108.2%
	# of customers	103.9%	108.7%	108.2%	106.9%	108.9%	111.3%	101.7%	107.3%	107.1%	106.2%
	# of restaurants at end of period	78	78	78		78	78	79			
Specialty restaurants	Net sales	101.7%	106.0%	102.2%	103.1%	106.4%	106.6%	103.6%	105.4%	104.3%	104.1%
	# of customers	92.0%	95.9%	95.5%	94.5%	101.8%	100.6%	99.8%	100.7%	97.9%	97.2%
	# of restaurants at end of period	16	16	17		19	19	22			

(Note)

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- Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
- Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
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