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April 7, 2026

Consolidated Financial Results for the Fiscal Year Ended February 28, 2026 (Under Japanese GAAP)

Company name: FUJI CO.,LTD.
Listing: Tokyo Stock Exchange
Securities code: 8278
URL: https://www.the-fuji.com/
Representative: Hiroshi Yamaguchi President, Representative Director
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Telephone: +81-082)535-8516
Scheduled date of annual general meeting of shareholders: May 19, 2026
Scheduled date to commence dividend payments: May 20, 2026
Scheduled date to file annual securities report: May 18, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended February 28, 2026 (from March 1, 2025 to February 28, 2026)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
February 28, 2026	814,260	0.7	11,217	(13.4)	12,527	(12.5)	8,176	114.1
February 28, 2025	808,928	1.0	12,953	(14.3)	14,315	(17.6)	3,818	(48.7)

Note: Comprehensive income For the fiscal year ended February 28, 2026: ¥ 11,806 million [159.5%]
For the fiscal year ended February 28, 2025: ¥ 4,549 million [(51.4)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
February 28, 2026	94.36	-	3.7	3.0	1.4
February 28, 2025	44.06	-	1.8	3.4	1.7

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended February 28, 2026: ¥ 973 million
For the fiscal year ended February 28, 2025: ¥ 1,024 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
February 28, 2026	415,212	227,227	54.7	2,619.30
February 28, 2025	411,808	218,028	52.9	2,513.14

Reference: Equity
As of February 28, 2026: ¥ 226,952 million
As of February 28, 2025: ¥ 217,756 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
February 28, 2026	37,740	3,901	(28,988)	38,943
February 28, 2025	16,747	(12,969)	(14,669)	26,291

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended February 28, 2025	-	15.00	-	15.00	30.00	2,604	68.1	1.2
Fiscal year ended February 28, 2026	-	15.00	-	15.00	30.00	2,604	31.8	1.2
Fiscal year ending February 28, 2027 (Forecast)	-	15.00	-	15.00	30.00		-	

Note: Breakdown of the year-end dividend for the fiscal year ended February 28, 2026 :

Commemorative dividend - yen

Special dividend - yen

3. Consolidated financial result forecasts for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	825,000	1.3	17,000	51.5	17,200	37.3	7,000	(14.4)	80.79

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies( )

Excluded: - companies( )

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of February 28, 2026	86,856,954 shares
As of February 28, 2025	86,856,954 shares

(ii) Number of treasury shares at the end of the period

As of February 28, 2026	210,535 shares
As of February 28, 2025	209,722 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended February 28, 2026	86,646,863 shares
Fiscal Year ended February 28, 2025	86,670,393 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended February 28, 2026 (from March 1, 2025 to February 28, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
February 28, 2026	773,888	0.7	9,333	(19.1)	10,361	(17.7)	16,332	0.9
February 28, 2025	768,534	-	11,539	360.5	12,593	118.5	16,181	330.6

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
February 28, 2026	188.50	-
February 28, 2025	186.70	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
February 28, 2026	389,961	205,976	52.8	2,377.21
February 28, 2025	380,786	190,704	50.1	2,200.92

Reference: Equity

As of February 28, 2026: ¥ 205,976 million

As of February 28, 2025: ¥ 190,704 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters