



April 9, 2026

Company	YOSHINOYA HOLDINGS CO., LTD.
Representative	Tetsuya Naruse Representative Director President & CEO (Securities Code: 9861 TSE Prime Market)
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Notice Regarding Proposed Revision to the Restricted Stock Remuneration Plan for Directors

The Company hereby announces that, at its Board of Directors meeting held on April 9, 2026, it approved a proposal to revise the restricted stock remuneration plan for its Directors. The Company also approved the submission of this proposal to the 69th Annual General Meeting of Shareholders scheduled for May 26, 2026 (the "General Meeting").

1. Purpose and Details of the Revision

At the 60th Annual General Meeting held on May 25, 2017, the Company received approval for the introduction of a restricted stock remuneration plan. The plan aims to provide Directors with incentives to sustainably enhance the Company's corporate value and to promote further align interests with shareholders. Under the current plan, the amount of monetary compensation claims provided to Directors for the grant of restricted stock is limited to ¥30 million per year, and the total number of common shares to be issued or disposed of is limited to 25,000 shares per year.

Taking into account changes in the business environment, the need to attract and retain talented management personnel to drive the Company's sustainable growth, and the need to ensure flexibility in determining the appropriate level of stock-based compensation in order to further strengthen corporate governance, the Company intends to seek shareholder approval to increase the annual remuneration limit from the current ¥30 million to ¥100 million (excluding Outside Directors).

This revision is subject to approval by shareholders at the General Meeting.

2. Other Information

Except for the revision mentioned above, there are no changes to the original resolution.

The resolution by the Board of Directors was made based on a recommendation from the Remuneration Advisory Committee, a voluntary advisory body to the Board of Directors, the majority of whose members are Independent Outside Directors. Since this revision does not change the maximum number of shares to be granted (25,000 shares per year) and is not expected to result in dilution, the Company has determined that the proposed revision is appropriate.

End.