



April 15, 2026

To Whom It May Concern

Company name: TSURUHA HOLDINGS INC.
Name of representative: Jun Tsuruha, President and Representative Director
(Securities code: 3391, Tokyo Stock Exchange
(Prime Market))
Inquiries: Norihito Ojima, Executive Officer, General Manager
of the Human Resources and General Affairs
Division
(Telephone: +81-11-783-2755)

**(Progress of Disclosure Matters) Regarding Aeon Co., Ltd.'s acquisition of shares of the Company
Notice Regarding the Completion of Share Acquisition Following the Tender Offer**

In the "(Progress of Disclosure Matters) Notice Regarding the Scheduled Acquisition of Shares of the Company Following the Tender Offer by Aeon Co., Ltd." dated January 7, 2026, the Company had announced that, in light of the report received from Aeon Co., Ltd. ("Aeon") that Aeon had not acquired 50.9% of the Company's voting rights through the tender offer for the Company's common shares ("the Tender Offer"), the Company and Aeon had agreed that Aeon would additionally acquire shares of the Company through market purchases ("the Additional Acquisition") in order for Aeon to obtain 50.9% of the Company's voting rights.

The Company hereby announces that it has today received a report from Aeon stating that the Additional Acquisition has been completed and that Aeon has come to hold 50.9% of the Company's voting rights.

(Reference)

"(Progress of Disclosure Matters) Notice Regarding the Completion of Share Acquisition Following the Tender Offer for TSURUHA HOLDINGS INC. (Securities Code: 3391)" dated April 15, 2026 (attached)

(Attached)

Notice: This document is a translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.



April 15, 2026

Company name: AEON CO., LTD.
Name of representative: Akio Yoshida, Director, President and Representative Executive Officer (Securities code: 8267, Tokyo Stock Exchange (Prime Market))
Inquiries: Hiroaki Egawa, Executive Officer, Finance and Accounting (Telephone: +81-43-212-6042)

(Progress of Matters for Disclosure) Notice Regarding Completion of Share Acquisition Following Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391)

As announced in the “(Progress of Matters for Disclosure) Notice Concerning Scheduled Acquisition of Shares Following Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391)” dated January 7, 2026, AEON CO., LTD. (the “Company”) conducted a tender offer for the shares of TSURUHA HOLDINGS INC. (listed on the Prime Market of the Tokyo Stock Exchange, “TSURUHA HD”), which commenced on December 3, 2025 and ended on January 6, 2026, pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended). However, as the Company did not acquire 50.9% of the voting rights of TSURUHA HD through the tender offer, the Company agreed with TSURUHA HD to additionally acquire the common shares of TSURUHA HD through market purchases in order to reach a 50.9% of the voting rights of TSURUHA HD. This acquisition was completed today, and the Company now holds 50.9% of the voting rights of TSURUHA HD.

The Company and TSURUHA HD will transform the traditional drugstore business into a comprehensive Health & Wellness business encompassing a diverse range of health-centered service areas by leveraging their respective management resources and enhancing collaboration.

Since TSURUHA HD was already a consolidated subsidiary of the Company prior to this acquisition, the impact on the Company's consolidated financial results is expected to be minimal.

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