

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Year ended	Millions of yen	Millions of yen	%	yen
March 31, 2026	(97,467)	(362)	95,965	11,721
March 31, 2025	9,210	(21)	(16,853)	13,172

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2025	—	0.00	—	300.00	300.00	2,040	36.5	4.3
Year ended March 31, 2026	—	0.00	—	540.00	540.00	3,672	36.7	6.7
Year ending March 31, 2027 (Forecast)	—	0.00	—	600.00	600.00		37.1	

3. Forecast of consolidated financial results for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	750,000	18.4	18,200	(3.1)	14,500	8.8	11,000	9.8	1,617.43

4. Notes

- Changes in significant subsidiaries during the year ended March 31, 2026 (changes in specified subsidiaries resulting in the change in the scope of consolidation) : No
- Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statement
Changes in accounting policies due to revisions to accounting standards and other regulations: No
Changes in accounting policies due to other reasons: No
Changes in accounting estimates: No
Restatement of prior period financial statements: No
- Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	6,802,000 shares
As of March 31, 2025	6,802,000 shares

Number of treasury shares at the end of the period

As of March 31, 2026	1,157 shares
As of March 31, 2025	1,082 shares

Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Year ended March 31, 2026	6,800,895 shares
Year ended March 31, 2025	6,800,959 shares

Reference: Summary of non-consolidated financial results

1. Non-consolidated financial results for the year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	219,489	22.6	7,078	61.4	4,658	21.2	3,290	18.8
March 31, 2025	179,033	20.9	4,385	8.1	3,841	27.6	2,769	-

Year ended	Earnings per share
	Yen
March 31, 2026	483.78
March 31, 2025	407.25

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	yen
March 31, 2026	163,696	26,889	16.4	3,953.87
March 31, 2025	70,762	26,268	37.1	3,862.52

Reference: Equity As of March 31, 2026: ¥26,889 million
As of March 31, 2025: ¥26,268 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of forecasts of financial results, and other special matters
(Caution regarding forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results

During the consolidated fiscal year under review, the Japanese economy experienced a gradual recovery, supported by a rebound in personal consumption amid improved employment and income conditions and solid corporate earnings. However, the global economic outlook remained uncertain due to concerns over trade friction related to U.S. policy changes, foreign exchange volatility, geopolitical risks, and rising energy and raw material prices.

In the electronics industry, demand for memory products was driven by data center investments associated with the expansion of generative AI. In the automotive field, the adoption of advanced semiconductors continued to increase alongside the advancement of Autonomous Driving (AD) and Advanced Driver Assistance Systems (ADAS) technologies.

In these circumstances, the Tomen Devices Group posted net sales of ¥633,668 million (up 50.3% year on year) due to an increase in sales of products for servers and storage and products for automotive applications, as well as the upward trend in prices of memory products, which are its mainstay products. In addition, amid rising prices for memory products, the Company worked to improve profitability, operating profit increased to ¥18,784 million (up 84.7% year on year), ordinary profit to ¥13,322 million (up 80.6% year on year), and profit attributed to owners of parent to ¥10,015 million yen (up 79.2% year on year).

Operating results by segment for the fiscal year under review are as follows:

(Japan)

Net sales in this segment amounted to ¥159,885 million (up 25.6% year on year), driven by increased sales of the automotive and system-in-package (SiP) businesses. Segment profit was 7,094 million yen (up 61.4% year on year).

(Overseas)

Net sales in this segment amounted to ¥473,783 million (up 61.0% year on year), as increased sales of memory products for server and storage and automotive applications offset a decline in sales of high-resolution CIS for smartphones. Segment profit stood at 11,437 million yen (up 94.4% year on year).

For results by product category, see “4. Supplementary Information” on page 16.

(2) Overview of Financial Position

Total assets at the end of the consolidated fiscal year under review stood at ¥344,957 million (up 202.7% from the end of the previous fiscal year), mainly due to increases in merchandise, notes and accounts receivable – trade, and cash and deposits.

Liabilities totaled ¥285,719 million (up 344.0% from the end of the previous fiscal year), mainly reflecting increases in short-term borrowings, accounts payable – trade and advances received.

Net assets were ¥59,237 million (up 19.4% from the end of the previous fiscal year), mainly due to the recording of profit attributable to owners of parent and the payment of dividends.

(3) Overview of Cash Flows

Regarding cash flows as of the end of the fiscal year under review, cash and cash equivalents (hereafter, "cash") decreased ¥1,451 million from the end of the previous fiscal year to ¥11,721 million yen, due to a decrease in cash flows from operating activities despite an increase in cash flows from financial activities.

The situation of the cash flows in each category as of the end of the fiscal year under review is as follows.

(Cash flows from operating activities)

Net cash used in operating activities amounted to ¥97,467 million (compared with net cash provided of ¥9,210 million in the previous fiscal year). This was mainly due to increases in accounts payable of ¥63,535 million and advances received of ¥45,699 million, which were more than offset by an increase in inventories of ¥170,870 million.

(Cash flows from investing activities)

Net cash used in investing activities amounted to ¥362 million, (increase of ¥341 million from the previous fiscal year). This was mainly due to expenditures of ¥88 million for the acquisition of tangible fixed assets.

(Cash flows from financing activities)

Net cash provided by financing activities amounted to ¥95,965 million (compared with net cash used of ¥16,853 million in the previous fiscal year). This was mainly due to an increase in cash from higher short-term borrowings of ¥98,097 million, which more than offset cash outflows for dividend payments of ¥2,040 million.

(Reference) Trends in cash flow-related indicators

	Fiscal Year ended March 31, 2022	Fiscal Year ended March 31, 2023	Fiscal Year ended March 31, 2024	Fiscal Year ended March 31, 2025	Fiscal Year ended March 31, 2026
Equity-to-asset ratio (%)	33.0	40.3	34.9	43.5	17.2
Equity-to-asset ratio based on market value (%)	37.1	41.6	34.3	33.4	22.9
Cash Flow Interest-Bearing Debt Ratio (year)	1.6	—	6.7	1.5	—
Interest Coverage Ratio (times)	54.4	—	2.9	5.1	—

Equity-to-asset ratio: Equity / Net assets

Equity-to-asset ratio based on market value: Market capitalization / Net assets

Cash Flow Interest-Bearing Debt Ratio: Interest bearing debt / Cash Flow

Interest Coverage Ratio: Cash flow / Interest payment

- (Notes)
1. Each indicator is calculated based on consolidated financial figures.
 2. Total market capitalization is calculated on the basis of the total number of issued shares excluding treasury shares.
 3. Cash flows denote cash flows from operating activities.
 4. Interest-bearing debt refers to all liabilities on the consolidated balance sheets for which interest is paid.
 5. Cash flow/interest-bearing debt ratio and interest coverage ratio are not shown for fiscal years when there were negative cash flows from operating activities.

(4) Future Outlook

With respect to the consolidated financial results for the fiscal year ending March 31, 2027, the outlook remains uncertain due to concerns over trade friction stemming from policy changes in the United States, as well as fluctuations in foreign exchange markets and geopolitical risks. Under these circumstances, demand for memory products, the Company's main product, is expected to remain solid, particularly in the server and storage and automotive markets.

Regarding the financial results forecasts for the fiscal year ending March 31, 2027, the Company expects net sales to be ¥750,000 million (up 18.4% year on year), operating profit to be ¥18,200 million (down 3.1% year on year), ordinary profit to be ¥14,500 million (up 8.8% year on year), and profit attributable to owners of parent to be ¥11,000 million (up 9.8% year on year).

(Note) The forecasts are based on information currently available and actual results may differ from these forecasts due to a variety of factors.

(5) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

The Company's dividend policy is to pay performance-based dividends based on its consolidated financial results. The Company will respond flexibly to continue its stable payment of dividends, taking an increase in the payout ratio into consideration, in addition to the changes in the economic environment, demands for funds and other factors.

In accordance with this dividend policy, the Company plans to pay a dividend of ¥540 per share for the fiscal year under review, reflecting revisions to the consolidated financial results forecasts and other factors. The consolidated payout ratio is expected to be 36.7%.

Next fiscal year, the Company plans to pay ¥600 per share (with a consolidated payout ratio of 37.1%).

However, the Company intends to use retained earnings to strengthen its management foundation, meet the demand for funds accompanying the expansion of the business and strengthen its financial standing.

2. Basic Approach to Selecting our Accounting Standard

Tomen Devices Group currently prepares consolidated financial statements using the Generally Accepted Accounting Principles in Japan to permit comparisons of the consolidated financial statements and in consideration of the rarity of the need to procure funds in overseas markets, among other factors. At present, the Group does not see a positive benefit from transitioning to the International Financial Reporting Standards (IFRS). Accordingly, the Group will consider the application of the IFRS based on trends in the foreign shareholder ratio and the actions of other companies which belong to the same industry as the Group going forward.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	5,801	7,829
Notes and accounts receivable - trade	55,613	102,850
Electronically recorded monetary claims - operating	1,436	1,133
Merchandise	41,219	221,518
Advance payments to suppliers	629	2,133
Deposits paid	7,371	3,891
Other	703	3,899
Allowance for doubtful accounts	(72)	(127)
Total current assets	112,703	343,129
Non-current assets		
Property, plant and equipment		
Buildings	115	262
Accumulated depreciation	(103)	(13)
Buildings, net	12	248
Other	727	832
Accumulated depreciation	(517)	(512)
Other, net	210	320
Total property, plant and equipment	222	568
Intangible assets	264	216
Investments and other assets		
Investment securities	231	256
Deferred tax assets	389	376
Other	159	409
Total investments and other assets	780	1,042
Total non-current assets	1,267	1,828
Total assets	113,970	344,957

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	40,649	105,783
Accounts payable - other	5,488	3,332
Short-term borrowings	14,054	118,569
Income taxes payable	1,146	2,188
Advances received	1,486	50,036
Provision for bonuses	339	377
Other	401	4,571
Total current liabilities	63,566	284,860
Non-current liabilities		
Retirement benefit liability	592	567
Deferred tax liabilities	—	25
Other	189	266
Total non-current liabilities	782	859
Total liabilities	64,349	285,719
Net assets		
Shareholders' equity		
Share capital	2,054	2,054
Capital surplus	16	16
Retained earnings	41,936	49,912
Treasury shares	(3)	(4)
Total shareholders' equity	44,003	51,978
Accumulated other comprehensive income		
Deferred gains or losses on hedges	90	(537)
Foreign currency translation adjustment	5,527	7,797
Total accumulated other comprehensive income	5,617	7,259
Total net assets	49,621	59,237
Total liabilities and net assets	113,970	344,957

(2) Consolidated statements of income and consolidated statements of comprehensive income
(Consolidated statements of income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	421,671	633,668
Cost of sales	406,974	609,466
Gross profit	14,696	24,202
Selling, general and administrative expenses	4,527	5,417
Operating profit	10,169	18,784
Non-operating income		
Interest income	35	37
Share of profit of entities accounted for using equity method	27	29
Other	5	12
Total non-operating income	69	79
Non-operating expenses		
Interest expenses	1,798	2,066
Loss on sale of receivables	485	517
Foreign exchange losses	547	2,898
Other	29	57
Total non-operating expenses	2,860	5,540
Ordinary profit	7,377	13,322
Extraordinary income		
Recoveries of written off receivables	107	—
Total extraordinary income	107	—
Profit before income taxes	7,484	13,322
Income taxes - current	1,527	2,991
Income taxes - deferred	369	315
Total income taxes	1,896	3,307
Profit	5,588	10,015
Profit attributable to owners of parent	5,588	10,015

(Consolidated statements of comprehensive income (cumulative))

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	5,588	10,015
Other comprehensive income		
Deferred gains or losses on hedges	212	(628)
Foreign currency translation adjustment	(327)	2,269
Total other comprehensive income	(115)	1,641
Comprehensive income	5,473	11,657
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,473	11,657

(3) Consolidated Statements of Changes in Shareholders' Equity etc.

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,054	16	37,708	(3)	39,775
Changes during period					
Dividends of surplus			(1,360)		(1,360)
Profit attributable to owners of parent			5,588		5,588
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					
Total changes during period	—	—	4,228	(0)	4,227
Balance at end of period	2,054	16	41,936	(3)	44,003

	Accumulated other comprehensive income			Total net assets
	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	(122)	5,855	5,733	45,508
Changes during period				
Dividends of surplus				(1,360)
Profit attributable to owners of parent				5,588
Purchase of treasury shares				(0)
Net changes in items other than shareholders' equity	212	(327)	(115)	(115)
Total changes during period	212	(327)	(115)	4,112
Balance at end of period	90	5,527	5,617	49,621

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,054	16	41,936	(3)	44,003
Changes during period					
Dividends of surplus			(2,040)		(2,040)
Profit attributable to owners of parent			10,015		10,015
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					
Total changes during period	—	—	7,975	(0)	7,974
Balance at end of period	2,054	16	49,912	(4)	51,978

	Accumulated other comprehensive income			Total net assets
	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	90	5,527	5,617	49,621
Changes during period				
Dividends of surplus				(2,040)
Profit attributable to owners of parent				10,015
Purchase of treasury shares				(0)
Net changes in items other than shareholders' equity	(628)	2,269	1,641	1,641
Total changes during period	(628)	2,269	1,641	9,616
Balance at end of period	(537)	7,797	7,259	59,237

(4) Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	7,484	13,322
Depreciation	231	265
Increase (decrease) in provision for bonuses	(8)	37
Increase (decrease) in retirement benefit liability	27	(24)
Increase (decrease) in allowance for doubtful accounts	(7)	50
Share of loss (profit) of entities accounted for using equity method	(27)	(29)
Interest and dividend income	(35)	(37)
Interest expenses	1,798	2,066
Foreign exchange losses (gains)	51	(233)
Decrease (increase) in trade receivables	5,151	(43,312)
Decrease (increase) in inventories	1,140	(170,870)
Decrease (increase) in advance payments to suppliers	109	(1,379)
Increase (decrease) in trade payables	(6,132)	63,535
Increase (decrease) in advances received	407	45,699
Increase (decrease) in accounts payable - other	1,035	(2,607)
Other, net	(183)	38
Subtotal	11,042	(93,480)
Interest and dividends received	46	41
Interest paid	(1,798)	(2,066)
Income taxes paid	(604)	(1,962)
Income taxes refund	525	—
Net cash provided by (used in) operating activities	9,210	(97,467)
Cash flows from investing activities		
Purchase of property, plant and equipment	(6)	(88)
Purchase of intangible assets	(23)	(26)
Other, net	8	(248)
Net cash provided by (used in) investing activities	(21)	(362)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(15,547)	98,097
Dividends paid	(1,360)	(2,040)
Other, net	54	(90)
Net cash provided by (used in) financing activities	(16,853)	95,965
Effect of exchange rate change on cash and cash equivalents	(28)	413
Net increase (decrease) in cash and cash equivalents	(7,692)	(1,451)
Cash and cash equivalents at beginning of period	20,865	13,172
Cash and cash equivalents at end of period	13,172	11,721

(5) Notes to Consolidated Financial Statements
(Notes on Going Concern Assumption)
None

(Segment Information)

1. Overview of Reportable Segments

Our group's reportable segments are those of our company and its subsidiaries for which separate financial statements are available and which are subject to periodic review by the Board of Directors to evaluate performance and determine the allocation of resources.

Our group primarily engages in the trading of semiconductors and electronic components, establishing sales offices adjacent to customers in Japan to conduct detailed operating activities based on customer, region, and product. Additionally, we have established subsidiaries overseas to both accommodate the shift of customer production bases abroad and to develop new customer bases.

Therefore, we have two reportable segments: "Japan" and "Overseas".

2. Calculation Method for Sales Revenue, Profit or Loss, Assets, Liabilities, and Other Items by Reporting Segment

The accounting methods used for the reported business segments are generally the same as the accounting methods adopted for the preparation of the consolidated financial statements. The profit for the reporting segments is based on operating profit figures. Internal revenue and transfers between segments are based on market prices.

3. Information on net sales, profit or loss, assets, liabilities and other items by reportable segment and breakdown of revenue.

Fiscal Year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable Segments		
	Japan	Overseas	Segment Total
Net Sales			
Revenue from contracts with customers	127,314	294,356	421,671
Sales to external customers	127,314	294,356	421,671
Intersegment sales or transfers	51,729	2	51,732
Total	179,044	294,359	473,403
Segment Profit	4,396	5,884	10,280
Segment Assets	52,127	61,860	113,988
Other items			
Depreciation	117	114	231
Increase in property, plant and equipment and intangible assets	72	157	229

Fiscal Year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable Segments		
	Japan	Overseas	Segment Total
Net Sales			
Revenue from contracts with customers	159,885	473,783	633,668
Sales to external customers	159,885	473,783	633,668
Intersegment sales or transfers	59,619	206	59,826
Total	219,505	473,989	693,494
Segment Profit	7,094	11,437	18,531
Segment Assets	116,976	228,001	344,978
Other items			
Depreciation	165	99	265
Increase in property, plant and equipment and intangible assets	501	110	612

4. Difference between total amount of reportable segments and the amount reported in the consolidated financial statements, and the major components thereof

(Millions of yen)

Profit	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	10,280	18,531
Other adjustments	(111)	252
Operating profit in consolidated financial statements	10,169	18,784

(Millions of yen)

Assets	As of March 31, 2025	As of March 31, 2026
Reportable segment total	113,988	344,978
Other adjustments	(17)	(20)
Total assets in consolidated financial statements	113,970	344,957

(Per Share Information)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	7,296.29 yen	8,710.38 yen
Earnings per share	821.69 yen	1,472.71 yen

(Note) 1. Diluted earnings per share is not presented because there are no diluted shares.

2. The basis for calculating the net profit per share is as follows:

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Earnings per share		
Profit attributable to owners of parent (millions of yen)	5,588	10,015
Amount not attributable to common shareholders (millions of yen)	—	—
Profit attributable to owners of parent for common shares (millions of yen)	5,588	10,015
Average number of shares outstanding during the period (thousand shares)	6,800	6,800

(Significant Subsequent Events)

None

4. Supplementary Information

(Results by item)

Items		Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		% change
		Amount (Millions of yen)	Composition (%)	Amount (Millions of yen)	Composition (%)	
	Memory	347,072	82.3	553,203	87.3	59.4
	System LSI	58,448	13.9	63,287	10.0	8.3
	Semiconductor subtotal	405,520	96.2	616,490	97.3	52.0
	Display	12,935	3.1	14,725	2.3	13.8
	Others	3,216	0.7	2,453	0.4	(23.7)
	Total	421,671	100.0	633,668	100.0	50.3

Results by product category for the fiscal year under review were as follows.

(Memory)

While sales of products for smartphones declined, sales of products for servers and storage, automotive applications, and sales of DRAM and FLASH for PCs increased, resulting in net sales in this category of ¥553,203 million (up 59.4% year on year).

(System LSI)

While sales of high-resolution CMOS image sensors (CIS) for smartphones declined in the Chinese market, sales of SiP products increased in the domestic market. As a result, net sales in this category amounted to ¥63,287 million (up 8.3% year on year).

(Display)

Sales of OLEDs for automotive applications and smartphones increased, resulting in net sales of ¥14,725 million (up 13.8%) in this category.

(Others)

Sales of battery products increased, but sales of LED products declined as they approached the end of their sales cycle, resulting in net sales of ¥2,453 million (down 23.7% year on year).

(Reference)

The main products included under 'Memory' are:

DRAM, NAND FLASH, MCP, SSD (Solid State Drive) etc.

The main products included under 'System LSI' are:

SoC (System on Chip), DDI (Display Driver IC), CIS, PMIC (Power Management IC), SiP, Foundry, etc.

The main products included under 'Display' are:

LCD, OLED, etc.

The main products included under 'Others' are:

LED, MLCC (Multi -Layer Ceramic Capacitor), batteries, equipment, etc.