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Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 [Japanese GAAP]



April 28, 2026

Company name: Yurtec Corporation
 Stock exchange listing: Tokyo Stock Exchange
 Code number: 1934
 URL: <https://www.yurtec.co.jp/>
 Representative: Ikumi Kobayashi, Representative Director & President, Chief Executive Officer
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 Scheduled date of general shareholders' meeting: June 26, 2026
 Scheduled date of commencing dividend payments: June 29, 2026
 Scheduled date of filing securities report: June 24, 2026
 Availability of supplementary explanatory materials on financial results: Available
 Schedule of financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2026	252,262	(1.9)	18,038	11.4	18,901	9.2	10,325	(13.8)
March 31, 2025	257,204	5.8	16,185	53.8	17,302	45.6	11,982	59.6

(Note) Comprehensive income: Fiscal year ended March 31, 2026: ¥13,150 million [(2.0)%]
 Fiscal year ended March 31, 2025: ¥13,421 million [36.0%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	150.34	–	6.8	8.2	7.2
March 31, 2025	169.92	–	8.3	7.4	6.3

(Reference) Equity in earnings of affiliated companies: Fiscal year ended March 31, 2026: ¥– million
 Fiscal year ended March 31, 2025: ¥– million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	228,948	155,356	67.8	2,260.83
As of March 31, 2025	233,554	147,713	63.2	2,150.42

(Reference) Equity: As of March 31, 2026: ¥155,289 million
 As of March 31, 2025: ¥147,650 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	6,638	(5,907)	(5,467)	43,082
March 31, 2025	15,078	(5,803)	(6,836)	47,688

2. Dividends

	Annual dividends					Total dividends (annual)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
March 31, 2025	–	23.00	–	45.00	68.00	4,738	40.0	3.3
Fiscal year ended	–	36.00	–	36.00	72.00	4,945	47.9	3.3
March 31, 2026								
Fiscal year ending	–	39.00	–	39.00	78.00		40.6	
March 31, 2027 (Forecast)								

(Note) Revision to the dividend forecast announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 - March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
Full year	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
	273,000	8.2	18,900	4.8	19,500	3.2	13,200	27.8	192.20

*** Notes:**

(1) Significant changes in the scope of consolidation during the period under review: None

Newly included: – (Company name: –)

Excluded: – (Company name: –)

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

As of March 31, 2026 69,191,462 shares

As of March 31, 2025 69,191,462 shares

2) Total number of treasury shares at the end of the period:

As of March 31, 2026 504,651 shares

As of March 31, 2025 530,023 shares

3) Average number of shares during the period:

Fiscal year ended March 31, 2026 68,679,340 shares

Fiscal year ended March 31, 2025 70,518,335 shares

* These financial results are outside the scope of audit by certified public accountants or an audit firm.

* Explanation of the proper use of financial results forecast and other notes

● The forward-looking statements, including earnings forecasts, contained in this document are based on the information currently available to the Company and certain assumptions that it deems to be reasonable. As such, they do not constitute guarantees by the Company of future performance. Actual results may differ materially from these projections due to various factors. For matters regarding financial results forecast, please see page 3 of the attachment, “(4) Future Outlook” in “1. Overview of Operating Results, etc.”

● The supplementary explanatory materials on financial results will be posted on the Company’s website on the same day.

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2026	227,891	(0.4)	16,650	19.6	18,051	17.9	8,361	(23.5)
March 31, 2025	228,759	3.0	13,923	41.7	15,310	33.0	10,926	48.0

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	121.74	—
March 31, 2025	154.94	—

(2) Non-consolidated Financial Position

As of	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
March 31, 2026	194,721	130,282	66.9	1,896.76
March 31, 2025	202,422	126,507	62.5	1,842.48

(Reference) Equity: As of March 31, 2026: ¥130,282 million

As of March 31, 2025: ¥126,507 million

2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 - March 31, 2027)

(% indicates changes from the previous corresponding period.)

Full year	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
	238,000	4.4	17,000	2.1	18,500	2.5	12,800	53.1	186.37

* Explanation of the proper use of financial results forecast and other notes

- The forward-looking statements, including earnings forecasts, contained in this document are based on the information currently available to the Company and certain assumptions that it deems to be reasonable. As such, they do not constitute guarantees by the Company of future performance. Actual results may differ materially from these projections due to various factors.
- The supplementary explanatory materials on financial results will be posted on the Company's website on the same day.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

The Japanese economy during the fiscal year ended March 31, 2026 showed a modest recovery trend, with the recovery of personal consumption thanks to the effects of the improving employment and wages conditions and the various government policies, despite the continued impact of U.S. trade policy.

In the construction industry, public-sector investments continued to be firm, and private-sector capital investment showed signs of a modest recovery.

Under these circumstances, the Company pursued business expansion, toward achieving the “2030 Vision” and the “Medium-Term Management Plan 2024–2028,” as well as the early achievement of the numerical targets, through the development of four priority businesses (Business other than Tohoku and Niigata regions, Overseas business, Renewable energy-related construction, and Renewal projects), premised on finding more business opportunities in the Tohoku and Niigata regions, where it has conducted business since its founding.

In the FY2024 results, the Company achieved operating profit and ROE ahead of schedule among the numerical targets set out in the Medium-Term Management Plan, and therefore revised upward its numerical targets in October 2025.

In the Tohoku and Niigata regions, in indoor wiring, air-conditioning, and plumbing installation work, the Company has striven to increase orders received for work mainly for large plants and commercial facilities, as well as orders received for related information and telecommunications installation work, in addition to focusing on the further maintenance and strengthening of trust relationships with local customers. In electric power infrastructure construction work, the Company has striven to increase orders received by enhancing its competitiveness through early building of construction systems, design collaboration, and solution-based sales, in addition to securing confirmed orders received for planned renewal work on power transmission and distribution facilities as well as for reinforcement and maintenance work on main power grids.

In the business other than Tohoku and Niigata regions, the Company worked to increase orders received for construction in growth areas such as data centers, and to expand into neighboring sales areas.

In the retention and development of human resources, the Company continued the implementation of the key measures of the Yurtec Human Resources Strategy (securing human resources, strengthening human resource development, creating an attractive work environment, and improving employee engagement). In the utilization of digital technology, the Company strove to strengthen its management base through the continued promotion of DX, including smart device compatibility in accounting processes and expansion of digital contract processes.

Net sales for the fiscal year ended March 31, 2026 decreased by ¥4,942 million (down 1.9% year on year) to ¥252,262 million, due to progress on large construction projects at the Company falling below initial expectations and later-than-expected orders received for large construction projects at its overseas subsidiaries.

In terms of profits, operating profit increased by ¥1,853 million (up 11.4% year on year) to ¥18,038 million and ordinary profit increased by ¥1,598 million (up 9.2% year on year) to ¥18,901 million thanks to improved profitability of construction contracts caused by thorough cost management.

Profit attributable to owners of parent decreased by ¥1,657 million (down 13.8% year on year) to ¥10,325 million due to the recording of extraordinary losses arising from one-time amortization of goodwill related to Sigma Engineering JSC and impairment losses on customer-related and operating assets.

Operating results by segment are as follows.

(Facilities engineering business)

In the facilities engineering business, which forms the core of the Group, net sales to outside customers amounted to ¥248,940 million, a decrease of ¥5,111 million (down 2.0%) year on year, and segment profit was ¥17,330 million, an increase of ¥1,948 million (up 12.7%) year on year.

(Other)

In other businesses, centered on leasing businesses such as vehicles, office equipment, and construction machinery, security business, and the production of mineral water, net sales to outside customers amounted to ¥3,321 million, an increase of ¥169 million (up 5.4%) year on year, and segment profit was ¥800 million, a decrease of ¥75 million (down 8.6%) year on year.

(2) Overview of Financial Position for the Fiscal Year under Review

Total net assets were ¥228,948 million, a decrease of ¥4,605 million compared with the end of the previous fiscal year. This is mainly attributable to decreases of ¥11,001 million in securities and ¥6,263 million in notes receivable, accounts receivable from completed construction contracts and other, despite increases of ¥8,325 million in cash and deposits and ¥4,338 million in buildings and structures.

Total liabilities were ¥73,592 million, a decrease of ¥12,247 million compared with the end of the previous fiscal year. This is mainly attributable to decreases of ¥9,924 million in electronically recorded obligations - operating and ¥8,340 million in notes payable, accounts payable for construction contracts and other, despite an increase of ¥2,876 million in advances received on construction contracts in progress.

Total net assets were ¥155,356 million, an increase of ¥7,642 million compared with the end of the previous fiscal year. This is mainly attributable to increases of ¥4,778 million in retained earnings and ¥2,116 million in remeasurements of defined benefit plans.

(3) Overview of Cash Flows for the Fiscal Year under Review

Cash and cash equivalents (hereinafter “cash”) at the end of the fiscal year under review amounted to ¥43,082 million, a decrease of ¥4,605 million from the end of the previous fiscal year.

Cash flows in each area of activity and their respective contributing factors for the fiscal year under review are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was ¥6,638 million, a decrease of ¥8,440 million from the previous fiscal year. The main contributing factors were the recording of ¥15,837 million in profit before income taxes, a decrease of ¥5,377 million in trade receivables, and ¥4,533 million in depreciation, despite a decrease of ¥18,399 million in trade payables.

(Cash flows from investing activities)

Net cash used in investing activities was ¥5,907 million, an increase of ¥103 million from the previous fiscal year. The main contributing factors were ¥4,919 million in purchase of property, plant and equipment and ¥1,449 million in payments into time deposits (net).

(Cash flows from financing activities)

Net cash used in financing activities was ¥5,467 million, a decrease of ¥1,369 million from the previous fiscal year. The main contributing factor was ¥5,543 million in dividends paid.

(4) Future Outlook

With respect to the forecast for the Japanese economy, despite downside risks to the economy stemming from global trends, economic conditions are expected to continue recovering moderately due to the improvement of employment and wages conditions and government measures to address rising prices.

In the construction industry, public-sector investments are expected to remain firm due in part to the effectiveness of a supplementary budget set by the government, while private-sector capital investment is also expected to continue increasing, mainly driven by labor-saving and digital-related investments, despite the emergence of labor shortages due to declining interest in the industry among younger people and an aging

population.

Under these circumstances, the Group will pursue the five basic strategies and key measures in a unified effort, aiming to realize the “Medium-Term Management Plan 2024–2028” and achieve the numerical targets at an early stage.

[Medium-Term Management Plan 2024–2028]

- Numerical targets for FY2028

Consolidated net sales: 280 billion yen

Consolidated operating profit: 20 billion yen

ROE: 9.0%

The Company will accelerate business expansion through the development of four priority businesses (Business other than Tohoku and Niigata regions, Overseas business, Renewable energy-related construction, and Renewal projects), premised on finding more business opportunities in the Tohoku and Niigata regions, where it has conducted business since its founding.

Specifically, in the Tohoku and Niigata regions, in indoor wiring, air-conditioning, and plumbing installation work, the Company will increase orders received for work mainly for large plants and commercial facilities, as well as orders received for related information and telecommunications installation work, in addition to focusing on the further maintenance and strengthening of trust relationships with local customers. In electric power infrastructure construction work, the Company will strive to enhance its competitiveness through early building of construction systems, design collaboration, and solution-based sales to further increase orders received, in addition to securing confirmed orders received for planned renewal work on power transmission and distribution facilities as well as for reinforcement and maintenance work on main power grids.

In the business other than Tohoku and Niigata regions, the Company will work to increase orders received for construction in growth areas such as data centers, and expand into neighboring sales areas.

In the overseas business, the Company revised the business plan due to a decline in profitability at Sigma Engineering JSC, its consolidated subsidiary, relative to the assumptions at the time of acquisition, amid the impact of the COVID-19 pandemic and a slowdown in investment in the wind-power generation market. In light of extraordinary losses recorded, the Company will work to improve order-stage profitability in indoor wiring, air-conditioning, and plumbing installation work, the core business of Sigma Engineering JSC, and to expand orders received and improve profitability through active sales efforts for renewable energy-related construction, which is expected to grow going forward. In addition, proactive efforts will continue to be made to increase orders received for construction projects under ODA.

In the renewable energy-related construction, the Company expects a longer lead time to receive orders due to rising costs and delays in permits and approvals associated with tighter regulations. Given the continued strong growth potential of renewable energy-related construction, the Company will, however, strive to strengthen operating activities, including surveying and design collaboration for business owners through early collection of information.

In the renewal projects, the Company will make efforts to increase orders received by actively offering proposals that meet clients’ equipment updating needs and enhancing technical proposals aimed at achieving carbon neutrality by 2050.

Furthermore, the Company will focus on implementing measures, based on discussions at the Construction System Strengthening Committee, to strengthen construction systems, including support for partner companies, enhancement of its direct management system, strengthening of group companies, and productivity improvement through IT and DX promotion.

Based on the capital allocation policy during the period of the Medium-Term Management Plan, the Company will continue to strive to enhance its corporate value through the allocation of management resources to balance both effective investments in growth areas, such as business, capital, human resources, and IT and

DX, and return profits to shareholders.

Forecasts for the business results for the fiscal year ending March 31, 2027 are as follows:

[Forecast for consolidated results]

Net sales	¥273,000 million	(Up 8.2% year-on-year)
Operating profit	¥18,900 million	(Up 4.8% year-on-year)
Ordinary profit	¥19,500 million	(Up 3.2% year-on-year)
Profit attributable to owners of parent	¥13,200 million	(Up 27.8% year-on-year)

[Forecast for non-consolidated results]

Net sales	¥238,000 million	(Up 4.4% year-on-year)
Operating profit	¥17,000 million	(Up 2.1% year-on-year)
Ordinary profit	¥18,500 million	(Up 2.5% year-on-year)
Profit	¥12,800 million	(Up 53.1% year-on-year)

(5) Basic Policy for the Distribution of Profit and the Dividend Payout for the Current and Next Fiscal Years

The Company considers the return of profits to shareholders to be an important management strategy.

The Company's basic policy has been formulated to stably return profits to shareholders with a consolidated payout ratio of 40% or more in accordance with business results, while taking into account business development and investments for growth in the future.

Pursuant to the above policy, the Company will provide year-end dividends of ¥36 per share for the fiscal year ended March 31, 2026. Accordingly, together with the interim dividend of ¥36 per share already provided, the annual dividend for the fiscal year under review will be ¥72 per share.

The Company also plans to provide annual dividends of ¥78 per share (interim: ¥39; year-end: ¥39) in the next fiscal year, based on current business results forecasts for the fiscal year ending March 31, 2027.

2. Basic Policy on Selection of Accounting Standards

Taking into consideration the comparability of consolidated financial statements across periods and among companies, the Company will maintain its policy of preparing its consolidated financial statements under Japanese GAAP for the immediate future.

With regard to the application of International Financial Reporting Standards (IFRS), the Company's policy is to take appropriate measures after consideration of the situation in Japan and overseas.

3. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	33,770	42,095
Notes receivable, accounts receivable from completed construction contracts and other	89,471	83,207
Electronically recorded monetary claims - operating	6,445	5,328
Lease receivables and investments in leases	3,867	4,479
Securities	16,190	5,188
Costs on construction contracts in progress	1,066	1,185
Raw materials and supplies	2,356	2,906
Other	2,206	3,754
Allowance for doubtful accounts	(1,038)	(1,373)
Total current assets	154,335	146,772
Non-current assets		
Property, plant and equipment		
Buildings and structures	49,301	53,640
Machinery, vehicles, tools, furniture and fixtures	23,377	24,763
Land	20,512	20,490
Other	2,000	1,345
Accumulated depreciation	(46,123)	(47,468)
Total property, plant and equipment	49,067	52,771
Intangible assets	6,707	3,114
Investments and other assets		
Investment securities	11,102	12,438
Retirement benefit asset	5,412	7,828
Deferred tax assets	6,071	5,174
Other	1,067	1,057
Allowance for doubtful accounts	(210)	(207)
Total investments and other assets	23,443	26,290
Total non-current assets	79,218	82,176
Total assets	233,554	228,948

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	35,298	26,957
Electronically recorded obligations - operating	9,924	–
Short-term borrowings	3,536	2,870
Income taxes payable	4,962	4,784
Advances received on construction contracts in progress	2,907	5,784
Provision for loss on construction contracts	379	241
Provision for bonuses for directors (and other officers)	81	95
Other	7,865	11,797
Total current liabilities	64,954	52,530
Non-current liabilities		
Long-term borrowings	4,700	5,410
Deferred tax liabilities for land revaluation	1,310	1,303
Provision for retirement benefits for directors (and other officers)	40	45
Retirement benefit liability	14,087	13,687
Other	746	616
Total non-current liabilities	20,885	21,062
Total liabilities	85,840	73,592
Net assets		
Shareholders' equity		
Share capital	7,803	7,803
Capital surplus	7,849	7,892
Retained earnings	128,136	132,914
Treasury shares	(281)	(268)
Total shareholders' equity	143,508	148,342
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	784	1,712
Revaluation reserve for land	(2,255)	(2,270)
Foreign currency translation adjustment	1,258	1,035
Remeasurements of defined benefit plans	4,353	6,470
Total accumulated other comprehensive income	4,142	6,946
Non-controlling interests	63	66
Total net assets	147,713	155,356
Total liabilities and net assets	233,554	228,948

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	257,204	252,262
Cost of sales	217,654	209,670
Gross profit	39,549	42,591
Selling, general and administrative expenses	23,364	24,553
Operating profit	16,185	18,038
Non-operating income		
Interest income	372	419
Rental income	253	251
Commission income	108	108
Foreign exchange gains	194	–
Other	260	272
Total non-operating income	1,189	1,051
Non-operating expenses		
Interest expenses	15	27
Foreign exchange losses	–	124
Idle assets expenses	27	27
Other	29	8
Total non-operating expenses	72	188
Ordinary profit	17,302	18,901
Extraordinary income		
Gain on sale of non-current assets	12	0
Gain on sale of investment securities	0	15
Total extraordinary income	13	15
Extraordinary losses		
Loss on sale of non-current assets	0	–
Impairment losses	3	959
Amortization of goodwill	–	2,017
Other	51	103
Total extraordinary losses	54	3,079
Profit before income taxes	17,261	15,837
Income taxes - current	5,480	6,144
Income taxes - deferred	(206)	(637)
Total income taxes	5,273	5,507
Profit	11,987	10,330
Profit attributable to non-controlling interests	4	5
Profit attributable to owners of parent	11,982	10,325

Consolidated Statements of Comprehensive Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	11,987	10,330
Other comprehensive income		
Valuation difference on available-for-sale securities	117	927
Revaluation reserve for land	(37)	–
Foreign currency translation adjustment	74	(223)
Remeasurements of defined benefit plans, net of tax	1,280	2,116
Total other comprehensive income	1,433	2,820
Comprehensive income	13,421	13,150
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	13,416	13,145
Comprehensive income attributable to non-controlling interests	4	5

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	7,803	7,885	124,259	(299)	139,648
Changes during period					
Dividends of surplus			(3,655)		(3,655)
Profit attributable to owners of parent			11,982		11,982
Reversal of revaluation reserve for land			(11)		(11)
Purchase of treasury shares				(4,511)	(4,511)
Disposal of treasury shares		36		19	55
Cancellation of treasury shares		(4,510)		4,510	–
Transfer from retained earnings to capital surplus		4,438	(4,438)		–
Net changes in items other than shareholders' equity					
Total changes during period	–	(35)	3,877	18	3,860
Balance at end of period	7,803	7,849	128,136	(281)	143,508

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	667	(2,228)	1,184	3,073	2,697	60	142,406
Changes during period							
Dividends of surplus							(3,655)
Profit attributable to owners of parent							11,982
Reversal of revaluation reserve for land							(11)
Purchase of treasury shares							(4,511)
Disposal of treasury shares							55
Cancellation of treasury shares							–
Transfer from retained earnings to capital surplus							–
Net changes in items other than shareholders' equity	117	(26)	74	1,280	1,444	2	1,447
Total changes during period	117	(26)	74	1,280	1,444	2	5,307
Balance at end of period	784	(2,255)	1,258	4,353	4,142	63	147,713

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	7,803	7,849	128,136	(281)	143,508
Changes during period					
Dividends of surplus			(5,562)		(5,562)
Profit attributable to owners of parent			10,325		10,325
Reversal of revaluation reserve for land			15		15
Purchase of treasury shares				(1)	(1)
Disposal of treasury shares		42		15	57
Cancellation of treasury shares					–
Transfer from retained earnings to capital surplus					–
Net changes in items other than shareholders' equity					
Total changes during period	–	42	4,778	13	4,834
Balance at end of period	7,803	7,892	132,914	(268)	148,342

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	784	(2,255)	1,258	4,353	4,142	63	147,713
Changes during period							
Dividends of surplus							(5,562)
Profit attributable to owners of parent							10,325
Reversal of revaluation reserve for land							15
Purchase of treasury shares							(1)
Disposal of treasury shares							57
Cancellation of treasury shares							–
Transfer from retained earnings to capital surplus							–
Net changes in items other than shareholders' equity	927	(15)	(223)	2,116	2,804	3	2,808
Total changes during period	927	(15)	(223)	2,116	2,804	3	7,642
Balance at end of period	1,712	(2,270)	1,035	6,470	6,946	66	155,356

(4) Consolidated Statements of Cash Flows

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	17,261	15,837
Depreciation	4,474	4,533
Amortization of goodwill	353	2,240
Impairment losses	3	959
Loss on retirement of property, plant and equipment	17	45
Increase (decrease) in allowance for doubtful accounts	153	353
Increase (decrease) in provision for loss on construction contracts	(147)	(137)
Increase (decrease) in retirement benefit liability	(359)	264
Interest and dividend income	(441)	(509)
Interest expenses	15	27
Foreign exchange losses (gains)	(213)	131
Loss (gain) on sale of property, plant and equipment	(12)	(0)
Loss (gain) on sale of investment securities	(0)	(15)
Decrease (increase) in trade receivables	210	5,377
Decrease (increase) in costs on construction contracts in progress	52	(108)
Decrease (increase) in advances paid	2,696	(941)
Increase (decrease) in trade payables	(4,334)	(18,399)
Increase (decrease) in advances received on construction contracts in progress	(167)	2,825
Increase (decrease) in accrued consumption taxes	(723)	1,308
Other, net	390	(1,310)
Subtotal	19,227	12,481
Interest and dividends received	439	508
Interest paid	(14)	(28)
Income taxes paid	(4,573)	(6,322)
Net cash provided by (used in) operating activities	15,078	6,638
Cash flows from investing activities		
Payments into time deposits	(2,754)	(6,655)
Proceeds from withdrawal of time deposits	564	5,205
Purchase of securities	(698)	(698)
Proceeds from sale and redemption of securities	500	700
Purchase of property, plant and equipment	(4,001)	(4,919)
Proceeds from sale of property, plant and equipment	165	2
Purchase of intangible assets	(1,373)	(653)
Purchase of investment securities	(4)	(5)
Proceeds from sale and redemption of investment securities	1,004	25
Proceeds from collection of long-term loans receivable	37	5
Payments of the outstanding balance from the previous fiscal year for purchases of investments in subsidiaries with changes in scope of consolidation	(20)	(6)
Other, net	776	1,094
Net cash provided by (used in) investing activities	(5,803)	(5,907)

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,047	(970)
Repayments of lease liabilities	(15)	(20)
Proceeds from long-term borrowings	2,700	3,600
Repayments of long-term borrowings	(2,411)	(2,530)
Purchase of treasury shares	(4,511)	(1)
Dividends paid	(3,643)	(5,543)
Dividends paid to non-controlling interests	(2)	(1)
Net cash provided by (used in) financing activities	(6,836)	(5,467)
Effect of exchange rate change on cash and cash equivalents	(155)	131
Net increase (decrease) in cash and cash equivalents	2,282	(4,605)
Cash and cash equivalents at beginning of period	45,406	47,688
Cash and cash equivalents at end of period	47,688	43,082

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes on important matters for the preparation of consolidated financial statements)

Scope of consolidation

Number of consolidated subsidiaries: 16 companies

All the subsidiaries have been included in the scope of consolidation.

Names of consolidated subsidiaries:

TOHCS Corp., NEW LEASE Corp., YUTOS Corp., YURTEC SERVICE Corp., YURTEC MIYAGI SERVICE Corp., TECS FUKUSHIMA Corp., GREENRECYCLE Corp., AQUA CLARA TOHOKU Corp., Yur Solar Tomiya Co., Ltd., Yur Solar Hobara Co., Ltd, YURTEC HAIDEN TECHNO Corp., YURTEC KANTO SERVICE Corp., Yur Solar Zao Co., Ltd., Air Conditioning Enterprise Co., Ltd., YURTEC VIETNAM Co., Ltd., Sigma Engineering JSC

(Segment information)

1) Overview of reportable segments

The Company's reportable segments are organizational units for which discrete financial information is available and which are regularly reviewed by the Board of Directors to determine the allocation of management resources and assess business results.

The Company determines its business segments based on net sales aggregation categories and classifies as reportable segments those segments whose net sales, profit (loss) and assets are highly significant.

The Group is engaged in the facilities engineering, leasing, security, real estate management, manufacturing and sales, waste treatment, and electricity sales businesses, and classifies the facilities engineering business as a reportable segment.

The facilities engineering business conducts business in electrical, telecommunications, civil engineering, architecture, and air-conditioning and plumbing installation and in other facilities construction in general.

2) Information on net sales, income (loss), assets, and other items by reportable segment

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable segment	Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Financial Statements (Note 3)
	Facilities Engineering Business				
Net sales					
Net sales to outside customers	254,052	3,151	257,204	–	257,204
Inter-segment net sales or transfers	133	12,458	12,592	(12,592)	–
Total	254,185	15,610	269,796	(12,592)	257,204
Segment profit (loss)	15,381	875	16,257	(72)	16,185
Segment assets	221,000	22,370	243,370	(9,816)	233,554
Other items					
Depreciation (Note 4)	3,082	1,403	4,485	(11)	4,474
Amortization of goodwill	337	16	353	–	353
Increase (decrease) in property, plant and equipment and intangible assets (Note 4)	5,691	246	5,937	(11)	5,926

- (Notes) 1. The "Other" category refers to business segments that are not included in the reportable segment and includes the leasing business, security business, real estate business, manufacturing business, waste treatment business, and electricity business.
2. The adjustment amounts for segment profit, segment assets, and other items are the elimination of inter-segment transactions.
3. Segment profit is adjusted with operating profit in the consolidated financial statements.
4. Long-term prepaid expenses and their amortization are included in depreciation and increase in property, plant and equipment and intangible assets.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Reportable segment	Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Financial Statements (Note 3)
	Facilities Engineering Business				
Net sales					
Net sales to outside customers	248,940	3,321	252,262	–	252,262
Inter-segment net sales or transfers	131	12,783	12,914	(12,914)	–
Total	249,071	16,105	265,177	(12,914)	252,262
Segment profit (loss)	17,330	800	18,130	(92)	18,038
Segment assets	217,056	24,251	241,307	(12,358)	228,948
Other items					
Depreciation (Note 4)	3,170	1,374	4,545	(11)	4,533
Amortization of goodwill (Note 5)	2,224	16	2,240	–	2,240
Increase (decrease) in property, plant and equipment and intangible assets (Note 4)	8,041	378	8,419	(19)	8,399

- (Notes) 1. The “Other” category refers to business segments that are not included in the reportable segment and includes the leasing business, security business, real estate business, manufacturing business, waste treatment business, and electricity business.
2. The adjustment amounts for segment profit, segment assets, and other items are the elimination of inter-segment transactions.
3. Segment profit is adjusted with operating profit in the consolidated financial statements.
4. Long-term prepaid expenses and their amortization are included in depreciation and increase in property, plant and equipment and intangible assets.
5. The amortization of goodwill in the Facilities Engineering Business includes ¥2,017 million in amortization of goodwill recorded under extraordinary losses.

(Per share information)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	¥2,150.42	¥2,260.83
Basic earnings per share	¥169.92	¥150.34

- (Notes) 1. Data on diluted earnings per share is not presented above, as there were no potential shares with a dilutive effect.
2. The following data was used to calculate net assets per share:

	As of March 31, 2025	As of March 31, 2026
Total net assets (Million yen)	147,713	155,356
Deductions from total net assets (Million yen)	63	66
(of which non-controlling interests) (Million yen)	(63)	(66)
Net assets applicable to common shares at the year-end (Million yen)	147,650	155,289
Number of common shares at the year-end used for the calculation of net assets per share (Thousand shares)	68,661	68,686

3. The following data was used to calculate basic earnings per share:

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit attributable to owners of parent (Million yen)	11,982	10,325
Amount not attributable to common shareholders (Million yen)	—	—
Profit attributable to owners of parent relating to common shares (Million yen)	11,982	10,325
Average number of common shares outstanding during the period (Thousand shares)	70,518	68,679

(Significant subsequent events)

Not applicable.

4. Non-consolidated Financial Statements and Principal Notes

(1) Non-consolidated Balance Sheets

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	20,706	27,486
Notes receivable - trade	624	359
Electronically recorded monetary claims - operating	6,411	5,263
Accounts receivable from completed construction contracts	73,614	70,028
Securities	15,990	4,988
Costs on construction contracts in progress	816	808
Short-term loans receivable from subsidiaries and associates	9,420	9,818
Other	3,691	5,006
Allowance for doubtful accounts	(8)	(515)
Total current assets	131,266	123,244
Non-current assets		
Property, plant and equipment		
Buildings	40,740	44,549
Accumulated depreciation	(24,478)	(25,166)
Buildings, net	16,262	19,382
Structures	5,101	5,629
Accumulated depreciation	(3,802)	(3,907)
Structures, net	1,299	1,721
Machinery and equipment	3,096	3,095
Accumulated depreciation	(2,910)	(2,862)
Machinery and equipment, net	185	232
Vehicles	91	91
Accumulated depreciation	(91)	(91)
Vehicles, net	0	0
Tools, furniture and fixtures	5,986	6,334
Accumulated depreciation	(5,206)	(5,440)
Tools, furniture and fixtures, net	779	893
Land	17,227	17,206
Leased assets	5,512	6,140
Accumulated depreciation	(2,487)	(2,720)
Leased assets, net	3,024	3,419
Construction in progress	1,057	363
Total property, plant and equipment	39,837	43,219
Intangible assets	2,247	2,166

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Investments and other assets		
Investment securities	11,083	12,407
Shares of subsidiaries and associates	7,989	3,101
Long-term loans receivable	81	77
Long-term loans receivable from subsidiaries and associates	274	233
Distressed receivables	25	25
Long-term prepaid expenses	31	24
Deferred tax assets	7,331	7,569
Other	2,412	2,810
Allowance for doubtful accounts	(159)	(159)
Total investments and other assets	29,070	26,090
Total non-current assets	71,155	71,476
Total assets	202,422	194,721
Liabilities		
Current liabilities		
Notes payable - trade	1,256	–
Electronically recorded obligations - operating	9,924	–
Accounts payable for construction contracts	31,194	24,513
Lease liabilities	858	998
Income taxes payable	4,195	4,333
Advances received on construction contracts in progress	2,384	3,768
Provision for loss on construction contracts	361	241
Provision for bonuses for directors (and other officers)	32	29
Other	5,169	9,126
Total current liabilities	55,377	43,010
Non-current liabilities		
Lease liabilities	2,753	3,057
Deferred tax liabilities for land revaluation	1,310	1,303
Provision for retirement benefits	16,080	16,706
Other	392	361
Total non-current liabilities	20,537	21,428
Total liabilities	75,914	64,438

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Net assets		
Shareholders' equity		
Share capital	7,803	7,803
Capital surplus		
Legal capital surplus	7,812	7,812
Other capital surplus	–	42
Total capital surplus	7,812	7,854
Retained earnings		
Legal retained earnings	1,088	1,088
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	199	179
General reserve	100,100	100,100
Retained earnings brought forward	11,257	14,092
Total retained earnings	112,645	115,460
Treasury shares	(281)	(268)
Total shareholders' equity	127,980	130,851
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	782	1,702
Revaluation reserve for land	(2,255)	(2,270)
Total valuation and translation adjustments	(1,473)	(568)
Total net assets	126,507	130,282
Total liabilities and net assets	202,422	194,721

(2) Non-consolidated Statements of Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales		
Net sales of completed construction contracts	228,759	227,891
Total net sales	228,759	227,891
Cost of sales		
Cost of sales of completed construction contracts	194,558	189,818
Total cost of sales	194,558	189,818
Gross profit	34,201	38,073
Selling, general and administrative expenses	20,278	21,423
Operating profit	13,923	16,650
Non-operating income		
Interest income	98	154
Interest on securities	326	320
Dividend income	549	785
Rental income	361	359
Other	244	474
Total non-operating income	1,581	2,093
Non-operating expenses		
Interest expenses	141	149
Provision of allowance for doubtful accounts	–	508
Other	52	34
Total non-operating expenses	194	692
Ordinary profit	15,310	18,051
Extraordinary income		
Gain on sale of non-current assets	12	0
Gain on sale of investment securities	0	15
Total extraordinary income	13	15
Extraordinary losses		
Loss on valuation of shares of subsidiaries and associates	–	4,806
Other	64	151
Total extraordinary losses	64	4,958
Profit before income taxes	15,259	13,109
Income taxes - current	4,450	5,355
Income taxes - deferred	(117)	(607)
Total income taxes	4,332	4,748
Profit	10,926	8,361

(3) Non-consolidated Statements of Changes in Equity
For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity										
	Share capital	Capital surplus			Legal retained earnings	Retained earnings				Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus		Other retained earnings			Total retained earnings		
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward			
Balance at beginning of period	7,803	7,812	35	7,847	1,088	202	100,100	8,433	109,824	(299)	125,176
Changes during period											
Reversal of reserve for tax purpose reduction entry of non-current assets						(2)		2	–		–
Dividends of surplus								(3,655)	(3,655)		(3,655)
Profit								10,926	10,926		10,926
Reversal of revaluation reserve for land								(11)	(11)		(11)
Purchase of treasury shares										(4,511)	(4,511)
Disposal of treasury shares			36	36						19	55
Cancellation of treasury shares			(4,510)	(4,510)						4,510	–
Transfer from retained earnings to capital surplus			4,438	4,438				(4,438)	(4,438)		–
Net changes in items other than shareholders' equity											
Total changes during period	–	–	(35)	(35)	–	(2)	–	2,823	2,821	18	2,803
Balance at end of period	7,803	7,812	–	7,812	1,088	199	100,100	11,257	112,645	(281)	127,980

(Million yen)

	Valuation and translation adjustments			Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	
Balance at beginning of period	664	(2,228)	(1,564)	123,612
Changes during period				
Reversal of reserve for tax purpose reduction entry of non-current assets				–
Dividends of surplus				(3,655)
Profit				10,926
Reversal of revaluation reserve for land				(11)
Purchase of treasury shares				(4,511)
Disposal of treasury shares				55
Cancellation of treasury shares				–
Transfer from retained earnings to capital surplus				–
Net changes in items other than shareholders' equity	117	(26)	91	91
Total changes during period	117	(26)	91	2,895
Balance at end of period	782	(2,255)	(1,473)	126,507

For the fiscal year ended, March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Shareholders' equity										
	Share capital	Capital surplus			Retained earnings					Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings		
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward			
Balance at beginning of period	7,803	7,812	–	7,812	1,088	199	100,100	11,257	112,645	(281)	127,980
Changes during period											
Reversal of reserve for tax purpose reduction entry of non-current assets						(20)		20	–		–
Dividends of surplus								(5,562)	(5,562)		(5,562)
Profit								8,361	8,361		8,361
Reversal of revaluation reserve for land								15	15		15
Purchase of treasury shares										(1)	(1)
Disposal of treasury shares			42	42						15	57
Cancellation of treasury shares											–
Transfer from retained earnings to capital surplus											–
Net changes in items other than shareholders' equity											
Total changes during period	–	–	42	42	–	(20)	–	2,835	2,814	13	2,870
Balance at end of period	7,803	7,812	42	7,854	1,088	179	100,100	14,092	115,460	(268)	130,851

(Million yen)

	Valuation and translation adjustments			Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	
Balance at beginning of period	782	(2,255)	(1,473)	126,507
Changes during period				
Reversal of reserve for tax purpose reduction entry of non-current assets				–
Dividends of surplus				(5,562)
Profit				8,361
Reversal of revaluation reserve for land				15
Purchase of treasury shares				(1)
Disposal of treasury shares				57
Cancellation of treasury shares				–
Transfer from retained earnings to capital surplus				–
Net changes in items other than shareholders' equity	920	(15)	904	904
Total changes during period	920	(15)	904	3,775
Balance at end of period	1,702	(2,270)	(568)	130,282

(4) Notes to Non-consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.