April 14, 2026

Consolidated Financial Results for the Fiscal Year Ended February 28, 2026 (Under Japanese GAAP)

Company name: NOMURA Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 9716
URL: https://www.nomurakougei.co.jp/ir/
Representative: Kiyotaka Okumoto, Representative Director, President and CEO
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Scheduled date of annual general meeting of shareholders: May 28, 2026
Scheduled date to commence dividend payments: May 29, 2026
Scheduled date to file annual securities report: May 26, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended February 28, 2026 (from March 1, 2025 to February 28, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
February 28, 2026	162,679	8.3	12,818	44.1	13,014	43.7	9,134	35.2
February 28, 2025	150,256	12.0	8,897	70.7	9,059	68.6	6,757	75.0

Note: Comprehensive income For the fiscal year ended February 28, 2026: ¥11,283 million [64.0%]
For the fiscal year ended February 28, 2025: ¥6,878 million [70.7%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
February 28, 2026	81.87	81.85	15.7	13.2	7.9
February 28, 2025	60.60	60.60	12.9	9.6	5.9

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
February 28, 2026	95,333	62,035	65.1	555.91
February 28, 2025	102,500	54,281	53.0	486.63

Reference: Equity
As of February 28, 2026: ¥62,035 million
As of February 28, 2025: ¥54,281 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
February 28, 2026	10,865	(999)	(3,657)	37,552
February 28, 2025	1,675	45	(3,089)	31,322

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended February 28, 2025	-	0.00	-	32.00	32.00	3,569	52.8	6.8
Fiscal year ended February 28, 2026	-	0.00	-	42.00	42.00	4,686	51.3	8.1
Fiscal year ending February 28, 2027 (Forecast)		22.00		22.00	44.00		53.1	

3. Forecast of consolidated financial results for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending February 28, 2027	168,000	3.3	13,400	4.5	13,600	4.5	9,250	1.3	82.89

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement
   (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
   (ii) Changes in accounting policies due to other reasons: None
   (iii) Changes in accounting estimates: None
   (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of February 28, 2026	119,896,588 shares
As of February 28, 2025	119,896,588 shares

(ii) Number of treasury shares at the end of the period

As of February 28, 2026	8,303,799 shares
As of February 28, 2025	8,351,544 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended February 28, 2026	111,578,098 shares
Fiscal year ended February 28, 2025	111,506,203 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended February 28, 2026 (from March 1, 2025 to February 28, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
February 28, 2026	125,145	7.5	9,805	43.0	10,682	41.5	8,050	36.8
February 28, 2025	116,447	14.6	6,858	89.3	7,549	75.6	5,886	76.6

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
February 28, 2026	72.15	72.14
February 28, 2025	52.79	52.78

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
February 28, 2026	84,861	50,120	59.1	449.14
February 28, 2025	93,315	44,544	47.7	399.34

Reference: Equity
As of February 28, 2026: ¥50,120 million
As of February 28, 2025: ¥44,544 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

Consolidated balance sheet

(Millions of yen)

	As of February 28, 2025	As of February 28, 2026
Assets		
Current assets		
Cash and deposits	31,322	21,561
Notes and accounts receivable - trade, and contract assets	53,488	38,340
Securities	99	15,991
Inventories	1,186	1,071
Other	2,426	2,488
Allowance for doubtful accounts	(166)	(126)
Total current assets	88,356	79,327
Non-current assets		
Property, plant and equipment		
Buildings and structures	7,043	7,217
Land	3,743	4,071
Other	2,648	2,851
Accumulated depreciation	(5,850)	(6,249)
Total property, plant and equipment	7,585	7,890
Intangible assets	1,057	639
Investments and other assets		
Investment securities	2,502	4,016
Retirement benefit asset	289	1,471
Deferred tax assets	1,523	853
Other	1,360	1,309
Allowance for doubtful accounts	(176)	(176)
Total investments and other assets	5,499	7,475
Total non-current assets	14,143	16,006
Total assets	102,500	95,333

(Millions of yen)

	As of February 28, 2025	As of February 28, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	30,259	12,033
Income taxes payable	2,019	2,591
Contract liabilities	3,370	3,243
Provision for bonuses	2,113	2,567
Provision for warranties for completed construction	141	139
Provision for loss on construction contracts	55	25
Provision for share-based payments	-	16
Other	5,268	8,042
Total current liabilities	43,228	28,659
Non-current liabilities		
Retirement benefit liability	4,361	3,802
Deferred tax liabilities	-	240
Provision for share-based payments	16	-
Other	611	596
Total non-current liabilities	4,990	4,638
Total liabilities	48,218	33,298
Net assets		
Shareholders' equity		
Share capital	6,497	6,497
Capital surplus	7,059	7,093
Retained earnings	40,513	46,078
Treasury shares	(1,053)	(1,047)
Total shareholders' equity	53,016	58,622
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	797	1,851
Foreign currency translation adjustment	544	569
Remeasurements of defined benefit plans	(78)	992
Total accumulated other comprehensive income	1,264	3,413
Total net assets	54,281	62,035
Total liabilities and net assets	102,500	95,333

Consolidated statement of income

(Millions of yen)

	Fiscal year ended February 28, 2025	Fiscal year ended February 28, 2026
Net sales	150,256	162,679
Cost of sales	122,878	129,909
Gross profit	27,378	32,769
Selling, general and administrative expenses	18,480	19,950
Operating profit	8,897	12,818
Non-operating income		
Interest income	21	89
Dividend income	64	69
Purchase discounts	23	14
Dividend income of insurance	28	24
Other	35	31
Total non-operating income	172	229
Non-operating expenses		
Interest expenses	0	-
Foreign exchange losses	11	33
Total non-operating expenses	11	33
Ordinary profit	9,059	13,014
Extraordinary income		
Gain on sale of investment securities	273	61
Other	0	-
Total extraordinary income	273	61
Extraordinary losses		
Loss on sale and retirement of non-current assets	4	12
Impairment losses	-	186
Loss on valuation of investment securities	18	-
Total extraordinary losses	22	199
Profit before income taxes	9,310	12,876
Income taxes - current	2,844	3,823
Income taxes - deferred	(291)	(80)
Total income taxes	2,552	3,742
Profit	6,757	9,134
Profit attributable to owners of parent	6,757	9,134

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended February 28, 2025	Fiscal year ended February 28, 2026
Profit	6,757	9,134
Other comprehensive income		
Valuation difference on available-for-sale securities	12	1,053
Foreign currency translation adjustment	145	25
Remeasurements of defined benefit plans, net of tax	(36)	1,070
Total other comprehensive income	120	2,149
Comprehensive income	6,878	11,283
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,878	11,283

Consolidated statement of changes in equity

Fiscal year ended February 28, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,497	6,971	36,764	(1,069)	49,163
Changes during period					
Dividends of surplus			(3,008)		(3,008)
Profit attributable to owners of parent			6,757		6,757
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		88		15	104
Net changes in items other than shareholders' equity					-
Total changes during period	-	88	3,749	15	3,853
Balance at end of period	6,497	7,059	40,513	(1,053)	53,016

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	785	399	(41)	1,143	50,306
Changes during period					
Dividends of surplus					(3,008)
Profit attributable to owners of parent					6,757
Purchase of treasury shares					(0)
Disposal of treasury shares					104
Net changes in items other than shareholders' equity	12	145	(36)	120	120
Total changes during period	12	145	(36)	120	3,974
Balance at end of period	797	544	(78)	1,264	54,281

Consolidated statement of changes in equity

Fiscal year ended February 28, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,497	7,059	40,513	(1,053)	53,016
Changes during period					
Dividends of surplus			(3,569)		(3,569)
Profit attributable to owners of parent			9,134		9,134
Purchase of treasury shares					
Disposal of treasury shares		34		6	40
Net changes in items other than shareholders' equity					-
Total changes during period	-	34	5,565	6	5,605
Balance at end of period	6,497	7,093	46,078	(1,047)	58,622

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	797	544	(78)	1,264	54,281
Changes during period					
Dividends of surplus					(3,569)
Profit attributable to owners of parent					9,134
Purchase of treasury shares					
Disposal of treasury shares					40
Net changes in items other than shareholders' equity	1,053	25	1,070	2,149	2,149
Total changes during period	1,053	25	1,070	2,149	7,754
Balance at end of period	1,851	569	992	3,413	62,035

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended February 28, 2025	Fiscal year ended February 28, 2026
Cash flows from operating activities		
Profit before income taxes	9,310	12,876
Depreciation	1,246	1,075
Impairment losses	-	186
Increase (decrease) in allowance for doubtful accounts	19	(39)
Increase (decrease) in provision for bonuses	364	453
Decrease (increase) in retirement benefit asset	(166)	(68)
Increase (decrease) in retirement benefit liability	(38)	(111)
Increase (decrease) in provision for warranties for completed construction	(35)	(1)
Increase (decrease) in provision for loss on construction contracts	(14)	(30)
Increase (decrease) in provision for share-based payments	(12)	(0)
Increase (decrease) in other provisions	(1)	(2)
Interest and dividend income	(85)	(159)
Loss (gain) on sale of investment securities	(273)	(61)
Loss (gain) on valuation of investment securities	18	-
Decrease (increase) in accounts receivable - trade, and contract assets	(16,085)	15,133
Decrease (increase) in inventories	(217)	111
Decrease (increase) in advance payments to suppliers	(631)	(284)
Increase (decrease) in trade payables	9,527	(18,201)
Increase (decrease) in accounts payable - other	634	26
Increase (decrease) in contract liabilities	302	(125)
Increase (decrease) in accrued consumption taxes	59	2,803
Other, net	121	395
Subtotal	4,042	13,974
Interest and dividends received	85	159
Interest paid	(0)	-
Income taxes paid	(2,453)	(3,268)
Net cash provided by (used in) operating activities	1,675	10,865
Cash flows from investing activities		
Purchase of property, plant and equipment	(259)	(1,025)
Purchase of intangible assets	(230)	(186)
Purchase of short-term and long-term investment securities	(23)	(55)
Proceeds from sale and redemption of short-term and long-term investment securities	683	254
Payments of leasehold and guarantee deposits	(172)	(97)
Proceeds from refund of leasehold and guarantee deposits	57	136
Other, net	(10)	(25)
Net cash provided by (used in) investing activities	45	(999)
Cash flows from financing activities		
Dividends paid	(2,996)	(3,557)
Other, net	(92)	(100)
Net cash provided by (used in) financing activities	(3,089)	(3,657)
Effect of exchange rate change on cash and cash equivalents	77	22
Net increase (decrease) in cash and cash equivalents	(1,291)	6,230
Cash and cash equivalents at beginning of period	32,613	31,322
Cash and cash equivalents at end of period	31,322	37,552

(Notes on segment information, etc.)
Since the Group is a single segment, the description is omitted.