Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

April 17, 2026

Company name:	Toyota Industries Corporation
Name of representative:	Koichi Ito, President, Member of the Board

(Securities code: 6201; Prime Market of the Tokyo Stock Exchange and Premier Market of the Nagoya Stock Exchange)

Inquiries:	Koichi Tamaki, General Manager of Accounting Department (Tel: +81-(0)566-22-2511)

Notice Regarding Tendering of Shares in Tender Offers and Expected Recording of Profit on Sales of Investment Securities (Extraordinary Profit)

Toyota Industries Corporation (the "Company") hereby announces that it has resolved, at its board of directors meeting held today, the matters set forth in items (i) through (iv) below. The Company also announces that, in accordance with the foregoing, it expects to record profit on sales of investment securities (extraordinary profit), as described below.

(i) The Company will tender all common shares of TOYOTA MOTOR CORPORATION ("TMC") owned by the Company in the Tender Offer for Own Shares (TMC) (as defined in "(i) Tender Offer for Own Shares (TMC)" in "1. Outline of the Tendering of Shares in the Tender Offers for Own Shares" below; hereinafter the same) by TMC.

(ii) The Company will tender all common shares of Denso Corporation ("Denso") owned by the Company in the Tender Offer for Own Shares (Denso) (as defined in "(ii) Tender Offer for Own Shares (Denso)" in "1. Outline of the Tendering of Shares in the Tender Offers for Own Shares" below; hereinafter the same), subject to Denso's commencement of the Tender Offer for Own Shares (Denso).

(iii) The Company will tender all common shares of Toyota Tsusho Corporation ("Toyota Tsusho") owned by the Company in the Tender Offer for Own Shares (Toyota Tsusho) (as defined in "(iii) Tender Offer for Own Shares (Toyota Tsusho)" in "1. Outline of the Tendering of Shares in the Tender Offers for Own Shares" below; hereinafter the same), subject to Toyota Tsusho's commencement of the Tender Offer for Own Shares (Toyota Tsusho).

(iv) The Company will tender all common shares of Aisin Corporation ("Aisin") owned by the Company in the Tender Offer for Own Shares (Aisin) (as defined in "(iv) Tender Offer for Own Shares (Aisin)" in "1. Outline of the Tendering of Shares in the Tender Offers for Own Shares" below; hereinafter the same; together with the Tender Offer for Own Shares (TMC), the Tender Offer for Own Shares (Denso), and the Tender Offer for Own Shares (Toyota Tsusho), the "Tender Offers for Own Shares"), subject to Aisin's commencement of the Tender Offer for Own Shares (Aisin).

1. Outline of the Tendering of Shares in the Tender Offers for Own Shares

(i) Tender Offer for Own Shares (TMC)

The Company will tender the following common shares of TMC owned by the Company in a tender offer for own shares (the "Tender Offer for Own Shares (TMC)"), for which TMC passed a resolution at its board of directors meeting held on March 30, 2026.

Number of shares to be tendered	1,192,330,920 common shares
Tender offer price	3,067 yen per share
Total amount to be sold	3,656,878,931,640 yen

(ii) Tender Offer for Own Shares (Denso)

Subject to Denso's commencement of a tender offer for own shares (the "Tender Offer for Own Shares (Denso)") in accordance with the conditions stated in the "Notice Regarding Share Repurchase and Expected Commencement of Tender Offer for Own Shares" dated June 3, 2025 and the "Notice Regarding Change of Conditions of Purchase of Tender Offer for Own Shares" dated January 14, 2026 (collectively, the "Press Releases on Tender Offer for Own Shares (Denso)"), the Company will tender the following common shares of Denso owned by the Company in the Tender Offer for Own Shares (Denso).

Number of shares to be tendered	184,897,656 common shares (Note 1)
Tender offer price (maximum)	2,209 yen per share (Note 2)
Total amount to be sold (maximum)	408,438,922,104 yen (Note 3)

(Note 1) Representing the total of all of the common shares of Denso owned by the Company (157,705,656 shares) and all of the common shares of Denso entrusted to Sumitomo Mitsui Trust Bank, Limited (re-entrusted to Custody Bank of Japan, Ltd.) as trust assets in a retirement benefit trust (27,192,000 shares).

(Note 2) According to the Press Releases on Tender Offer for Own Shares (Denso), at its board of directors meeting on January 14, 2026, Denso passed a resolution to set the tender offer price for the Tender Offer for Own Shares (Denso) at the price determined after making a 10% discount to the lower of (a) the closing price of Denso's common shares on the Prime Market of Tokyo Stock Exchange, Inc. (the "Tokyo Stock Exchange") on the business day immediately preceding the date on which a resolution of the board of directors to finally determine the tender offer price for the Tender Offer for Own Shares (Denso) will be passed, and (b) the simple average of the closing prices of Denso's common shares on the Prime Market of the Tokyo Stock Exchange for the past one month up to the same date (rounded to the nearest whole number; however, if such amount determined after making the above discount is above 2,209 yen (rounded to the nearest whole number), which is the closing price of Denso's common shares on the Prime

Market of the Tokyo Stock Exchange on January 13, 2026, the business day immediately preceding the date on which the board of directors passed a resolution concerning the change of conditions of the Tender Offer for Own Shares (Denso) to be implemented, 2,209 yen), Denso plans to officially pass a resolution again at the time when the Tender Offer for Own Shares (Denso) is to be commenced.

(Note 3) The amount is obtained by multiplying the number of shares to be tendered (184,897,656 shares) by the tender offer price (maximum) (2,209 yen).

(iii) Tender Offer for Own Shares (Toyota Tsusho)

Subject to Toyota Tsusho's commencement of a tender offer for own shares (the "Tender Offer for Own Shares (Toyota Tsusho)") in accordance with the conditions stated in the "Notice Concerning the Planned Share Repurchase and the Tender Offer for Own Shares" dated June 3, 2025 and the "Notice Concerning Amendment of Terms of Repurchase, etc. of the Tender Offer for Own Shares" dated January 14, 2026 (collectively, the "Press Releases on Tender Offer for Own Shares (Toyota Tsusho)"), the Company will tender the following common shares of Toyota Tsusho owned by the Company in the Tender Offer for Own Shares (Toyota Tsusho).

Number of shares to be tendered	118,095,402 common shares
Tender offer price (maximum)	5,862 yen per share (Note 1)
Total amount to be sold (maximum)	692,275,246,524 yen (Note 2)

(Note 1) According to the Press Releases on Tender Offer for Own Shares (Toyota Tsusho), by a written resolution dated January 14, 2026 in lieu of a resolution of its board of directors pursuant to Article 370 of the Companies Act and the articles of incorporation of Toyota Tsusho, Toyota Tsusho passed a resolution to set the tender offer price for the Tender Offer for Own Shares (Toyota Tsusho) at the price determined after making a 10% discount to the lower of (a) the closing price of Toyota Tsusho's common shares on the Prime Market of the Tokyo Stock Exchange on the business day immediately preceding the date on which a resolution of the board of directors to finally determine the tender offer price for the Tender Offer for Own Shares (Toyota Tsusho) will be passed, and (b) the simple average of the closing prices of Toyota Tsusho's common shares on the Prime Market of the Tokyo Stock Exchange for the past one month up to the same date (rounded to the nearest whole number; however, if such amount determined after making the above discount is above 5,862 yen, which is the closing price of Toyota Tsusho's common shares on the Prime Market of the Tokyo Stock Exchange on January 13, 2026, the business day immediately preceding the date on which the board of directors passed a resolution concerning the change of conditions of the Tender Offer for Own Shares (Toyota Tsusho) to be implemented, 5,862 yen), Toyota Tsusho plans to officially pass a resolution again at the time when the Tender Offer for Own Shares (Toyota Tsusho) is to be commenced.

(Note 2) The amount is obtained by multiplying the number of shares to be tendered (118,095,402 shares) by the tender offer price (maximum) (5,862 yen).

(iv) Tender Offer for Own Shares (Aisin)

Subject to Aisin's commencement of a tender offer for own shares (the "Tender Offer for Own Shares (Aisin)") in accordance with the conditions stated in the "Notice Concerning Changes in Matters Concerning Share Repurchase and Planned Commencement of Tender Offer for Own Shares" dated June 3, 2025 and the "Notice Concerning Changes to the Tender Offer Conditions for Own Share Tender Offer and Changes in Matters Concerning Share Repurchase" dated January 14, 2026 (collectively, the "Press Releases on Tender Offer for Own Shares (Aisin)"), the Company will tender the following common shares of Aisin owned by the Company in the Tender Offer for Own Shares (Aisin).

Number of shares to be tendered	23,239,227 common shares
Tender offer price (maximum)	3,078 yen per share (Note 1)
Total amount to be sold (maximum)	71,530,340,706 yen (Note 2)

(Note 1) According to the Press Releases on Tender Offer for Own Shares (Aisin), at its board of directors meeting held on January 14, 2026, Aisin passed a resolution to set the tender offer price for the Tender Offer for Own Shares (Aisin) at the price determined after making a 10% discount to the lower of (a) the closing price of Aisin's common shares on the Prime Market of the Tokyo Stock Exchange on the business day immediately preceding the date on which a resolution of the board of directors to finally determine the tender offer price for the Tender Offer for Own Shares (Aisin) will be passed, and (b) the simple average of the closing prices of Aisin's common shares on the Prime Market of the Tokyo Stock Exchange for the past one month up to the same date (rounded to the nearest whole number; however, if such amount determined after making the above discount is above 3,078 yen, which is the closing price of Aisin's common shares on the Prime Market of the Tokyo Stock Exchange on January 13, 2026, the business day immediately preceding the date on which the board of directors passed a resolution concerning the change of conditions of the Tender Offer for Own Shares (Aisin), 3,078 yen), Aisin plans to officially pass a resolution again at the time when the Tender Offer for Own Shares (Aisin) is to be commenced.

(Note 2) The amount is obtained by multiplying the number of shares to be tendered (23,239,227 shares) by the tender offer price (maximum) (3,078 yen).

2. Reason for Tendering Shares in the Tender Offers for Own Shares

Pursuant to the tender offer agreement (as amended) which the Company executed as of June 3, 2025 in relation to a series of transactions through which Toyota Asset Preparatory Co., Ltd. (the "Offeror") aims at taking the Company shares private (the "Transactions") and to which the Offeror became the party as of June 20, 2025, the Company determined to tender shares in the Tender Offers for Own Shares as part of the Transactions. For details of the Transactions, as well as the process and reasons leading the Company to tender shares in the Tender Offers for Own Shares, please refer to the Company's "Notice Concerning Expression of Opinion in Support of Tender Offer for Company Shares by Toyota Fudosan Co., Ltd. and Recommendation Opinion to Tender Share Therein" dated January 14, 2026

3. Status of Shares Owned Before and After the Tender Offers for Own Shares

(i) Tender Offer for Own Shares (TMC)

(1)	Number of shares owned before the Tender Offer for Own Shares (TMC)	1,192,330,920 shares (Percentage of the total number of issued shares: 9.15%)
(2)	Number of shares to be tendered in the Tender Offer for Own Shares (TMC)	1,192,330,920 shares (Percentage of the total number of issued shares: 9.15%)
(3)	Number of shares owned after the Tender Offer for Own Shares (TMC)	0 shares (Percentage of the total number of issued shares: 0.00%)

(Note 1) The "number of shares owned after the Tender Offer for Own Shares (TMC)" represents the number of shares that the Company will own after the Tender Offer for Own Shares (TMC) is successfully completed and all 1,192,330,920 common shares of TMC tendered by the Company are purchased. In the Tender Offer for Own Shares (TMC), the maximum number of shares to be purchased by TMC is set at 1,192,331,020 shares; therefore, depending on the status of tendering by other shareholders of TMC, all 1,192,330,920 common shares of TMC tendered by the Company may not be purchased by TMC.

(Note 2) The "percentage of the total number of issued shares" refers to the percentage (rounded to the second decimal place; hereinafter the same in the calculation of the ownership percentage) of the number of shares (13,032,703,674 shares) obtained by (i) the total number of issued shares of TMC as of March 31, 2025 (15,794,987,460 shares) as stated in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (IFRS)" announced by TMC on May 8, 2025 minus (ii) the number of own shares (2,762,283,786 shares) obtained by adding the number of own shares owned by TMC as of the same date (2,746,057,686 shares) and the number of own shares acquired through the acquisition of own shares by TMC over the period from April 1 to April 15, 2025 as stated in the "Notice Concerning the Status and Completion of the Repurchase of Shares of our Common Stock" announced by TMC on April 18, 2025 (16,226,100 shares).

(ii) Tender Offer for Own Shares (Denso)

(1)	Number of shares owned before the Tender Offer for Own Shares (Denso)	184,897,656 shares (Percentage of the total number of issued shares: 6.68%)
(2)	Number of shares to be tendered in the Tender Offer for Own Shares (Denso)	184,897,656 shares (Percentage of the total number of issued shares: 6.68%)

(3)	Number of shares owned after the Tender Offer for Own Shares (Denso)	0 shares (Percentage of the total number of issued shares: 0.00%)

(Note 1) The "number of shares owned after the Tender Offer for Own Shares (Denso)" represents the number of shares that the Company will own after Denso commences the Tender Offer for Own Shares (Denso) and the Tender Offer for Own Shares (Denso) is successfully completed and all 184,897,656 common shares of Denso tendered by the Company are purchased. In the Tender Offer for Own Shares (Denso), the maximum number of shares to be purchased by Denso is to be set at 184,897,756 shares; therefore, depending on the status of tendering by other shareholders of Denso, all 184,897,656 common shares of Denso tendered by the Company may not be purchased by Denso.

(Note 2) The "percentage of the total number of issued shares" refers to the percentage of the number of shares (2,769,595,777 shares) obtained by (i) the total number of issued shares of Denso as of March 31, 2025 (2,910,979,691 shares) as stated in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 <under IFRS>" announced by Denso on April 25, 2025 minus (ii) the number of own shares (141,383,914 shares) obtained by adding the number of own shares owned by Denso as of the same date (93,663,914 shares) and the number of own shares acquired through the acquisition of own shares by Denso over the period from April 1 to April 30, 2025 as stated in the "Notice Concerning Status of Share Repurchases" announced by Denso on May 9, 2025 (27,941,200 shares) and the number of own shares acquired through the acquisition of own shares by Denso over the period from May 1 to May 31, 2025 as stated in the "Notice Concerning Status of Share Repurchases" announced by Denso on June 2, 2025 (19,778,800 shares).

(iii) Tender Offer for Own Shares (Toyota Tsusho)

(1)	Number of shares owned before the Tender Offer for Own Shares (Toyota Tsusho)	118,095,402 shares (Percentage of the total number of issued shares: 11.19%)
(2)	Number of shares to be tendered in the Tender Offer for Own Shares (Toyota Tsusho)	118,095,402 shares (Percentage of the total number of issued shares: 11.19%)
(3)	Number of shares owned after the Tender Offer for Own Shares (Toyota Tsusho)	0 shares (Percentage of the total number of issued shares: 0.00%)

(Note 1) The "number of shares owned after the Tender Offer for Own Shares (Toyota Tsusho)" represents the number of shares that the Company will own after Toyota Tsusho commences the Tender Offer for Own Shares (Toyota Tsusho) and the Tender Offer for Own Shares (Toyota Tsusho) is successfully completed and all 118,095,402 common shares of Toyota Tsusho tendered by the Company are purchased. In the Tender Offer for Own Shares (Toyota Tsusho), the maximum number of shares to be purchased by Toyota Tsusho is to be set at 118,095,502 shares; therefore, depending on the status of tendering by other shareholders of Toyota Tsusho, all 118,095,402 common shares of Toyota Tsusho tendered by the Company may not be purchased by Toyota Tsusho.

(Note 2) The "percentage of the total number of issued shares" refers to the percentage of the number of shares (1,055,664,195 shares) obtained by (i) the total number of issued shares of Toyota Tsusho as of March 31, 2025 (1,062,169,548 shares) as stated in the "Financial Highlights for the Fiscal Year Ended March 31, 2025 [IFRS basis] (Consolidated)" announced by Toyota Tsusho on April 28, 2025 minus (ii) the number of own shares owned by Toyota Tsusho as of the same date (6,505,353 shares).

(iv) Tender Offer for Own Shares (Aisin)

(1)	Number of shares owned before the Tender Offer for Own Shares (Aisin)	23,239,227 shares (Percentage of the total number of issued shares: 3.07%)
(2)	Number of shares to be tendered in the Tender Offer for Own Shares (Aisin)	23,239,227 shares (Percentage of the total number of issued shares: 3.07%)
(3)	Number of shares owned after the Tender Offer for Own Shares (Aisin)	0 shares (Percentage of the total number of issued shares: 0.00%)

(Note 1) The "number of shares owned after the Tender Offer for Own Shares (Aisin)" represents the number of shares that the Company will own after Aisin commences the Tender Offer for Own Shares (Aisin) and the Tender Offer for Own Shares (Aisin) is successfully completed and all 23,239,227 common shares of Aisin tendered by the Company are purchased. In the Tender Offer for Own Shares (Aisin), the maximum number of shares to be purchased by Aisin is to be set at 23,239,327 shares; therefore, depending on the status of tendering by other shareholders of Aisin, all 23,239,227 common shares of Aisin tendered by the Company may not be purchased by Aisin.

(Note 2) The "percentage of the total number of issued shares" refers to the percentage of the number of shares (757,661,032 shares) obtained by (i) the total number of issued shares of Aisin as of March 31, 2025 (809,023,902 shares) as stated in the "Consolidated Financial Results for the Fiscal Year Ending March 31, 2025 (IFRS)" announced by Aisin on April 25, 2025 minus (ii) the number of own shares owned by Aisin as of the same date (51,362,870 shares).

4. Schedule of the Tender Offers for Own Shares (Planned)

(i) Tender Offer for Own Shares (TMC)

Date of public notice regarding the commencement of the Tender Offer for Own Shares (TMC)	March 31, 2026
Tender offer period	March 31, 2026 to April 27, 2026
Settlement commencement date	May 25, 2026

(ii) Tender Offer for Own Shares (Denso)

Not determined.

(iii) Tender Offer for Own Shares (Toyota Tsusho)

Not determined.

(iv) Tender Offer for Own Shares (Aisin)

Not determined.

5. Impact on Business Results

If all 1,192,330,920 shares tendered by the Company in the Tender Offer for Own Shares (TMC), 184,897,656 shares tendered by the Company in the Tender Offer for Own Shares (Denso), 118,095,402 shares tendered by the Company in the Tender Offer for Own Shares (Toyota Tsusho), and 23,239,227 shares tendered by the Company in the Tender Offer for Own Shares (Aisin) are purchased at the relevant tender offer price or each of the tender offer prices (maximum) stated in "(i) Tender Offer for Own Shares (TMC)" through "(iv) Tender Offer for Own Shares (Aisin)" in "1. Outline of the Tendering of Shares in the Tender Offers for Own Shares" above, the Company expects to record 4,425,689 million yen as the profit on sale of investment securities in the Company's non-consolidated financial results for the fiscal year ending March 2027. The Company has adopted International Financial Reporting Standards (IFRS), and there will be no impact on the Company's consolidated financial results for the fiscal year ending March 2027 as a result of tendering shares in the Tender Offer for Own Shares.

End