



March 25, 2026

Company name: Morinaga Milk Industry Co., Ltd.

5-2, Higashishimbashi 1-chome, Minato-ku,  
Tokyo

Representative: Yohichi Ohnuki,

Representative Director and President

(Code: 2264, Prime Market of the Tokyo Stock Exchange)

Notice Regarding Results and Completion of Acquisition of Treasury Stock  
and Determination of the Number of Shares to Be Cancelled

(Acquisition of Treasury Stock under the Articles of Incorporation pursuant to Article 165, Paragraph 2 of the Companies Act and Cancellation of Treasury Stock pursuant to Article 178 of the Companies Act)

Morinaga Milk Industry Co., Ltd. (hereinafter “the Company”) hereby announces the acquisition of treasury stock pursuant to Article 156 of the Companies Act of Japan, as applied pursuant to Article 165, Paragraph 3 of the Companies Act of Japan, as described below. The acquisition of treasury stock based on the resolution approved at the board of directors’ meeting held on May 13, 2025, has been completed.

The Company announces the number of treasury shares to be cancelled pursuant to Article 178 of the Companies Act, based on the resolution approved at the meeting of the Board of Directors held on March 13, 2026.

1. Details of acquisition

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	109,100 shares
(3) Total acquisition cost	517,922,500 yen
(4) Period of acquisition (trade date basis)	March 1 – March 24, 2026

2. Cancellation of treasury stock

(1) Class of shares to be canceled	Common shares of the Company
(2) Total number of shares to be canceled	2,865,300 shares (3.2% of the total number of shares issued before cancellation)
(3) Scheduled date of cancellation	March 31, 2026

(Reference)

1. Details of the acquisition of treasury stock based on resolution approved at the board of directors' meeting held on May 13, 2025

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	3,800,000 shares (upper limit)
(3) Total acquisition cost	10,000 million yen (upper limit)
(4) Period of acquisition	May 14, 2025 – March 31, 2026
(5) Method of acquisition	Market purchases on Tokyo Stock Exchange

2. Total number of shares to be acquired based on the resolution approved at the board of directors' meeting held on May 13, 2025

(1) Total number of shares to be acquired	2,865,300 shares
(2) Total acquisition cost	9,999,572,900 yen

3. Details of the cancellation of treasury stock based on resolution approved at the board of directors' meeting held on March 13, 2026

(1) Class of shares to be canceled	Common shares of the Company
(2) Total number of shares to be canceled	Total number of treasury shares to be acquired based on the resolution approved at the meeting of the Board of Directors held on May 13, 2025
(3) Scheduled date of cancellation	March 31, 2026

4. Status of treasury stock as of December 31, 2025

(1) Number of outstanding shares (excluding treasury stock)	81,095,896 shares
(2) Number of treasury stock	7,949,190 shares

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.