Supplementary Materials of Consolidated Financial Results for the Ended February 28,2026

April 10, 2026

Alleanza Holdings Co., Ltd.

(Stock code: 3546,Prime)

Table of Contents

1. Operating Results 3
(1) Business Trends 3
(2) Quarterly Results 4
(3) Segment information by business operations 5
2. Financial Information 6
(1) Management Efficiency Table 6
(2) Financial Position 6
3. Breakdown of Results of Major Group Companies 7
(1) Growth rate of comparable store sales, number of customers, and average spend per customer 7
4. Overview of Business Conditions 8
(1) Store Trend Table 8

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1. Operating Results

(1) Business Trends

(Millions of yen, %)

	Year ended February 28, 2023	Year ended February 29, 2024(※1)		Year ended February 28, 2025		Year ended February 28, 2026	
	Full year	Full year	Growth rate	Full year	Growth rate	Full year	Growth rate
Operating revenues	149,191	149,715	0.4	153,345	2.4	**150,601**	**(1.8)**
Net sales	145,112	145,534	0.3	148,908	2.3	**146,093**	**(1.9)**
Gross profit	49,488	49,760	0.5	51,012	2.5	**52,917**	**3.7**
(Gross profit margin)	34.1	34.2	0.1	34.3	0.1	**36.2**	**1.9**
Operating revenue	4,079	4,181	2.5	4,437	6.1	**4,508**	**1.6**
Operating gross profit	53,567	53,941	0.7	55,449	2.8	**57,425**	**3.6**
Selling expenses	6,961	7,250	4.2	7,423	2.4	**7,582**	**2.1**
Personnel expenses	21,721	22,574	3.9	23,399	3.7	**24,228**	**3.5**
Facility expenses	16,442	16,754	1.9	17,599	5.0	**17,920**	**1.8**
(Depreciation)	2,911	3,163	8.7	3,324	5.1	**3,598**	**8.2**
Other	3,049	3,255	6.8	3,517	8.1	**3,596**	**2.2**
Total SG&A expenses	48,173	49,834	3.4	51,939	4.2	**53,327**	**2.7**
Operating profit	5,393	4,106	(23.9)	3,509	(14.5)	**4,098**	**16.8**
Non-operating income	683	672	(1.6)	712	5.9	**734**	**3.2**
Non-operating expenses	159	164	2.6	268	63.8	**259**	**(3.6)**
Ordinary profit	5,917	4,614	(22.0)	3,953	(14.3)	**4,574**	**15.7**
Extraordinary income	153	35	(76.8)	107	202.2	**92**	**(14.4)**
Extraordinary losses	969	1,014	4.7	1,084	6.9	**616**	**(43.2)**
Profit before income taxes	5,101	3,635	(28.7)	2,976	(18.1)	**4,050**	**36.1**
Income taxes	2,357	1,305	(44.6)	857	(34.3)	**1,477**	**72.3**
Profit attributable to non-controlling interests	36	(42)	—	30	—	**27**	**(9.0)**
Profit attributable to owners of parent	2,707	2,372	(12.4)	2,088	(12.0)	**2,544**	**21.8**
EPS(yen) (Earnings per share)	89.77	78.67	(12.4)	69.39	(11.8)	**84.76**	**22.2**
BPS(yen) (Book-value per Share)	944.05	987.00	4.5	1,019.38	3.3	**1,071.15**	**5.1**
Dividend per share	38	38	—	38	—	**19**	**—**
(2nd Quarter)	19	19	—	19	—	**19**	**—**

(NOTE)

1 The figures for NSAK Co., Ltd. and Home Center Ant Co., Ltd. in the results of operations for the fiscal year ended February 2024 are from November 1, 2023, the date of transfer of shares. On March 1, 2024, NSAK Co., Ltd. and Home Center Ant Co., Ltd. were merged into Home Center Valor Co., Ltd.

2 As announced in the "Notice Regarding Expression of Opinion in Support of and Recommendation to Tender Shares in the Tender Offer for Shares of the Company by Kohnan Shoji Co., Ltd. and Execution of Capital and Business Alliance Agreement" dated February 13, 2026, in light of the tender offer (hereinafter referred to as the "Tender Offer") by Kohnan Shoji Co., Ltd.(hereinafter referred to as the "Tender Offeror") for the issued common shares of the Company (hereinafter referred to as the "Company Shares"), we will not pay a year-end dividend for the fiscal year ending February 2026.

3 Notice Regarding the Expression of Opinion in Support of the Tender Offer for the Company's ShareCertificates, etc. by Kohnan Shoji Co., Ltd., Recommendation to Tender, and Execution of a Capital and Business Alliance Agreement dated February 13, 2026As announced in the above notice,the Company's shares are scheduled to be delisted through the implementation of this tender offerby the tender offeror and the subsequent series of procedures, and therefore, we have not provided consolidated earnings forecasts for the fiscal year ending February 2027.

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(2) Quarterly Results

(Millions of yen, %)

	Year ended February 28, 2025				Year ended February 28, 2026							
	First Quarter Mar.-May.	Second Quarter Jun.-Aug.	Third Quarter Sep.-Nov.	Fourth Quarter Dec.-Feb.	First Quarter Mar.-May.	Growth rate	Second Quarter Jun.-Aug.	Growth rate	Third Quarter Sep.-Nov.	Growth rate	Fourth Quarter Dec.-Feb.	Growth rate
Operating revenues	39,365	39,394	36,798	37,786	**39,283**	(0.2)	**38,843**	(1.4)	**36,172**	(1.7)	**36,302**	(3.9)
Net sales	38,285	38,236	35,667	36,719	**38,147**	(0.4)	**37,645**	(1.5)	**35,054**	(1.7)	**35,246**	(4.0)
Gross profit	12,780	12,947	12,389	12,896	**13,563**	6.1	**13,581**	4.9	**12,423**	0.3	**13,349**	3.5
(Gross profit margin)	33.4	33.9	34.7	35.1	**35.6**	2.2	**36.1**	2.2	**35.4**	0.7	**37.9**	2.8
Operating revenue	1,080	1,157	1,131	1,067	**1,136**	5.2	**1,197**	3.5	**1,118**	(1.1)	**1,055**	(1.2)
Operating gross profit	13,860	14,105	13,520	13,964	**14,699**	6.1	**14,779**	4.8	**13,542**	0.2	**14,404**	3.2
Selling expenses	1,963	1,940	1,852	1,666	**1,967**	0.2	**1,874**	(3.4)	**1,928**	4.1	**1,811**	8.7
Personnel expenses	5,934	5,836	5,791	5,836	**6,005**	1.2	**6,000**	2.8	**6,030**	4.1	**6,191**	6.1
Facility expenses	4,251	4,440	4,363	4,543	**4,339**	2.1	**4,495**	1.3	**4,509**	3.3	**4,574**	0.7
(Depreciation)	777	833	843	869	**814**	4.8	**899**	7.8	**978**	15.9	**906**	4.2
Other	862	910	841	903	**885**	2.7	**869**	(4.5)	**834**	(0.8)	**1,006**	11.4
Total SG&A expenses	13,012	13,127	12,849	12,950	**13,198**	1.4	**13,240**	0.9	**13,303**	3.5	**13,584**	4.9
Operating profit	847	977	670	1,013	**1,500**	77.0	**1,538**	57.4	**239**	(64.3)	**819**	(19.1)
Non-operating income	182	191	166	171	**214**	17.8	**174**	(8.9)	**157**	(5.3)	**188**	9.5
Non-operating expenses	123	38	55	51	**70**	(43.4)	**60**	59.9	**65**	19.7	**62**	20.2
Ordinary profit	906	1,131	782	1,133	**1,645**	81.5	**1,652**	46.1	**331**	(57.7)	**945**	(16.6)
Extraordinary income	61	0	45	0	**1**	(97.4)	**0**	(100.0)	**91**	101.3	**(0)**	–
Extraordinary losses	161	76	12	833	**7**	(95.2)	**26**	(64.6)	**35**	184.2	**545**	(34.5)
Profit before income taxes	806	1,055	815	300	**1,639**	103.3	**1,625**	54.0	**386**	(52.5)	**398**	32.8

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(3) Segment information by business operations

(Millions of yen, %)

		Year ended February 28, 2023	Year ended February 29, 2024		Year ended February 28, 2025		Year ended February 28, 2026	
		Full year	Full year	Growth rate	Full year	Growth rate	Full year	Growth rate
Daiyu Eight	Operating revenues (external customers)	45,998	44,904	(2.4)	46,107	2.7	45,513	(1.3)
	Segment profit	1,651	981	(40.6)	581	(40.7)	1,629	180.2
	Segment assets	32,880	35,824	9.0	34,643	(3.3)	33,896	(2.2)
	Capital expenditures	1,027	3,034	195.4	1,454	(52.1)	552	(62.0)
	Depreciation	1,091	1,119	2.5	1,216	8.7	1,163	(4.3)
Time	Operating revenues (external customers)	16,111	16,098	(0.1)	15,784	(1.9)	15,053	(4.6)
	Segment profit	(15)	(53)	–	123	–	236	92.2
	Segment assets	11,523	11,733	1.8	11,459	(2.3)	11,684	2.0
	Capital expenditures	890	466	(47.6)	60	(87.0)	99	64.3
	Depreciation	386	382	(0.8)	381	(0.4)	375	(1.5)
Home Center Valor	Operating revenues (external customers)	57,494	57,442	(0.1)	58,174	1.3	54,712	(6.0)
	Segment profit	2,154	1,923	(10.7)	1,937	0.7	2,011	3.8
	Segment assets	20,011	21,027	5.1	21,797	3.7	21,126	(3.1)
	Capital expenditures	2,829	308	(89.1)	1,104	258.5	762	(31.0)
	Depreciation	582	608	4.4	608	0.1	728	19.7
Amigo	Operating revenues (external customers)	20,578	21,400	4.0	25,485	19.1	28,900	13.4
	Segment profit	1,519	1,244	(18.1)	1,038	(16.6)	373	(64.1)
	Segment assets	10,141	10,633	4.9	13,892	30.7	15,514	11.7
	Capital expenditures	1,198	1,341	12.0	1,582	18.0	2,069	30.8
	Depreciation	519	567	9.2	742	30.7	945	27.4

(NOTE)

1 Segment assets, capital expenditures, and depreciation and amortization are stated only at the end of the fiscal year.

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2. Financial Information

(1) Management Efficiency table

		Unit	Year ended February 28, 2023	Year ended February 29, 2024※5	Year ended February 28, 2025	Year ended February 28, 2026
Comprehensive strengths	Return On Equity (ROE) ※	%	9.8	8.1	6.9	8.1
	Return On Assets (ROA) ※	%	7.4	5.4	4.5	5.2
Profitability	Income before extraordinary items to operating income	%	4.0	3.1	2.6	3.0
	Gross profit margin (Note 3)	%	34.1	34.2	34.3	36.2
	Labor share (Note 4)	%	43.9	45.4	45.9	45.8
Asset efficiency	Total asset turnover ※	Times	1.9	1.8	1.7	1.7
	Inventory turnover ※	Times	3.8	3.5	3.5	3.4
Safety	Equity Ratio	%	34.5	33.7	35.0	35.9
	Interest-bearing debt ratio (Note 2)	%	28.3	31.3	31.0	27.5
Growth potential	Operating Income Growth Ratio	%	—	0.4	2.4	(1.8)
Others	PB sales ratio	%	13.2	15.4	16.5	17.4
	EC sales ratio	%	3.3	3.8	4.9	5.8

(NOTE)
1 ※ is annualized.
2 Interest-bearing debt includes lease obligations.
3 Gross profit margin is calculated by dividing gross profit by net sales.
4 Labor share is calculated by dividing personnel costs by gross profit.
5 The figures for NSAK Co., Ltd. and Home Center Ant Co., Ltd. in the results of operations for the fiscal year ended February 2024 are from November 1, 2023, the date of transfer of shares.

(2) Financial Position

(Millions of yen, %)

	End of February 2023		End of February 2024		End of February 2025		End of February 2026	
Total assets	82,493	100.0	88,318	100.0	87,431	100.0	89,567	100.0
Current assets	38,421	46.6	41,465	46.9	40,234	46.0	42,464	47.4
Inventories	25,977	31.5	28,683	32.5	27,639	31.6	27,669	30.9
Total non-current assets	44,072	53.4	46,853	53.1	47,197	54.0	47,103	52.6
Net assets	29,651	35.9	30,975	35.1	31,795	36.4	33,384	37.3
Share capital	2,011	2.4	2,011	2.3	2,011	2.3	2,011	2.2
Interest-bearing debt	23,366	28.3	27,600	31.3	27,089	31.0	24,613	27.5

(NOTE) Interest-bearing debt includes lease obligations.

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3. Breakdown of Results of Major Group Companies

(1) Growth rate of comparable store sales, number of customers, and average spend per customer

(Unit: %)

		Year ended February 28, 2023	Year ended February 29, 2024	Year ended February 28, 2025	**Year ended February 28, 2026**
Daiyu Eight Co., Ltd. (Home Center)	Sales	0.1	(4.0)	(0.9)	(4.7)
	Number of Customers	(3.6)	(5.1)	(2.7)	(4.9)
	Average spend per customer	3.9	1.2	1.8	0.2
Time Co., Ltd. (Home Center)	Sales	(3.3)	(2.8)	(2.8)	(4.4)
	Number of Customers	(6.0)	(5.7)	(5.7)	(7.1)
	Average spend per customer	2.9	3.1	3.1	2.9
Home Center Valor Co., Ltd. (Home Center)	Sales	(1.5)	(1.5)	1.1	(2.6)
	Number of Customers	(5.9)	(5.5)	(2.1)	(5.4)
	Average spend per customer	4.7	4.2	3.3	3.0
Amigo Co., Ltd. (Pet Shops)	Sales	(3.0)	(1.9)	(1.1)	(2.6)
	Number of Customers	(3.1)	(5.5)	(2.7)	(2.2)
	Average spend per customer	0.2	3.9	1.7	(0.4)

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4. Overview of Business Conditions

(1) Store Trend Table

(Unit: Stores)

	Year ended February 29, 2024				Year ended February 28, 2025				Year ended February 28, 2026			FY2027 Forecast		
	Management Integration	Newly established	Closure	Term end Number of stores	Management Transition	Newly established	Closure	Term end Number of stores	Newly established	Closure	Term end Number of stores	Newly established	Closure	Term end Number of stores
Daiyu Eight Co., Ltd.	0	3	2	100	0	2	3	99	1	8	92	5	3	94
Home Centers	0	1	1	70	0	1	2	69	0	0	69	2	0	71
Others	0	2	1	30	0	1	1	30	1	8	23	3	3	23
Time Co., Ltd.	0	1	0	24	0	0	0	24	0	1	23	0	0	23
Home Centers	0	1	0	20	0	0	0	20	0	0	20	0	0	20
Others	0	0	0	4	0	0	0	4	0	1	3	0	0	3
Home Center Valor Co., Ltd.	0	1	0	63	(17)	3	3	46	1	1	46	2	0	48
Home Centers	0	0	0	34	4	0	0	38	1	1	38	0	0	38
Others	0	1	0	6	1	1	0	8	0	0	8	2	0	10
Pet Shop	0	0	0	23	(22)	2	3	0	—	—	—	—	—	—
Amigo Co., Ltd.	0	6	1	84	38	5	3	124	10	2	132	6	0	138
Pet Shop	0	6	1	84	38	5	3	124	10	2	132	6	0	138
Nisshiki CO., LTD.	0	0	0	8	0	0	1	7	0	0	7	0	0	7
Home Centers	0	0	0	5	0	0	1	4	0	0	4	0	0	4
Others	0	0	0	3	0	0	0	3	0	0	3	0	0	3
Joker Co., Ltd.	0	1	0	17	(16)	1	2	0	—	—	—	—	—	—
Pet Shop	0	1	0	17	(16)	1	2	0	—	—	—	—	—	—
Agri genki okayama co., ltd.	0	0	0	3	0	0	0	3	0	0	3	0	0	3
Others	0	0	0	3	0	0	0	3	0	0	3	0	0	3
Home Center Ant Co., Ltd.	5	0	0	5	(5)	0	0	0	—	—	—	—	—	—
Home Centers	5	0	0	5	(5)	0	0	0	—	—	—	—	—	—
Total	5	12	3	304	0	11	12	303	12	12	303	13	3	313

(NOTE)

1 Acquired 100% of the shares of NSAK Co., Ltd. on November 1, 2023, and made the company and its subsidiary (Home Center Ant Co., Ltd.) into a consolidated subsidiary As a result, the Company has included the Home Center operated by Home Center Ant Co., Ltd. in the management integration. As of March 1, 2024, Home Center Barrow Co., Ltd. merged with NSAK Co., Ltd. and Home Center Ant Co., Ltd. as a result of the merger, the transition to management was presented in the fiscal year ended February 2025.

2 As the effective date of September 1, 2024, we transferred pet shops operated by Home Center Valor Co., Ltd. to Amigo Co., Ltd. as a result of the absorption split, and pet shops operated by Joker Co., Ltd. as a result of the absorption merger. Therefore, we indicated the transition to management in the fiscal year ending February 2025.

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(NOTE)
1. This material is intended only for the purpose of providing investors with information, and is recommended for trading. It is not intended to attract.

2.The forecast figures have been prepared based on information available as of the date of publication of this report. Actual results may differ from these forecasts due to various factors.

3.Figures such as "Growth rate" and "Increase/Decrease" are comparisons with the same period of the previous year unless otherwise stated.

4.Amounts are rounded down to the nearest million yen.

5.Figures are rounded to the nearest minority first position.

6.These materials are used by investors for whatever purpose, and are regarded as their own judgment. We make any presentation on the assumption that it will be used at the responsibility. Even in this case, we are not responsible for this.

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