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April 28, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



Company name: Kanagawa Chuo Kotsu Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 9081

URL: <https://www.kanachu.co.jp/>

Representative: Masayuki Imai

Inquiries: Daisuke Murayama

Telephone: +81-463-22-8894

Representative Director and President

IR Manager, Corporate Strategy Department

Scheduled date of annual general meeting of shareholders: June 26, 2026

Scheduled date to commence dividend payments: June 29, 2026

Scheduled date to file annual securities report: June 26, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	126,773	7.3	6,776	(8.3)	6,664	(14.0)	3,619	(28.8)
March 31, 2025	118,149	0.9	7,388	(1.7)	7,745	(0.0)	5,083	55.8

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 7,561 million [61.5%]
For the fiscal year ended March 31, 2025: ¥ 4,681 million [(32.0) %]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	294.99	-	6.0	3.8	5.3
March 31, 2025	414.28	-	9.1	4.8	6.3

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ (2) million

For the fiscal year ended March 31, 2025: ¥ 1 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	185,392	69,661	34.2	5,160.64
March 31, 2025	165,444	63,402	34.9	4,704.37

Reference: Equity

As of March 31, 2026: ¥ 63,326 million

As of March 31, 2025: ¥ 57,728 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	9,169	(16,912)	6,985	3,514
March 31, 2025	8,430	(12,739)	5,412	4,272

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	40.00	-	50.00	90.00	1,104	21.7	2.0
Fiscal year ended March 31, 2026	-	45.00	-	45.00	90.00	1,104	30.5	1.8
Fiscal year ending March 31, 2027 (Forecast)	-	45.00	-	45.00	90.00		29.6	

Note: Breakdown of the year-end dividend for the fiscal year ended March 31, 2026 :

Commemorative dividend - yen

Special dividend - yen

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	62,700	(1.1)	3,550	(24.9)	3,290	(29.9)	1,690	(37.4)	137.72
Full year	129,700	2.3	6,200	(8.5)	5,630	(15.5)	3,730	3.0	303.97

* Notes

(1) Significant changes in the scope of consolidation during the period:

None

Newly included: - companies()

Excluded: - companies()

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	12,600,000 shares
As of March 31, 2025	12,600,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	328,924 shares
As of March 31, 2025	328,810 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	12,271,123 shares
Fiscal Year ended March 31, 2025	12,271,350 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	51,974	6.1	2,600	(18.0)	2,684	(25.2)	2,903	(10.0)
March 31, 2025	48,969	(2.7)	3,173	(20.7)	3,587	(22.8)	3,226	22.5

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	236.58	-
March 31, 2025	262.93	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	118,590	39,345	33.2	3,206.36
March 31, 2025	106,646	35,267	33.1	2,874.02

Reference: Equity

As of March 31, 2026:	¥	39,345 million
As of March 31, 2025:	¥	35,267 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Notes for the forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation of this document and certain assumptions deemed reasonable, and actual results may differ significantly from these forecasts due to various factors.

(Means to obtain the supplementary explanatory materials)

The supplementary explanatory materials have been disclosed on the TDnet at a later date.

Consolidated Financial Statements

Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	4,272	3,514
Notes and accounts receivable - trade, and contract assets	9,746	10,684
Merchandise and finished goods	14,253	15,783
Work in process	47	63
Raw materials and supplies	653	629
Other	2,922	3,550
Allowance for doubtful accounts	(21)	(12)
Total current assets	31,874	34,213
Non-current assets		
Property, plant and equipment		
Buildings and structures	95,712	98,931
Machinery and equipment	5,952	6,168
Vehicles	42,511	43,442
Land	62,450	70,935
Leased assets	1,806	2,246
Construction in progress	1,617	1,492
Other	6,639	7,041
Accumulated depreciation	(104,698)	(104,914)
Total property, plant and equipment	111,992	125,344
Intangible assets	950	966
Investments and other assets		
Investment securities	17,864	22,568
Deferred tax assets	1,420	1,176
Other	1,370	1,148
Allowance for doubtful accounts	(28)	(24)
Total investments and other assets	20,626	24,868
Total non-current assets	133,570	151,179
Total assets	165,444	185,392

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,622	8,182
Short-term borrowings	20,982	20,883
Current portion of bonds payable	10,000	5,000
Lease liabilities	255	306
Income taxes payable	1,244	793
Provision for bonuses	2,462	2,609
Provision for environmental measures	438	-
Other	13,946	15,220
Total current liabilities	56,952	52,996
Non-current liabilities		
Bonds payable	12,000	15,000
Long-term borrowings	17,366	29,579
Lease liabilities	1,272	1,498
Deferred tax liabilities	2,062	4,613
Provision for retirement benefits for directors (and other officers)	2	2
Retirement benefit liability	3,498	3,037
Long-term guarantee deposits	3,146	3,014
Other	5,741	5,989
Total non-current liabilities	45,089	62,734
Total liabilities	102,042	115,731
Net assets		
Shareholders' equity		
Share capital	3,160	3,160
Capital surplus	723	723
Retained earnings	48,737	51,191
Treasury shares	(939)	(940)
Total shareholders' equity	51,681	54,135
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,996	9,061
Remeasurements of defined benefit plans	50	130
Total accumulated other comprehensive income	6,046	9,191
Non-controlling interests	5,674	6,334
Total net assets	63,402	69,661
Total liabilities and net assets	165,444	185,392

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales		
Operating revenue-passenger automobile	57,022	57,714
Sales in real estate business	6,643	6,733
Sales in other businesses	54,483	62,325
Total net sales	118,149	126,773
Cost of sales		
Traffic expenses-passenger automobile	47,997	49,527
Cost of sales in real estate business	3,665	4,477
Cost of sales in other businesses	44,829	51,343
Total cost of sales	96,492	105,348
Gross profit	21,656	21,424
Selling, general and administrative expenses		
Selling expenses	8,802	9,010
General and administrative expenses	5,466	5,637
Total selling, general and administrative expenses	14,268	14,648
Operating profit	7,388	6,776
Non-operating income		
Dividend income	458	620
Subsidy income	222	78
Compensation income	141	7
Other	170	207
Total non-operating income	993	912
Non-operating expenses		
Interest expenses	484	818
Other	152	205
Total non-operating expenses	636	1,023
Ordinary profit	7,745	6,664
Extraordinary income		
Gain on sale of non-current assets	469	77
Subsidy income	466	618
Gain on sale of investment securities	157	54
Other	-	3
Total extraordinary income	1,093	753
Extraordinary losses		
Loss on sale of non-current assets	0	-
Loss on retirement of non-current assets	842	836
Loss on tax purpose reduction entry of non-current assets	463	601
Impairment losses	561	176
Provision for environmental measures	438	-
Other	37	2
Total extraordinary losses	2,344	1,616
Profit before income taxes	6,493	5,801
Income taxes - current	2,041	1,416
Income taxes - deferred	(1,173)	94
Total income taxes	868	1,511
Profit	5,625	4,289
Profit attributable to non-controlling interests	541	669
Profit attributable to owners of parent	5,083	3,619

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	5,625	4,289
Other comprehensive income		
Valuation difference on available-for-sale securities	(925)	3,144
Remeasurements of defined benefit plans, net of tax	(18)	127
Total other comprehensive income	(944)	3,271
Comprehensive income	4,681	7,561
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,106	6,764
Comprehensive income attributable to non-controlling interests	575	796

Consolidated Statement of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,160	723	44,635	(938)	47,580
Changes during period					
Dividends of surplus			(981)		(981)
Profit attributable to owners of parent			5,083		5,083
Purchase of treasury shares				(1)	(1)
Net changes in items other than shareholders' equity					-
Total changes during period	-	-	4,102	(1)	4,100
Balance at end of period	3,160	723	48,737	(939)	51,681

	Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	6,954	70	7,024	5,101	59,706
Changes during period					
Dividends of surplus					(981)
Profit attributable to owners of parent					5,083
Purchase of treasury shares					(1)
Net changes in items other than shareholders' equity	(957)	(19)	(977)	572	(404)
Total changes during period	(957)	(19)	(977)	572	3,696
Balance at end of period	5,996	50	6,046	5,674	63,402

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,160	723	48,737	(939)	51,681
Changes during period					
Dividends of surplus			(1,165)		(1,165)
Profit attributable to owners of parent			3,619		3,619
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					-
Total changes during period	-	-	2,454	(0)	2,453
Balance at end of period	3,160	723	51,191	(940)	54,135

	Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	5,996	50	6,046	5,674	63,402
Changes during period					
Dividends of surplus					(1,165)
Profit attributable to owners of parent					3,619
Purchase of treasury shares					(0)
Net changes in items other than shareholders' equity	3,064	79	3,144	660	3,805
Total changes during period	3,064	79	3,144	660	6,258
Balance at end of period	9,061	130	9,191	6,334	69,661

Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	6,493	5,801
Depreciation	5,586	6,457
Impairment losses	561	176
Increase (decrease) in provision for bonuses	60	137
Increase (decrease) in allowance for doubtful accounts	(5)	(12)
Increase (decrease) in retirement benefit liability	(185)	(274)
Increase (decrease) in provision for environmental measures	438	(438)
Interest and dividend income	(464)	(631)
Interest expenses	484	818
Share of loss (profit) of entities accounted for using equity method	(1)	2
Loss (gain) on sale and retirement of non-current assets	(425)	(64)
Loss on tax purpose reduction entry of non-current assets	463	601
Loss (gain) on sale of investment securities	(157)	(54)
Decrease (increase) in trade receivables	943	(913)
Decrease (increase) in inventories	(1,367)	(1,405)
Increase (decrease) in trade payables	(1,055)	531
Increase (decrease) in accrued consumption taxes	(1,088)	656
Increase (decrease) in guarantee deposits received	(455)	(178)
Decrease (increase) in guarantee deposits	(4)	223
Other, net	528	170
Subtotal	10,348	11,604
Interest and dividends received	464	631
Interest paid	(443)	(773)
Income taxes refund (paid)	(1,939)	(2,292)
Net cash provided by (used in) operating activities	8,430	9,169
Cash flows from investing activities		
Payments into time deposits	(206)	-
Proceeds from withdrawal of time deposits	407	-
Purchase of non-current assets	(13,467)	(14,222)
Proceeds from sale of non-current assets	584	101
Payments for asset retirement obligations	(295)	(34)
Purchase of investment securities	(3)	(5)
Proceeds from sale of investment securities	165	64
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(2,871)
Short-term loan advances	(9)	(10)
Proceeds from collection of short-term loans receivable	88	70
Long-term loan advances	(3)	(4)
Proceeds from collection of long-term loans receivable	0	0
Net cash provided by (used in) investing activities	(12,739)	(16,912)

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,676	5,651
Repayments of lease liabilities	(811)	(313)
Proceeds from long-term borrowings	9,000	15,100
Repayments of long-term borrowings	(6,437)	(10,117)
Proceeds from issuance of bonds	6,965	7,962
Redemption of bonds	(5,000)	(10,000)
Purchase of treasury shares	(1)	(0)
Dividends paid	(976)	(1,161)
Dividends paid to non-controlling interests	(2)	(136)
Net cash provided by (used in) financing activities	5,412	6,985
Net increase (decrease) in cash and cash equivalents	1,103	(757)
Cash and cash equivalents at beginning of period	3,169	4,272
Cash and cash equivalents at end of period	4,272	3,514