



SEVEN&i HLDGS. Co.,Ltd.

April 16, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice of Decrease in Additional Paid-in Capital and Partial Amendment to the Articles of Incorporation

At a meeting held on April 16, 2026, the Board of Directors of Seven & i Holdings Co., Ltd. (the “Company”) decided to propose a decrease in additional paid-in capital, and a partial amendment to the Articles of Incorporation, as outlined below, at the 21st Annual Shareholders' Meeting scheduled for May 27, 2026.

1. Decrease in additional paid-in capital

(1) Purpose of decrease in additional paid-in capital

The amount available for distribution from retained earnings will be increased and the Company’s future capital strategy will be enhanced through a decrease in additional paid-in capital and transfer to other capital surplus, pursuant to Article 448-1 of Japan's Corporate Law.

(2) Overview of decrease in additional paid-in capital

The Company’s additional paid-in capital—¥425,496,889,368 as of February 28, 2026—will be reduced by ¥350,000,000,000 and that amount will be transferred to other capital surplus.

(3) Schedule for decrease in additional paid-in capital

(i) Date of resolution of the Board of Directors:	April 16, 2026
(ii) Date of Annual Shareholders' Meeting:	May 27, 2026 (planned)
(iii) Date of public notice to creditors for objections:	June 16, 2026 (planned)
(iv) The last date of objections by creditors:	July 16, 2026 (planned)
(v) Effective date of decrease in additional paid-in capital:	July 17, 2026 (planned)

(4) Future outlook

The effect on the Company’s consolidated and non-consolidated results will be insignificant.

2. Partial amendment to the articles of incorporation

(1) Purpose of partial amendment to the articles of incorporation

In order to encourage greater participation by shareholders regardless of where they reside, thereby revitalizing, improving the efficiency of, and facilitating the smooth operation of shareholders’ meetings, and also to reduce risks in the event of various infectious diseases or large-scale natural disasters, the Company proposes to add Paragraph 2 to Article 13 of the Articles of Incorporation so that the shareholders’ meeting may be held without a designated location.

(2) Details of amendments to the articles of incorporation

(Underlining portions indicate amendments.)

Current provisions of the articles of incorporation	Proposed amendments
<p>Article 13 (Convocation)</p> <p>An annual shareholders meeting of the Company shall be convened in May each year, and extraordinary shareholders meetings shall be convened from time to time as necessary.</p> <p>(Newly added)</p>	<p>Article 13 (Convocation)</p> <p>An annual shareholders meeting of the Company shall be convened in May each year, and an extraordinary shareholders meetings shall be convened from time to time as necessary.</p> <p><u>2. The Company may hold a shareholders' meeting without a designated location.</u></p>

(3) Schedule

- (i) Date of resolution of the Board of Directors: April 16, 2026
- (ii) Date of Annual Shareholders' Meeting: May 27, 2026 (planned)
- (iii) Effective date of amendments to the Articles of Incorporation: May 27, 2026 (planned)