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Consolidated Financial Results for the Three Months Ended March 31, 2026

1. Consolidated Financial Results for the First Quarter of the Fiscal Year Ending December 31, 2026

The Group's consolidated financial results for the first quarter of the current fiscal year (January 1, 2026 to March 31, 2026) were as follows:

Net sales	18,262 million yen (Year-on-year increased 5.4%)
Operating Profit	3,433 million yen (Year-on-year increased 3.0%)
Profit attributable to owners of parent	2,357 million yen (Year-on-year increased 18.0%)

Looking at the economic environment during the first quarter of the current fiscal year, uncertainty remained high due to soaring crude oil and energy prices driven by rising geopolitical risks in the Middle East, including the situation in Iran, as well as continuous domestic price increases, rising long-term interest rates, and serious labor shortages. Furthermore, the announcement of a next-generation AI model by Anthropic (U.S.), which demonstrated autonomous software development capabilities, sparked market debates regarding the potential obsolescence of SaaS (Software as a Service), significantly impacting the stock prices of related industries.

Even in this increasingly uncertain economic environment, digital investment by companies remains robust, particularly for fundamental business model transformations utilizing AI. It is anticipated that a selection process may accelerate between companies providing general-purpose IT services that could be replaced by AI and those providing new solutions by leveraging AI technology.

Under these circumstances, Future Architect, Inc. saw the decision to implement its cloud-based core banking system, the "Next-Generation Banking System," for SBI Shinsei Bank, Limited. Additionally, the grand design phases for large-scale projects related to management reforms across various industries commenced and progressed smoothly. In the IT Consulting & Service Business, although some group companies were affected by the conclusion of large-scale projects and the absence of one-time success fee revenue recorded in the same period of the previous fiscal year, overall net sales, operating profit, and profit attributable to owners of parent increased year-on-year. This was driven by factors such as narrowed operating losses in the Business Innovation Business resulting from management reform efforts at YOCABITO Co., Ltd.

The following is a summary of the results (sales and operating profit) for each segment.

(1) IT Consulting & Services Segment

Future Architect, Inc. (including the technology segment of Future Corporation) has launched Grand Design projects for management reforms across various industries, such as general trading companies and beverage manufacturers, aiming to build medium- to long-term partnerships. Furthermore, amid the rapid social implementation of AI, the company independently developed the AI accelerator "Mark-I" to address challenges in processing performance and power efficiency that cannot be solved by software optimization alone, and showcased it at technical conferences.

Regarding IP-based projects contributing to the Group's medium- to long-term growth, the design phase for the newly implemented "Next-Generation Banking System" at client banks is progressing steadily. In addition to government-led medical DX system construction projects, large-scale management reform projects for the retail, food wholesale, and financial industries are also proceeding well. Maintenance revenue related to IP, such as "GlyphFeeds" and "FutureApparel," has also increased. As a result, both net sales and operating profit increased year-on-year.

Revamp Corporation saw an expansion in orders for global expansion support and group infrastructure construction from existing clients in its DX business. However, in the Management Marketing business, although net sales increased, operating profit decreased year-on-year due to the absence of one-time success fee revenue recorded in the same period of the previous fiscal year.

Future Inspace, Inc. performed according to plan with robust orders for development projects from existing clients. However, both net sales and profit decreased year-on-year due to the conclusion of large-scale projects.

FutureOne, Inc. achieved an increase in both net sales and profit. This was driven by the expansion of new orders for its proprietary package software, "InfiniOne," through industry-specific sales strategies (e.g., for the steel industry), as well as increased orders for system development projects through business improvement proposals for existing clients.

Future Artisan, Inc. achieved an increase in both net sales and profit. The company strengthened partnerships and created added value by securing large-scale PLM and MES projects from major clients, while simultaneously managing costs appropriately.

Future SecureWave, Inc. saw sales growth driven by new sales of communication equipment and security-related products, with steady orders for security services. However, while net sales increased, profit decreased year-on-year due to increased costs from investment in human capital as part of its business model transformation.

As a result, net sales in this segment were 16,542 million yen (up 6.5% year-on-year), and operating profit was 3,544 million yen (down 0.4% year-on-year). Although net sales increased year-on-year, operating profit remained flat due to the completion of large-scale projects at Future Inspace, Inc. and the absence of one-time success fee revenue recorded by Revamp Corporation in the same period of the previous fiscal year.

(2) Business Innovation Segment

YOCABITO Co., Ltd. recorded a decrease in net sales as it carefully selected products to be sold through individual item management. However, its operating loss narrowed due to improvements in the gross profit margin by strictly selecting procurement items and efforts to reduce fixed costs.

Tokyo Calendar Inc. saw steady performance in monthly magazine sales and digital services such as "Tokyo Calendar Date." However, both net sales and profit decreased year-on-year due to the impact of a reactionary decline in advertising revenue, which had significantly outperformed in the same period of the previous fiscal year, as well as an increase in costs related to strategic investments for future growth.

LiveBlitz Inc. achieved an increase in both net sales and profit. This was driven by the steady progress of expansion projects for "FastBall," a data analysis system for professional baseball teams, and "FastBiz," a member management and EC package for sports teams and theme parks. Additionally, the company promoted the use of AI in system construction.

Curiosity Inc. recorded an increase in both net sales and profit, as store design projects for multiple overseas luxury brands, such as watches, and interior design projects for luxury hotels and high-end residences progressed steadily.

As a result, net sales in this segment were 1,692 million yen (down 5.1% year-on-year), and the operating loss was 25 million yen (compared to an operating loss of 118 million yen in the same period of the previous fiscal year), resulting in a year-on-year decrease in net sales while the operating loss narrowed.

2. Future Outlook

(1) Group Strategy

In the medium-to-long-term business environment, technologies such as generative AI and robotics could potentially lead to changes that radically transform the business landscape across all industries. In this context, the nature of corporate DX (digital transformation) investment is also expected to undergo a significant shift.

The Group will strive to gain even stronger support from a wide range of customers by assisting in their fundamental management reforms through AI. We will also demonstrate group synergies through multifaceted and proactive support, including joint sales efforts that combine the functions of various group companies. Furthermore, we will work to significantly improve our own productivity through the thorough utilization of AI, such as by revamping our design and development processes into an AI-driven model.

In addition, we aim to evolve our business model and achieve further growth from the next fiscal year onward by effectively utilizing the Group's intellectual property and making flexible strategic investments, including M&A. We will also continue to strengthen our business foundation for future growth by investing in ongoing talent acquisition, education, and research and development, particularly in AI.

Regarding talent acquisition, we will enhance our competitive edge by raising the expected annual salary for new graduates. We will also increase the compensation for "Value Recruitment" (a program started in 2024 that provides rewards based on ability to individuals with advanced IT skills and business knowledge, even if they are new graduates). Additionally, we will introduce the "Future PhD Support Program" to assist employees in obtaining doctoral degrees. This program will accelerate the development of advanced technical talent by providing an environment where they can conduct research and study while working in cutting-edge fields such as AI. At the same time, we will strengthen group governance by enhancing communication within the Group and further improving the accuracy of quality control.

Special notes for each segment are as follows.

(2) IT Consulting & Services Segment

Future Architect, Inc. will implement "Expanding Medium-to-Long-term Partnerships" and "Establishing an IP Expansion Model" as its medium-to-long-term growth strategies. Through the expansion of these partnerships, we will build a collaborative foundation to provide comprehensive, long-term support as a partner in our customers' management reforms. This includes not only large-scale system development but also the formulation and execution of IT strategies, such as AI implementation, and the strengthening of customers' IT organizations and human resources. Under the IP Expansion Model, we will build a stable revenue base through a hybrid model of licensing, consulting, and customized development by deploying our existing IP, such as the "Next-Generation Banking System," "FutureBANK," "GlyphFeeds," and "FutureApparel." At the same time, we will proceed with strategic development to further improve customers' operations by adding and implementing AI functions. Furthermore, we will develop and deploy new IP based on the deep and extensive industry-specific knowledge and data accumulated within the company. In addition, we will build a structure to lead the coming era by investing in talent acquisition and education, and by strengthening quality control and project management.

Revamp Corporation aims to expand projects centered on supporting the global expansion of existing customers in the DX business, in addition to the steady execution of existing projects in the Management Marketing business. It will also cultivate new customers through collaboration with investees and overseas advanced technology companies. Furthermore, both businesses will continue to maximize the use of the Future Group's resources and AI expertise to further expand synergy effects, such as creating joint projects and improving quality.

Future Inspace, Inc. will provide high-quality and stable operation and maintenance services while strengthening its structure through proactive investment in human resources. Leveraging its customer base and trust, it will also expand its high-value-added system development business.

FutureOne, Inc. will continue to expand orders by conducting industry-specific sales of its original package software, "InfiniOne," which is one of its strengths. It will also strive to enhance the product and aim for further revenue growth by providing customers with total solutions through integrated manufacturing and sales.

Future Artisan, Inc. will combine its domain knowledge of the manufacturing industry with the latest technologies, such as generative AI. By promoting not only the digitalization of manufacturing sites through its unique methodology but also providing hands-on support from upstream processes, it aims to improve customer loyalty and further expand its business share by co-creating high value-added results with customers.

Future Secure Wave Corporation will focus on the "SECURE WAVE Partner" service, which provides comprehensive support for solving security challenges faced by companies, leveraging its strength in total security operations, including response to security incidents, to achieve further revenue growth.

(3) Business Innovation Segment

YOCABITO Co., Ltd. will continue to strive for earnings improvement and business recovery by restructuring its highly profitable product lineup with a focus on strengthening its private-label brands, while further promoting cost reductions through the extensive use of AI.

Tokyo Calendar, Inc. will continue to strengthen customer loyalty by providing experiences that combine real-world and digital elements. In addition, the company will accelerate the full-scale utilization of technologies such as AI to simultaneously pursue service convenience and operational efficiency, aiming for sustainable growth and a steady expansion of profits.

LaiBlitz, Inc. will promote the use of AI in the sports world by developing "FastBall AI," which analyzes measurement data and video in baseball to generate reports, and "FastBiz AI," which has learned the customer attraction and marketing expertise of sports teams. Furthermore, the company will drive further growth and revenue expansion by broadly deploying AI that improves operational efficiency to general enterprises.

CURIOSITY, Inc. will focus on interior design projects for large-scale luxury hotels and high-end residences, while continuously securing store design orders for global brands in line with their global expansion. At the same time, the company will proceed with the recruitment and development of designers who understand and practice CURIOSITY's design philosophy and are capable of operating on a global scale.

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